

Alan LeBovidge Commissioner

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#### **Equalized Valuations and Measuring Ability to Pay for Chapter 70**Rick Kingsley

Created by the Education Reform Act of 1993, the Chapter 70 education aid formula was intended to achieve both adequate and equitable funding for all state school districts. Through a combination of increased local funding and state aid, all districts had reached their foundation budgets by fiscal year 2000. The foundation budget measures the minimum spending level necessary to provide an adequate education in each district based on enrollment, pupil characteristics and the regional labor market. While there is still legitimate debate about the adequacy of the foundation budget, bringing all districts to foundation spending was a significant achievement.

Efforts to achieve equitable funding were designed around a community's ability to pay. The notion that poorer communities would receive proportionately more aid and be asked to contribute less from the local tax base appeared to be sound. However, in practice, the original statutory formula relied on a relatively static measure of ability to pay based on 1992 property wealth (as measured by the 1992 equalized valuations calculated by DOR, see 2006 Equalized Valuations article on page 4) and 1989 per capita incomes from the U.S. Census Bureau. Additional Chapter 70 aid, as well as a lower local contribution, were provided for those communities that were spending in excess of their ability to pay. The formula proved to be less effective in requiring low effort communities to increase their contributions.

While the equity component of the formula was used with positive effect in the early years, its use diminished over time. Later attempts to bring about more equity occurred in FY02 and FY03 when more current property and income measures were used, but these changes were dropped in subsequent years. After the significant cuts to Chapter 70 that occurred in FY04, there was a growing frustration level among local officials as to the wide range of required contributions and aid for communities with similar wealth levels. The fundamental issue of fairness to local taxpayers became one of the primary motivations for the most recent formula amendments that address the issue of equity in the Chapter 70 formula.

The new method of measuring ability to pay is called the "aggregate wealth model." This change was implemented during the FY07 state budget process and has been used again in FY08 to calculate the Chapter 70 aid amounts that were part of the joint local aid resolution approved by the House of Representatives and the Senate. The model calls for a five-year phase-in to provide additional aid and reduced local contributions to those that are above the level of effort required by their wealth levels. The purpose of this article is to discuss the aggregate wealth method and to explain how it is being used to impact the distribution of Chapter 70 aid.

The new methodology uses updated property values and personal income data to address issues of inter-municipal equity so that communities with similar ability to pay eventually receive similar

levels of state aid and pay similar local contributions. The "aggregate wealth model" provides for equal weighting of property wealth and personal income in the formula. The formula first establishes a statewide portion of the foundation budget to be funded through local contributions. This amount has been set at 59 percent of foundation (or \$4.960 billion) with state aid covering the remaining 41 percent.

Once the statewide local contribution percentage is determined, percentages are calculated for both property wealth and income such that in the aggregate each contributes exactly half of the reguired 59 percent statewide contribution. These percentages are then applied to each community's actual 2006 equalized property valuation and 2004 aggregate personal income from Department of Revenue income tax data to determine the expected contribution or "target local share," with the maximum local share set at 82.5 percent. The "target aid share" represents the remaining share of the foundation budget

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#### **DLS Commentary**

I am pleased to announce that City & Town is inaugurating a new feature section called "Best Practices." In each edition DLS will publish a col-

umn written by municipal officials describing outstanding local practices that should be shared with other communities. Last month I requested communities submit an article describing one of their successful initiatives. These initiatives do not necessarily have to be newly invented; they can be tried and true practices that you would like to convey to others.

This month Somerville Mayor Joseph Curtatone describes how SomerStat (their performance management group) and the personnel department searched for and found a new director of technology. The idea of using a task force to attract and evaluate candidates is not new, what is new is Somerville's approach. They successfully recruited high level experts in the field for the search committee. These individuals were not necessarily residents of the city, but people who had an interest in the community. This auspicious group did not stop at recruiting and interviewing candidates they also are interested in helping the city with its technology future. Please send your Best Practices to me at dlswebcontacts@dor.state.ma.us.

Robert G. Number

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## **Best Practices**

#### Somerville

#### Search Task Force — Director of Technology

Michael Lambert, Administrative Aide to Mayor Curtatone

This winter, the City of Somerville set out to hire a director of technology. The new director oversees an annual budget of approximately \$2 million, including all city hardware, software, phones and networking. Mayor Joseph Curtatone was hoping to find an innovative and talented manager who could develop and implement an ambitious technology agenda. The mayor believes technology will help the city revolutionize management and service delivery strategies.

At the request of the mayor, SomerStat (the performance management arm of the mayor's office) worked in conjunction with the personnel department to recruit a group of technology experts with ties to Somerville. The resulting Technology Task Force included five owners of software companies located in Somerville, the VP of Communications of IBM, two programmers, a highlevel administrator from MIT's Information Technology (IT) department, and a member of the Board of Aldermen. The task force met to review and discuss current technology needs of the city. With support from SomerStat, they prepared recommendations for the mayor on how to recruit, what to look for in a candidate, and what the city and new IT director should consider as it develops its IT plans. The task force met a second time to review resumes and finalize recommendations. Finally, the task force participated in structured interviews for nine candidates.

The process yielded 85 applicants, with three very strong finalists. Without enough expertise internally in the city to recruit and select a candidate, in-

volving a task force filled a gap in the city's capacity. Additionally, the process encouraged involvement from a sector of the community that is less engaged in civic activities, but who reported that they found the experience very interesting. Most of the task force members have suggested how they might contribute further in the future. The city conducted a similar resident-supported process in its selection of an environmental/energy manager, with similar success.

We estimate that using the Technology Task Force saved the city between \$30,000 and \$80,000 depending on the alternate options of using a consultant or executive search firm.

#### Overview of Recruitment and Hiring Process

The personnel and SomerStat departments drove the process by convening a technology task force made up of internal partners and external advisors. Members of the task force reviewed current IT projects, shaped the job description, reviewed resumes and helped select finalists. We received 85 applications and conducted three rounds of interviews before offering the position to a top candidate.

# Step 1: Initial task force meetings. Over the course of two meetings, the task force developed specific recommendations for the job description, provided suggested avenues of recruitment, reviewed resumes and created a

system for assessing candidates.

**Step 2: Phone interviews.** SomerStat and personnel interviewed 20 semi-finalists using a standard framework recommended by the task force.

**Step 3: In-person interviews.** A panel of employees and task force members interviewed nine finalists. The mayor

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# Legal

#### in Our Opinion

## The Skating Club of Boston

James Crowley, Esq.

Is a nonprofit figure-skating club with §501 (c) (3) status from the Internal Revenue Service and a sales tax exemption certificate (Form ST-2) from the Massachusetts Department of Revenue exempt from local property tax? The Appellate Tax Board (ATB) denied the charitable exemption in the decision of *The Skating Club of Boston v. Board of Assessors of Boston*, docket ## F276938 and F277905, March 7, 2007.

