HEALTH POLICY COMMISSION NOTICE OF MATERIAL CHANGE FORM

Health Policy Commission Two Boylston Street 6th Floor Boston, MA 02116

GENERAL INSTRUCTIONS

The attached form should be used by a provider or provider organization to provide a notice of material change ("Notice") to the Health Policy Commission ("Commission"), as required under § 13 of M.G.L. c. 6D. To complete the Notice, it is necessary to read and comply with Bulletin 2013-1 issued by the Commission, Interim Guidance for Providers and Provider Organizations Relative to Notice of Material Change to the Health Policy Commission ("Interim Guidance"). The Interim Guidance may be obtained on the Commission's website at www.mass.gov/hpc. For further assistance, please contact the Health Policy Commission at HPC-Notice@state.ma.us. This form is subject to statutory and regulatory changes that may take place from time to time.

WHO NEEDS TO FILE

This Notice should be submitted by any provider or provider organization with \$25,000,000 in net patient service revenue or more in the preceding fiscal year that is proposing a material change, as defined by the Interim Guidance. Notice must be filed with the Commission not less than 60 days before the effective date of the proposed change.

SUBMISSION OF NOTICE

One electronic copy of the Notice, in a portable document form (pdf), should be submitted to the following:

Health Policy Commission HPC-Notice@state.ma.us

Office of the Attorney General HCD-6D-NOTICE@state.ma.us

Center for Health Information and Analysis CHIA-Legal@state.ma.us

PRELIMINARY REVIEW AND NOTICE OF COST AND MARKET IMPACT REVIEW

If the information provided in the Notice is incomplete or if the Commission determines clarification of the information submitted is needed to make its decision, the Commission may require the notifying organization to submit such supplemental information within 30 days of receipt of the initial Notice.

The Commission will notify each notifying organization of its decision to proceed with a cost and market impact review within 30 days of its receipt of a completed Notice and all necessary supplemental information.

PUBLIC DISCLOSURE

Pursuant to Bulletin 2013-1 issued by the Commission, all information collected by the Commission in connection with a Notice shall be deemed to be a public record.

NOTICE OF MATERIAL CHANGE

L. —	Name:	Lower Merri	mac Va	alley Physicia	n Hospital Organizat	tion, In	~···	7-04	
2.	Federal TAX ID #				MA DPH Facility ID #			NPI#	
	04-3551209			N/A				N/A	
	Contact	Information					Topic services and the services of the service		Carles Control
•	Business	Business Address 1:		255 Low Street					
	Business	Address 2:		Suite 301		•	.,		
	City:	City: Newburyport			State: MA			Zip Code: 01950)
	Business	Website:					<u>, l</u>	*******	
	Contact First Name: Kevin		n		C	ontact Last Name:	Lanphear, D.	0	
	Title: President			ident					
	Contact Phone: 978-462		-462-2345 Extensio		Extension:				
0.	Contact Email: kevinlanphear@				ne.com				
	Description	on of Organiz	ation-			A ID STORE			
Briefly describe your organization.					Service and the service of the servi				
	LMVPHO (Whittier Class H M managen	has two corp IPA, Inc.). Th Iember and 5	orate d le orga directo cy man	classes of Me nization is go ors appointed nagement, he	Organization, Inc. (I mbers: Class H mem verned by a 7-mem d by the Class P Mer alth quality improve	nbershi ber Bo nber).	o (Anna Jaques Ho ard of Directors (2 LMVPHO suppor	ospital) and Class directors appoints its members the	P Membership nted by the nrough care

Check the box that most accurately describes the proposed material change:

	 Merger or affiliation with a carrier Acquisition of or acquisition by a carrier Merger with or acquisition of or by a hospital or a hospital system X Any other acquisition, merger, or affiliation between a provider organization and another provider organization where such acquisition, merger, or affiliation would result in an increase in annual net patient service revenue of the provider or provider organization of more than \$10,000,000 X Any clinical affiliation between a provider or provider organization with another provider or provider organization which itself has an annual net patient service revenue of more than \$25,000,000 Formation of a partnership, joint venture, common entity, accountable care organization, or parent corporation created for the purpose of contracting on behalf of more than one provider or provider organizations
13.	What is the proposed effective date of the proposed material change? The proposed effective date ("Effective Date") would be not sooner than 60 days from the date of this filing, unless permitted by the Health Policy Commission (HPC).
	Material Change Narrative
14.	Briefly describe the nature and objectives of the proposed material change: Anna Jaques Hospital and Whittier IPA, which are the constituent members of Lower Merrimac Valley PHO (LMVPHO), intend to join Beth Israel Deaconess Care Organization ("BIDCO") as participating providers as of 60 days from the date of this filing or sooner if notified by HPC ("Effective Date"), for the purpose of aligning risk among our hospital, physicians, and BIDCO ACO affiliate members, and implementing shared care management programs across all BIDCO providers. This means that the Whittier IPA physicians will join certain BIDCO payor contracts on or after the Effective Date and other contracts as they come up for renewal thereafter. Anna Jaques Hospital will also become part of BIDCO, and after the Effective Date will join BIDCO payor contracts as contracts come up for renewal. Note that although Anna Jaques Hospital will be new to BIDCO, it has an existing clinical affiliation with BIDMC, which has been in place for approximately four years. Once Anna Jaques Hospital and/or Whittier IPA is participating in a BIDCO risk contract, BIDCO will integrate clinical care data into its data warehouse, where the information will be utilized to improve patient care quality and efficiency, and where Anna Jaques Hospital and the Whittier IPA providers will also receive reports and analytics to help meet these goals. A primary care physician (PCP) leader from Whittier IPA will join the leadership group at BIDCO as a member of the PCP Advisory Committee. Through regular meetings of the PCP Advisory Committee and with feedback from clinicians at the local level, care management programs and best practices will be integrated across the BIDCO network, including at LMVPHO, with the goal of continuously using information on best practices to effectuate improvements based on feedback from local physicians and hospitals. Briefly describe the anticipated impact of the proposed material change:
17.	Including the constituent members of LMVPHO (Anna Jaques Hospital and the Whittier IPA) in the BIDCO network of providers will bring about many beneficial opportunities for care improvement and efficiency in the provision of patient care and other services, both for LMVPHO providers and for the current providers in the BIDCO network. Each organization brings its unique experience and success in the management of patients, with LMVPHO and its constituent members having experience with population management as well as integration of clinical information across its provider network, and BIDCO having successful experience in the management of total medical expense (TME) and extensive work in the implementation of care management programs. Synergy across the BIDCO network will allow for continuous improvement in the management of medical cost trends, allowing payors to maintain lower premium increases for the benefit of health care consumers. In addition, shared clinical information through EHRs promotes better management of patient health, both in terms of cost and quality of care provided. Infrastructure is more easily coordinated and distributed when providers are working together using similar processes, accessing uniform systems, and following coordinated care pathways and protocols.

16.	Describe any other material changes you anticipate making in the next 12 months:
	At this time, there are no other anticipated affiliations within the next 12 months.
17.	Indicate the date and nature of any applications, forms, notices or other materials you have submitted regarding the proposed material change to any other state or federal agency:
	None

Affidavit of Truthfulness and Proper Submission

I, the undersigned, certify that:

- I have read the Health Policy Commission Bulletin 2013-1, Interim Guidance for Providers and Provider
 Organizations Relative to Notice of Material Change to the Health Policy Commission.
- 2. I have read this Notice of Material Change and the information contained therein is accurate and true.
- 3. I have submitted the required copies of this Notice to the Health Policy Commission and to all relevant agencies (see below*) as required.

Signed on the 28th day of February, 2014, under the pains and penalties of perjury.

Signature:

Name: Kevin Lanphear, D.O.

Title: President

FORM MUST BE NOTARIZED IN THE SPACE PROVIDED BELOW:

DORENE E. DUPUIS

Notary Public

COMMONWEALTH OF MASSACHUSETTS

My Commission Expires

March 28, 2019

Notary Signature

2/28/14

Copies of this application have been submitted electronically as follows:

Office of the Attorney General (1)

Center for Health Information and Analysis (1)

