# Massachusetts Community Justice Project An Initiative of the Massachusetts Trial Court

# Massachusetts Community Justice Workshop Report

Fall River District Court Jurisdiction

Fall River, Freetown, Somerset, Swansea, and Westport











# Massachusetts Community Justice Workshop Report Sequential Intercept Mapping and Taking Action for Change Workshops

#### Introduction:

The purpose of this report is to provide a summary of the Community Justice Workshop, including *Sequential Intercept Mapping* and *Taking Action for Change* meetings, held for the Fall River District Court jurisdiction on December 4<sup>th</sup> and 5<sup>th</sup>, 2019. This report includes:

- A brief review of the origins, background and framework of the Massachusetts Community Justice Project and workshop;
- A Sequential Intercept Map as developed by the group during the workshop;
- A summary of the information gathered at the workshop;
- A list of best practices and resources to help the partners in the Fall River District Court jurisdiction action plan and achieve their goals.

The workshop was attended by 60 individuals
representing multiple community partners including law
enforcement, crisis, mental health and substance use
disorder treatment, healthcare, corrections, social services,
veterans' services, advocacy, recovery support and the courts. A
complete list of participants is available in Appendix A.

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Fall River, Freetown, Somerset, Swansea and Westport

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The workshop was facilitated by Marisa Hebble, Manager of the Trial Court's Massachusetts Community Justice Project and Tess Jurgensen, Administrative Coordinator for the Trial Court's Massachusetts Community Justice Project.

The planning for this workshop was spearheaded by Judge Cynthia Brackett of Fall River District Court, in collaboration with Beth Faunce, Deputy Director of the Fall River Fire Department. Planning committee members are indicated on the participant list in Appendix A.

Communities in the Fall River District Court jurisdiction include Fall River, Freetown, Somerset, Swansea, and Westport, which were the primary focus of this workshop.

#### **Background of the Massachusetts Community Justice Project:**

The Massachusetts Community Justice Project is a Massachusetts Trial Court initiative. The Project was developed and realized through the efforts of the Trial Court Task Force on Mental Health and Substance Use. This interagency Task Force, chaired by Chief Justice Paula Carey, included key stakeholders from the Trial Court, Department of Mental Health, Department of Public Health's Bureau of Substance Addiction Services, Department of Corrections, Committee for Public Counsel Services, and Sheriffs' and District Attorneys' Offices.

The Project is designed to support and facilitate effective and sustainable collaborations at the local level between justice, treatment, healthcare, recovery support and community partners. Utilizing *Sequential Intercept Mapping* and collective action planning, the Project seeks to promote recovery for people with mental health challenges, substance use and co-occurring disorders; enhance public safety; and support quality of life for all.

#### **Project Goals, Objectives, and Strategies:**

The goal of the Massachusetts Community Justice Project is to decrease the risk of justice-involvement and recidivism for people with mental illness and/or substance use disorders by:

- increasing community-level collaboration between criminal justice, behavioral health treatment and human service sectors;
- increasing capacity to identify the need for behavioral health treatment and recovery support among justice-involved people; and
- increasing connections to and engagement with treatment and recovery support for justice-involved people with behavioral health needs.

In order to achieve the set forth objectives, the Project is:

- implementing cross-systems mapping and action planning workshops using the *Sequential Intercept Model*;
- providing technical assistance to communities to support continued collaborative action planning and implementation of evidence-based and promising strategies and best practices; and
- informing stakeholders of needs, barriers, and innovations at the community level, as identified in workshops.

#### Framework: The Sequential Intercept Model

Developed by Mark Munetz, MD, and Patty Griffin, PhD, in conjunction with the Substance Abuse and Mental Health Services Administration's (SAMHSA) GAINS Center, the *Sequential Intercept Model* provides a conceptual framework for communities to organize targeted strategies for justice-involved individuals with behavioral health disorders.<sup>1</sup>

The model depicts the justice system as a series of points of "interception" at which an intervention can be made to prevent people from entering or penetrating deeper into the criminal justice system.<sup>2</sup>

<sup>&</sup>lt;sup>1</sup> SAMHSA's GAINS Center. (2013). *Developing a Comprehensive Plan for Behavioral health & Criminal Justice Collaboration: The Sequential Intercept Model.* Delmar, NY: Policy Research Associates, Inc.

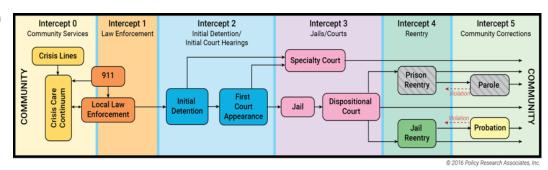
<sup>&</sup>lt;sup>2</sup> Munetz, M.R. & Griffin, P.A. (2006). Use of the Sequential Intercept Model as an Approach to Decriminalization of People with Serious Mental Illness. *Psychiatric Services*, 57(4), 544-549.

