### LOCAL RAPID RECOVERY PLANNING

**DECEMBER 9, 2020** 









### AGENDA

- Introduction
- Program Overview
- Program Details
- Q&A
  - Please submit your Questions through the Q and A function





### **INTRODUCTIONS**



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MA Downtown Initiative Program

Coordinator

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# PROGRAM OVERVIEW





# PARTNERSHIPS FOR GROWTH AND RECOVERY PLAN





#### **RECOVERY INITIATIVES**

- Support Small Business
- ☐ Continue to Innovate and Lead
- Revitalize Downtowns
- Get people back to work

Housing Equity,Opportunity andStability

Support Business Competitiveness Build Vibrant Communities

Train a Skilled Workforce

Respond to the Housing Crisis

**PLAN PILLARS** 





#### LOCAL RAPID RECOVERY PLANNING: GOALS

- Provide a rapid (6 month) process to identify actions that will help communities recover economic losses
- Offer communities an analysis of short, medium and long-term recovery goals and develop a list of projects or actions.
- Provide opportunity for assistance to all 351 cities and towns through a simple application.
- Enable the collection of standardized data to demonstrate how COVID-19 has impacted downtowns throughout the Commonwealth





### COVID IMPACTS IN MASSACHUSETTS

 LRRPs must address the impacts of COVID-19 on the local economy and your community's businesses







#### LOCAL RAPID RECOVERY PLANNING: BUDGET

# **Budget \$10 Million**

Program: \$9,500,000

No Minimum grant amount

Maximum – depends on size and complexity

Simple, Typical, Complex and Very Complex

Admin: \$500,000

Overall Technical Assistance Provider: Streetsense

Contract Assistant Program Coordinator





### **COMMUNITY CATEGORIZATION**



#### **Small Community**

Population: < 7,000 Example: New Salem



#### **Medium Community**

Population: 7,000 – 25,000 Example: North Reading



#### Large Community

25,000 – 75,000 Example: Everett





#### **Extra Large Community**

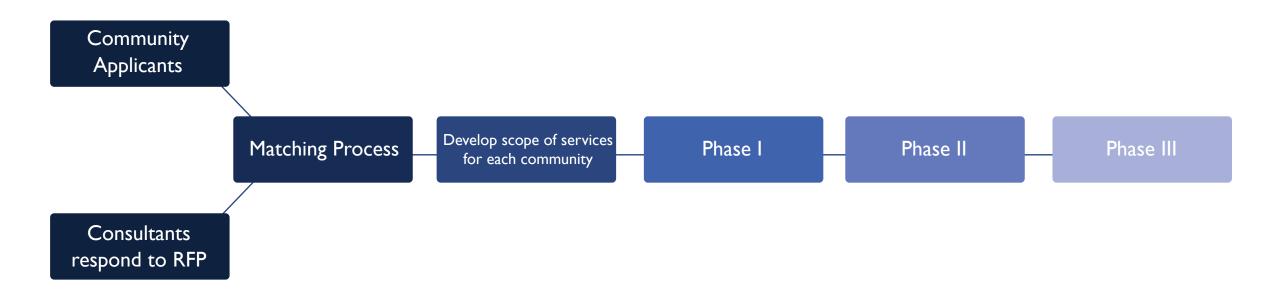
Population: 75,000 +

Example: Quincy





### PROGRAM OVERVIEW



December January January February — June





#### WHAT DO COMMUNITIES GET FROM THIS EFFORT?

- Support from Pre-Qualified Consultant(s)
- Baseline data to help understand and communicate the impact of COVID-19 on your community
- Clearly defined and actionable projects that have been vetted by your community
- Learning opportunities
  - We will be bringing together cohorts to share projects and generate ideas

# WHAT LEVEL OF COMMITMENT IS EXPECTED FROM COMMUNITIES?





- Participation in the scoping process with consultant
- Provision of support to consultant(s) for outreach and community/business feedback
- A commitment to participate and remain engaged throughout the planning process
- Ability to support implementation and execution of project

# PROGRAM DETAILS





# HOUSING AND ECONOMIC DEVELOPMENT



#### PROGRAM DETAIL: KEY DEFINITIONS

- Lead Community/Lead Applicant: The primary applicant who will serve as point of contact for the application and dedicate staff for the planning effort
- Group Application: A group of up to four public and/or non-profit entities who apply together
- **Study Area:** Geographic area that reflects the boundaries of the "Node", "Corridor", "Downtown", "Town Center" or "Commercial Area" that will be the focus of the planning effort





#### PROGRAM DETAIL: ELIGIBLE APPLICANTS

- Public Entities include all cities and towns in the Commonwealth
- Non-Profit Entities may include:
  - Business Improvement Districts
  - Community Development Corporations
  - Chambers of Commerce
  - Educational Institutions (local college or university)

In all cases, Non-Profit Entities a letter of support from the municipality will also be required.





