

MINUTES
Joint Meeting of the MassDOT Board of Directors and the
Fiscal and Management Control Board
SEPTEMBER 21, 2020 AT 12:00 P.M.

10 PARK PLAZA, BOSTON, MA

This meeting was held virtually in accordance with the Order Suspending Certain Provisions of the Open Meeting Law issued by Governor Baker on March 12, 2020. Board members participated remotely. Public participation and comment occurred via written communication, voice message and live public comment through conference call.

This meeting was live streamed.

Chair Pollack called the meeting of the MassDOT Board of Directors to order at 12:07 P.M. Senior Counsel Amy Nash called the roll of the Board Directors participating, being a quorum of the MassDOT Board of Directors:

Chair Pollack	Yes
Director Kornegay	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Taylor	Yes
Director Tibbits-Nutt	Yes

Board Members participated remotely and had materials provided to them prior to the meeting. Also present and/or participating for various portions of the meeting were Highway Administrator Jonathan Gulliver, Registrar of Motor Vehicles Jamey Tesler, Capital Budget Director Susan Woods, Chief Strategic Officer Scott Bosworth, Assistant Secretary of Policy Katherine Fichter, Allston I-90 Project Manager Michael O'Dowd, General Manager Steven

Poftak, Deputy General Manager Jeffrey Gonneville, Assistant General Manager for Policy Laurel Paget-Seekins, Chief of Operations Strategy, Policy & Oversight Kat Benesh, Chief Financial Officer Mary Ann O'Hara, Assistant Director of the Transportation Oversight Division Liz Leaman, Chief Investigation and Safety Assurance Officer Steven Culp, Chief of Capital Programs, Jay Neider, Assistant General Manager of Capital Programs Johanna Aalto, General Counsel Marie Breen, Chief Counsel Michelle Kalowski and Senior Counsel Amy Nash.

A. Opening and Public Comment

In accordance with current public health emergency, public comment was taken by mail or email, by voice message, and by public comment through telephone conference call. Chair Pollack asked for voice mail messages be played, and written public comments received were displayed during the meeting. Written public comments received were distributed to the Board and summaries were displayed for the Board and public during the meeting. The Board listened to public comments left via voicemail:

Wendy Landsman with the Walk Boston I-90 Task Force appreciated that the Secretary discussed walk and bike paths in her Boston Globe opinion piece regarding the Allston I-90 Multi-Modal Project and commented that the at-grade option meets the most needs of all users.

Richard Dimino, President and CEO of A Better City ("ABC"), stated that ABC remains opposed to the modified highway viaduct for the Allston I-90 Multi-Modal Project and shared his appreciation for the Secretary and MassDOT Board's continued consideration of the all at-grade approach.

Fred Salvucci of Brighton shared his concerns regarding the highway viaduct option for the Allston I-90 Multi-Modal project and said the at-grade option is the preferred plan.

Staci Rubin, Senior Attorney with the Conservation Law Foundation, urged the Secretary and Board adopt the all at-grade solution.

Jack Wolford of Cambridgeport noted his opposition to the highway viaduct option.

Harry Madison of Allston, a member of the I-90 Allston Task Force, noted support for the inclusion of safe and healthy walking and cycling paths in the Allston project.

Tim Murray, President and CEO of the Worcester Chamber of Commerce, shared his support for the at-grade option as the preferred alternative for the Allston I-90 Multi-Modal Project and recommended that the modified highway viaduct option be dropped from consideration. He also stated that it is important that two rail lines remain in full operation during the construction and completion of the project.

Susanne Rasmussen, Director of Environmental and Transportation Planning for the City of Cambridge, stated that transit, walking and biking infrastructure, as well as noise reduction, are priorities for Cambridge, and that the highway viaduct option does not meet these priorities.

Galen Mook of Allston, a member of the I-90 Allston Task Force and Executive Director of the Massachusetts Bicycle Coalition, expressed concern that the current plans do not contain adequate biking plans and do not consider proper safety factors.

B. Standing Reports

For Agenda Item 1, Chair Pollack stated that in the interest of time, several reports were provided in writing and are contained in the Board packages. She began her report with a review of current municipal grant programs, which are discretionary grants through

Chapter 90. She reviewed each grant program, including the Shared Streets and Spaces program, Municipal Small Bridge Program, and the Complete Streets Program.