### Massachusetts Community Justice Workshop Report for the Fall River District Court Jurisdiction December 2019

#### Points of intercept include:

- Intercept 0: Community Crisis Services
- Intercept 1: Law Enforcement
- Intercept 2: Initial Detention and Initial Hearings
- Intercept 3: Jail, Courts, Specialty Courts, Forensic Evaluations, and Forensic Commitments
- Intercept 4: Reentry from Jails, State Prisons, and Forensic Hospitalization
- Intercept 5: Community Corrections (Probation and Parole) and Community Support

The model provides an organizing tool for a discussion on how to best address the behavioral health needs of justice-involved individuals at the local level. Using



the model, a community can identify local resources and gaps in services; decide on priorities for change; and develop targeted strategies to increase connections to treatment and recovery support services.

Massachusetts Community Justice Workshops include an inventory of "community intercepts;" places in the community where people with mental illness and/or substance use disorders can have their needs identified and be connected with treatment and recovery resources before intersecting with the justice system. These include (but are not limited to): engagement/harm reduction programs, healthcare providers, behavioral health treatment providers, homeless shelters, social services, faith communities, community meals, District Court (civil commitments), Probate and Family Court, Housing Court, and the business community.

#### **About the Workshop:**

Community Justice Workshops take place in District Court jurisdictions and bring together key local stakeholders for a facilitated one or two-day event, *Sequential Intercept Mapping* and *Taking Action for Change* (optional). Stakeholders include people in leadership roles from the local justice agencies, mental health and addiction treatment providers, healthcare providers, recovery support and social service organizations. Front-line staff as well as people with lived experience are also at the table and are important contributors.

Objectives of the workshop include:

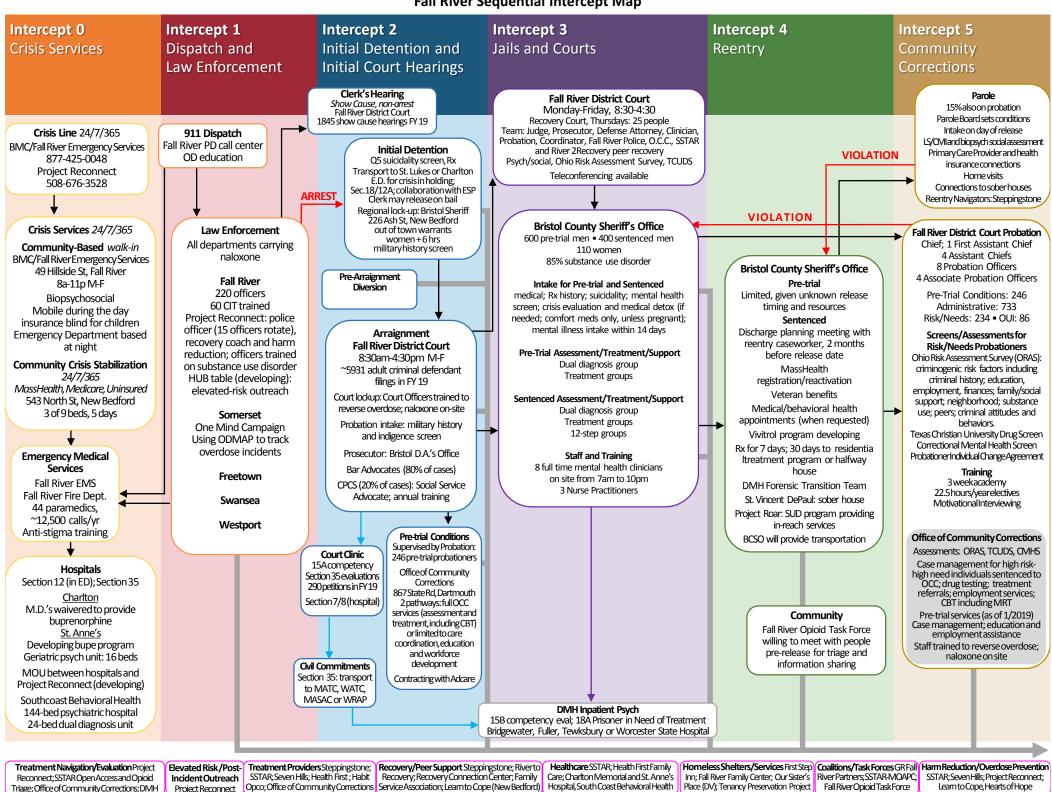
- 1. Development of a comprehensive picture of how people with mental illness and/or substance use disorders flow through the region's criminal justice system along the five distinct intercept points.
- 2. Identification of gaps, opportunities and barriers in the existing systems;
- 3. Identification of priorities for change and initial development of an action plan to facilitate change.

