



December 19, 2025

Teryl Smith, Director
Bureau of Health Care Safety & Quality
MA Department of Public Health
67 Forest Street
Marlborough, MA 01752

Re: Dana Farber Cancer Institute, Inc. DON#: DFCI-25090516-RS ("Application")

Dear Director Smith:

We, the undersigned, write pursuant to the provisions of 105 CMR 100.100 and 100.405. We are all residents of the Commonwealth of Massachusetts and pay taxes within the Commonwealth. We hereby request recognition as a Ten Taxpayer Group and the rights associated with such a designation including notice concerning, and participation in, the review of the above captioned Determination of Need ("DoN") Application filed with the Department of Public Health ("Department") on November 19, 2025.

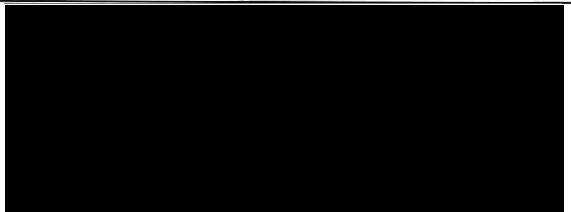
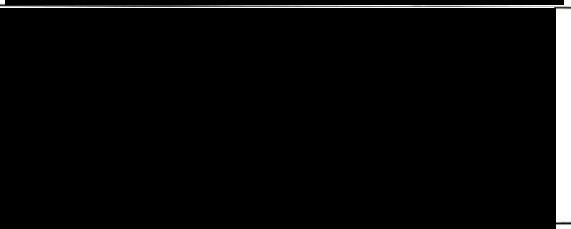
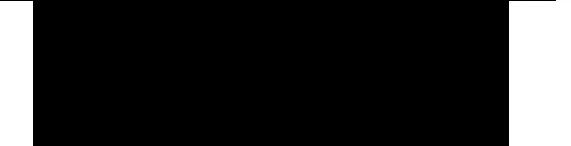
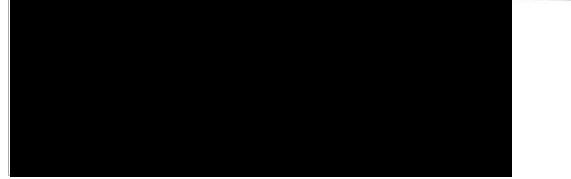
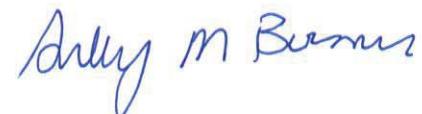
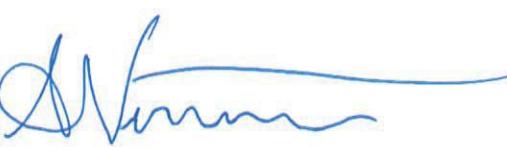
In addition, pursuant to 105 CMR 100.445, we respectfully request that a public hearing be held with respect to the DoN Application.

We also urge the Department to require an independent cost analysis pursuant to 105 CMR 100.405(D) to provide information as to whether the Proposed Project is consistent with the Commonwealth's cost containment goals.

The taxpayer designated to receive all written correspondence relative to the above-captioned DoN Application on behalf of the Ten Taxpayer Group is Christopher Philbin. Materials may be sent to 399 Revolution Drive, Suite 675, Somerville, MA 02145 or via email to cphilbin@mgb.org.

The undersigned are acting as agents of Mass General Brigham Incorporated, 800 Boylston Street, Suite 1150, Boston, MA 02199.

| Name | Home Address | Signature |
|------------------------|--------------|---------------------|
| 1. Christopher Philbin | | Christopher Philbin |
| 2. Laura Peabody | | Laura Peabody |
| 3. Margaret Norton | | Margaret Norton |
| 4. Elizabeth Lancaster | | Elizabeth Lancaster |
| 5. Debra Burke | | Debra Burke |

| | | |
|------------------------|--|---|
| 6. Julia Mason |  |  |
| 7. CHRISTINA LUNDQUIST |  |  |
| 8. Colleen Curry |  |  |
| 9. Sally Boerner |  |  |
| 10. Astaiga Vicugiryte |  |  |