April 9, 2025

Dennis Renaud, Director, Determination of Need Program Massachusetts Department of Public Health

67 Forest St., Marlborough, MA 01752 [DPH.DON@massmail.state.ma.us](mailto:DPH.DON@massmail.state.ma.us)

**Re: Determination of Need Application UMMHC-25012116-TO Registration of Ten Taxpayer Group (TTG)**

Dear Mr. Renaud,

Pursuant to the provisions of 105 CMR. §§ 100.100 and 100.435, please accept the following request for registration of a TTG relative to Determination of Need Application **UMMHC- 25012116-TO** for the transfer of ownership of Marlborough Hospital to UMass Memorial Medical Center, Inc. Please note the following:

1. The name and resident address of each TTG member is attached.
2. Each TTG member is a resident of the Commonwealth of Massachusetts and is subject to any Massachusetts state income, excise or property tax during 2025, the year in which the Application was filed.
3. The representative of the Marlborough Economic Development Corporation (MEDC) TTG designated to be the recipient of all written communications concerning the Application relative to this request is Meredith Harris, Executive Director of MEDC. All materials can be sent to [mharris@marlboroughedc.com](mailto:mharris@marlboroughedc.com) and/or 91 Main Street, Suite 204, Marlborough, MA 01752.

We have discussed the DoN Application with the Applicant. We are not acting as an agent for the Applicant or another party.

Thank you for your attention to this matter. Sincerely,

Meredith Harris

Executive Director

April 4, 2025

To Whom It May Concern:

I am signing below as a member of the Marlborough Economic Development Corporation (MEDC) Ten Taxpayer Group regarding Determination of Need Application UMMHC- 25012116-TO for the transfer of ownership of Marlborough Hospital to UMass Memorial Medical Center, Inc.

|  |  |  |
| --- | --- | --- |
| Name | Home Address | Signature |
| Meredith Harris | [redacted] | Meredith Harris |
| Lindsey Jaworek | [redacted] | Lindsey Jaworek |
| Andrea Pion | [redacted] | Andrea Pion |
| Richard Tomanek | [redacted] | Richard Tomanek |
| Melynda Gallagher | [redacted] | Melynda Gallagher |
| David Walton | [redacted] | David J. Walton |
| Luiz Thomas DaCosta | [redacted] | Luiz Thomaz DaCosta |
| Maurice Phelan | [redacted] | Maurice Phelan |
| Jon Pezzoni | [redacted] | Jonathan Pezzoni |
| Chris Horblit | [redacted] | Chris Horblit |
| Linda Martins | [redacted] | Linda Martins |
| Michelle Athas | [redacted] | Michelle Athas |
| Greg Mitrakas | [redacted] | Greg Mitrakas |

|  |  |
| --- | --- |
| **Signature:** [on file]  **Email:** [mharris@marlboroughedc.com](mailto:mharris@marlboroughedc.com) | **Signature:** [on file]  **Email:** [redacted] |
| **Signature:** [on file]  **Email:** [redacted] | **Signature:** [on file] Richard Tomanek (Apr 10, 2025 12:57 EDT)  **Email:** [redacted] |
| **Signature:** [on file] Melynda Gallagher (Apr 9, 2025 09:44 EDT)  **Email:** [redacted] | **Signature:** [on file] Dave Walton (Apr 9, 2025 09:59 EDT)  **Email:** [redacted] |
| **Signature:** [on file]  **Email:** [redacted] | **Signature:** [on file]  **Email:** [redacted] |
| **Signature:** [on file] Jonathan Pezzoni (Apr 9, 2025 10:44 EDT)  **Email:** [redacted] | **Signature:** [on file] Chris Horblit (Apr 9, 2025 10:23 EDT)  **Email:** [redacted] |
| **Signature:** [on file] Linda Martins (Apr 9, 2025 09:38 EDT)  **Email:** [redacted] | **Signature:** [on file] Michelle Athas (Apr 9, 2025 09:35 EDT)  **Email:** [redacted] |
| **Signature:** [on file] Greg Mitrakas (Apr 9, 2025 10:35 EDT)  **Email:** [redacted] |  |

TTG Letter Final

Final Audit Report

2025-04-11

Created: 2025-04-09

By: Meredith Harris [(mharris@marlboroughedc.com)](mailto:(mharris@marlboroughedc.com)

Status: Signed

Transaction ID: CBJCHBCAABAAl1v6j90QZ1ILuQJ8grkGxw3Kd2lS0N7M

"TTG Letter Final" History

 Document created by Meredith Harris [(mharris@marlboroughedc.com)](mailto:(mharris@marlboroughedc.com)

2025-04-09 - 1:33:17 PM GMT

 Document emailed to Meredith Harris [(mharris@marlboroughedc.com)](mailto:(mharris@marlboroughedc.com) for signature

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 Document emailed to Greg Mitrakas ([redacted]) for signature

2025-04-09 - 1:33:26 PM GMT

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2025-04-09 - 1:35:51 PM GMT

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2025-04-09 - 1:43:19 PM GMT

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Signature Date: 2025-04-09 - 1:44:26 PM GMT - Time Source: server

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Signature Date: 2025-04-09 - 1:47:18 PM GMT - Time Source: server

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 Signer Jon Pezzoni[redacted] entered name at signing as Jonathan Pezzoni

2025-04-09 - 2:44:21 PM GMT

 Document e-signed by Jonathan Pezzoni ([redacted])

Signature Date: 2025-04-09 - 2:44:23 PM GMT - Time Source: server

 Document e-signed by Meredith Harris [(mharris@marlboroughedc.com)](mailto:(mharris@marlboroughedc.com)

Signature Date: 2025-04-10 - 1:31:32 PM GMT - Time Source: server

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 Email viewed by Maurice Phelan[redacted]

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 Document e-signed by Maurice Phelan ([redacted]

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 Agreement completed.

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