#### **Fall River Community Justice Workshop**

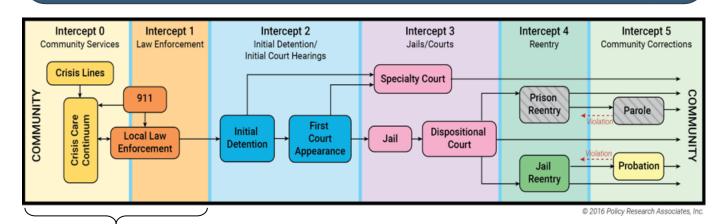
Following is a *Sequential Intercept Model* map, a list of local resources as well as gaps, priorities, and an initial action plan developed during the workshop.

\*NOTE: The map, resources, gaps and priorities were identified during the facilitated interactive group portion of the workshop. As such, they are based solely upon the perspective and opinions of those present at the workshop.

#### **Fall River Sequential Intercept Map**



# Intercept 0: Crisis Services



#### Resources

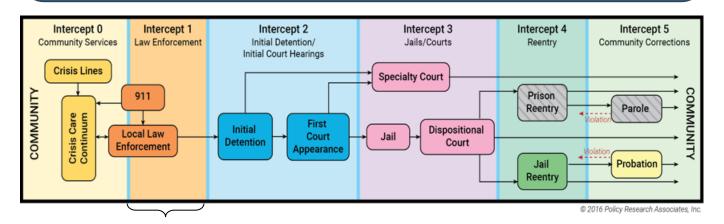
- Crisis line 24/7, 365 days/year
- Project Re-Connect line: 508-676-3528
- EMS transports for Section 12
- Walk-ins to 49 Hillside Street 8am-11pm
- Mobile crisis is insurance blind for kids
- Police calls regardless of insurance
- New Bedford Child and Family beds
- Crisis line as resource for pre-crisis
- Dispatch training in overdose response
- Project Re-Connect Team (law enforcement, recovery coach, harm reduction)

- Charlton waivered to prescribe buprenorphine; St. Anne's developing
- Post-overdose SUD evaluations in ED
- MOU between Project Re-Connect and ED (developing)
- De-escalation training for ED staff
- HealthFirst, SSTAR, ED Bridge Program
- First-Step Inn
- Catholic Social Services runs 1-800-homeless
- Homeless count (coming up)
- Anti-stigma training for EMS

- Military screening for Intercepts 0-1
- Crisis not mobile to private homes
- Working with people not interested in treatment
- Private insurance and mobile services
- No inpatient psychiatric beds for SUD at hospitals
- Psychiatric bed availability
- Access to inpatient MH services
- Timely access to care
- Support for ED staff for trauma, MH, SUD, etc.
- Post-incident care coordination

- Lack of reimbursement for follow-up for adults
- MassHealth barriers and enrollment
- ACO enrollment/information sharing
- Emergency shelter beds for families
- Access to emergency shelter beds in general
- Collaboration between Catholic Social Services and ESP
- Safe and stable long-term housing
- Lack of community providers pre-crisis
- Engagement center in Fall River

# **Intercept 1: Law Enforcement**

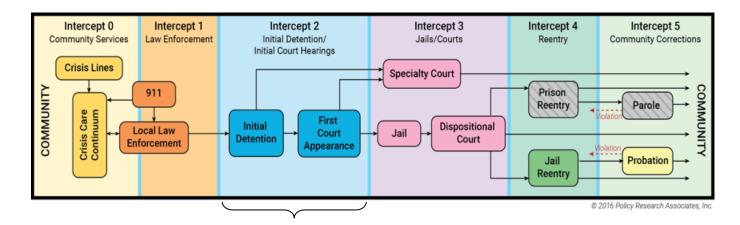


#### Resources

- Hub Table (developing)
- Project Re-Connect officers trained in SUD
- All PDs carrying naloxone
- ESP willingness to co-respond with law enforcement
- Brockton VA
- SAVE Team

- Dispatch not trained in specialized MI/SUD
- Dispatch referrals to crisis line
- Stigma around SUD and naloxone
- Resources and leave-behind naloxone
- Medical clearance in the field (including pre-arrest)
- Co-responder model
- Wait times to mobile crisis
- No crisis drop-off
- MassHealth enrollment spots
- Cross-system communication
- Harm reduction information and awareness
- Military history screening and access to services

# **Intercept 2: Initial Detention and** Initial Court Hearings



#### Resources

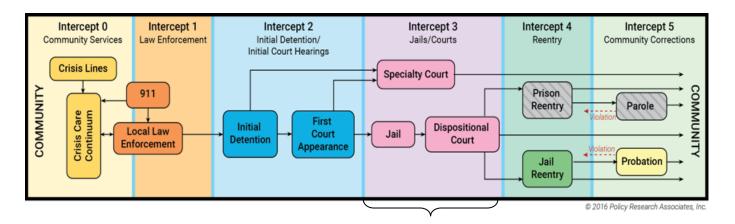
- Transport to St. Luke's for withdrawals or when deteriorating
- ESP/PD collaboration for withdrawals in holding
- Section 18
- Military service screening at intake

