

OFFICE OF PERFORMANCE MANAGEMENT AND OVERSIGHT

REPORTING AGENCY OVERVIEW

Reporting Agency Overview

Provide Information below for the Agency for Fiscal Year 2019

Reporting Agency Name

Massachusetts Port Authority

General Description

Massport operates an integrated transportation system that delivers world-class safety, security, facilities, and customer services in an environmentally responsible manner. Facilities include Boston-Logan International Airport; Worcester Regional Airport; Laurence G. Hanscom Field ("Hanscom Field"); Paul W. Conley Marine Terminal ("Conley Terminal"); the Flynn Cruiseport Boston at the Black Falcon Terminal ("Flynn Cruiseport Boston"); various maritime and industrial port properties, located in Charlestown, South Boston and East Boston; and various commercial and residential properties, located primarily in South Boston and East Boston. Massport is a key economic development engine for the Commonwealth, generating \$18 billion of economic value for the Commonwealth annually.

Agency Mission

A world class organization of people moving people and goods – and connecting Massachusetts and New England to the world – safely and securely and with a commitment to our neighboring communities.

Agency Budget funded by the Commonwealth of Massachusetts

\$0.00

Agency Total Budget (*including Commonwealth of Massachusetts funding*)

\$823,000,000.00

Does the Agency have additional mandatory reporting requirements? - select Yes or No

Yes

If Agency has additional mandatory reporting requirements - provide Details.

Massport is required to provide: (1) Comprehensive Annual Financial Report (CAFR) to the Governor and the General Court of Massachusetts annually; (2) annual audited financial statements to the Trustee and all bondholders of record; and (3) annual CAFR disclosure statements to the Trustee and the Municipal Securities Rulemaking Board (MSRB) in compliance with continuing disclosure requirements.

OFFICE OF PERFORMANCE MANAGEMENT AND OVERSIGHT
REPORTING AGENCY ENABLING LEGISLATION

Reporting Agency Enabling Legislation

Provide details for all Agency Enabling Legislation.

Include: Mass General Law; Session Law (published in the Acts and Resolves); House Bills; Senate Bills (examples: Economic Development Bill)

General Law Citations: The General Laws are laws that are general in nature and are organized by subject. Private companies publish "annotated" editions of the General Laws. Notes are included at the end of each chapter and section of these editions, which include when the law was added and revised.

Acts and Resolves Citations: Acts and Resolves are yearly compilations of laws passed by the Massachusetts General Court, the state's legislature. These laws are arranged chronologically. These session laws provide the exact text of the law passed by the legislature, including what chapters and sections of the General Laws should be changed.

1

Citation for Legislation

Chapter 465 of the Acts of 1956

Link to Legislation

<http://archives.lib.state.ma.us/actsResolves/1956/1956acts0465.pdf>

2

Citation for Legislation

Link to Legislation

3

Citation for Legislation

Link to Legislation

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Citation for Legislation

Link to Legislation

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Citation for Legislation

Link to Legislation

6

Citation for Legislation

Link to Legislation

OFFICE OF PERFORMANCE MANAGEMENT AND OVERSIGHT
REPORTING AGENCY'S FISCAL YEAR 2019 GOALS & TARGETS

Reporting Agency Fiscal Year 2019 Goals & Targets

All reporting agencies must provide 5 Agency Goals and Targets for Fiscal Year 2019.

Goal #1

Agency Fiscal Year 2019 Goal # 1

Operate Logan Airport as a world-class transportation facility to meet the air transportation needs of the Commonwealth.

Metric Fiscal Year 2019 Goal # 1 will be measured by

Passenger counts

Metric Source

Massport statistics

Target for Fiscal Year 2019 Goal #1

40 million passengers at Logan (CY18)

Was Fiscal Year 2019 Goal #1 Achieved? (*yes, no, partially*)

Yes

Fiscal Year 2019 Goal # 1

Results - *or* - Details if not achieved

40,941,925 passengers in CY2018

Goal #2

Agency Fiscal Year 2019 Goal # 2

Support existing airline services at Worcester and attract new airline services to promote economic development in Central Massachusetts

Metric Fiscal Year 2019 Goal # 2 will be measured by

a) Worcester Airport passenger count for CY 2018; b) number of new markets served in FY 2019; and c) number of new airlines in FY 2019

Metric Source

Massport

Target for Fiscal Year 2019 Goal # 2

a) more than 120,000 passengers for CY 2018; b) at least one new airline in FY 2019; and c) one new market in FY 2019

Was Fiscal Year 2019 Goal # 2 Achieved? *(yes, no, partially)*

Yes

Fiscal Year 2019 Goal # 2

Results - *or* - Details if not achieved

145,037 passengers in CY18, Philadelphia service began in October 2018.

Goal #3

Agency Fiscal Year 2019 Goal # 3

Meet the cargo container shipping needs of Massachusetts and New England exporters and importers.