The Skating Club of Boston, Inc. (club) throughout its 95-year history has played a significant role in promoting figure skating in the Commonwealth. Over the years many famous skaters have been affiliated with the club. The corporation was formed in 1912 under M.G.L. Ch. 125, the predecessor to M.G.L. Ch. 180. In 2002, the club filed Articles of Amendment pursuant to M.G.L. Ch. 180 §7 to provide that (1) the organization was formed exclusively for charitable purposes under §501 (c) (3) status of the Internal Revenue Code; (2) no part of the club's earnings may inure to the benefit of any individual or member; and (3) upon dissolution, the club's net assets were to be distributed for charitable purposes. In 1938 the club moved to its own building at 351 Western Avenue in the Brighton section of Boston. The Boston assessing department described the property as an 83,843 square foot parcel improved by a building containing 29,398 square feet. The structure contains a skating rink, a lounge, locker rooms as well two commercial spaces for a snack bar and a skate shop. The club's skating facility had an assessed value of \$1.8 million for fiscal years 2004 and 2005 with taxes of about \$59,000 for each of the fiscal years.

Seeking to obtain a property tax exemption as a charitable organization, the club adhered to the procedural requirements of M.G.L. Chapter 59 §5 Clause 3 by filing forms of list (Form 3ABC) and exemption applications in a timely manner for fiscal years 2004 and 2005. The club paid the real estate taxes without incurring interest. The city assessing department, however, denied the exemption applications and the club appealed to the ATB, which found it had jurisdiction over the appeals. In reviewing the club's corporate charter, constitution and related documents, the ATB determined the club's primary corporate purpose was to develop amateur figure skaters for competition in events throughout the United States as well as in international and Olympic events. The club offered several types of memberships with annual membership fees ranging from \$125 to \$395. A prospective member had to be sponsored by two club members and, upon acceptance, pay an entrance fee, and agree to purchase meals at the facility and buy "Ice Chips" tickets. The "Ice Chips" is a popular event that takes place each year to introduce leading figure skaters to the public and raise money for the Make-a-Wish Foundation and Children's Hospital Boston. The "Ice Chips" was not the club's only charitable activity. The club also offered its facility free of charge to the Genesis Program, which teaches handicapped children how to skate.

According to the facts presented, the club operated year-round and was open to members and non-members. The club, however, did not advertise that the ice rink was available to the general public. Although there were weekly "public skate" sessions, the ATB found the club operated primarily for the benefit of the members through its skating schools, private lessons, competitions and dinner meetings, which in-

cluded figure-skating exhibitions. Membership did not include ice time, which cost between \$7 and \$13 for each 50-minute session. Nor did membership cover the cost of private lessons. Although full utilization of the facility was expensive, the ATB noted that the club offered very limited financial assistance to offset these costs.

Where, as here, an entity claims to be eligible for a charitable exemption, the ATB ruled that the organization must satisfy the substantive tests for exemption set forth in Clause 3. As stated in numerous judicial decisions interpreting Clause 3, the taxpayer must demonstrate that it benefits a sufficiently large or indefinite class of the public and thereby lessens the burden of government. An organization's §501 (c) (3) status and exemption from state sales tax does not automatically guarantee exemption from local property tax. H-C Health Services v. Board of Assessors of South Hadley, 42 Mass. App. Ct. 596, rev. denied, 425 Mass. 1104 (1997). According to case law, the organization must show that it conducts its activities as a public charity. In support of its eligibility for a charitable exemption, the club claimed it promoted figure skating, both recreationally and competitively, on behalf of the general public as well as the its membership. The ATB rejected the club's argument for a charitable exemption. According to the ATB, the club's constitution portrayed the organization as restrictive and exclusionary since public use of the skating facility was permitted only to ensure the financial position of the club. The ATB also distinguished this situation from that presented in Healthtrax Int'l v. Board of Assessors of Hanover and South Shore YMCA, 56 Mass. App. Ct. 1116 (2002). Unlike the South Shore YMCA, which the ATB had ruled was

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## Focus

## **2006 Equalized Valuations**

#### Marilyn H. Browne and Donna Demirai

Equalized Valuation has been defined by the Legislature as the aggregate property in a city or town subject to local taxation as most recently reported by the Commissioner of Revenue to the General Court under provisions of M.G.L. c.58 § 10C. In the past two years EQVs have become more prominent as a result of the new Chapter 70 school aid formula enacted for FY2007. Changes were made to the local contribution portion of the formula to progress toward more equitable funding. (See Equalized Valuation and Measuring Ability to Pay for Chapter 70 article on page 1.)

As in years past EQVs are still used for certain Cherry Sheet receipts and charges. On the positive side of the Cherry Sheets EQVs are incorporated in the lottery, public libraries municipal equalization grants and Chapter 70 local aid formulas. The opposite side of the EQV equation is taken into account

when calculating deductions taken for municipal charges for the Boston Metropolitan Transit District, county tax, mosquito control projects and air pollution control districts. The other major use of EQVs is in determining municipal debt limits. Both cities and towns have an upper debt limit of 5 percent of the most recent EQV. The new 2006 EQVs will be used in the aforementioned programs for 2008 and 2009.

Because communities' property values are only certified by the Bureau of Local Assessment once every three years there is never one point in time when all municipalities have certified values at full and fair cash market value. As a result, equalized valuation studies are required by statute every two years in even-numbered year so that any associated local aid or charges, etc. can be fairly and equitably distributed. Determining EQVs is an intensive project conducted by the Bureau of Local Assessment (BLA) office statistical and field appraisal staff. Overseen in Boston by Donna Demirai, the work is split between the residential analyses, done

#### on Municipal Finance

by Boston's statistical staff and the commercial and industrial appraisals prepared by BLA appraisers from the Boston, Worcester and Springfield offices. Individual community's residential arms-length sales are analyzed and a composite assessment sales ratio is developed for the entire class. The total residential value is then divided by community ratio, thereby yielding the fair cash value for all residential property. Commercial and industrial sales are often unique in nature and few in number so that they do not lend themselves to the same type of analysis as the residential class. Therefore, market appraisals are done by our appraisal staff who takes into account several approaches to value including income capitalization, sales, cost and economic data to determine the total value as of January 1, 2006. Once these calculations are complete and totaled, BLA adds an estimate of new growth and 121A values resulting in a total equalized value. These totals are then reported to the Legislature.

