

linda zechello <myvoice@oneclickpolitics.com>

Wed 6/2/2021 2:26 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

linda zechello

lindazechello@gmail.com

245weswomingave MELROSE, MA 02176 Constituent

charles bosselman <myvoice@oneclickpolitics.com>

Wed 6/2/2021 1:48 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

charles bosselman

bosselmancharles7@gmail.com

12 russell terrace ARLINGTON, MA 02474 Constituent

george leu <myvoice@oneclickpolitics.com>

Wed 6/2/2021 12:24 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

george leu

gleu1219@gmail.com

72 high st STONEHAM, MA 02180 Constituent

Email to: DPH.DON@MassMail.State.MA.US

Subject: Testimony - Mass General Brigham Incorporated - Multisite - 21012113-AS

To the DoN Committee:

My name is Elizabeth Hart, Founder & Executive Director of Tailored for Success, Inc. Thank you for this opportunity to testify. I am writing to express my _concerns related to the Massachusetts General Brigham's proposed new ambulatory expansion site that will be located in Woburn; DoN 21012113-AS. This multi-million dollar expansion would have a massive negative impact on the cost of care and the ability for local community health care organizations to continue to support our residents.

I agree that great health care, delivered in the community for a lower cost is what is best for residents of the Commonwealth. However, I believe that the expansion of Mass General Brigham (MGB) ambulatory services into Woburn will increase the cost of care in our community without increasing the quality of care for patients. MGB has a track record of merging, acquiring or pushing out community health care systems and then pricing services at a higher cost, increasing the financial burden placed upon patients throughout the Commonwealth.

Woburn is not a medically underserved community. Woburn is already well-served by high-quality, low-cost healthcare providers. Approving MGB's application to expand into our community will threaten the financial viability of local practitioners and smaller health care systems, replacing quality care offered at affordable rates by local medical institutions with the same services at higher price points. Any increases to the cost of care are unacceptable and untenable in an already highly expensive market. I believe that the expansion of Mass General Brigham (MGB) ambulatory services into Woburn will threaten essential local jobs and the financial viability of critical community care institutions.

I believe that the expansion of Mass General Brigham (MGB) ambulatory services into Woburn is likely to worsen existing health disparities. The proposed MGB sites target higher income, predominantly white, mobile, commercially insured populations already served by existing providers. The proposed locations

PO Box 527, Malden, MA 02148

• Fax 781.605.0669

www.tailoredforsuccess.org

are not easily accessible to residents of low-income communities with barriers to health care, leaving access and the needs of many residents behind. MOB will be drawing commercially insured patients away from local community providers who rely on that care to subsidize patients that are insured by public programs, such as Medicare or Medicaid, or who are uninsured. Our local community providers will continue to serve those patients even if their commercial volume is negatively impacted by MOB. However, these same providers may be financially forced to close much needed medical services, resulting in reduced safety net care for our communities' most vulnerable patients, while the most privileged migrate to MOB.

In closing, I truly believe in health care cost-containment, partnership, and the spirit of equitable collaboration where all sizes and types of healthcare organizations work together to benefit their communities. I respectfully ask MDPH to closely look-at this request and do a full data analysis and hold additional public hearings. Furthermore, consider the fact that the real opportunity is to optimize the use of existing health care services rather than approve new services that are not needed.

Sincerely,


Elizabeth Hart

Tailored for Success, Inc.

P.O. Box 527

99 Dartmouth Street

Malden, MA 02148

; email: ehart@tailoredforsuccess.org

MGB Public comments – Woburn batch 12

wah lee <myvoice@oneclickpolitics.com>

Tue 6/1/2021 10:29 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

wah lee

hungwahlee@gmail.com

apt #10, 79 duncklee avenue STONEHAM, MA 02180 Constituent

MGB Public comments – Woburn batch 12

janet rivera <myvoice@oneclickpolitics.com>
Tue 6/1/2021 6:42 AM

To:
DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,
janet rivera
janetrivera1228@gmail.com
32 a chestnut ct. ANDOVER, MA 01810 Constituent