Chair Pollack highlighted the expansion of a pilot RMV program of special hours for customers 75 years old and older who need to visit an RMV location in person for a vision screening. This program allows those customers to make appointments on Wednesdays, ensuring contact with fewer customers. The pilot occurred at the Watertown branch and will be expanded to other locations

Regarding the Rail and Transit Division, Chair Pollack stated the RTA Council has been holding quarterly meetings with the 15 regional transit agencies throughout the Commonwealth, and the next meeting will be on September 22. Chair Pollack congratulated the Pioneer Valley RTA for being awarded a grant for \$617,000 from the Federal Transit Administration, one of only 25 grant recipients in the country. Chair Pollack then updated the Board on the status of the East-West Passenger Rail Study.

Chair Pollack shared that the Federal Department of Transportation has awarded MassDOT a BUILD (Better Utilizing Investments to Leverage Development) grant for the I-495-I-90 Interchange Improvements project. Chair Pollack shared highlights from several other Highway projects, including the Exit Renumbering project, throughout the Commonwealth. After opening it up to comments or questions from the Board and hearing none, Chair Pollack introduced Jonathan Gulliver, Highway Administrator for Agenda Item 2.

Mr. Gulliver reviewed the latest statistics on traffic volumes in the Commonwealth during the Pandemic. Director Moylan complimented the Highway Department for taking advantage of reduced traffic to move forward on construction projects while volume is lower

and asked how the Administrator develops the figures for traffic volume each District. Mr. Gulliver explained that the Division uses permanent stations and toll stations to measure volume on major highways. Mr. Gulliver added that the Department also relies on two private companies, Inrex and Streetlight, for data on traffic on local roads. He also stated that the MassDOT Mobility Dashboard website has in-depth data about traffic. Mr. Gulliver presented an update on the I-90 Air Rights Development project and reviewed the Parcel 12 project which is close to the Prudential Center tunnel. He also reviewed the Fenway Center project, also known as Parcel 7, which is anticipated to begin sometime in October. Mr. Gulliver said that the Division will coordinate both construction zones so that drivers will not notice two different work zones. Chair Pollack added that there will be more discussion of Parcel 7 under Agenda Item 7. Mr. Gulliver continued with an overview of the Exit Renumbering project and relayed information about the Small Bridge and Culvert Report, on which MassDOT partnered with the EEA and Massachusetts Fish and Game Commission. The report establishes a framework by which to work with the EEA and cities and towns across the state, prioritizing the areas with the most need. There were no questions for the Highway Administrator at the conclusion of his presentation.

Chair Pollack introduced Registrar of Motor Vehicles, Jamey Tesler, for his report. Mr. Tesler presented a brief update on the status of license extensions by date for the remainder of 2020 and encouraged all who are eligible to renew on-line. Mr. Tesler outlined the current plan of dedicated service hours for customers over 75, as previously mentioned by Chair Pollack. Lastly, Mr. Tesler discussed the low plate lottery, its success and how differently it was done this year via livestream. There were no questions or comments for the Registrar.

Chair Pollack acknowledged Director Joseph Sullivan's retirement from the Board, as well as his many accomplishments and contributions to the Commonwealth.

C. MassDOT Board Presentations & Actions

Chair Pollack then moved to Agenda Item 6 and introduced Capital Budget Director Susan Woods, who presented information regarding the request for \$35 million of capital funds for the Massport Harbor Dredging and Conley Terminal project. There were no questions or comments and Chair Pollack stated that the funding is a pass-through that would not otherwise be available to MassDOT.

On motion duly made and seconded, it was by roll call:

VOTED:

That the Secretary/Chief Executive Officer, or her designee, be and hereby is authorized to execute in the name of and on behalf of the Massachusetts Department of Transportation, and in a form approved by the General Counsel, an amendment to a certain agreement (#97690) with the Massachusetts Port Authority ("Massport") to fund the state and local share of the U.S. Army Corps of Engineers' capital infrastructure project in Boston Harbor called the Boston Harbor Deep Draft Improvement Project (the "Project").