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#### 2002-2004 and 2004-2006 EQV Percent Change

Region	Counties	Resid 02-04	lential 04–06	Commercia 02-04	l & Industrial 04–06	Personal 02–04	Property 04–06	Overall EQV 02-04 04-06	
Cape	Barnstable, Dukes, Nantucket	37.2%	31.4%	20.4%	22.8%	10.3%	9.3%	35.3%	29.9%
Central	Worcester	37.6%	28.3%	15.4%	17.3%	28.4%	2.0%	33.8%	25.9%
Northeast	Essex, Middlesex, Suffolk	29.4%	18.5%	4.2%	10.3%	18.0%	2.6%	23.5%	16.4%
Southeast	Bristol, Norfolk, Plymouth	34.5%	27.0%	15.9%	17.1%	24.9%	6.3%	31.5%	25.2%
West	Berkshire, Franklin, Hampden, Hampshire	23.1%	28.1%	11.3%	10.2%	12.5%	0.1%	20.6%	24.2%
Totals		31.8%	23.8%	8.7%	13.0%	19.4%	3.7%	27.3%	21.5%

**2006 Equalized Valuations** continued from page four

#### **EQV Percent Change**

In the October 2005 issue of City & Town we presented our analysis of the 2004 EQV. This article will offer you a chance to compare developing trends and isolated changes over the past two EQV cycles (see Table 1). Residential percent decreases have occurred in all regions of the state except western Massachusetts where it has increased by five percentage points. Commercial and industrial properties are showing generally the same increases as they did between 2002 and 2004 except in the northeast where they have increased six points overall. Personal property has an interesting twist when you take a closer look. The percentage increase of this class of property has declined in all regions of the state rather considerably. In fiscal year 2004 personal property increased a great deal and a contributing factor was the increase in centrally valued telephone personalty. That was the same year the Appellate Tax Board, in the case of RCN-BecoCom. LLC v. Commissioner of Revenue, ATB Docket Nos. F253495 and F257397, issued its August 1, 2002 Order and January 29, 2003 Decision. As a result, limited liability telephone companies no longer qualified for corporate utility exemptions. Consequently, the total personal property value in 2002 of \$16.78 billion (which includes both utility and other business personalty) jumped to \$20.05 billion in 2004, an increase of \$3.27 billion. In 2004 centrally valued telephone new growth alone was \$1.31 billion, representing 40 percent of the overall increase in personal property. In 2006 the total of personal property statewide increased a modest amount to \$20.80 billion from 2004. Overall, the total EQV percent change between 2002 and 2004 as compared with 2004 and 2006 has decreased in total and in every region of the state except western Massachusetts where it has gone up from 20.6 percent to 24.2 percent.

#### **State EQV in Current & Constant Dollars**

The current 2006 EQV of \$991 billion dollars is the highest it has ever been in history (see Table 2). This is a 132 percent increase in current dollars from 1990 (\$428 billion) which was the result of the booming real estate market of the 1980s. Although this seems quite dramatic, when the 2006 EQV is adjusted for inflation it represents only a 40 percent increase, while the inflation index

went up 65 percent. The actual EQV values in current and constant dollars has been climbing since 1996, with the first increase in current dollars statewide since 1990 occurring in 2000 and constant dollars occurring in 2002.

#### **EQV Per Capita and Percent Change**

When examining the EQV per capita map (see Map 1 on page 6) as compared to EQV percent change map (see Map 2 on page 6) from 2004 to 2006 vou see reverse images in some instances. Values per capita are relatively high between the Route 495 and I-95 belt while the percent changes in value are the lower than average. On the other hand, per capita values are generally low in Worcester County and western Massachusetts except along the New York border and southwestern corner of the state. But the percent change in value is growing, particularly in certain pockets such as eastern Franklin County. The Cape and Islands have high per capita values but one should take into account the fact that the area has fewer year-round residents. Bristol County continues to be one of the fastest growing areas of the state with an increase of its EQV value over 2004 of 34.1 percent.

Only two communities saw a negative percent change in value from the 2004, Erving down .64 percent and Rowe at a negative 28.07 percent. In both instances, the declines occurred predominately in their industrial classes of property due to a plunge in the value of their electric generating plants. The top five communities with percent increases in EQV are Ashfield (50.77), Fall River (48.07), Gosnold (46.44), Berkley (46.33) and Monterey (45.91) (see Table 3).

In conclusion, the numbers are showing some interesting shifts. Eastern Massachusetts, between and around Routes 495 and I 95 is not growing in value as much as in the past and western Massachusetts, that had previously been lag-



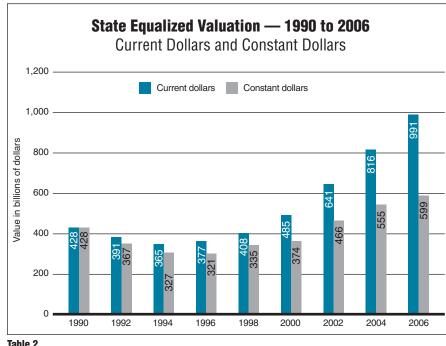
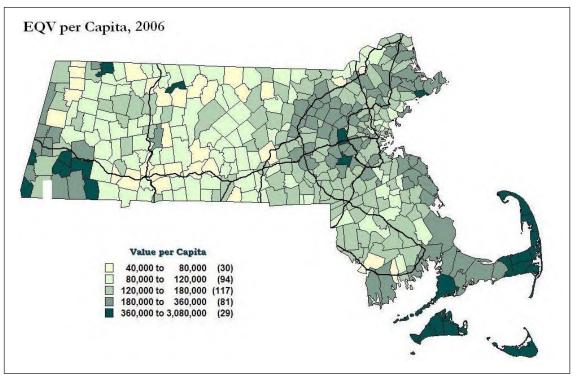
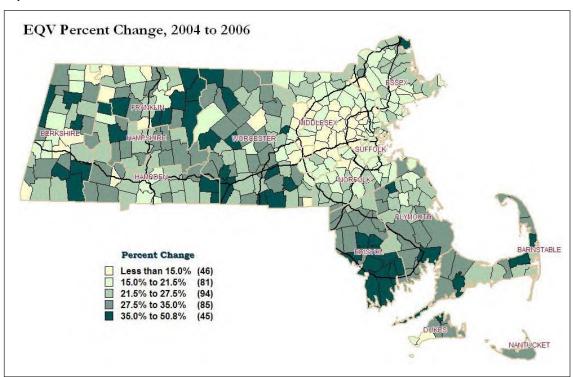


