

From: [Courtney Lemoine](#)
To: [DPH-DL - DoN Program](#); [Szent-Gyorgyi, Lara \(DPH\)](#)
Subject: BWFH DoN public hearing, 3/30/2021
Date: Tuesday, March 30, 2021 1:13:12 PM

Statement of support in Faulkner Hospital DoN hearing. I gave this statement on the call and am following up with the written statement.

Thank you very much,
Courtney Lemoine

My name is Courtney Lemoine. I live in West Roxbury, and I have been a West Roxbury/Roslindale resident for more than ten years. Thank you for the opportunity to show my support for the expansion.

My aunt Chris grew up in Belmont. In 2018, she was diagnosed with breast cancer and she decided to get her care at Dana-Farber/Brigham and Women's. Her team decided that surgery would be the best bet to treat the cancer. They scheduled her at the Faulkner. I've been there myself - to the Emergency room, to the orthopedist, to get my mammograms - but I was impressed that she could have this surgery without having to go into the city. Chris' surgery went great and she's in remission. It was a big deal surgery, for a big deal diagnosis, and it happened just 6 stoplights away from my house.

Faulkner is a big, smart, academic, comprehensive hospital in a small community hospital's body, and it wears that identity perfectly. Allowing Faulkner to expand won't change its personality or its place in the neighborhood, but it will position it to continue to provide great care to even more people - locals like me, and our family members.

From: [Pilgrim, David Matthew, M.D.](#)
To: [DPH-DL - DoN Program](#)
Subject: Support of Brigham and Women's Faulkner clinical expansion project
Date: Tuesday, March 30, 2021 12:57:47 PM

Dph.don@state.ma.us

I am honored to work as a neurologist at the Brigham and Women's Faulkner Hospital. I live in Brookline. I strongly support the Brigham and Women's Faulkner clinical expansion project.

I am the chief of clinical neurology at Faulkner, the chief of general neurology at Brigham and Women's Hospital and Associate Chair for Diversity and Inclusion for Brigham Neurology.

The Faulkner brings the same clinicians who care for people at a large academic medical center to a community hospital. That allows for patients to be cared for at the best location. Patients whose illness has severely deteriorated and need the care of an academic medical center are hospitalized at Brigham and Women's and those who do not have that need are cared for at Faulkner.

As a neurologist, I long for a second MR scanner. MR is a powerful instrument to look at the brain and spinal cord and has transformed neurology. This will allow for shorter waits for scans and the ability to make decisions about care earlier.

Thank you.

David Pilgrim, MD

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From: [Jolliffe, Margaret](#)
To: [DPH-DL - DoN Program](#)
Cc: [Szent-Gyorgyi, Lara \(DPH\)](#)
Subject: Support of Faulkner DON
Date: Wednesday, March 31, 2021 4:45:36 PM
Attachments: [image003.png](#)

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

I am writing in support of the Faulkner Hospital proposed expansion project. As the Executive Director of Brookside Community Health Center, I know very well that many of our patients will not access care if they are asked to go across town or to a large facility. For many, English is not their first language which can make navigating large hospital systems all the more intimidating. Because of this many of our patients do not follow through with specialty appointments or much needed follow-up care. For so many of our patients, Faulkner Hospital provides these essential specialty services in a friendly and welcoming environment. Expanding these services would only serve our patients and the local communities better. Many of our patients from Brookside Community Health Center much prefer the convenience, accessibility and proximity of Faulkner Hospital. With increased in-patient bed capacity, expansion and relocation of endoscopy services and the addition of MRI's our community at Brookside, as well as the greater community of Jamaica Plain, Roslindale and West Roxbury will be well served. Having a local hospital, affiliated with BWH that provides breadth of high quality services is a tremendous resource for our patients and this community. The additional and expanded services will only increase the capacity and outreach.

I am in full support of this proposed expansion project.

Mimi

Mimi (Margaret) Jolliffe

Executive Director

[Brookside Community Health Center](#)



Email: mjolliffe@bwh.harvard.edu

Website: brighamandwomens.org



Mimi (Margaret) Jolliffe

Executive Director

[Brookside Community Health Center](#)



Email: mjolliffe@bwh.harvard.edu

Website: brighamandwomens.org



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City of Boston
Mayor's Office of Health and Human Services
Mayor Kim Janey

March 30, 2021

Lara Szent-Gyorgyi, MPA
Director, Determination of Need Program
Department of Public Health
250 Washington Street
Boston, MA 02108

Re: Mass General Brigham Incorporated – Brigham and Women's Faulkner Hospital
Determination of Need Application # MGB-20121716-HE

Dear Director Szent-Gyorgyi:

I am pleased to have this opportunity to comment on the Determination of Need ("DoN") application filed by Mass General Brigham Incorporated for a much needed addition to Brigham and Women's Faulkner Hospital ("BWFH" or the "Hospital"). BWFH is a high quality community hospital that is a vital resource to residents in Boston. This project is necessary to ensure patients receive the care where they need it when they need it. As such, I welcome the expansion of the healthcare services included in this project to the community.