AND

Further that the Secretary/Chief Executive Officer be authorized to transfer \$35,000,000.00 to the Project to be funded as part of the fiscal year 2021 state bond cap approved by the Department of Administration and Finance for the Department in order to provide Massport with adequate funding for the Project.

Chair Pollack	Yes
Director Kornegay	Yes
Director Mazzearella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Taylor	Yes
Director Tibbits-Nutt	Yes

Chair Pollack invited Chief Strategic Officer Scott Bosworth to discuss to Agenda Item 7, a proposed lease between MassDOT and IQHQ with respect to certain air and land rights for Parcel 7.

Chair Pollack explained that the lease is not yet finalized and that the project is coming before the Board for approval so that work can start before other projects affect the area and also to minimize disruption to Mass Pike travelers. She asked the Board to keep in mind that the \$55 million is a guaranteed, up-front amount.

Director Taylor asked why the team thinks \$55 million is an appropriate number and how the parties arrived at that number. Chair Pollack explained that both the developer and MassDOT appraised the project and both appraisals were near in amount. Mr. Bosworth added that the lease amount is \$18 million more than the developers initially proposed. He stated that the appraisal was done pre-Covid and he is confident in its accuracy.

General Counsel Marie Breen clarified that the vote only permits the Secretary to negotiate terms consistent with those contained on the term sheet, included in the Board members' packets.

On motion duly made and seconded, it was, by roll call:

VOTED:

That the Secretary/Chief Executive Officer be, and hereby is, authorized in the name of and on behalf of the Massachusetts Department of Transportation, to: (a) negotiate and execute a 99-year lease and other agreements with respect to land and air rights within Massachusetts Turnpike Parcel 7/Fenway Center, Phase 2 with IQHQ-Fenway Center Tenant, LLC, or its approved designee, for the construction of foundations, a deck and office, lab, life science, retail, restaurant and parking development within the remaining portion of Parcel 7 (the "Development"); (b) enter into such lease and any other necessary documents on such terms and conditions as the Secretary and General Counsel deem necessary and/or advisable; and (c) take any and all actions necessary and/or advisable to effectuate the foregoing consistent with the attached Term Sheet.

Chair Pollack	Yes
Director Kornegay	Yes
Director Mazzarella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Taylor	Yes

Key Terms September 21, 2020

Key Terms for Proposed Air Rights Lease Agreement and Other Agreements between
Massachusetts Department of Transportation (MassDOT) and
IQHQ-Fenway Center Tenant, LLC (Tenant)
Pertaining to the Development of
Massachusetts Turnpike Air Rights Parcel 7/Fenway Center Phase 2

Landlord:	Massachusetts Department of Transportation
Tenant:	IQHQ-Fenway Center Tenant, LLC, or its approved designee
Term:	99 years from the date of execution of the Lease.
Leased Premises:	The MassDOT land and air rights Parcel 7/Phase 2, consisting of approximately 95,314 square feet in area (2.188 acres) above the Massachusetts Turnpike and the Worcester/Framingham Commuter Rail Line and located between the Beacon Street overpass to the west and the Brookline Avenue overpass to the east.
Development:	<p>Buildings, improvements and facilities to be constructed on the Leased Premises consisting of: i) the construction of an approximately 94,000 square foot deck (“Deck”), together with foundations (“Foundations”), over the Turnpike, rail tracks and Lansdowne Station; and ii) the vertical construction of approximately 720,000 square feet of gross floor area, including (a) approximately 535,000 square feet of office, lab, life science and retail uses in a 22-story building; (b) approximately 185,000 square feet of office, lab, retail and restaurant commercial use in a 12-story building; and (c) a parking garage containing approximately 600 parking spaces (the “Vertical Portion of Project”).</p> <p>The Development may be constructed in up to three phases consisting of the Foundations, the Deck, and the Vertical Portion of Project; provided, however, the Foundations may be commenced prior to Lease Closing pursuant to an “early works” highway access permit and MBTA license or other agreements containing such terms and conditions as the Secretary and General Counsel deem necessary or advisable.</p>