Table 2



Map 1



Map 2

# 2006 Equalized Valuation

101 1000			E01/ not	2000	Dougonito					EOV 204	SOUR EOV	Downsto
2004 EQV	2006 EQV	EQV rank	change	per capita	rank		2004 EQV	2006 EQV	EQV rank	change	per capita	rank
Abington 1,540,413,700 3,398,232,500	2,079,940,800 3,909,226,500	154 82	35.0 15.0	127,206 190,119	212 98	Chesterfield Chicopee	97,489,700 2,671,988,900	136,454,700 3,211,970,500	326 99	40.0 20.2	107,276 58,741	263 346
te.		205	37.3	115,129	246	Chilmark	2,710,295,100	2,908,274,200	108	7.3	3,077,539	· - !
392,993,300 Agawam 2,304,769,100	10 465,809,900 10 2,756,586,100	272 113	18.5 19.6	55,093 96,387	34 <i>7</i> 289	Clarksburg Clinton	84,837,300 927,026,600	104,791,800 1,263,960,900	336 202	23.5 36.3	63,014 90,315	345 299
		310	25.2	510,134	16	Cohasset	1,981,590,400	2,383,014,300	136	20.3	329,966	34
Amesbury 1,731,430,400 Amherst 1.633,901,900	00 2,174,220,500 00 2,151,338,800	142 144 2	25.6 31.7	130,639	201 344	Colrain Concord	116,828,900 4.835,693,600	139,447,300 5.385.831.800	324 47	19.4 1.4	75,012 319.957	328 35
_		19 259	12.7 16.5	222,553 1,678,031	73	Conway Cummington	175,957,400 95,726,200	229,121,400 115,280,800	304 331	30.2 20.4	120,274 116,681	227 242
9	7,189,083	23	13.0	174,391	120	Dalton	456,743,100	574,903,800	261	25.9	85,807	309
Ashburnham 511,410,000 Ashby 277.104.800	00 665,392,600 00 361,633.100	255 288	30.1 30.5	111,251	255 221	Danvers Dartmouth	3,824,080,500 4,308,944,400	4,539,809,100 5.817.992.000	66 41	18.7 35.0	174,306 185,351	121
Ashfield 152,332,600		303	50.8	125,851	215	Dedham	3,556,144,100	4,262,714,700	72	19.9	179,589	112
		243	20.00	68 123	338	Dennis	5 126 003 400	6 772 776 000	26	30.1	426.202	
0.	4	67	27.9	101,919	275	Dighton	671,250,300	935,463,800	231	39.4	140,355	180
1,640,670,300		149 236	29.0	129,058	208	Douglas	759,473,100	1,025,634,100	218	35.0	130,074	206
875,497,200	1,007,870,000	222	15.1	139,440	185	Dracut	2,638,346,500	3,312,174,400	97	25.5	114,640	247
Barnstable 11,747,239,700	14	5 2	27.5	313,110	37	Dudley	764,609,400	991,246,100	224	29.6	91,680	296
Barre 348,024,200 329,853,400	00 462,168,100 00 420,461,700	274	32.8 27.5	85,905 235,421	308	Dunstable Duyhur,	419,121,800	521,055,700	269 85	24.3	165,205 261 747	133
2,	2	107	11.9	236,475	89	E. Bridgewater	1,335,302,000	1,643,271,400	172	23.1	118,571	235
_		198	34.7	93,545	292	E. Brookfield	189,543,400	251,721,400	588	32.8	119,243	230
Bellingham 2,047,232,900	0 2,509,075,900	128	22.6	158,963	142	E. Longmeadow	1,390,794,900	1,777,927,500	163	27.8	119,436	228
ŕ		239	46.3	132,955	196	Easthampton	979,170,400	1,317,657,500	195	34.6	82,333	315
Berlin 482,276,300 Bernardston 153,499,800		264 312	16.2	208,476	303	Easton Edgartown	2,564,928,700 4,632,409,900	3,201,540,800 6,168,978,200	100 32	33.2	139,028	187
4		37	21.3	150,678	158	Egremont	326,070,200	417,822,500	280	28.1	308,129	38
,		338	17.1	148,352	162	Erving	595,031,100	591,196,500	260	9.0-	382,899	26
Blandford 114,768,100	150,500,300	321	31.1	118,785	233	Everett	3,874,131,200	4,750,510,800	747 09	22.6	128,960	209
		219	14.2	230,230	71	Fairhaven	1,650,028,900	2,111,714,300	150	28.0	130,176	204
Boston 76,281,082,200 Bourne 3,561,152,100	00 87,749,317,700 00 4,613,395,800	- 6	15.0	156,966	144 64	Fall River Falmouth	4,343,771,700	6,431,873,600	50	48.1 34.5	70,062	337
Boxborough 969,081,400		216	13.3	216,835	77	Fitchburg	2,038,991,700	2,671,139,000	118	31.0	66,703	341
Boxford 1,636,855,500 Bovlston 574,353,400	1,940,716,100 725.741,900	160 251	18.6	237,338	65 125	Florida Foxborouah	102,940,000 2.211.270.900	118,317,100 2,713,282,400	329 116	14.9	177,387	114
		39	20.1	174,539	119	Framingham	8,228,519,700	9,322,116,000	12	13.3	143,285	173
Brewster 2,841,364,300	3,892,839,600	84 4	37.0	380,086	27	Franklin	3,986,325,800	4,926,241,100	26	23.6	159,461	140
<u> </u>		283	36.7	111,663	254 254	Gardner	1,080,097,100	1,336,573,900	189	23.7	63,926	343
9	7	16	29.7	82,296	316	Georgetown	1,053,506,500	1,327,520,800	192	26.0	165,094	134
Brookfield 202,269,200 Brookline 12,676.293.400	284,546,000 14,826,752,900	295 6	40.7 17.0	91,908 266.716	295 45	Gill Gloucester	98,600,500 4.931,806,400	114,396,700 6.093,216,100	332 35	16.0 23.5	82,123 198.392	317 90
		313	34.8	96,666	288	Goshen	93,993,000	121,102,800	327	28.8	126,544	213
Burlington 4,277,601,800 Cambridge 21,282,513,300	00 4,563,513,000 00 24,529,458,900	65 2	6.7 15.3	195,867 244,964	93 61	Gosnold Grafton	167,731,500 1,836,634,800	245,632,600 2,322,452,700	301 138	46.4 26.5	2,856,193 137,505	189
		89	23.8	203,251	84	Granby	436,466,600	572,715,800	262	31.2	90,277	300
1,348,826,100	1,530,775,600	180	13.5	316,996	36	Granville Grt Barrington	133,677,600	172,376,400	316	28.9	104,661	271
ont		330	22.6	83,964	313	Greenfield	1,015,351,700	1,320,633,600	194	30.1	74,051	331
		183	25.3	117,039	239	Groton	1,334,456,900	1,659,991,200	170	24.4	159,049	141
Chatham 4,834,829,300	00 6,134,869,700	34	26.9	897,961	œ ç	Groveland	767,252,100	960,334,300	227	25.2	145,329	172
, y		119	19.7	81,251	319	Halifax	747,034,800	951,195,500	228	27.3	121,808	225
Cheshire 189,485,800	256,759,200	298	35.5	76,485	325	Hamilton	1,291,305,100	1,558,527,600	175	20.7	186,672	100
00,700,00		000	23.0	00,000	320	пашриен	455,301,400	000,914,000	700	1.63	060,001	707