EXPLANATIONS AND DEFINITIONS

1.	Name	Legal business name as reported with Internal Revenue Service. The may be the parent organization or local provider organization name
2.	Federal TAX ID #	9-digit federal tax identification number also known as an employer
		identification number (EIN) assigned by the internal revenue service
	MA DPH Facility ID #	If applicable, Massachusetts Department of Public Health Facility
		Identification Number.
	National Provider Identification Number	10-digit National Provider identification number issued by the
	(NPI)	Centers for Medicare and Medicaid Services (CMS). This element
		pertains to the organization or entity directly providing service.
3.	Business Address 1:	Address location/site of applicant
4.	Business Address 2:	Address location/site of applicant continued often used to capture
		suite number, etc.
5.	City, State, Zip Code	Indicate the City, State, and Zip Code for the provider organization
		as defined by the US Postal Service.
6.	Business Website:	Business website URL
7.	Contact Last Name, First Name	Last name and First Name of the primary administrator completing
		the registration form.
8.	Title:	Professional title of the administrator completing the registration
	·	form.
9.	Contact Telephone and Extension	10-digit telephone number and telephone extension (if applicable)
		for administrator completing the registration form
10.	Contact Email:	Contact email for administrator
11.	Description of Organization:	Provide a brief description of the notifying organization's ownership
		governance, and operational structure, including but not limited to
		provider type (acute hospital, physician group, skilled nursing
		facilities, independent practice organization, etc.), number of
		licensed beds, ownership type (corporation, partnership, limited
		liability corporation, etc.), service lines and service area(s).
12.	Type of Material Change	Indicate the nature of the proposed material change.
		Definitions of terms:
	·	"Carrier", an insurer licensed or otherwise authorized to transact
		accident or health insurance under chapter 175; a nonprofit hospita
		service corporation organized under chapter 176A; a nonprofit
		medical service corporation organized under chapter 176B; a health
		maintenance organization organized under chapter 176G; and an
		organization entering into a preferred provider arrangement under
		chapter 1761; provided that this shall not include an employer
		purchasing coverage or acting on behalf of its employees or the
		employees of 1 or more subsidiaries or affiliated corporations of th
		employer; provided that, unless otherwise noted, the term "carrier

		shall not include any entity to the extent it offers a policy, certificate or contract that provides coverage solely for dental care services or visions care services.
		"Hospital", any hospital licensed under section 51 of chapter 111, the teaching hospital of the University of Massachusetts Medical School and any psychiatric facility licensed under section 19 of chapter 19.
		"Hospital System", a group of affiliated entities that includes one or more Hospitals that are overseen by a common entity or parent corporation.
		"Net patient service revenue", total revenue received for patient care from any third party payer net of any contractual adjustments.
		"Provider", any person, corporation, partnership, governmental unit, state institution or any other entity qualified under the laws of the commonwealth to perform or provide health care services.
		"Provider organization", any corporation, partnership, business trust, association or organized group of persons, which is in the business of health care delivery or management, whether incorporated or not that represents 1 or more health care providers in contracting with carriers for the payments of heath care services; provided, that "provider organization" shall include, but not be
		limited to, physician organizations, physician-hospital organizations, independent practice associations, provider networks, accountable care organizations and any other organization that contracts with carriers for payment for health care services.
13.	Proposed Effective Date of the Proposed Material Change	Indicate the effective date of the proposed material change. NOTE: The effective date may not be less than 60 days from the date of the application notice.
14.	Description of the Proposed Material Change	Provide a brief narrative describing the nature and objectives of the proposed material change. Include organizational charts and other supporting materials as necessary to illustrate the proposed change in ownership, governance or operational structure.
15.	Impact of the Proposed Material Change	Provide a brief description of any analysis conducted by the notifying organization as to the anticipated impact of the proposed material change including, but not limited to, the following factors, as applicable: Costs Prices, including prices of the provider or provider organization involved in the proposed merger, acquisition, affiliation or other proposed material change Utilization Health status adjusted total medical expenses Market Share

		 Referral Patterns Payer Mix Service Area(s) Service Line(s) Service Mix
16.	Future Planned Material Changes	Provide a brief description of the nature, scope and dates of any pending or planned material changes to ownership, governance, or operations within the 12 months following the date of the notice.
17.	Submission to Other State or Federal Agencies	Indicate the date and nature of any other applications, forms, notices or other materials provided to other state for federal agencies relative to the proposed material change, including but not limited to the Department of Public Health (e.g., Determination of Need Application, Notice of Intent to Acquire, Change in Licensure), Massachusetts Attorney General (e.g., notice pursuant to G.L. c. 180, §8A(c)), U.S. Department of Health and Human Services (e.g., Pioneer ACO or Medicare Shared Savings Program application) and Federal Trade Commission/Department of Justice (e.g., Notification and Report Form pursuant to 15 U.S.C. sec. 18a).

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