Metric Fiscal Year 2019 Goal # 3 will be measured by

Conley Terminal container volume for FY 2019

Metric Source

Massport

Target for Fiscal Year 2019 Goal # 3

155,000 containers serviced at Conley Terminal in FY2019

Was Fiscal Year 2019 Goal # 3 Achieved? *(yes, no, partially)*

Yes

Fiscal Year 2019 Goal # 3

Results - *or* - Details if not achieved

174,849 containers serviced at Conley Terminal in FY2019

Goal #4

Agency Fiscal Year 2019 Goal # 4

Operate Flynn Cruiseport Boston to service home-port and port-of-call cruises that contribute to the Commonwealth's tourism industry and economic growth.

Metric Fiscal Year 2019 Goal # 4 will be measured by

Flynn Cruiseport Boston passenger volume for Cruise Season 2018

Metric Source

Massport

Target for Fiscal Year 2019 Goal # 4

Exceed 390,000 passengers during Cruise Season 2018 (April to November)

Was Fiscal Year 2019 Goal # 3 Achieved? *(yes, no, partially)*

Yes

Fiscal Year 2019 Goal # 3

Results - *or* - Details if not achieved

395,971 passengers during Cruise Season 2018 (April to November)

Goal #5

Agency Fiscal Year 2019 Goal # 5

Help meet the demand for hotel rooms in the Seaport District and contribute to economic growth in the Commonwealth

Metric Fiscal Year 2019 Goal # 5 will be measured by

Omni Hotel construction progress

Metric Source

Massport

Target for Fiscal Year 2019 Goal # 5

Complete foundation work including excavation and piles, begin cast-in-place concrete work and begin steel erection.

OFFICE OF PERFORMANCE MANAGEMENT AND OVERSIGHT

PROGRAM & INITIATIVE OVERVIEWS, GOALS & TARGETS

Provide program information, goals, and targets for all agency programs and initiatives that connect with economic development and that receive funding from the Commonwealth of Massachusetts.

Program / Initiative Information, Goals, Targets

Program / Initiative

Program Overview

Name

Logan International Airport

Legislation - if applicable

Chapter 465 of the Acts of 1956

Legislation Website Link - if applicable

<http://archives.lib.state.ma.us/actsResolves/1956/1956acts0465.pdf>

Program / Initiative Website Link - if one exists

<http://www.massport.com/logan-airport/> <http://www.massport.com/worcester-airport/>

Description of Program / Initiative

Massport operates Logan International Airport, New England's leading commercial service airport and international gateway. Logan was the 16th busiest airport in the U.S. in 2018. As of June 1, 2019, 52 U.S. and foreign airlines provide nonstop service to 76 domestic and 56 international destinations. In 2018, Logan Airport achieved its 8th consecutive record for passenger volume by serving 40.9 million passengers, 2.5 million passengers more than the previous record set in 2018. International traffic remained as 19% of total passengers in 2018, consistent with the prior year, after a 9% increase from 2016.

Fiscal Year 2019 Budget

\$680,067,000.00

Total Budget (Total \$, including other sources)

\$680,067,000.00

Program Goals and Targets

Program / Initiative's

Fiscal Year 2019

Goal #1

Operate Logan International Airport as a world-class transportation facility to meet the air transportation needs of the Commonwealth.

Metric Goal #1 will be measured by

Logan International Airport annual passenger count for CY 2018

Source of Metric for Goal #1

Massport statistics

Target for Fiscal Year 2019 Goal #1

40 million passengers in CY 2018

Was Fiscal Year 2019 Goal #1 Achieved? - select yes, no, or partially

Yes

Fiscal Year 2019 Goal # 1

Results - *or* - Details if not achieved

40,941,925 passengers in CY2018

Program / Initiative

Program Overview

Name

Worcester Regional Airport

Legislation - if applicable

Chapter 465 of the Acts of 1956

Legislation Website Link - if applicable

<https://archives.lib.state.ma.us/actsResolves/1956/1956acts0465.pdf>

Program / Initiative Website Link - if one exists

<http://www.massport.com/worcester-airport/>

Description of Program / Initiative

Massport owns and operates Worcester Regional Airport, located in central Massachusetts. The Worcester Airport serves commercial airlines as well as general aviation aircraft from small recreational airplanes to large corporate business jets. JetBlue began nonstop commercial services from Worcester Airport to Orlando and Ft. Lauderdale in November 2013 and added nonstop service to New York JFK in May 2018. Massport continues to actively recruit additional commercial airlines to serve Worcester Regional Airport.