Per capita rank	244 224 281 108 220	249 176 267 99 107	321 322 18 203 17	70 3 82 52 52	339 278 39 257 88	83 51 169 351 123	175 306 95 273 128	231 251 219 66 138	12 253 340 14	283 326 226 157 268	174 243 301 222 250	335 179 171 109 150
2006 EQV per capita	115,746 122,101 100,433 181,488 124,600	114,476 141,374 106,041 188,940 182,803	80,730 79,860 479,310 130,412 494,433	234,234 1,727,189 204,190 257,151 128,370	68,116 100,880 299,563 109,946 200,669	203,805 259,802 147,382 45,891 171,201	142,687 86,257 192,647 103,604 168,013	119,230 114,110 124,719 237,191 161,392	739,150 112,266 66,836 616,568 397,125	99,953 75,789 120,423 151,414 105,603	142,956 115,923 88,681 122,879 114,442	70,422 140,371 145,841 181,373 155,028
EQV pct. change	26.3 31.7 32.3 24.6 18.3	39.4 17.5 29.7 21.0	26.5 20.7 45.9 34.9 12.0	25.1 29.4 12.3 16.3 28.6	35.3 24.8 21.7 35.0 22.5	22.9 12.9 21.2 21.2 15.9	30.0 24.8 15.1 23.9 20.3	39.8 22.7 27.6 17.4 15.7	29.7 40.1 35.8 25.6 42.5	26.7 29.1 20.1 18.4 23.7	27.2 20.8 33.3 18.7	21.1 43.0 31.8 32.3 22.4
EQV rank	52 121 347 168 94	178 212 292 58 351	252 253 275 337 345	240 4 28 21 349	30 333 277 334 185	91 3 177 258 61	76 281 117 106 130	167 286 134 129 63	111 308 271 78 265	186 225 267 17 322	122 193 343 319 311	102 339 207 10 278
2006 EQV	5,163,292,000 2,588,300,800 55,137,500 1,682,938,300 3,428,861,900	1,540,735,800 1,125,903,700 312,077,700 4,918,860,200 18,280,300	707,435,400 671,465,900 460,616,800 97,156,900 66,748,400	841,133,900 17,562,057,600 6,522,435,400 7,307,708,400 31,707,400	6,341,749,200 110,160,700 456,833,200 108,627,100 1,405,083,400	3,549,054,100 21,604,607,900 1,546,041,200 642,933,300 4,648,968,500	4,014,219,100 415,242,900 2,687,227,900 2,974,992,300 2,465,591,800	1,694,975,200 368,576,600 2,390,733,000 2,465,833,200 4,596,113,300	2,799,162,000 212,968,400 512,435,100 3,981,793,400 553,194,700	1,371,153,400 979,571,100 548,885,800 7,758,307,400 149,533,800	2,586,794,800 1,322,448,300 74,226,100 157,899,400 200,845,300	3,088,729,400 84,222,700 1,169,940,400 9,961,552,300 431,134,200
2004 EQV	4,088,755,700 1,965,218,300 41,676,400 1,350,234,600 2,897,353,600	1,105,282,700 957,825,200 240,555,200 4,066,814,900 15,112,000	559,386,600 556,402,100 315,683,400 71,999,500 59,584,700	672,466,800 13,575,803,900 5,807,362,400 6,285,224,900 24,652,800	4,687,147,600 88,255,900 375,468,100 80,456,700 1,147,457,200	2,887,446,900 19,131,654,600 1,276,134,200 530,503,400 4,010,449,200	3,088,677,900 332,760,600 2,334,445,800 2,401,455,900 2,049,852,800	1,212,173,700 300,407,400 1,874,212,600 2,100,057,200 3,971,917,100	2,157,846,200 152,061,300 377,327,100 3,170,624,000 388,310,400	1,081,951,200 758,820,400 457,103,600 6,554,296,700 120,894,400	2,032,853,800 1,094,802,600 55,689,500 132,977,600 150,033,700	2,551,381,300 58,877,100 887,996,600 7,531,137,000 352,159,600
	Methuen Middleborough Middlefield Middleton Mifford	Milibury Milis Miliville Milton Monroe	Monson Montague Monterey Montgomery Mt. Washington	Nahant Nantucket Natick Needham New Ashford	New Bedford New Braintree New Marlborough New Salem Newbury	Newburyport Newton Norfolk N. Adams N. Andover	N. Attleborough N. Brookfield N. Reading Northampton Northborough	Northbridge Northfield Norton Norwell	Oak Bluffs Oakham Orange Orleans Otis	Oxford Palmer Paxton Peabody Pelham	Pembroke Pepperell Peru Petersham Phillipston	Pittsfield Plainfield Plainville Plymouth Plympton
Per capita rank	43 104 197 293 85	23 183 274 297 279	55 211 229 214 178	145 349 216 72 265	192 94 314 81	151 205 200 348 202	298 76 291 161	302 53 110 191 334	323 194 318 75 269	24 152 42 33 182	97 30 48 198 91	184 168 164 135 218
2006 EQV per capita	273,565 183,752 132,747 93,325 203,027	420,425 139,638 102,902 91,562 100,827	254,774 127,503 119,377 126,415 140,619	156,677 52,078 125,813 224,238 106,675	134,811 195,500 82,465 207,552 168,372	153,737 130,077 131,033 53,698 130,466	90,409 217,129 95,287 148,578 272,013	87,786 256,991 180,604 136,442 70,944	79,424 134,172 81,749 219,994 104,879	398,240 153,680 275,059 339,405 140,022	192,327 354,895 264,936 132,265 197,298	139,577 147,550 147,992 164,235 124,946
EQV pct. change	40.0 23.9 19.6 41.9	27.2 21.6 20.8 6.3 31.3	28.2 43.3 23.9 27.9 39.8	16.6 23.3 22.0 17.5 29.6	18.9 19.5 31.5 24.4 32.0	27.0 25.5 27.4 33.0 7.2	33.1 17.9 30.0 43.9 11.1	6.9 8.1 12.5 18.3 25.4	25.0 24.8 23.2 17.8 19.8	11.8 24.3 15.3 30.6 12.9	26.3 36.0 34.4 12.7 15.9	18.3 21.0 20.3 23.8 23.9
EQV rank	296 120 300 204	49 276 31 350 340	46 302 200 151 289	143 153 245 101 273	124 141 315 112	173 234 285 87 248	223 214 77 297 15	344 157 176 148 20	164 188 22 126 40	147 92 44 162 50	59 53 166 187 133	18 161 83 229 244
2006 EQV	280,678,100 2,591,082,200 1,317,650,700 247,779,200 1,233,188,100	5,328,884,400 458,292,000 6,199,044,100 31,588,900 81,165,600	5,479,432,500 230,908,400 1,286,287,100 2,097,480,800 356,609,800	2,169,504,300 2,080,918,800 785,450,200 3,164,450,000 464,249,000	2,553,716,500 2,205,241,600 179,939,500 2,760,858,300 2,097,410,500	1,635,605,700 890,380,200 386,939,200 3,829,403,900 767,793,700	991,520,700 1,119,519,500 3,983,376,300 263,280,300 8,232,742,600	71,633,100 2,038,197,800 1,551,204,600 2,124,260,600 7,315,142,600	1,743,035,500 1,344,943,200 7,258,700,200 2,540,054,900 5,859,714,900	2,124,611,400 3,531,110,900 5,582,874,900 1,805,295,700 5,242,985,800	4,787,007,000 5,067,905,000 1,716,520,800 1,353,069,300 2,435,253,400	7,470,569,800 1,890,417,000 3,901,802,300 945,006,700 794,658,100
2004 EQV	200,448,400 2,091,954,600 1,101,331,200 174,604,100 1,085,365,000	4,187,777,900 376,931,900 5,131,267,100 29,713,700 61,819,700	4,273,602,000 161,107,000 1,037,843,800 1,639,556,300 255,176,300	1,859,961,500 1,688,257,400 643,831,400 2,693,118,800 358,086,700	2,148,427,000 1,845,182,100 136,833,000 2,219,128,000 1,589,416,100	1,288,036,200 709,573,300 303,722,900 2,879,962,100 716,496,000	744,688,700 949,393,300 3,064,606,000 182,919,200 7,407,812,900	67,021,100 1,885,730,600 1,378,398,300 1,795,522,000 5,834,289,000	1,394,955,900 1,077,373,000 5,892,730,000 2,155,386,200 4,893,239,700	1,900,487,800 2,841,377,300 4,841,734,800 1,382,301,400 4,643,243,000	3,790,610,200 3,726,675,900 1,277,229,500 1,200,802,800 2,100,827,000	6,314,747,400 1,562,357,000 3,242,046,500 763,384,400 641,456,000
	Hancock Hanover Hanson Hardwick Harvard	Harwich Hatfield Haverhill Hawley Heath	Hingham Hinsdale Holbrook Holden Holland	Holliston Holyoke Hopedale Hopkinton Hubbardston	Hudson Hull Huntington Ipswich Kingston	Lakeville Lancaster Lanesborough Lawrence Lee	Leicester Lenox Leominster Leverett Lexington	Leyden Lincoln Littleton Longmeadow Lowell	Ludlow Lunenburg Lynn Lynnfield Malden	Manchester Mansfield Marblehead Marion Marlborough	Marshfield Mashpee Mattapoisett Maynard Medfield	Medford Medway Melrose Mendon Merrimac