MGB Public comments – Woburn batch 12

john doe <myvoice@oneclickpolitics.com>
Tue 6/1/2021 12:48 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

john doe

indiabtry@gmail.com

200 central st STONEHAM, MA 02180 Constituent

MGB Public comments – Woburn batch 12

michael almas <myvoice@oneclickpolitics.com>

Mon 5/31/2021 11:19 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

michael almas

malmassp.177@yahoo.com

136 harvard street # 2 MEDFORD, MA 02155 Constituent

MGB Public comments – Woburn batch 12

lucy pacheco <myvoice@oneclickpolitics.com>

Mon 5/31/2021 10:50 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

lucy pacheco

lucylp37@gmail.com

253 spring st MEDFORD, MA 02155 Constituent

MGB Public comments – Woburn batch 12

brad plaisance <myvoice@oneclickpolitics.com>

Mon 5/31/2021 11:50 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

brad plaisance

eatusven@gmail.com

45 grant ave MEDFORD, MA 02155 Constituent

Derek Giardina <myvoice@oneclickpolitics.com>

Mon 5/31/2021 10:00 AM

To:

DPH-DL - DoN Program;

Re: Testimony: Mass General Brigham Incorporated – Multisite - 21012113-AS

Dear Ms. Szent-Gyorgyi,

I would like to share my SUPPORT with the Department of Public Health (DPH) about Mass General Brigham's (MGB) community expansion plans and intent to establish outpatient centers in Woburn, Westwood and Westborough (DoN application: 21012113-AS). As a member of the local community and Woburn resident, I strongly support MGB's proposal.

Woburn does not have any MGB services in the immediate area. While Danvers, Waltham, and Boston appear close to Woburn on a map, they are anything but convenient when attempting to commute to these sites to receive care. What is perhaps a mere inconvenience for some equates to lack of care for others who are MGB patients, but do not have the means to travel to Boston or far off satellite sites. This highlights the existing healthcare disparity in the Woburn area. An MGB site in Woburn would facilitate access to care for all, while providing choice to the local community.

Finally, there are no pediatric specialty sites near Woburn, as the Lahey network does not offer these services, while MGB does. As a father to young children, it is a challenge to find expert pediatric healthcare in the Woburn area. The MGB expansion eases this challenge and fills the healthcare void that currently exists.

I respectfully request that the DPH approve the proposed MGB expansion, as it provides access to care for MGB patients, while also allowing patients the right to choose their providers.

Sincerely,

Derek Giardina

derek.giardina@gmail.com

3 Tufts Road Woburn, MA 01801 Constituent

MGB Public comments – Woburn batch 12

heather decesaris <myvoice@oneclickpolitics.com>

Mon 5/31/2021 9:53 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

heather decesaris

heatherdecesaris422@gmail.com

164 water st WAKEFIELD, MA 01880 Constituent

Alison Turner <alisont84@gmail.com>

Mon 5/31/2021 9:40 AM

To:

DPH-DL - DoN Program;



To Whom It May Concern,

I am writing in **support of the MGB expansion to Woburn**. As an MGB patient, there is a glaring disparity in medical care in the Woburn area. I am hopeful that the determination of need for the MGB expansion is more heavily weighted on local resident and patient comments rather than on local hospital and business comments and scare tactics. Clearly the local hospitals and businesses do not want competition in their backyard, however if they truly care about patients and keep healthcare at the core of this discussion, they will see that the MGB expansion is a necessity for this area. This expansion allows for consumer choice and most importantly, access for those of us choosing to receive care within the MGB system.

Aside from the Lahey network, there is no real choice for medical care in Woburn and surrounding areas. Lahey is out of my insurance network and costs me exponentially more out of pocket. From my experience, most local hospitals do not have as many treatment options as those offered by the MGB system. For example, my mother was recently diagnosed with breast cancer. Her first opinion was at a local Lahey-affiliated hospital. Luckily, we were able to have her receive a second opinion at MGH, where her care was expedited, treatment was much less invasive, and she became part of a clinical trial. These are all benefits of being treated at a large-scale academic hospital with cutting edge treatments. Having the option to see these physicians and receive care locally is a necessity.

