April 24, 2025

Dennis Renaud, Director, Determination of Need Program Massachusetts Department of Public Health

67 Forest St., Marlborough, MA 01752 [DPH.DON@massmail.state.ma.us](mailto:DPH.DON@massmail.state.ma.us)

Re: Determination of Need Application UMMH-25021208-HE Registration of Ten Taxpayer Group (TTG)

Dear Mr. Renaud,

Pursuant to the provisions of 105 CMR. §§ 100.100 and 100.435, please accept the following request for the registration of a TTG relative to Determination of Need Application UMMH-25021208-HE for a substantial change in service and substantial capital expenditure to develop a Proton Therapy Service at the Cancer Center in Marlborough. Please note the following:

1. The name and resident address of each TTG member is attached.
2. Each TTG member is a resident of the Commonwealth of Massachusetts and is subject to any Massachusetts state income, excise or property tax during 2025, the year in which the Application was filed.
3. The representative of the Marlborough Regional Chamber of Commerce TTG designated to be the recipient of all written communications concerning the Application relative to this request is Michelle Mercier, CEO/President of the Marlborough Regional Chamber of Commerce. All materials can be sent to Michelle Mercier, [mmercier@MarlboroughChamber.org,](mailto:mmercier@MarlboroughChamber.org) 11 Florence Street Marlborough, MA 01752

We have discussed the DoN Application with the Applicant. We are not acting as an agent for the Applicant or another party.

Thank you for your attention to this matter. Sincerely,

[signature on file]

Michelle Mercier CEO/President

Marlborough Regional Chamber of Commerce

April 24, 2025

To Whom It May Concern:

I am signing below as a member of the Marlborough Regional Chamber of Commerce Ten Taxpayer Group regarding Determination of Need Application UMMH-25021208-HE for a substantial change in service and substantial capital expenditure to develop a Proton Therapy Service at the Cancer Center in Marlborough.

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| --- | --- | --- |
| NAME | ADDRESS | SIGNATURE |
| Michelle Mercier | [address redacted] | [signature on file] |
| Emily Greenwood | [address redacted] | [signature on file] |
| Gary L. Kelley | [address redacted] | [signature on file] |
| Darlene Welch | [address redacted] | [signature on file] |
| Jessica Pesce | [address redacted] | [signature on file] |
| Daphne Phalon | [address redacted] | [signature on file] |
| Peter Henderson | [address redacted] | [signature on file] |
| Todd Vroman | [address redacted] | [signature on file] |
| Jennifer Campbell | [address redacted] | [signature on file] |
| Gabriele Luzzi | [address redacted] | [signature on file] |