- Court officers trained in overdose reversal; naloxone on
- 'Pre-Trial Treatment' and 'Pre-Trial Services' through OCC
- Bi-lingual officers
- Access to confirmed prescription meds at regional lock-ups
   Section 35 parent/volunteer at Clerk's Office Mon. and Fri.
  - ED collaboration with Section 35 clerks
  - Section 35 redesign

- Section 35 issues
- MassHealth deactivation, suspension and reactivation
- No access to crisis services behind the walls at Ash St.
- Access to prescription meds in holding
- Prescription continuity
- Diversion programs at holding (except Youth Court)
- Bar Advocates access to social worker
- Pre-arraignment diversion opportunities through Bristol County DA
- Time for CPCS attorneys and clients to discuss MI/SUD
- Access/transportation to Dartmouth OCC
- Language barriers

- Access to culturally competent resources
- OCC access in Fall River
- Tracking Section 35 treatment outcomes
- Information for parents throughout Section 35 (pre, during, post)
- Care coordination post-Section 35
- Property and Rx

# **Intercept 3: Jails and Courts**



#### Resources

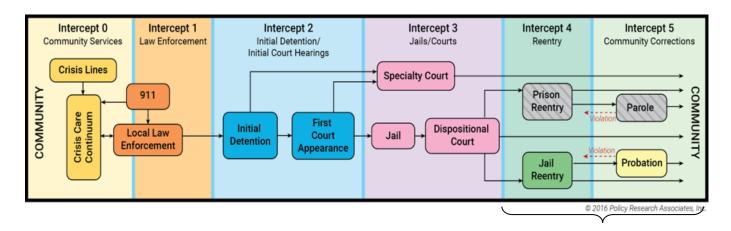
- Teleconferencing at Fall River Court
- Recovery Court willing to collaborate with community partners
- BCSO intake includes Rx, MI, hospitalization history
- MH evaluations at BCSO within 14 days
- Medically monitored detox unit at BCSO (comfort meds only unless pregnant)
- BCSO license for MAT—methadone, injectable buprenorphine, Vivitrol (developing)
- Fall River Recovery Court
- 8 full time MH clinicians at BCSO; psychiatrist on staff/on call

- All inmates screened for SMI
- Dual diagnosis groups for pre-trial and sentenced
- Individual therapy available
- Treatment groups available for pre-trial and sentenced men and women
- River 2 Recovery transportation
- FRPD willing to refer to Recovery Court at booking
- Connections program in Greenfield
- Elective trainings for probation through Academy
- OCC

- Working with individuals not interested in treatment
- MAT not initiated or continued for pre-trial population
- Risk assessment standardization
- MAT access at BCSO
- Training on addiction, MI and trauma
- Naloxone on release

- Transportation to treatment and Recovery Court
- Access to residential treatment
- Specialty court opportunities for sex offenders
- MH and SUD training for probation officers
- Information exchange between court, HOC and hospital

# Intercepts 4 and 5: Reentry and Community Supervision



#### Resources

#### Intercept 4

- Opioid Task Force willing to meet with people prerelease (triage and information sharing)
- MassHealth activation for inmates returning to MA
- Military screens and referrals to eligible services
- Project ROAR in-reach services
- BCSO transportation upon release as needed
- Fall River Opioid Task Force reentry
- Released with 7-30 days of Rx meds

- Open access to treatment in Government Center
- Vivitrol program developing

#### Intercept 5

- Reentry navigators in parole offices (responsible for referrals to treatment)
- Project ROAR
- Refer to Intercept 3 for more Community Corrections resources

#### Gaps

#### Intercept 4

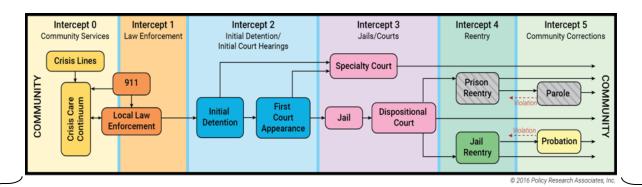
- Housing referrals pre-release
- Housing in general
- Post-release IDs
- Reentry roundtable
- Warm hand-offs
- Reentry services not available for sentenced populations with open case
- Transition from jail to residential programs
- Post-release reentry support, specifically for MOUD
- Post-release reentry caseworkers

- MassHealth upon release
- IDs for pre-trial release from court
- Bystander and family naloxone for people reentering
- Care coordination and access to psychiatry
- Warm hand-offs post-release

