

April 9, 2025

Dennis Renaud, Director, Determination of Need Program  
Massachusetts Department of Public Health  
67 Forest St., Marlborough, MA 01752  
[DPH.DON@massmail.state.ma.us](mailto:DPH.DON@massmail.state.ma.us)

**Re: Determination of Need Application UMMHC-25012116-TO Registration of Ten Taxpayer Group (TTG)**

Dear Mr. Renaud,

Pursuant to the provisions of 105 CMR. §§ 100.100 and 100.435, please accept the following request for registration of a TTG relative to Determination of Need Application **UMMHC-25012116-TO** for the transfer of ownership of Marlborough Hospital to UMass Memorial Medical Center, Inc. Please note the following:

1. The name and resident address of each TTG member is attached.
2. Each TTG member is a resident of the Commonwealth of Massachusetts and is subject to any Massachusetts state income, excise or property tax during 2025, the year in which the Application was filed.
3. The representative of the Marlborough Economic Development Corporation (MEDC) TTG designated to be the recipient of all written communications concerning the Application relative to this request is Meredith Harris, Executive Director of MEDC. All materials can be sent to [mharris@marlboroughedc.com](mailto:mharris@marlboroughedc.com) and/or 91 Main Street, Suite 204, Marlborough, MA 01752.

We have discussed the DoN Application with the Applicant. We are not acting as an agent for the Applicant or another party.

Thank you for your attention to this matter.

Sincerely,  
Meredith Harris  
Executive Director

April 4, 2025

To Whom It May Concern:

I am signing below as a member of the Marlborough Economic Development Corporation (MEDC) Ten Taxpayer Group regarding Determination of Need Application UMMHC-25012116-TO for the transfer of ownership of Marlborough Hospital to UMass Memorial Medical Center, Inc.

Name	Home Address	Signature
Meredith Harris	[REDACTED]	Meredith Harris
Lindsey Jaworek	[REDACTED]	Lindsey Jaworek
Andrea Pion	[REDACTED]	Andrea Pion
Richard Tomanek	[REDACTED]	Richard Tomanek
Melynda Gallagher	[REDACTED]	Melynda Gallagher
David Walton	[REDACTED]	David J. Walton
Luiz Thomas DaCosta	[REDACTED]	Luiz Thomaz DaCosta
Maurice Phelan	[REDACTED]	Maurice Phelan
Jon Pezzoni	[REDACTED]	Jonathan Pezzoni
Chris Horblit	[REDACTED]	Chris Horblit
Linda Martins	[REDACTED]	Linda Martins
Michelle Athas	[REDACTED]	Michelle Athas
Greg Mitrakas	[REDACTED]	Greg Mitrakas

Signature: *Meredith Harris*

Email: mharris@marlboroughedc.com

Signature: *ANL*

Email: [Redacted]

Signature: *Melynda Gallagher*

[Melynda Gallagher \(Apr 9, 2025 09:44 EDT\)](#)

Email: [Redacted]

Signature: *[Handwritten Signature]*

Email: [Redacted]

Signature: Jonathan Pezzoni

[Jonathan Pezzoni \(Apr 9, 2025 10:44 EDT\)](#)

Email: [Redacted]

Signature: Linda Martins

[Linda Martins \(Apr 9, 2025 09:38 EDT\)](#)

Email: [Redacted]

Signature: Greg Mitrakas

[Greg Mitrakas \(Apr 9, 2025 10:35 EDT\)](#)

Email: [Redacted]

Signature: *LM Jovanuk*

Email: [Redacted]

Signature: *Richard Tomanek*

[Richard Tomanek \(Apr 10, 2025 12:57 EDT\)](#)

Email: [Redacted]

Signature: Dave Walton

[Dave Walton \(Apr 9, 2025 09:59 EDT\)](#)

Email: [Redacted]

Signature: *[Handwritten Signature]*

Email: [Redacted]

Signature: Chris Horblit

[Chris Horblit \(Apr 9, 2025 10:23 EDT\)](#)

Email: [Redacted]

Signature: Michelle Athas

[Michelle Athas \(Apr 9, 2025 09:35 EDT\)](#)

Email: [Redacted]

# TTG Letter Final

Final Audit Report


2025-04-11

Created:	2025-04-09
By:	Meredith Harris (mharris@marlboroughedc.com)
Status:	Signed
Transaction ID:	CBJCHBCAABAA1v6j90QZ1ILuQJ8grkGxw3Kd2IS0N7M


## "TTG Letter Final" History


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-  Document emailed to Meredith Harris (mharris@marlboroughedc.com) for signature  
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-  Document emailed to Andrea Pion ( [REDACTED] ) for signature  
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 Agreement completed.  
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