- Lease Closing: Not later than December 18, 2020, or such other date as approved by the Secretary.
- Consideration: Rent of no less than \$55,000,000.00 paid at time of Lease Closing.
- Construction and Traffic Mitigation: Subject to, and as a precondition to executing the Lease:
- (i) Tenant to obtain all Development approvals, including, without limitation, all work and highway access permits and licenses and other approvals from MassDOT and MBTA, as applicable, and Tenant to obtain MassDOT's and MBTA's approval of all design documents, construction plans, construction management plans and construction schedules.
 - (ii) All construction sequencing, traffic management plans, lane closures, and construction staging and construction plans involving use of, or impact on, any MassDOT operations or facility to be subject to the approval by the Highway Administrator or his designee.
 - (iii) All construction sequencing, railroad closures, and construction staging and construction plans involving use of, or impact on, any commuter rail operation or MBTA facility to be subject to the approval by the General Manager or his designee.
 - (iv) MassDOT and MBTA work and access permits and licenses to be incorporated into the Lease, and to include disincentive assessments for failure to comply with road and rail right-of-way closure timeframes, and Tenant's failure to comply with the terms of the MassDOT and MBTA work and access permits or licenses shall be an event of default under the Lease.
 - (v) Tenant's responsibility for the installation and associated costs of lighting, life safety, fire protection, ventilation, communications, security, power and other systems and appurtenances to the deck being constructed over the Turnpike Extension and the railroad right-of-way to be set forth in the Lease.

Chair Pollack thanked the Highway and Real Estate teams, as well as the Parcel 7 Team. Mr. Bosworth asked for a moment of time to thank those involved in the project.

Chair Pollack introduced Assistant Secretary for Policy Katherine Fichter to present a report on the Shared Streets and Spaces project for Agenda Item 8. Ms. Fichter explained that the program arose to help allow people to gather safely and businesses to thrive during the Covid-19 Pandemic. Chair Pollack shared that she frequently receives questions about the project and why is MassDOT involved. She stated that MassDOT is involved because we have an ability to help the cities and town to organize their plans and ensure that they are safe. Chair Pollack explained the concept of tactical urbanism, or quick-build projects, which involves trying small changes or temporary changes to determine efficacy and use. Chair Pollack asked for comments or questions. Director Kornegay congratulated the team on all their efforts in rethinking street usage.

This completed the MassDOT-only portion of the agenda. Chair Pollack asked if Chair Aiello was present. Chair Aiello said that he was present and that Vice-Chair Tibbits-Nutt would be conducting the FMCB portions of the joint meeting. Chair Pollack asked Vice-Chair Tibbits-Nutt to gavel in the FMCB meeting. Senior Counsel Amy Nash called the roll, being a quorum of the Fiscal and Management Control Board:

Chair Aiello	Yes
Vice-Chair Tibbits-Nutt	Yes
Director Kornegay	Yes

D. Joint Board Presentations and Actions (#200)

For Agenda Item 9, Chair Pollack asked for a motion from a MassDOT Board Member to approve of the minutes of the August 24, 2020 Joint Board Meeting.

On motion duly made and seconded, it was by roll call:

VOTED:

To approve the minutes of the Joint Board Meeting held on August 24, 2020.

Chair Pollack	Yes
Director Kornegay	Yes
Director Mazzarella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Taylor	Yes
Director Tibbits-Nutt	Yes

Vice-Chair Tibbits-Nutt asked the Senior Counsel to call the roll for the FMCB to vote to approve the minutes of the August 24, 2020 Joint Board Meeting.

On motion duly made and seconded, it was by roll call:

VOTED:

To approve the minutes of the Joint Board Meeting held on August 24, 2020.

Chair Aiello	Yes
Vice-Chair Tibbits-Nutt	Yes
Director Kornegay	Yes

Chair Pollack then moved on to Agenda Item 10, asking FMCB Vice-Chair to give the FCMB monthly report. She introduced new Chief Safety Officer, Ronald Ester, who provided a safety update.

Receiving no questions or comments from the FMCB, Chair Pollack began the discussion of Agenda Item 11, regarding the \$60 million State Capital for MBTA's Capital Maintenance Lockbox Fund. Chair Pollack introduced Capital Budget Director Susan Woods, who presented information on \$60 million in capital support from the Commonwealth to transfer to the MBTA. This a pass-through transfer and Ms. Woods asked that the MassDOT Board approve the transfer and then that the FMCB approve the receipt of the funds. Chair Pollack

asked for a motion from a MassDOT Board member to approve the transfer.