Per capita rank	195 21 117 207 126	304 115 148 329 101	332 280 287 113 49	284 31 10 324 103	236 129 270 86 310	62 7 89 330 106	193 190 19 78 41	199 234 266 237 232	223 122 327 47 262	217 131 333 258 118	Ç.
zooo Edv per capita	134,101 429,140 175,873 129,068 169,358	86,921 176,240 155,558 75,005 185,978	72,072 100,704 96,745 178,097 261,786	98,892 353,012 868,207 77,861 185,252	118,366 167,563 104,778 202,985 85,273	241,659 955,753 199,672 74,203 182,844	134,541 137,379 449,374 213,893 275,828	132,198 118,624 106,527 117,979 119,035	122,713 173,897 75,076 265,146 107,897	125,465 165,838 71,943 109,812 175,016	154,904
change	18.1 28.4 28.6 25.5 14.6	22.6 23.2 11.8 29.3 39.1	32.3 40.2 4.9 11.0	35.5 16.0 33.7 38.6 13.4	26.3 28.4 31.6 15.1	20.1 28.9 13.5 23.4 15.7	31.6 23.4 11.7 43.4 12.3	18.4 11.0 24.6 24.2 25.2	27.7 16.7 30.4 13.9 26.3	20.0 12.4 30.5 25.7 22.1	27.5 27.5
EQV rank	181 320 213 174 74	318 75 13 250 79	287 342 348 42 95	169 11 131 341 238	233 210 282 237 135	291 125 89 105 81	309 220 51 98 86	25 314 179 171 294	221 90 249 43 338	145 33 7 323 159	7
2006 EQV	1,520,433,700 151,057,400 1,125,061,800 1,601,610,600 4,161,973,600	158,282,700 4,073,260,100 9,264,421,800 750,424,300 3,960,579,500	363,603,500 76,837,400 52,822,700 5,753,056,200 3,403,746,100	1,666,435,300 9,523,566,700 2,450,080,800 80,664,000 861,420,000	911,302,100 1,142,947,200 408,111,600 874,052,600 2,386,702,300	350,888,600 2,552,816,600 3,740,264,300 3,007,078,800 3,924,006,800	210,960,300 1,012,483,900 5,204,205,700 3,223,579,800 3,834,008,100	7,110,692,600 187,900,800 1,538,148,000 1,652,062,600 289,732,400	1,010,908,600 3,733,924,100 758,563,100 5,616,058,000 92,575,400	2,141,570,000 6,160,376,600 12,654,571,600 141,877,100 1,941,456,400	991,189,369,000
2004 EQV	1,287,374,400 117,633,900 874,640,500 1,275,737,900 3,630,754,000	129,106,600 3,306,185,500 8,289,720,700 580,226,300 2,847,668,900	274,879,000 54,822,900 50,351,400 5,184,911,600 3,022,665,800	1,229,850,600 8,211,971,900 1,832,154,600 58,194,500 759,879,500	721,286,500 890,140,200 310,230,000 759,475,800 1,990,099,700	292,249,800 1,980,075,700 3,296,502,900 2,437,331,800 3,392,535,800	160,306,300 820,698,700 4,657,064,600 2,248,684,500 3,415,448,600	6,006,779,000 169,346,500 1,234,860,800 1,330,176,400 231,432,700	791,662,900 3,199,922,900 581,898,000 4,929,810,000 73,310,500	1,785,075,300 5,479,323,300 9,694,617,900 112,846,600 1,590,469,400	816,023,318,200
	Tyngsborough Tyringham Upton Uxbridge Wakefield	Wales Walpole Waltham Ware	Warren Warwick Washington Watertown	Webster Wellesley Wellfleet Wendell	W. Boylston W. Bridgewater W. Brookfield W. Newbury W. Springfield	W. Stockbridge W. Tisbury Westborough Westfield Westford	Westhampton Westminster Westport Westport	Weymouth Whately Whitman Wilbraham	Williamstown Wilmington Winchendon Winchester Windsor	Winthrop Woburn Worthington Wentham	Total State EQV per capita
rer capita	170 11 188 245 156	124 153 256 59 147	248 56 9 132 276	336 272 238 111 54	74 139 311 63 146	116 136 264 40 305	155 241 154 240 312	286 60 342 285 290	350 167 32 149 177	92 166 57 294 163	96 186 261 307 159 13 28 79
zooo Euv per capita	146,923 746,148 138,358 115,678 15,835	170,632 153,202 110,234 248,127 156,383	114,560 251,479 874,956 165,385 101,863	70,082 104,514 117,907 179,764 256,392	220,966 160,837 84,994 238,852 156,577	176,003 164,234 106,873 297,386 86,511	151,986 116,859 152,013 116,862 84,056	96,927 245,584 65,873 97,398 95,610	46,918 147,589 346,893 155,053 140,739	196,319 147,669 249,672 92,437 148,199	192,465 139,177 108,012 86,166 150,300 717,198 365,687 210,414
EQV pct. change	12.9 34.3 20.6 21.4 33.3	15.9 28.3 23.6 32.2 29.5	24.0 18.1 -28.1 21.5 45.9	12.4 33.1 16.6 39.3 35.8	29.5 16.5 31.2 27.7 32.2	18.6 21.6 25.0 18.2 27.2	18.9 31.1 32.9 19.7 22.9	26.0 12.1 25.9 24.3 26.7	23.2 22.8 15.8 16.7 24.9	17.8 36.1 13.5 35.5 28.7	18.5 44.6 33.8 35.9 15.7 40.2 28.1 15.0
EQV rank	270 123 8 93 155	80 165 54 284 241	156 158 293 226 325	328 247 57 182 307	64 70 346 71	104 266 305 203 256	306 306 109 14	263 137 211 232 208	24 209 246 96 88	206 197 73 290 190	114 139 36 257 69 115 317
2006 EQV	517,610,900 2,556,302,100 12,486,829,000 3,524,469,100 2,049,468,900	3,952,521,900 1,724,446,400 5,049,492,600 401,965,000 830,394,500	2,043,639,700 1,952,233,400 306,234,700 966,675,800 139,348,400	121,031,700 778,214,100 4,923,330,400 1,489,163,300 213,062,000	4,579,731,300 4,328,919,200 61,620,700 4,327,989,400 2,140,093,300	3,028,491,900 552,811,500 219,518,000 1,255,862,000 658,521,800	5,041,995,700 215,721,500 2,822,879,500 8,760,328,000 1,434,251,600	566,148,000 2,347,541,900 1,135,254,100 929,952,200 1,156,116,200	7,118,922,700 1,146,763,400 782,590,600 3,346,362,100 3,756,611,000	1,213,054,900 1,308,345,900 4,260,907,900 351,537,100 1,332,159,300	2,749,336,100 2,261,619,300 6,075,770,600 645,466,800 4,365,175,800 2,733,958,400 163,462,000 1,300,988,600
2004 EQV	458,549,100 1,903,987,400 10,355,818,700 2,902,727,300 1,537,544,500	3,409,324,100 1,343,589,600 4,085,723,600 304,131,400 641,246,900	1,648,259,300 1,652,765,700 425,727,800 795,313,200 95,514,000	107,705,200 584,782,800 4,223,735,800 1,069,166,200 156,925,900	3,535,920,600 3,715,984,100 46,950,900 3,388,379,600 1,618,380,300	2,553,637,200 454,767,900 175,575,200 1,062,601,100 517,704,600	4,240,111,400 164,514,400 2,124,420,700 7,316,371,300 1,166,625,300	449,485,000 2,094,098,400 901,458,500 747,966,000 912,387,500	5,778,583,600 933,598,600 675,752,500 2,866,503,900 3,008,543,100	1,030,019,300 961,222,300 3,753,910,600 259,356,700 1,035,311,200	2,319,769,600 1,564,489,700 4,540,568,000 474,821,500 3,772,192,300 1,950,346,400 1,75,64,500 1,111,668,700 796,650,900
	Princeton Provincetown Quincy Randolph Raynham	Reading Rehoboth Revere Richmond Rochester	Rockland Rockport Rowe Rowley Royalston	Russell Rufland Salem Salisbury Sandisfield	Sandwich Saugus Savoy Scituate Seekonk	Sharon Sheffield Shelburne Sherborn Shirley	Shrewsbury Shutesbury Somerset Somerville S. Hadley	Southampton Southborough Southbridge Southwick Spencer	Springfield Sterling Stockbridge Stoneham Stoughton	Stow Sturbridge Sudbury Sunderland Sutton	Swampscott Swampscott Swamsa Taunton Templeton Tewksbury Tisbury Tolland Topsfield