#### **EXAMPLES OF APPLICATIONS**

- Single Applicant, Single Study Area e.g., an applicant applies for a single Study Area within their community for Rapid Response Planning
  - **Example:** Northampton, Great Barrington
- Single Applicant, Multiple Study Areas e.g., an applicant applies for multiple Study Areas within their community for Rapid Response Planning
  - **Example:** Brookline
- **Group Application, Multiple Study Areas** e.g., up to four applicants apply for multiple Study Areas within their combined communities for Rapid Response Planning.
  - **Example:** The Hilltowns, Cambridge + District Management Entities





#### PROGRAM DETAIL: CONSULTANT SUPPORT



#### **Plan Facilitators**

Planners who lead diagnostic, project development and are responsible for final plan creation.



#### Subject Matter Experts (SME)

SME's provide guidance on an as-needed basis in support of best practice identification as well as guidance and refinement of projects.

SME's may include Architects, Transportation Planners, BID formation experts, Placemaking specialists, Lighting Designers, etc.

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Phase I: Diagnostic

Phase III: Plan Documents

Phase II: Project Recommendations

Technical Subject Matter Experts

Plan Facilitators





- Phase I: Diagnostic
  - Assessment of Needs
  - Cataloguing of COVID-19 Impacts
  - Outreach and Consensus Building

Phase I: Diagnostic

Phase III: Plan Documents









Diagnostic: Assessment of Needs











Note: The Diagnostic approach is adapted from "Preparing a Commercial District Diagnostic" authored by Larisa Ortiz, published by the Local Initiative Support Corporation (LISC), and funded in part by Citi Community Development. For more information https://www.lisc.org/our-initiatives/economic-development/commercial-corridor-resource-hub/guides-templates/





- Phase II: Project Recommendations
  - Project identification and development of project details in consultation with Lead Applicant, community and stakeholders

Phase I: Diagnostic

Phase III: Plan Documents

Phase II: Project Recommendations





#### **Recommendations Strategy Matrix**

#### **Barceloneta/Manatí Recommendations**

~	Project	Category	Timeframe	Budget
1	Establish Frutos del Guacabo as the agro-culture hub of the North Region	(Agro-Culture Supply)	Short	<b>\$</b> \$\$
2	Connect Coastal Assets and Waterfront Dining Clusters by a Shared Multi-Use Trail	<del>\$</del>	Medium	\$\$\$
3	Establish a coalition of agro-culture tourism assets in the North Region	(Agro-Culture Supply)	Short	<b>\$</b> \$\$
4	Revitalize Playa Los Tubos	\$	Medium	\$\$\$
5	Enhance Visitor Experience at Playa Mar Chiquita	\$	Medium	\$\$\$
6	Revitalize the Urban Center of Manatí		Medium	\$\$\$

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- Phase III: Final Rapid Recovery Plans
  - Actionable plans for defined Study Areas
  - COVID-19 impact data

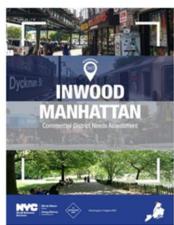
Note: The Commercial DNA approach has been adopted as the dominant planning framework in New York City, where CDNA's are issued for individual commercial corridors and help inform public resource allocation and investments.

















#### KEY MILESTONES

#### 2020

- November 30: Application Issued
- December 18: Application Due
- December: RFR for LRRP Consultants

#### 202 I

- January: Notice of Community Award and Contracting with Plan Facilitators
- January 30: Contract Execution\*
  - Contract may not be executed until Jan 30, but start date can be earlier
- **February:** Contracting with Subject Matter Experts
- January May: LRRP Webinars
- **February June 30:** LRRPs developed

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### FAQ

- Can I select a consultant I've worked with before?
- What is the final deliverable for this engagement?
- Are RPA's eligible to be consultants?
- Is it possible to apply for a project in multiple program areas?
- Is there any advantage to submitting our application as a single community rather than a group of communities/region?
- Where are the funds for implementing these plans?











# Q&A

Please submit your questions through Q & A function

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