On motion duly made and seconded, it was by roll call:

VOTED:

That the Secretary/Chief Executive Officer, or her designee, be authorized to execute in the name of and on behalf of the Massachusetts Department of Transportation, and in a form approved by the General Counsel, an interagency service agreement (“ISA”) with the Massachusetts Bay Transportation Authority (“MBTA”) in the total amount of \$60,000,000 to increase the existing contract #101429 with the MBTA to fulfill the fiscal year 2021 share of the Commonwealth’s investment from the State Bond Cap as programmed in the Board-approved fiscal year 2020-2024 Capital Investment Plan.

Chair Pollack	Yes
Director Kornegay	Yes
Director Mazzarella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Taylor	Yes
Director Tibbits-Nutt	Yes

FMCB Vice-Chair Tibbits-Nutt asked for a motion from a FMCB member to approve the transfer.

On motion duly made and seconded, it was by roll call:

VOTED:

That the Secretary/Chief Executive Officer, or her designee, be authorized to execute in the name of and on behalf of the Massachusetts Department of Transportation, and in a form approved by the General Counsel, an interagency service agreement (“ISA”) with the Massachusetts Bay Transportation Authority (“MBTA”) in the total amount of \$60,000,000 to increase the existing contract #101429 with the MBTA to fulfill the fiscal year 2021 share of the Commonwealth’s investment from the State Bond Cap as programmed in the Board-approved fiscal year 2020-2024 Capital Investment Plan.

Chair Aiello	Yes
Vice-Chair Tibbits-Nutt	Yes
Director Kornegay	Yes

Chair Pollack then began a discussion of Agenda Item 12, an update on the process and schedule for the Allston I-90 Multi-Modal project. She introduced Project Manager Michael O'Dowd, who provided a brief update on the project. He also discussed the at-grade alternative and stated that there would be further discussion during the October meetings. Chair Pollack assured the Board members that all ideas are being taken seriously. Mr. O'Dowd continued reviewing the schedule for the project and highlighted the process for determining a preferred alternative. Chair Pollack then stated that reaching a consensus on a preferred alternative does not mean that the process of evaluating all perspectives would cease.

Director Taylor inquired as to when a final decision will be made and asked for more information about the financing of the project. Chair Pollack said that regardless of which preferred plan is adopted, the Department cannot submit a proposal to MEPA that cannot be funded. Director Taylor thanked Chair Pollack for the information and reiterated her support for a project that can indeed be built. Chair Pollack again stated that the process ensures that permitting can only be approved for elements that have funding.

Director Moylan asked how MassDOT will show objectivity when selecting a preferred alternative. He also asked when constructability comes into focus and is considered. Mr. O'Dowd stated the key criteria MassDOT is using to determine a preferred alternative, including purpose and need, construction logistics and feasibility, overall disruption, impact and duration of the construction, cost, and avoiding any temporary and permanent intrusions into the Charles River, improving safety and traffic levels and congestion, as well as maintenance operations, and rail operations. Chair Pollack added that quantitative criteria will be applied to some of these considerations but that some criteria cannot be evaluated quantitatively. Director Moylan shared his appreciation for the detailed responses and stated

that, even though some stakeholders will be disappointed, he feels positive about the progress and looks forward future updates.

Upon hearing no other comments or questions, Chair Pollack stated that with respect to the portion that involves the MassDOT Board, the agenda is concluded.

On motion duly made and seconded, it was by roll call:

Chair Pollack	Yes
Director Kornegay	Yes
Director Mazzearella	Yes
Director Moylan	Yes
Director Murtagh	Yes
Director Taylor	Yes
Director Tibbits-Nutt	Yes

VOTED: to adjourn at 2:24 p.m.

F. FMCB

Vice-Chair Tibbits-Nutt asked that voicemail messages be played, and written public comments received were displayed during the meeting. Written public comments received were distributed to the Board and summaries were displayed for the Board and public during the meeting. The Board listened to public comments left via voicemail:

Louise Baxter of the T-Rider's Union commented on safety and the Forging Ahead planning.