Finally, although other MGB community sites may appear near Woburn on a map, anyone who has attempted to commute to these sites during rush hour (or not!), will find that they are not convenient. Having a world-class MGB site in Woburn would allow the healthcare consumer to have a choice over their preferred network. Currently, there is no MGB representation in the Woburn area, giving the Lahey network a local monopoly.

Please listen to the patients and residents, and allow for MGB expansion to Woburn.

Thank you for your time.

-Alison T

Sashae davis <myvoice@oneclickpolitics.com>

MGB Public comments – Woburn batch 12

Mon 5/31/2021 9:23 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

sashae davis

sashaedavis30@gmail.com

windsor heights TEWKSBURY, MA 01876 Constituent

MGB Public comments – Woburn batch 12

joseph magno <myvoice@oneclickpolitics.com>
Mon 5/31/2021 6:06 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

joseph magno

sgtmagno127@yahoo.com

51 everett st MEDFORD, MA 02155 Constituent

MGB Public comments – Woburn batch 12

nancy kennedy <myvoice@oneclickpolitics.com>

Sat 6/5/2021 5:50 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

nancy kennedy

kennedynancy@msn.com

200 liesure lane STONEHAM, MA 02180 Constituent

MGB Public comments – Woburn batch 12

juan rondon <myvoice@oneclickpolitics.com>
Mon 5/31/2021 4:28 AM

To:
DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,
juan rondon
mysticwolftattoo@gmail.com
891main street WINCHESTER, MA 01890 Constituent

MGB Public comments – Woburn batch 12

Michelegoody <michelegoody@aol.com>

Mon 5/31/2021 2:25 AM

To:

DPH-DL - DoN Program;



To whom it may concern,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Michele

michelegoody@aol.com

Melrose, MA

MGB Public comments – Woburn batch 12

karen fennelly <myvoice@oneclickpolitics.com>

Mon 5/31/2021 1:16 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

karen fennelly

karenfennelly8@gmail.com

340 main st MELROSE, MA 02176 Constituent

MGB Public comments – Woburn batch 12

rita karelas <myvoice@oneclickpolitics.com>

Sun 5/30/2021 11:13 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

rita karelas

4sons9grandkids@gmail.com

50 whittier st. MELROSE, MA 02176 Constituent

MGB Public comments – Woburn batch 12

sania belar <myvoice@oneclickpolitics.com>

Sun 5/30/2021 10:25 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham! copy

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

sania belar

saniabelar54@gmail.com

5113 avalon drive WILMINGTON, MA 01887 Constituent

MGB Public comments – Woburn batch 12

kimberly ricci <myvoice@oneclickpolitics.com>

Sun 5/30/2021 10:02 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

kimberly ricci

kimberlyricci3335@gmail.com

2 chestnut st. WOBURN, MA 01801 Constituent

MGB Public comments – Woburn batch 12

charlene soto <myvoice@oneclickpolitics.com>

Sun 5/30/2021 8:32 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

charlene soto

charlenesoto485@gmail.com

106 monument street MEDFORD, MA 02155 Constituent

MGB Public comments – Woburn batch 12

joan fox <myvoice@oneclickpolitics.com>
Sun 5/30/2021 8:10 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