As a community hospital, BWFH provides high quality care at a lower cost than other area providers, and as such, is a valuable asset to Boston residents and surrounding communities. The Hospital's existing capacity is insufficient to meet current and future patients' needs. Patients presenting to the BWFH ED often experience long wait times and extended boarding while awaiting an inpatient bed. These capacity constraints affect patients not just at BWFH, but also those who present to Brigham and Women's Hospital ("BWH").

A system-wide initiative seeks to ensure patients are treated at the appropriate hospital in accordance with their complexity and acuity level. As a result, BWH proactively seeks to transfer patients with lower acuity needs to BWFH. This is being done to both ensure that BWH has capacity to meet the needs of high acuity patients but also to provide care in the most appropriate and lowest cost setting. The lack of adequate bed capacity has a ripple effect on timely access to care for patients at both BWH and BWFH. Timely healthcare is good healthcare, allowing for earlier diagnosis, treatment, and interventions, which significantly impact health outcomes and overall public health.

Finally, this project also will include a significant contribution of over \$7 million to community health initiatives. These funds will be used to address social determinants of health, which are known to impact access to health care, such as food and housing insecurity and transportation. Programs addressing these social issues promote public health through health equity to some of our most vulnerable populations.

For these reasons, I strongly support, and urge the Department of Public Health to approve, this much needed project.

Sincerely,

A handwritten signature in black ink that reads "Marty Martinez". The script is fluid and cursive, with the first name "Marty" and last name "Martinez" clearly distinguishable.

Marty Martinez
Chief of Health and Human Services



MASSACHUSETTS BUILDING TRADES COUNCIL

Francis X. Callahan, Jr., President

Jeff Sullivan, Vice President

Louis A. Mandarini, Jr., Secretary-Treasurer

Testimony of the Massachusetts Building Trades Council

In support of Brigham & Women's Faulkner Hospital Clinical Care Building

Determination of Need (DoN) Application -- Tuesday, March 30th

The Massachusetts Building Trades Council represents 75,000 men and women who are members of 62 local unions and work in the construction industry. We support the project before you for several reasons.

The unions we represent provide quality health insurance benefits to over 200,000 covered lives (members and their families). Our union plans spend well more than \$1 Billion per year on care at world class facilities like Brigham & Women's Faulkner Hospital and others in Boston and across Massachusetts. This proposed Clinical Care Building and the services it will provide is consistent with the level of care our members deserve and expect.

The health insurance benefits and the health care they provide to our members are dependent on work hours. Our members earn their benefits through hourly contributions to their health insurance plans. Partners Healthcare – now Mass General Brigham – and the Building Trades Unions have a long-standing relationship regarding their construction policies. They recognize that building using union workers and union contractors provides them with quality projects completed on-time and on-budget by a highly skilled, highly trained, safe, and productive local workforce. We formalized this relationship about twelve years ago and developed a Project Labor Agreement to be utilized on Partners' projects. Since that time, we have completed billions of dollars' worth of construction projects together. In addition to quality construction this partnership provides jobs to our members who earn family sustaining wages and quality health insurance benefits allowing them access the quality health care provided by MGH and other area hospitals.

More recently we have adapted the Project Labor Agreement to include provisions that increase diversity, equity, and inclusion. On this project and others, we will include hiring metrics consistent with City of Boston work hour targets on construction projects for residents (51%), persons of color (40%), and women (12%).

This proposed \$250 Million investment will create an estimated 250 construction jobs. It will provide additional opportunities to extend the training, wages, health insurance and retirement benefits that come with a career in the union building trades to previously underserved communities.

For these reasons we fully support the Brigham & Women's Faulkner Hospital Clinical Care Building Determination of Need (DoN) Application.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Francis X. Callahan, Jr.", written in a cursive style.

Francis X. Callahan, Jr

President



THE GENERAL COURT OF MASSACHUSETTS
STATE HOUSE. BOSTON 02133-1053

Massachusetts Department of Public Health
250 Washington Street
Boston, MA 02108

To Whom It May Concern:

As legislators whose districts include, or are adjacent to, the proposed project, we are writing in support of the Brigham and Women's Faulkner Hospital's Determination of Need application that would expand its existing campus.