Marilyn McNabb commented on a particularly difficult experience she had with The Ride program.

Stacy Rubin, senior attorney of the Conservation Law Foundation, commented on the Fall Commuter Rail Schedules and Agenda Item 15, Forging Ahead, encouraging the Board to explore new revenue ideas rather than cut service.

Vice-Chair Tibbits-Nutt thanked those participating in the public comment period and moved to the next Agenda Item 14, the General Manager's Report. General Manager Poftak began by announcing the sad news that Bernadin Etienne, an 18-year employee of the MBTA, had died that morning in an accident that occurred at the Charlestown bus yard. Mr. Poftak expressed regret at his passing and condolences to Mr. Etienne's family. Vice-Chair Tibbits-Nutt echoed those condolences and said that our thoughts were with the family during this difficult time.

Mr. Poftak then commenced his report to the Board. He introduced Deputy General Manager, Jeffrey Gonneville, to discuss the MBTA's partnership with Samaritans and the Samaritans' suicide prevention campaign. Mr. Gonneville introduced the new Executive Director of the Samaritans, Kathy Marchi, who reviewed aspects of the current campaign.

With no questions or comments from the Board for the Deputy or General Manager, Vice-Chair Tibbits-Nutt moved on to Agenda Item 15, and introduced Assistant General Manager for Policy, Laurel Paget-Seekins, who presented information on the quadrants matrix for the Forging Ahead scenario and service planning process. She then introduced Chief Financial Officer Mary Ann O'Hara who discussed the budget challenges and impacts of scenarios and service-related items.

Director Aiello asked if it was possible to have budgeting information specifically for FY21 and FY22 and to disaggregate the information by year. He further asked for descriptions that better detail what specific scenarios entail. He suggested the changes be re-sent to the Board members and posted to the website for public review. Ms. O'Hara agreed and then returned the presentation to Ms. Paget-Seekins, who discussed the current ridership scenarios in more detail. She informed the Board that they again will present on Forging Ahead at the meeting on October 5. After reviewing how service quality is

measured, she introduced Chief of Operations Strategy, Policy & Oversight Kat Benesh. Ms. Benesh reviewed all the quadrants in the Forging Ahead matrix and the trade-offs involved with scenarios laid out in each quadrant.

Vice-Chair Tibbits-Nutt asked the Board for any questions or comments on the presentation and praised Ms. Paget-Seekins and Ms. Benesh on their responsiveness to the Board's questions arising out of their previous presentation. Vice-Chair Tibbits-Nutt asked the presenters if they needed any specific feedback from the Board for the next presentation. Ms. Benesh reviewed the timeline and stated that from the service-planning perspective, she would like to know if the Board approves of and agrees with the approach being used to determine service planning scenarios, and if the Board believes they should be considering other factors. Ms. Paget-Seekins asked for any fare boundaries that the Board may suggest. Ms. O'Hara stated that she will be informed by the service planning group.

Director Kornegay asked if there will be a vote in December on service level packages, as ideas will be presented to the Board in October and November. General Manager Poftak responded yes. Director Kornegay then asked about savings initiatives and if a discussion on this subject had begun. Mr. Poftak answered that there has been a discussion of savings initiatives involving nine different areas of spending. Director Kornegay responded with a final comment on her desire to keep fares as close to the current levels as possible. Vice-Chair Tibbits-Nutt echoed Director Kornegay and added that she would like to reduce the financial impact on those who have no transit choices.

Chair Aiello commented that he would like a more expansive view of pricing levels and more experimentation on that subject. He mentioned the Lynn Rail pilot as a positive example and encouraged the staff to consider creative fare incentives. Chair Aiello also asked for a quarter-by-quarter analysis for this and the next fiscal year and a graphic that

separates out services by service area. He also asked what the decision-making schedule looks like so the Board knows when adjustments in planning can be made. Mr. Poftak responded by adding that it is important to note decisions that would have an impact on Title VI. Vice-Chair Tibbits-Nutt agreed and echoed the need for creativity. She asked the staff to keep in mind accessibility issues at bus stops and stations. She also suggested looking at parking lots and rates. Mr. Poftak responded that parking garage utilization rate is light and he will look into that area more.

