



Maura Healey, Governor
Kimberley Driscoll, Lieutenant Governor
Phillip Eng, Interim MassDOT Secretary



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| December 3, 2025 | |
| MassDOT | 10:00 a.m. |
| 10 Park Plaza, 2 nd Floor Board Room, Suite 2890 Boston, MA 02116 | |

Massachusetts Department of Transportation Board of Directors Meeting

To view this meeting live, please follow this link:

Vimeo: <https://vimeo.com/event/5518892>

You can also view the meeting via Zoom by using the following link:

<https://us02web.zoom.us/j/86444468869>

In accordance with G.L. c. 30A, §§ 18-20 and 940 C.M.R. 29.03, as amended by § 4 of Chapter 107 of the Acts of 2022 and § 40 of Chapter 2 of the Acts of 2023, notice is hereby given of an open meeting of the Massachusetts Department of Transportation (“MassDOT”) Board of Directors to be held on the above-captioned date.

OPEN OF MEETING

Start of MassDOT Board Meeting

1. Safety Briefing
2. Employee Recognition

Public Comment Period

3. Approval of Minutes from October 15, 2025 Meeting of MassDOT Board
 - Discussion and Possible Action

PRESENTATIONS AND ACTIONS

4. Billerica – Yankee Doodle Bike Path Construction [7 minutes]
 - Discussion and Possible Action
5. North Andover – Corridor Improvements on Route 114 between Waverly Road and Willow/Mill Street [7 minutes]
 - Discussion and Possible Action
6. Boston – UPS System Replacements in Central Artery Tunnels [7 minutes]
 - Discussion and Possible Action
7. Wilmington – Bridge Replacement Lowell St over I-93 [10 minutes]
 - Discussion and Possible Action
8. Statewide – Weigh-in-Motion Station Enhancements and Expansion at 15 locations [15 minutes]
 - Discussion and Possible Action

STANDING REPORTS

9. Secretary's Report [20 minutes]
10. Highway Report [15 minutes]
11. RMV Report [10 minutes]
12. Aeronautics Report [10 minutes]
13. Rail & Transit Report [10 minutes]

Note: this agenda has been prepared in advance and does not necessarily include all matters which may be taken up at this meeting.

All MassDOT Board meetings are accessible to participants with disabilities. For accommodation or language assistance requests, please contact MassDOT's Chief Diversity & Civil Rights Officer by phone at (857) 368-8580, TTD/TTY at (857) 266-0603 or by email to MassDOT.CivilRights@dot.state.ma.us. Requests should be made as early as possible in advance of the meeting.

***Notes regarding Public Comment:** In an effort to provide effective opportunities for public comment and engagement, public comment will be taken (1) in person, (2) in writing by electronic or regular mail, or (3) by voice message. **Public comments are public records and will be posted online; please keep in mind that any information you provide us, as a state agency, is potentially subject to public disclosure under the Public Records Law** (see G.L. c. 66, § 10). Do not include personal information other than your name in voice messages.

(1) In person attendees may sign up to comment when they arrive at the Board Room.

(2) Written comments may be submitted by email to publiccomment@dot.state.ma.us or mail to:

MassDOT Board of Directors
10 Park Plaza - Suite 3510
Boston, MA 02116

(3) Voice message comments may be submitted by calling 857-368-1655 and leaving a message at least one hour before the start of the meeting. Voice messages will be played aloud during the public comment portion of the board meeting and captured in the livestream video. Messages must be limited to two minutes per commenter, or up to four minutes for comments submitted on behalf of an organization or elected official and at the discretion of the Board Chair.

This notice was posted by Monday, December 1, 2025, at or before 10 a.m.

A copy of this notice has been transmitted by electronic mail to the Secretary of the Commonwealth, Regulations Division
(regs@sec.state.ma.us)