joan fox

jm.fox37@verizon.net

3 powder mill square apt. 201 ANDOVER, MA 01810 Constituent

MGB Public comments – Woburn batch 12

daniel bode <myvoice@oneclickpolitics.com>

Sun 5/30/2021 4:44 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

daniel bode

bodedaniel76@gmail.com

597 Broadway LYNNFIELD, MA 01940 Constituent

MGB Public comments – Woburn batch 12

juan marsh <myvoice@oneclickpolitics.com>

Sun 5/30/2021 3:26 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

juan marsh

giachello@northwestern.edu

3178 farland street BEDFORD, MA 01730 Constituent

MGB Public comments – Woburn batch 12

demetri kosta <myvoice@oneclickpolitics.com>

Sun 5/30/2021 2:42 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

demetri kosta

greendoordash2020@gmail.com

11 salem st apt 2r WAKEFIELD, MA 01880 Constituent

MGB Public comments – Woburn batch 12

rich steen <myvoice@oneclickpolitics.com>

Sun 5/30/2021 11:49 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

rich steen

richardsteen20@comcast.net

13 beacon street WILMINGTON, MA 01887 Constituent

MGB Public comments – Woburn batch 12

guy lapointe <myvoice@oneclickpolitics.com>
Sun 5/30/2021 8:38 AM

To:
DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,
guy lapointe
lapointe65@aol.com
13 river street BILLERICA, MA 01821 Constituent

MGB Public comments – Woburn batch 12

lisa mcnally <myvoice@oneclickpolitics.com>

Sun 5/30/2021 5:49 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

lisa mcnally

llmcnally@yahoo.com

1830 main st. apt. 11 TEWKSBURY, MA 01876 Constituent

MGB Public comments – Woburn batch 12

colleen marek <myvoice@oneclickpolitics.com>

Sun 5/30/2021 4:43 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham! copy

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

colleen marek

cmarek10@verizon.net

12 keene st STONEHAM, MA 02180 Constituent

MGB Public comments – Woburn batch 12

bob giovannani <myvoice@oneclickpolitics.com>

Sun 5/30/2021 2:01 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

bob giovannani

bobgiovannani@gmail.com

18d walkling ct MEDFORD, MA 02155 Constituent

MGB Public comments – Woburn batch 12

jim obrien <myvoice@oneclickpolitics.com>
Sun 5/30/2021 1:42 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

jim obrien

ocsmail@comcast.net

63 harvard street WINCHESTER, MA 01890 Constituent

MGB Public comments – Woburn batch 12

patty kirkpatrick <myvoice@oneclickpolitics.com>
Sun 5/30/2021 1:34 AM

To:
DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,
patty kirkpatrick
patiquepk@yahoo.com
31 crescent hill ave ARLINGTON, MA 02474 Constituent

MGB Public comments – Woburn batch 12

ruth townsend <myvoice@oneclickpolitics.com>

Sun 5/30/2021 12:29 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

ruth townsend

punckin430@yahoo.com

430 middlesex ave WILMINGTON, MA 01887 Constituent

MGB Public comments – Woburn batch 12

fanny obi <myvoice@oneclickpolitics.com>

Sat 5/29/2021 11:57 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

fanny obi

fannyh213@live.com

100 rivers edge dr 424 MEDFORD, MA 02155 Constituent

MGB Public comments – Woburn batch 12

john holland <myvoice@oneclickpolitics.com>
Sat 5/29/2021 9:27 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

john holland

dutch01887@yahoo.com

28glenrd WILMINGTON, MA 01887 Constituent

MGB Public comments – Woburn batch 12

jorge alves <myvoice@oneclickpolitics.com>

Sat 5/29/2021 9:12 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

jorge alves

wattsupelectric71@yahoo.com

23 mount pleasant street WOBURN, MA 01801 Constituent

MGB Public comments – Woburn batch 12

chris varney <myvoice@oneclickpolitics.com>

Sat 5/29/2021 8:59 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

chris varney

christophervarney@live.com

41 Gould St Apt 3 STONEHAM, MA 02180 Constituent

MGB Public comments – Woburn batch 12

kenneth gallant <myvoice@oneclickpolitics.com>

Sat 5/29/2021 7:10 PM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

kenneth gallant

kennethgallant49@gmail.com

11 bartley st WAKEFIELD, MA 01880 Constituent

April 12, 2021

Re: Mass General Brigham Hospital's Proposed Ambulatory Care Facility in Woburn, MA
To the Determination of Need Committee

My name is Loretta Kemp and I appreciate this opportunity to testify regarding the above. I am writing to express concern about Massachusetts General Brigham's proposed new ambulatory expansion site to be located in Woburn (DoN 21012113-AS).