#### Intercept 5

- Relapse on parole
- Refer to Intercept 3 for more Community Corrections gaps

# Community Intercepts



#### Resources

#### **Treatment/Service Navigation**

- SSTAR Open Access Center, 386 Stanley Street: M-Th 7:30am-8:30pm F 7:30am-4:30pm
- SSTAR Opioid Triage Center, 386 Stanley Street: M-F 7:30am-6pm Sa & Su 9am-1pm
- Office of Community Corrections and probation
- DMH

#### High-Risk/Post-Incident Outreach

• Project Reconnect

#### **Treatment Providers**

- Steppingstone: Residential, outpatient, peer, MOUD, care coordination
- SSTAR: MOUD (+ methadone), family, open access, ATS, CSS, groups
- Seven Hills: Home-based, day treatment
- Health First Family care: MOUD, care management
- Habit Opco: Methadone
- Office of Community Corrections

#### Healthcare

- SSTAR
- Health First Family Care
- Charlton Memorial Hospital
- St. Anne's Hospital
- South Coast Behavioral Health (Dartmouth)

#### **Recovery/Peer Support**

Steppingstone

#### River to Recovery

- Recovery Connection Center
- Family Service Association
- Learn to Cope (New Bedford)

#### **Homeless Shelters/Services**

- Steppingstone: First Step Inn (18+, single)
- Fall River Family Center (families)
- Our Sister's Place (DV)
- Tenancy Preservation Program

#### Coalitions/Committees/Task Forces

- GR Fall River Partners: Substance Abuse Task Force, Suicide Prevention, Youth Violence (14-24), B.O.L.D., United Neighbors of Fall River (mental wellness)
- SSTAR-MOAPC
- Fall River Opioid Task Force

#### **Workforce Development**

- Mass Rehab
- Fall River Career Center
- Office of Community Corrections

#### Harm Reduction/Engagement/Overdose Prevention

- SSTAR: Project Aware
- Seven Hills
- Project Reconnect
- Learn to Cope (New Bedford)
- Hearts of Hope

- Syringe Exchange
- Justice-BH Coalition/Committee

- Stigma
- Mental Health parity

#### **Priorities**

- 1. Emergency Shelter, Homelessness and Housing Issues
- 2. Reentry Transitions to Community (Care Coordination, OTF, Insurance, Pre-Trial, Information Sharing)
- 3. MassHealth Issues (Continuity/activation and type)
- 4. Transportation (To Treatment, Drug Court, OCC)
- 5. Stigma (SUD, Harm Reduction, MOUD)
- 6. Access to MOUD Behind the Walls
- 7. Training on SUD, MI and Trauma (Dispatch, Emergency Department, Corrections)
- 7. Family Centered Responses Across Justice Intercepts
- 8. Resources for Police (Co-Response, ESP Collaboration, Crisis Drop-Off)
- 8. Post-Incident Crisis/Care Coordination
- 8. Naloxone to Residents and Bystanders at Reentry
- 8. Access to OCC in Fall River
- 8. Section 35 (Pre/During/Post, Family Support, Information Exchange)
- 9. Working/Engaging with People Not Interested in Treatment
- 9. Cultural Competency Across Intercepts
- 9. Universal Risk Assessment Behind the Walls

#### **Parking Lot**

- Inpatient psych capacity
- Private insurance and ESP
- Section 35 in DOC
- Flex incarceration/supervision
- Secondary/vicarious trauma (burnout, compassion fatigue)
- Pre-post-arraignment diversion (DA-based)

#### **Values**

#### **Massachusetts Community Justice Project Values**

- Hope
- Choice
- Respect
- Abolish Stigma
- Person-first language
- Celebrate diversity
- Step up, Step back
- Recovery is possible

#### Added by Fall River attendees

- Motivation
- Perseverance
- Follow-Through
- Follow-Up
- Outcomes
- Be kind—tear down prejudice and bias
- Cultural competency and humility
- Openness
- Collaboration
- Communication with each other's participants

### **Appendix Index**

Appendix A: Participant List

Appendix B: Resources

- Massachusetts Community Justice Project Resource List
- Best Practices: GAINS Center for Behavioral Health and Justice Transformation
- Stop the Stigma Pledge

Appendix C: Action Planning Tools

### **Appendix A: Participant List**

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### Massachusetts Community Justice Workshop Report for the Fall River District Court Jurisdiction December 2019

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Administrative Coordinator

Tess Jurgensen (planning committee)