Secretary Pollack cautioned that planning must keep in mind that currently many people continue to work from home and realistic estimates of future commuting levels. Vice-Chair Tibbits-Nutt agreed and suggested that planning consider what companies are planning to do going forward. Secretary Pollack said that she was hearing some businesses may spur future ridership but that it is important to plan for all potential scenarios, including one in which ridership remains low.

Vice-Chair Tibbits-Nutt asked the presenters if there was any other information they needed from the Board, which prompted Ms. Paget-Seekins to review what she had understood the Board members were asking for during the discussion. Secretary Pollack asked to see net subsidy per passenger on all modes of travel, as the MBTA may not be in a financial position to offer subsidies. Chair Aiello commented that he is concerned there is not enough data to make decisions about subsidies yet and encouraged more experimentation.

Vice-Chair Tibbits-Nutt would like to know more about capital trade-offs, to which Ms. Paget-Seekins responded that Samantha Silverberg will be presenting on this subject on October 5. Vice-Chair Tibbits-Nutt then asked for any presentations that have been

previously submitted publicly that can help prepare the Board for the next meeting. Ms. O'Hara offered to provide that information.

Vice-Chair Tibbits-Nutt thanked the presenters and moved on to Agenda Item 16, introducing Assistant Director of the Transportation Oversight Division Liz Leaman to present the Safety Report from the Department of Public Utilities.

Vice-Chair Tibbits-Nutt thanked Ms. Leaman for presentation and upon hearing no further comments or questions, introduced Chief Investigation and Safety Assurance Officer Steven Culp to discuss Agenda Item 17. Mr. Culp presented information on current safety initiatives. Chair Aiello congratulated Mr. Culp on his new position and his presentation to the Board. Vice-Chair Tibbits-Nutt echoed Chair Aiello's comments.

With no other comments or questions from the Board, Vice-Chair Tibbits-Nutt moved onto the next topic, Agenda Item 18. She introduced Chief of Capital Programs Jay Neider and Assistant General Manager of Capital Programs Johanna Aalto. Ms. Aalto presented a recap of the FY20 capital programs, highlighting key performance indicators and reporting that most goals were reached or exceeded. Mr. Neider reviewed where funds were spent in FY20. At the conclusion of their presentations, Vice-Chair Tibbits-Nutt congratulated both teams for either exceptional work. Secretary Pollack also congratulated the team and reflected on the improvements made in the last five years. Chair Aiello complimented the team, stating that the data reported was a terrific turnaround from five years ago, in light of challenges on many levels. Mr. Neider thanked the group and reiterated that all progress has been a team effort.

Vice-Chair Tibbits-Nutt asked if there were any further questions. Upon hearing none, she asked for a motion to adjourn.

On motion duly made and seconded, it was by roll call:

VOTED: to adjourn at 4:17 p.m.

Chair Aiello	Yes
Vice-Chair Tibbitts-Nutt	Yes
Director Kornegay	Yes

Documents relied upon for this meeting:

Documents relied upon in this meeting:

- September 21, 2020 Joint MassDOT and FMCB Board Agenda
- August 24, 2020 Joint Meeting Minutes
- Secretary Stephanie Pollack’s Report to the MassDOT Board, September 21, 2020
 - a. Build 2020 Fact Sheets
 - b. MassDOT – UMTC Innovation Webinars
 - c. USDOT Mass BUILD Fact Sheet
- Highway Administrator’s Report, September 21, 2020
- RMV Update, September 21, 2020
- Rail and Transit Board Report
- Aero Division Board Report
- Board Staff Summary Sheet Boston Harbor Dredging - \$35 Million
- Massport Capital Support FY21
- Boston Harbor Dredging – Conley Terminal Improvements Contract
- Board Staff Summary Sheet MBTA Capital Support - \$60 Million
- Draft Parcel 7 Briefing
- Shared Streets and Spaces Slide Deck
- MBTA Capital Support FY21
- I-90 Allston Interchange – A Multi-Modal Transportation Project Slide Deck
- FMCB Public Schedule
- Forging Ahead – Scenario and Service Planning
- Safety Report from the Department of Public Utilities
- Safety Update – Event Investigation Training
- Capital Programs FY20 Recap