My first concern is that although this multimillion-dollar state of the art expansion would bring high quality care to the suburbs, it will also have a negative impact on the cost of care. Data have shown that this kind of expansion by major Boston hospitals significantly drives up the cost of health care for local residents. Not only does the new entity charge more for services, but it also impacts existing healthcare service providers. Specifically, independent providers tend to close their private practices and join the new mega-group that charges higher fees. The result is increased healthcare costs over an ever-expanding geographical area. At a time when the focus has finally been shifted to equity of access to quality healthcare services, this seems to be counterproductive and even insensitive. That is, it *increases* the financial barrier to equitable access. At a time when COVID-19 repercussions have wreaked havoc on both household and business finances, this seems a very untoward action.

Secondly, related to the issue of equity of access to healthcare is the impact on service providers. Local community healthcare organizations have been, and continue to be, the hallmark for providing quality healthcare at more affordable prices. In addition, this COVID-19 pandemic has highlighted the role that trust plays in accessing / using available services. Invariably, trust is built through *personal* connections between and among "neighbors," *i.e.*, healthcare workers that are familiar to (and with) their customers—local residents. Often, in local communities an ongoing relationship spans generations. Too often, in these large conglomerate mergers, local healthcare providers / staff are replaced. The connections and trust that had formerly built up over the years is lost. This dis-connect most impacts vulnerable communities that already suffer inequitable treatment and treatment options, even when they are accessed.

Thirdly, quality health care is already provided to the Woburn area, through recent mergers of local / regional healthcare providers and large organizations such as Lahey and Tufts Medical Center. These have enhanced and stabilized the quality of services provided *without* significantly reducing other local healthcare providers. Therefore, high quality services are available at more affordable costs—a win-win for residents.

Fourthly, Woburn is not a medically underserved community. It is already well-served by high-quality, low-cost healthcare providers. Approving MGB's application to expand into our community will threaten the financial viability of local practitioners and smaller health care systems, replacing quality care offered at affordable rates by local medical institutions with the same services at higher price points. Any increases to the cost of care are unacceptable and untenable in an already highly expensive market. I believe that the expansion of Mass General Brigham (MGB) ambulatory services into Woburn will threaten essential local jobs and the financial viability of critical community care institutions.

Finally, the proposed MGB sites do not target the most vulnerable residents of the area who already have limited options to obtaining quality health care. The proposed locations are not easily accessible to residents of low-income communities, creating yet another barrier to equitable healthcare services—rather than *reducing* barriers. In actuality, MGB will be drawing commercially insured patients away from local community providers who rely on that care to subsidize patients that are insured by public programs, such as Medicare or Medicaid, or who are uninsured. Our local community providers will continue to serve

those patients even if their commercial volume is negatively impacted by MGB. However, these same providers may be financially forced to close much needed medical services, resulting in reduced safety net care for our communities' most vulnerable patients, while the more privileged migrate to MGB. In closing, I would state that the proposed MGB expansion into Woburn would exacerbate healthcare inequities and further the injustices that many are trying to correct. As we become increasingly aware of dwindling resources and sky-rocketing costs, the answers lay in healthcare cost-containment, partnerships, and the spirit of equitable collaboration where all sizes and types of healthcare organizations work together to benefit their communities. Therefore, I respectfully ask the Massachusetts Department of Public Health to closely look at this request, do a full data analysis and impact study, and hold additional public hearings. I would sincerely ask the MDPH to opportunities to *enhance* the resources of existing *local / regional* healthcare services rather than duplicate them with costlier ones that exacerbate current inequities.

Sincerely,

Loretta Kemp
971 Fellsway, Apt. #12
Medford, MA 02155
Kemp_loretta@yahoo.com



MGB Public comments – Woburn batch 12

charlene reno <myvoice@oneclickpolitics.com>

Sat 5/29/2021 10:21 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

charlene reno

renocharlene@yahoo.com

158 concord road BILLERICA, MA 01821 Constituent

MGB Public comments – Woburn batch 12

michael cedrone <myvoice@oneclickpolitics.com>

Sat 5/29/2021 7:05 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham! copy

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

The project will also provide much-needed jobs, including 300 union construction jobs and 200 permanent jobs, that will help our local economy emerge from the pandemic.