Fiscal Year 2019 Budget

\$2,155,000.00

Total Budget (Total \$, including other sources)

\$2,155,000.00

Program Goals and Targets

Program / Initiative's

Fiscal Year 2019

Goal #1

Support existing airline services at Worcester and attract new airline services

Metric Goal #1 will be measured by

a) Worcester Airport passenger count for CY 2018; b) number of new markets served in FY 2019; and c) number of new airlines in FY 2019

Source of Metric for Goal #1

Massport statistics

Target for Fiscal Year 2019 Goal #1

a) more than 120,000 passengers for CY 2018; b) at least one new airline in FY19; c) and one new market in FY 2019

Was Fiscal Year 2019 Goal #1 Achieved? - select yes, no, or partially

Yes

Fiscal Year 2019 Goal # 1

Results - *or* - Details if not achieved

145,037 passengers in 2018, Philadelphia service began in October 2018

Program / Initiative

Program Overview

Name

Maritime

Legislation - if applicable

Chapter 465 of the Acts of 1956

Legislation Website Link - if applicable

<https://archives.lib.state.ma.us/actsResolves/1956/1956acts0465.pdf>

Program / Initiative Website Link - if one exists

<http://www.massport.com/conley-terminal/> <http://www.massport.com/cruiseport/>

Description of Program / Initiative

The Authority owns, manages, develops, operates and markets the public cargo and passenger terminals and related maritime properties of the Port. Boston is New England's major port and the only deepwater port in the region. The Authority's maritime businesses include cargo container ship operations at Conley Terminal, homeport and port-of-call cruise ship activity at the Flynn Cruiseport Boston, rental facilities for seafood processors at the Boston Fish Pier in South Boston, and the Moran Terminal in Charlestown, which houses an automobile import/export facility.

Fiscal Year 2019 Budget

\$90,736,000.00

Total Budget (Total \$, including other sources)

\$90,736,000.00

Program Goals and Targets

Program / Initiative's

Fiscal Year 2019

Goal #1

Meet the cargo container shipping needs of Massachusetts and New England exporters and importers.

Metric Goal #1 will be measured by

Conley Terminal container volume for FY 2019

Source of Metric for Goal #1

Massport

Target for Fiscal Year 2019 Goal #1

155,000 containers serviced at Conley Terminal in FY2019

Was Fiscal Year 2019 Goal #1 Achieved? - select yes, no, or partially

Yes

Fiscal Year 2019 Goal # 1

Results - *or* - Details if not achieved

174,849 containers serviced at Conley Terminal in FY2019

Program / Initiative's

Fiscal Year 2019

Goal #2

Operate Flynn Cruiseport Boston to service home-port and port-of-call cruises that contribute to the Commonwealth's tourism industry and economic growth.

Metric Goal #2 will be measured by

Flynn Cruiseport Boston passenger volume for Cruise Season 2018

Source of Metric for Goal #2

Massport

Target for Fiscal Year 2019 Goal #2

Exceed 390,000 passengers during Cruise Season 2018 (April to November)

Was Fiscal Year 2019 Goal #2 Achieved? - select yes, no, or partially

Yes

Fiscal Year 2019 Goal #2

Results - *or* - Details if not achieved

395,971 passengers during Cruise Season 2018 (April to November)

Program / Initiative

Program Overview

Name

Real Estate

Legislation - if applicable

Chapter 465 of the Acts of 1956

Legislation Website Link - if applicable

<https://archives.lib.state.ma.us/actsResolves/1956/1956acts0465.pdf>

Program / Initiative Website Link - if one exists

<http://www.massport.com/massport/business/real-estate/>

Description of Program / Initiative

The Authority owns, develops and manages properties in the Port, including real estate for maritime, industrial and commercial uses. This diversified land use strategy generates new and sustainable revenue sources to support Massport's maritime mission and capital development of Conley Terminal. The Authority views the development of its properties as an important contributor to economic development in the Commonwealth.

Fiscal Year 2019 Budget

\$27,175,000.00

Total Budget (Total \$, including other sources)

\$27,175,000.00

Program Goals and Targets

Program / Initiative's

Fiscal Year 2019

Goal #1

Help meet the demand for hotel rooms in the Seaport District and contribute to economic growth in the Commonwealth

Metric Goal #1 will be measured by

Omni Hotel construction progress

Source of Metric for Goal #1

Massport

Target for Fiscal Year 2019 Goal #1

Complete foundation work including excavation and piles, begin cast-in-place concrete work and begin steel erection.

Was Fiscal Year 2019 Goal #1 Achieved? - select yes, no, or partially

Yes

Fiscal Year 2019 Goal # 1

Results - *or* - Details if not achieved

Foundation complete, vertical construction underway.



OFFICE OF PERFORMANCE MANAGEMENT AND OVERSIGHT
POINT OF CONTACTS

Point of Contact for Head of Agency

Name

Anna Tenaglia

Title

Deputy Director Administration and Finance

Agency

Massachusetts Port Authority

Email Address

atenaglia@massport.com

Phone Number (123-456-7890)

617-568-1037

Point of Contact for Performance Reporting Matters

Name

John Plonowski

Title

Business Analyst

Agency

Massachusetts Port Authority

Email Address

jplonowski@massport.com

Phone Number (123-456-7890)

617-568-3556