#### **Equalized Valuations and Measuring Ability to Pay for Chapter 70**

continued from page one

to be covered by the state. For FY08, the property value percentage was set at 0.2943 percent and the income percentage was set at 1.5779 percent.

Local ability to pay then is a function of both current property wealth as measured by equalized valuation and the community's aggregate personal income as reported to DOR for state income tax purposes. Equalized values are prepared by the Department of Revenue (DOR) every two years, and are estimates of property values that control for differences in local assessing practices and revaluation schedules.

A municipality's growth in foundation budget and its ability to pay determine the amount of additional Chapter 70 aid that the community will receive. The aggregate wealth model calculations described above are used to award new aid to communities receiving less aid than their relative wealth or ability to pay indicates they should. Additional budget language provides for aid to communities and districts with growing foundation budgets and establishes a minimum increase of \$50 per pupil above prior year aid levels.

The formula used for the FY08 joint resolution first increases the prior year or FY07 required local contributions by the FY08 municipal revenue growth factor to yield a preliminary FY08 local contribution. The growth factor estimates growth in local revenues that may be used to support school spending. The preliminary contribution figure is then compared to the target local contribution and if the preliminary contribution exceeds the target local contribution, this difference is referred to as "excess local effort." In FY08, 218 of the 351 cities and towns were making a

combined excess effort of \$494 million. In these instances, the preliminary contribution is reduced by 25 percent of the excess local effort to yield the required FY08 local contribution.

If the preliminary contribution is less than the target local contribution, then the community is expected to increase its contribution by the municipal revenue growth factor so that the preliminary contribution is the required contribution. For those communities that are significantly below their target contribution (more than 10 percent), the joint resolution calls for an additional 2 percent increase to the preliminary contribution. For those that are between 5 and 10 percent below their target contribution an additional 1 percent increase is applied. This represents a modest, though significant, initiative to bring up low contributors by more than their growth factor.

The difference between the required local contribution and the foundation budget is provided by the state in the form of "foundation aid." If this amount exceeds the FY07 Chapter 70 aid, the excess is called the foundation aid increase.

In FY08, "down-payment" aid was applied to those districts that were receiving less state aid than indicated by their target aid share. To determine if a community receives this down-payment aid, the target aid percentage was multiplied by the foundation budget. The result was then multiplied by 30 percent to reflect the phase-in and compared with any foundation aid increase. If the 30 percent share exceeded the foundation aid increase, then the difference is referred to as down-payment aid.

Another aid component called "growth aid" is intended to provide aid to districts with growing foundation budgets. To determine if a community qualifies for this aid, the FY07 to FY08 increase in the foundation budget is multiplied by the target aid share. If the result exceeds the amount of the foundation aid increase and down-payment aid together, the difference is awarded as growth aid.

Finally, if the increases from the three aid components above do not yield an aid increase of at least \$50 per pupil over the prior year, then minimum aid is awarded to bring the district to this aid level. Chapter 70 aid reflects the prior year amount of Chapter 70 plus the sum of any foundation aid increase, down-payment aid, growth aid and the \$50 per pupil minimum increase.