I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

michael cedrone

michael.cedrone@gmail.com

10 town line rd BURLINGTON, MA 01803 Constituent

MGB Public comments – Woburn batch 12

dawn woodland <myvoice@oneclickpolitics.com>

Sat 5/29/2021 6:30 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

dawn woodland

dmw52367@gmail.com

6 capozzi cir WOBURN, MA 01801 Constituent

MGB Public comments – Woburn batch 12

bernadette machnig <myvoice@oneclickpolitics.com>

Sat 5/29/2021 5:03 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

bernadette machnig

bernadette.machnig@gmail.com

1 rainin rd WOBURN, MA 01801 Constituent

Christina KwackYuhan <Christina.KwackYuhan@woburnneph.com>

Sat 5/29/2021 4:28 AM

To:

DPH-DL - DoN Program;



Dear DPH,

I am a local resident and physician working in the Woburn Winchester community and I am writing to express my objection to the MGB proposal.

I want to notify you that Mass General Brigham is clearly intending to mislead the local community. I was upset when I received a flyer at my residence that suggested they would lower costs of care while new creating jobs. This is simply not true.

As a practitioner, I can attest to the fact that costs will not go down. Our local community hospitals and outpatient services are billed out at a much lower cost than Mass General Brigham. However, this will not be sustainable if the Mass General Brigham monopoly is allowed opportunity to further expand into these areas of established high quality low care costs. All of us in healthcare know that this will result in driving up of costs, and for residents unbeknownst to them, translate to eventual higher premiums. Furthermore, MGB will not be adding any services that are currently not already being provided for. There is no new or additional need they are meeting. The success of Mass General Brigham would come at the direct expense of our existing local hospitals and private practices that have long been committed to this community. Any new jobs created would be at the expense of existing jobs in the community.

I have taken great pride in working at a local private practice that has employed and provided services to the local community for over a decade. As a local practice, we are faithfully committed to and prioritize our relationships with our patients and employees. When COVID overwhelmed the hospital system, my partners and I did not hesitate in providing services on COVID floor. Because our patients were there, many of whom are like family to us. We have proudly served our community and our patients, keeping our staff safe and employed, despite the difficulties of being small practice owners through this pandemic. Allowing Mass General Brigham to establish their proposal in our community will come at a great expense to the type of care we can provide. The tradeoff is, frankly, is too great and completely unnecessary.

For these reasons, if my vote as a local resident counts at all, I strongly oppose the proposal.

Sincerely,

Christina KwackYuhan

MGB Public comments – Woburn batch 12

pat harney <myvoice@oneclickpolitics.com>
Sat 5/29/2021 2:27 AM

To:
DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,
pat harney
patharney1992@outlook.com
35 henzie street READING, MA 01867 Constituent

MGB Public comments – Woburn batch 12

dennis remy <myvoice@oneclickpolitics.com>

Sat 5/29/2021 2:06 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

As a local resident, I support Mass General Brigham's project to provide the same healthcare I receive today in Boston closer to my home. We need more access to care in our community – especially behavioral health, which this site will provide.

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

dennis remy

djremy@yahoo.com

76-9 duncklee ave STONEHAM, MA 02180 Constituent

MGB Public comments – Woburn batch 12

jane doe <myvoice@oneclickpolitics.com>
Sat 5/29/2021 2:04 AM

To:

DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,

jane doe

shreebose72@gmail.com

1439 santa anita blvd BURLINGTON, MA 01803 Constituent

MGB Public comments – Woburn batch 12

paul fay <myvoice@oneclickpolitics.com>
Sat 5/29/2021 1:16 AM

To:
DPH-DL - DoN Program;

Re: Please Support Mass General Brigham!

Dear Department of Health,

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I support the Mass General Brigham project and ask the Department of Public Health to approve this application.

Sincerely,
paul fay
faypaul518@gmail.com
100 b washington park drive ANDOVER, MA 01810 Constituent