Massachusetts Community Justice Project

### **Appendix B: Resources**

### **Massachusetts Community Justice Project Resource List**

Massachusetts Web Sites				
Massachusetts Trial Court	mass.gov/courts			
Department of Public Health: Bureau of Substance Addiction Services	mass.gov/dph/bsas			
Department of Mental Health	mass.gov/dmh			
Substance Abuse Helpline – Locate Treatment Providers	helplinema.org			
Massachusetts Behavioral Health Access - Treatment Bed Availability	mabhaccess.com			
Massachusetts Center of Excellence for Specialty Courts	macoe.org			
National Alliance on Mental Illness (NAMI) – Massachusetts	namimass.org			
Massachusetts Rehabilitation Commission	mass.gov/eohhs/gov/departments/mrc			
Community Health Training Institute – Coalition Training	hriainstitute.org			
Learn to Cope – Family Support Network	learn2cope.org			
Allies in Recovery – Family Guidance and Training	alliesinrecovery.net			
Massachusetts Association for Sober Housing	mashsoberhousing.org			
Massachusetts League of Community Health Centers	massleague.org			
MassHealth	mass.gov/eohhs/gov/departments/masshealth			
Massachusetts Department of Veterans Services	mass.gov/veterans			
Mass Vets Advisor	massvetsadvisor.org			
Physiology of Addiction Training Video	vimeo.com/155764747			
Mystic Valley Public Health Coalition	mysticvalleypublichealth.org			

Additional Web Sites			
Center for Mental Health Services	mentalhealth.samhsa.gov/cmhs		
Center for Substance Abuse Prevention	prevention.samhsa.gov		
Center for Substance Abuse Treatment	csat.samhsa.gov		
Council of State Governments Consensus Project	consensusproject.org		
Justice Center	justicecenter.csg.org		
U.S. Department of Veterans Affairs	va.gov		
Mental Health America	nmha.org		
National Alliance on Mental Illness (NAMI)	nami.org		
NAMI Crisis Intervention Team Resource Center; and Toolkit	nami.org/cit; nami.org/cittoolkit		
National Center on Cultural Competence	nccc.georgetown.edu		
National Center for Trauma Informed Care	mentalhealth.samhsa.gov/nctic		
National Criminal Justice Reference Service	ncjrs.org		
National GAINS Center/ TAPA Center for Jail Diversion	gainscenter.samhsa.gov		
National Institute of Corrections	nicic.org		
National Institute on Drug Abuse	nida.nih.gov		
Network of Care	networkofcare.org		
Office of Justice Programs	ojp.usdoj.gov		
Ohio Criminal Justice Center for Excellence	neoucom.edu/cjccoe		
Partners for Recovery	partnersforrecovery.samhsa.gov		
Policy Research Associates	prainc.com		
SOAR: SSI/SSDI Outreach and Recovery	prainc.com/soar		
Substance Abuse and Mental Health Services Administration	samhsa.gov		
Pennsylvania Mental Health and Justice Center for Excellence	pacenterofexcellence.pitt.edu		
USF Criminal Justice Mental Health & Substance Abuse Technical Assistance Center	floridatac.org		

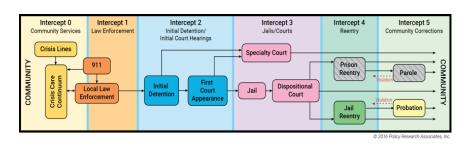
#### **Best Practices Across Intercepts**

The following information on best practices is adapted from "The Sequential Intercept Model: Advancing Community-Based Solutions for Justice-Involved People with Mental and Substance Use Disorders."

The Sequential Intercept Model provides a conceptual framework for communities to organize targeted strategies for justice-involved individuals with mental illness and/or substance use disorders. Within the criminal justice system there are numerous intercept points — opportunities for linkage to services and for prevention of further penetration into the criminal justice system. This linear illustration of the model shows the paths an individual may take through the criminal justice system, where the intercept points fall, and areas that communities can target for diversion, engagement, and reentry.

The six intercept points are:

- 0. Community Crisis Services
- 1. Law Enforcement
- 2. Initial Detention/Initial Court Hearings
- 3. Jails/Courts
- 4. Reentry
- 5. Community Corrections



#### **Key Issues at Each Intercept**

#### **Intercept 0: Community Crisis Services**

- Mobile crisis outreach teams and co-responders. Behavioral health practitioners who can respond to people experiencing a behavioral health crisis or co-respond to a police encounter.
- Emergency Department diversion. Emergency Department (ED) diversion can consist of a triage service, embedded mobile crisis, or a peer specialist who provides support to people in crisis.
- **Police-friendly crisis services.** Police officers can bring people in crisis to locations other than jail or the ED, such as stabilization units, walk-in services, or respite.

#### Intercept 1: Law Enforcement

- **Dispatcher training.** Dispatchers can identify behavioral health crisis situations and pass that information along so that Crisis Intervention Team officers can respond to the call.
- **Specialized police responses.** Police officers can learn how to interact with individuals experiencing a behavioral health crisis and build partnerships between law enforcement and the community.
- Intervening with super-utilizers and providing follow-up after the crisis. Police officers, crisis services, and hospitals can reduce super-utilizers of 911 and ED services through specialized responses.