The expansion would address increasing patient demands and capacity constraints at the current facility. This expansion would allow access for Brigham and Women's Faulkner hospital to provide greater commitment to the local community and ensure that patients receive the highest quality of care possible. BWFH typically operates at 87% of bed capacity, leaving very little room to accommodate fluxes or transfers. This proposal would increase hospital space, provide greater access to community private beds, advance specific departments, and accommodate additional parking spaces for patients, families, and staff.

We thank you in advance for your consideration of the BWFH's Determination of Need grant application. Please do not hesitate to contact our offices if we can be of any further assistance as the process moves forward.

Sincerely,

A handwritten signature in cursive script that reads "Edward F. Coppinger".

Edward F. Coppinger
State Representative
10th Suffolk District

A handwritten signature in cursive script that reads "Mike Rush".

Mike Rush
State Senator
Norfolk and Suffolk District

April 8, 2021

Lara Szent-Gyorgyi, MPA
Director, Determination of Need Program
Department of Public Health
250 Washington Street
Boston, MA 02108

Re: Mass General Brigham Incorporated – Brigham and Women’s Faulkner Hospital
Determination of Need Application # MGB-20121716-HE

Dear Director Szent-Gyorgyi:

Thank you for the opportunity to comment on the Mass General Brigham Determination of Need (“DoN”) application pertaining to the Brigham and Women’s Faulkner Hospital (“BWFH”). Approval of this project will increase access to necessary healthcare services for residents of Boston who utilize BWFH for a full range of health care needs. I am writing to express my full support for this much needed project by BWFH.

As the City of Boston Councilor for BWFH’s district, I am aware of the positive impact the hospital has on the community. It is vital to my community to have a high-quality hospital with a full complement of services close to home. When obtaining care at BWFH, patients do not have to travel into the city for their care, fighting traffic and congestion and difficulty parking. Moreover, BWFH’s affiliation with the Brigham Health system, including Brigham and Women’s Hospital means BWFH patients have access to the resources of an academic medical center if and when needed, ensuring patients receive the right care in the appropriate location based on their acuity level. Importantly, patients of BWFH receive these high quality services at a lower cost than at other hospitals in the city. As cost of care is often a significant barrier to seeking care, it is important that BWFH remain a viable option for care for local residents.

Access to health care services is a paramount concern now more than ever. The COVID-19 pandemic has strained hospital resources across the Commonwealth, and BWFH was no exception. Even before the pandemic, patients in the BWFH ED or at BWH who require a transfer to BWFH for secondary care, experienced long wait times and extended boarding while waiting for an inpatient room at BWFH. Capacity constraints will be alleviated through the additional inpatient rooms included in this project, allowing patients to transition to inpatient rooms in a timely, more seamless manner. We know that timeliness of care results in improved health outcomes. As such, the additional endoscopy room will improve access to procedures in a timely manner. The new 3T MRI will allow patients to get earlier diagnosis and treatment without having to travel to another facility for this imaging service.

The addition at BWFH and associated service changes will allow BWFH to meet demand for high quality, lower cost services and continue to be a vital resource to this community. With this project, residents in the community will continue to experience greater access to care close to home. Moreover, the community will benefit from the more than \$7 million community health initiative funding contribution resulting from this project. These funds will address social determinants of health that impact access to health care, such as food and housing insecurity. The community will greatly benefit from the proposed project, and as such, I strongly support this project and urge the Department of Public Health to approve the addition at BWFH.

Sincerely,

A handwritten signature in black ink, reading "Matt O'Malley". The signature is fluid and cursive, with a long, sweeping underline that extends to the right.

Matt O'Malley
City Council President
City Councilor, District 6

From: [Sylvén, Tracy](#)
To: [DPH-DL - DoN Program](#)
Subject: Testimony for BWFH
Date: Tuesday, March 30, 2021 12:27:55 PM
Attachments: [image002.png](#)
[image003.png](#)

Below is my transcript for the testimony for the DoN hearing for Brigham and Women's Faulkner Hospital that I did today 3/30/2021.

Thank you

"My name is Tracy Sylvén. I am the director of Community Health and Wellness at BWFH and have worked in the community through my role for the last 28+ years. I am extremely supportive of this project for a variety of reasons, but the primary reason being access to care and services for our community. In my role, we do a needs assessment every 3 years and access is and has been one of the priorities we have identified for our communities. Our neighborhood residents want a community hospital that they can consistently rely on for all of their healthcare needs and care. They want to be able to come to Faulkner for the ease of use and accessibility, private rooms for comfort and privacy, cost savings as compared to a larger institution. They want to be close to home and not have to go downtown for care. Additionally, the flexibility that the expansion allows for in times like these are essential for our community and our response to a disaster or pandemic."

Tracy Mangini Sylvén, CHHC, MCHES

Director

Community Health & Wellness

Brigham and Women's Faulkner Hospital





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