Detailed Chapter 70 formula spreadsheets are available on the Department of Education's website that show these calculations in detail for all communities and school districts (see <a href="http://finance1.doe.mass.edu/chapter70/chapter\_08.xls">http://finance1.doe.mass.edu/chapter70/chapter\_08.xls</a>).

#### 2006 Equalized Valuations continued from page five

ging behind, is now seeing its value growing. The seemingly good news for eastern Massachusetts is that the commercial and industrial values appear to be on the rise, how far and fast remains to be seen.

## **DLS Notices**

#### Municipal Budgeted Revenues

The Municipal Databank collects data submitted to the Division of Local Services as part of the annual tax rate setting process. Municipal Budgeted Revenues by Source combines revenue data from the Tax Rate Recapitulation into four categories: tax levy, state aid, local receipts and other (free cash and other available funds). This data is available from FY81 to FY07, and can be used to develop a multi-year trend analysis of municipal revenue sources. This data can be found on the DLS website at <a href="https://www.mass.gov/dls">www.mass.gov/dls</a>.

For assistance in using the data on the DLS website please contact: Donnette Benvenuto at 617-626-2360 or Jared Curtis at 617-626-2320 or by e-mail at <a href="mailto:databank@dor.state.ma.us">databank@dor.state.ma.us</a>.

### **2007 Corporations Book Available**

On April 23, 2007, the Department of Revenue released its 2007 Massachusetts Domestic and Foreign Corporations Subject to an Excise to our website at <a href="http://dorapps.dor.state.ma.us/">http://dorapps.dor.state.ma.us/</a> corpbook/home/home.asp. The Corporations Book list all corporations registered to do business in Massachusetts as of January 1, 2007, including corporations that were granted "manufacturing" status or whose manufacturing status was revoked. Insurance companies and financial institutions are also included but are under their own section headings because they are taxed differently from other corporations. This data is only available on the Internet. It has an online search program and is downloadable.

#### **Mark Your Calendars**

Department of Revenue summer Course 101, Assessment Administration will be held in conjunction with the Massachusetts Association of Assessing Officers, Inc. at the University of Massachusetts in Amherst, MA from August 6–10, 2007. For further information please go to <a href="https://www.maao.org">www.maao.org</a>.

New Officials Finance Forum, for recently elected or appointed officials, will be held on June 7, 2007, at the Henry M. Hogan Campus Center at the College of the Holy Cross, One College Street, Worcester, MA. Registration is due by May 25, 2007.

The fall 2007 Department of Revenue Assessment Administration Course 101

#### Search continued from page two

and chief of staff then interviewed three highly recommended candidates.

**Step 4: Reference checks.** Seven references for top candidate were checked. The results of these interviews were extremely positive.

For more information contact Somer-Stat Director Stephanie Hirsch, <a href="mailto:shirsch@ci.somerville.ma.us">shirsch@ci.somerville.ma.us</a>.

To learn more about SomerStat go to <a href="https://www.ci.somerville.ma.us/Division.cfm?">www.ci.somerville.ma.us/Division.cfm?</a> orgunit=SOMSTAT. ■

for new assessors will be offered in the Hampden/Hampshire County area. This course will be in the evening and dates and the location will be announced as soon as they are established.

The Division of Local Services' legal staff will offer the seminar "What's New in Municipal Law" on Friday, September 28, 2007, at the Best Western Hotel in West Springfield, and on Friday, October 12, 2007, at The Lantana in Randolph. Presentations will include new legislation and recent court decisions pertaining to local government.

Contact Donna Quinn, training coordinator, at 617-626-3838 for additional information. ■

#### **Skating Club**

#### continued from page three

exempt on its athletic facilities since it reached out to the community through wide ranging programs and activities, the club in the case at hand merely promoted the sport of figure skating with a strong emphasis on competition from the beginner level to the Olympics. In its operation, the club emphasized "the narrow pursuit of competitive figure skating" rather than seeking to benefit an indefinite class of the public. On the issue of the significant fees imposed by the club, the ATB held this "speaks to the club's exclusivity and not its work for the public good."

Consequently, the ATB upheld the city's denial of a charitable exemption. ■

#### **DLS Profile**

#### Stephen Sullivan, Boston-Area Certification Advisor

In April 2006, Stephen Sullivan joined the Division of Local Services staff in the Bureau of Local Assessment as a certification advisor. In this position, Stephen oversees local cities and towns during their triennial certification process. Stephen works out of the Boston office where he has 34 communities, mostly in and around the Norfolk County area.

Before arriving at the Bureau of Local Assessment, Stephen had worked for Fidelity Investments, Fleet Bank, and most recently as an Auditor at StateStreet Bank. Stephen always had an interest in real estate and took some real estate appraisal courses. He received his appraisal license and was working for an appraisal company in Boston before joining BLA. "I had always wanted to

do something in real estate full-time. This was a great opportunity."

Stephen really enjoys working with local officials and the statistical aspects of the job. "The job is never boring, there is always something different that comes up, and it is a constant learning process. You can be in three or four different towns in one week working on totally different things in each community," he said.

Stephen received his bachelor degree in Political Science from UMass-Boston. Originally from South Boston, Stephen currently lives in Milton with his wife Keri and their two young children, four-year-old Lucy and two-year-old Michael.



Stephen Sullivan

#### **Municipal Fiscal Calendar**

#### June 1

Clerk: Certification of Appropriations

**Assessors:** Determine Valuation of Other Municipal or District Land

#### June 15

**DOR:** Commissioner Determines and Certifies Pipeline Valuations

**Assessors:** Deadline for Appealing Commissioner's Telephone & Telegraph Valuations

**Assessors:** Make Annual Preliminary Tax Commitment

#### June 20

**Assessors:** Final Date to Make Omitted or Revised Assessments

#### June 30

**State Treasurer:** Notification of Quarterly Local Aid Payments Before June 30

**Assessors:** Overlay Surplus Closes to Surplus Revenue

**Assessors:** Physical Inventory of all Parcels for Communities that Accepted M.G.L. Ch. 59, Sec. 2A(a)

**Assessors:** Submit Annual Report of Omitted or Revised Assessments

**Assessors:** Last Day to Submit Requests for Current Fiscal Year Reimbursements of Exemptions Granted Under the Various Clauses of Ch. 59, Sec. 5

#### July 1

**Collector:** Mail Annual Preliminary Tax

#### July 15

**Accountant:** Certification Date for Free Cash: Anytime after Books are Closed

**Accountant:** Report Community Preservation Fund Balance: Anytime after Books are Closed

**School Business Officials:** Certification Date for Excess and Deficiency (E&D) Fund

**Assessors:** Deadline for Appealing Commissioner's Pipeline Valuations to ATB

#### July 31

**Treasurer:** File IRS Form 5500 (Report of Employee Benefit Plan)

More information is available in the Municipal Calendar, available on the DLS website.

#### City & Town

City & Town is published by the Massachusetts Department of Revenue's Division of Local Services (DLS) and is designed to address matters of interest to local officials

Marilyn Browne, Editor

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