#### **Intercept 2: Initial Detention/Initial Hearings**

- **Screening for mental and substance use disorders.** Brief screens can be administered universally by non-clinical staff at jail booking, police holding cells, court lock ups, and prior to the first court appearance.
- Data matching initiatives between the jail and community-based behavioral health providers.
- **Pretrial supervision and diversion services to reduce episodes of incarceration.** Risk-based pre-trial services can reduce incarceration of defendants with low risk of criminal behavior or failure to appear in court.

#### **Intercept 3: Jails/Courts**

- Treatment courts for high-risk/high-need individuals. Treatment courts or specialized dockets can be developed, examples of which include adult drug courts, mental health courts, and veterans treatment courts.
- Jail-based programming and health care services. Jail health care providers are constitutionally required to provide behavioral health and medical services to detainees needing treatment.
- Collaboration with the Veterans Justice Outreach specialist from the Veterans Health Administration.

#### **Intercept 4: Reentry**

- Transition planning by the jail or in-reach providers. Transition planning improves reentry outcomes by organizing services around an individual's needs in advance of release.
- Medication and prescription access upon release from jail or prison. Inmates should be provided with a minimum of 30 days medication at release and have prescriptions in hand upon release.
- Warm hand-offs from corrections to providers increases engagement in services. Case managers that pick an individual up and transport them directly to services will increase positive outcomes.

#### **Intercept 5: Community Corrections**

- Specialized community supervision caseloads of people with mental disorders.
- Medication-assisted treatment for substance use disorders. Medication-assisted treatment approaches can reduce relapse episodes and overdoses among individuals returning from detention.
- Access to recovery supports, benefits, housing, and competitive employment. Housing and employment are as important to justice-involved individuals as access to behavioral health services. Removing criminal justice-specific barriers to access is critical.

#### **Best Practices Across Intercepts**

- Cross-systems collaboration and coordination of initiatives. Coordinating bodies improve outcomes through the development of community buy-in, identification of priorities and funding streams, and as an accountability mechanism.
- Routine identification of people with mental and substance use disorders. Individuals with mental and substance use disorders should be identified through routine administration of validated, brief screening instruments and follow-up assessment as warranted.
- Access to treatment for mental and substance use disorders. Justice-involved people with mental and substance use disorders should have access to individualized behavioral health services, including integrated treatment for co-occurring disorders and cognitive behavioral therapies addressing criminogenic risk factors.
- Linkage to benefits to support treatment success, including Medicaid and Social Security. People in the justice system routinely lack access to health care coverage. Practices such as jail Medicaid suspension vs. termination and benefits specialists can reduce treatment gaps. People with disabilities may qualify for limited income support from Social Security.
- Information-sharing and performance measurement among behavioral health, criminal justice, and housing/homelessness providers. Information-sharing practices can assist communities in identifying super-utilizers, provide an understanding of the population and its specific needs, and identify gaps in the system.

#### Intercept 0: Expanding the Sequential Intercept Model to prevent criminal justice involvement

#### **Crisis Response**

Crisis response models provide short-term help to individuals who are experiencing behavioral health crisis and can divert individuals from the criminal justice system. Crisis response models include:

- Certified Community Behavioral Health Clinics
- Crisis Care Teams
- Crisis Response Centers
- Mobile Crisis Teams

#### **Police Strategies**

Proactive police response with disadvantaged and vulnerable populations are a unique method of diverting individuals from the criminal justice system. Proactive police response models include:

- Crisis Intervention Teams
- Homeless Outreach Teams
- Serial Inebriate Programs
- System wide Mental Assessment Response Team

#### **Tips for Success**

- Strong support from local officials
- Community partnerships
- Law enforcement training
- Behavioral health staff training

Source: "The Sequential Intercept Model: Advancing Community-Based Solutions for Justice Involved People with Mental and Substance Use Disorders" by Policy Research Associates. www.prainc.com







# **IPLEDGE**

# to stop the stigma associated with addiction

### Words Matter What we say and how we say it makes a difference.

We can be a model and help to lead the way toward ending the opioid epidemic by using language that de-stigmatizes the disease of substance use disorder.

That means using terminology that recognizes that substance use disorder is a chronic illness, not a moral failing, and people can and do recover.

Why do words matter? Studies show that about one in 12 people with substance use disorder get treatment. Stigma is a key barrier. Using the right language, and putting the person first has a real impact on reducing stigma and helping people with substance use disorder seek and get the treatment they need.

We invite you to sign the Words Matter pledge, originally developed by the Grayken Center for Addiction at Boston Medical Center, and help us toward a goal of creating a stigma-free environment at our hospitals, universities, companies, and in our community.

