



August 3, 2022

Elizabeth D. Kelley  
Director, Bureau of Health Care Safety and Quality  
Massachusetts Department of Public Health  
250 Washington Street  
Boston, MA 02108

Re: UMass Memorial Health Care, Inc.; Application #UMMHC-22042514-HE

Dear Ms. Kelley:

We, the undersigned, write pursuant to the provisions of 105 CMR 100.100 and 100.405. We are all residents of the Commonwealth of Massachusetts and pay taxes within the Commonwealth. We hereby request recognition as a Ten Taxpayer Group and the rights associated with such a designation including notice concerning, and participation in, the review of the above-captioned Determination of Need ("DoN") Application filed with the Department of Public Health on July 5, 2022. Please note that each of the taxpayers is acting as an agent for Mass General Brigham Incorporated, with an address of 800 Boylston Street, Boston, MA 02199.

In addition, pursuant to 105 CMR 100.445, we respectfully request that a public hearing be held regarding the DoN Application, and we urge the Department to require an independent cost analysis to provide information as to whether the Proposed Project is consistent with the Commonwealth's cost containment goals.

The taxpayer designated to receive all written correspondence relative to the above-captioned DON Application on behalf of the Ten Taxpayer Group is Christopher Philbin, Vice President for Government Affairs, Mass General Brigham. All materials may be sent to either [cphilbin@partners.org](mailto:cphilbin@partners.org) or 399 Revolution Drive, Suite 675, Somerville, MA 02145.

Respectfully submitted:

Name	Home Address	Signature
Gregg S. Meyer, M.A.		
Laura S. Peabody		
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CHRISTOPHER PHILBIN		
Ravi Thadani		
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