

March 9, 2021

VIA EMAIL DPH.DON@State.MA.US  
AND FIRST-CLASS MAIL

Lara Szent-Gyorgyi  
Director, Determination of Need Program  
Massachusetts Department of Public Health  
250 Washington Street, 6th Floor  
Boston, MA 02108

**RE: Determination of Need (“DoN”) Application Project #21012113-AS – Mass General Brigham Incorporated (“MGB”) Proposed \$223,724,658 Multi-Site DoN for Three New Ambulatory Sites located in Westborough, Westwood & Woburn (the “Application”)**

Dear Director Szent-Gyorgyi:

We, the undersigned, write to formally register with the Massachusetts Department of Public Health as A Ten Taxpayer Group (TTG) and a Party of Record to the Mass General Brigham (MGB) Determination of Need Application *MGB 2102113-AS*. Each TTG member is a resident of the Commonwealth of Massachusetts and subject to any Massachusetts state income, excise or property tax during 2021, the year in which the Application was filed.

The TTG hereby requests that a public hearing be held on this Application. We also hereby request that the Application be subject to an independent cost-analysis (“ICA”) pursuant to See M.G.L. c.111, §25C(h) and 105 CMR 100.405 to determine if the Proposed Project is consistent with the Commonwealth's health care cost-containment goals.








The Taxpayer designated to be the recipient of all communication concerning the Application is, Meredith Harris. All materials can be sent to mharris@marlboroughedc.com or MEDC, 91 Main Street, Suite 204, Marlborough, MA 01752.

Thank you in advance for your attention to this matter.

Sincerely,

*Meredith Harris*

Meredith Harris

1. Ellen Carlucci <i>Ellen C. Carlucci</i>	
2. Walter Bonin <i>Walter Bonin</i>	
3. Linda Martins <i>Linda Martins</i>	
4. Andrea Pion <b><i>Andrea Pion</i></b>	
5. Richard Tomanek <i>R. Tomanek</i>	
6. Ryan Gagne <i>R. Gagne</i>	
7. Diane Moheidlin <i>Diane C. Moheidlin</i>	
8. Karthikeyan Kuppusamy <i>K. Kuppusamy</i>	
9. William Pezzoni <b><i>W. Pezzoni</i></b>	
10. Meredith Harris <i>Meredith Harris</i>	

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