#### NON-STIGMATIZING STIGMATIZING LANGUAGE LANGUAGE Person with a substance use disorder Substanceabuserordrugabuser Alcoholic User Abuser Drunk Junkie Bables with an opioid dependency Addicted Rabies/Rom addicted Substance use disorder or addiction Drug habit Use, misuse Abuse Risky, unhealthy, or heavy use Problem Person in recovery Notdrinking or taking drugs Clean Treatment or medication foraddiction Medication for Opioid Use Substitutionorreplacementtherapy Disorder/Alcohol Use Disorder Medication-AssistedTreatment Positive, negative (toxicology screen results) Clean, dirty

I believe that the words I use in talking about substance use disorder are important in reducing stigma. I pledge to treat all people with a substance use disorder with dignity and respect. I pledge to talk about addiction as a chronic illness, not a moral failing. I pledge to be a leader in reducing stigma and promoting recovery from this disease.

Full name:	_
Signature:_	_
Date:	

## **Appendix C: Action Planning Tools**

Objective	Activities/Tasks	Resources	Timeframe	Barriers	Responsibility
Increase funds for short-term	Explore grant funding	Source Collaborative			
or temp housing	Networking/exploring	TSS/CSS			
	other resources	Catholic Social Services			
		Mass Rehab			
Reduce homelessness	Educate families	Shelters		Criminal record	
Explore legislative/policy	Increase assistance to	Sober homes		Transportation	
around making homelessness	help people to become	Residential Tx		Funds	
a priority w/ the housing	more self-sufficient	Housing Authority		Lack of mail delivery	
authority	More jobs	Central Mailbox – FR			
Stabilization of natural	Provide education to	Families		Have to be in the	
supports	families	Family support groups		continuum	
Increasing reentry access to	Incentivize the current	MASH certified homes		Funding	
housing	sober houses to seek	Parole approved homes		Stigma	
	certification	Returning to family		Communication	
				Recovery Court beds	
				Not enough TSS/CSS	
				beds (in order to get	
				a bed they need to	
				be on a continuum)	

Priority: Reentry Transitions to Community				(Care Coordination, Post-Release, Insurance, Pre-Trial)			
Objective	Activities/Tasks	Resources	Timeframe	Barriers	Responsibility		
Needs upon release =							
assess medically, mental							
health, housing							
appointments (already							
assess each individual.							
Unable to follow up post							
release)							
Community providers meet	Sending out paperwork	Reentry staff	Within a	If someone does	Reentry specialist for		
with incarcerated	for clearance	Volunteer coordinator	month after	not get	scheduling		
individuals inside facility	Scheduling dates and		obtaining	approved based	Providers to reach out		
	times for visits and		volunteer	on criteria	when available		
	meetings for those		paperwork				
	leaving						
Probation Mandates	Set up with residential	Probation officers	Implement	Be sure all court	Probation officers		
	programs	Attorneys	within next 6	involved staff	Attorneys		
			months	are on the same	BCSO Reentry staff to		
				page for	complete (Emma)		
				program			
				placement			
Roundtable (re-integrate)	Bring into facility	Inviting all necessary providers	6 months to	Space	On providers		
	Video conferencing?	Begin with those at workshop	implement	availability	Emma and Matt to		
	Bring individuals			Approved/not	come up with final plan		
	incarcerated out to see			approved			
	providers			providers			
	Pilot in one unit (Mods)			Staffing			

Priority: Transportation (To Treatment, Drug Court, O.C.C)					
Objective	Activities/Tasks	Resources	Timeframe	Barriers	Responsibility
Effective reliable	Explore funding/grants to reimburse	Local providers/trusted vendor	Immediate	Funding	Recovery Court
transportation to		Grants		Timing/service	S.C.C
programs				provider	
				Billing??	
				DHOC M-Tue, Thur 1	
				pm	

Priority: Stigma (Regarding SUD, Harm Reduction, Medications for Opioid Use Disorder)						
Objective	Activities/Tasks	Resources	Timeframe	Barriers	Responsibility	
Remove stigma from	Go to neighborhood groups and	Have the 5 recovery schools come	Ongoing	Grant limitations	Hospitals	
our language	put on presentation	to high schools here and speak		Not every school will	Grant funded	
Educate	Advocating for anti-stigma	PTA meetings		allow it	programs	
community/community	campaigns to general public	Peer leaders		Parents won't want	Substance	
discussion	Get to various different	Opioid Task Force		their kids to attend	Addiction Task	
Disease not choice	community locations w/	B.O.L.D		Funding	Force	
	resourced, personal stories and	SSTAR		Need for multi-lingual		
	education	School Committee		trainings		
	Libraries, barber shops, etc.					
Remove stigma from	Training on sensitivity	Bringing back previous patients		Compassion fatigue		
police, EMS/hospital	Peer to peer training	from facility with lived experience		Need for more active		
personnel, general	Self-care support to avoid burnout			and willing volunteers		
community,	Pre-hiring sensitivity/bias training			Sustainability		
corrections, educators	on SUD/mental health					
Justice system changes	Reach out to special populations	Identify "champions" in the various				
	(religious institutions, churches,	special populations/groups				
	temples, mosques, others)	Social media				
	Meet them where they are at					
	Reach out to small rural towns					
	(Somerset, Swansea, Westport,					
	others)					