HEALTH POLICY COMMISSION NOTICE OF MATERIAL CHANGE FORM

Health Policy Commission Two Boylston Street 6th Floor Boston, MA 02116

GENERAL INSTRUCTIONS

The attached form should be used by a provider or provider organization to provide a notice of material change ("Notice") to the Health Policy Commission ("Commission"), as required under § 13 of M.G.L. c. 6D. To complete the Notice, it is necessary to read and comply with Bulletin 2013-1 issued by the Commission, Interim Guidance for Providers and Provider Organizations Relative to Notice of Material Change to the Health Policy Commission ("Interim Guidance"). The Interim Guidance may be obtained on the Commission's website at www.mass.gov/hpc. For further assistance, please contact the Health Policy Commission at HPC-Notice@state.ma.us. This form is subject to statutory and regulatory changes that may take place from time to time.

WHO NEEDS TO FILE

This Notice should be submitted by any provider or provider organization with \$25,000,000 in net patient service revenue or more in the preceding fiscal year that is proposing a material change, as defined by the Interim Guidance. Notice must be filed with the Commission not less than 60 days before the effective date of the proposed change.

SUBMISSION OF NOTICE

One electronic copy of the Notice, in a portable document form (pdf), should be submitted to the following:

Health Policy Commission HPC-Notice@state.ma.us

Office of the Attorney General <u>HCD-6D-NOTICE@state.ma.us</u>

Center for Health Information and Analysis CHIA-Legal@state.ma.us

PRELIMINARY REVIEW AND NOTICE OF COST AND MARKET IMPACT REVIEW

If the information provided in the Notice is incomplete or if the Commission determines clarification of the information submitted is needed to make its decision, the Commission may require the notifying organization to submit such supplemental information within 30 days of receipt of the initial Notice.

The Commission will notify each notifying organization of its decision to proceed with a cost and market impact review within 30 days of its receipt of a completed Notice and all necessary supplemental information.

PUBLIC DISCLOSURE

Pursuant to Bulletin 2013-1 issued by the Commission, all information collected by the Commission in connection with a Notice shall be deemed to be a public record.

NOTICE OF MATERIAL CHANGE

Date of Notice: October 23, 2013

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	Contact In	formation						
3.	Business A	Business Address 1: 541 Main Street						
4.	Business Address 2: Suite 310							
5.	City: South Weym		ymouth	State:	State: MA		Zip Code:	01845
5.	Business Website: www.harbormedical.com							
					1 1000			
7.	Contact Fir	st Name:	Regina			Contact Last Name:	Rockefeller	
8.	Title:	100	Legal Counsel					
9.	Contact Phone: 617-345-6182			Extension:		N/A		
10.	Contact En	nail:	rrockefeller@nixonpeabody.com					

Description of Organization 11. Briefly describe your organization. Harbor Medical Associates, P.C. is a multi-specialty group medical practice providing primary care, family care and specialty medical and surgical services to adult patients on the South Shore of Massachusetts. Harbor's specialty care includes Cardiac Care, Endocrinology, Gastroenterology, Hematology/Oncology, Neurology, Pulmonary and Sleep Medicine and Surgery. HMA employs 32 primary care physicians, 33 specialty care physicians, 5 physician assistants, 9 nurse practitioners and 305 administrative and managerial support staff. Harbor's 79 clinicians practice at seven Massachusetts locations, three HMA offices in Weymouth and one Harbor office each in Braintree, Holbrook, Pembroke and Scituate. Harbor also provides oncology, laboratory and CT services at the Ambulatory Cancer Center on the campus of South Shore Hospital in South Weymouth, Massachusetts. Harbor has longstanding experience successfully and

efficiently managing its patients' care under capitated financial arrangements. Harbor has significant experience in population health management. Harbor offers its patients a National Commission for Quality Assurance certified Level 3 Medical Home and owns and operates its own Accountable Care Organization certified under the Medicare Shared Savings Program. As a group medical practice, Harbor will share its expertise in these important areas with Partners to control health care expenditures. Since 2009 Harbor has maintained its patient records through an electronic health record (EHR) system. Harbor has achieved Stage 1 meaningful use of EHR.

Harbor owns and operates its own urgent care center in an effort to reduce inappropriate emergency department utilization by Harbor patients. Harbor offers a Wellness and Education Center that provides patient education in diabetes so as to avoid unnecessary inpatient hospitalizations for patients living with diabetes. Harbor also offers its patients with congestive heart failure a disease management program. Harbor operates two certified clinical laboratories and offers on-site diagnostic imaging for its patients. Harbor accepts most health insurance plans that provide insurance products in Massachusetts, including Medicare and for specialty referrals Mass Health.

Harbor's wholly owned subsidiary, South Shore Endoscopy Center, Inc., is an ambulatory surgery center focused on providing colonoscopies and other gastrointestinal outpatient procedures in a low cost setting.

Type of Material Change

12. Check the box that most accurately describes the proposed material change:

	where such acquisition, merger, or aff provider or provider organization of m Any clinical affiliation between a provi which itself has an annual net patient Formation of a partnership, joint ventor	ospital or a hospital system ation between a provider organization liation would result in an increase in annual net patient service revenue of the
13.	What is the proposed effective date of	On or about January 1, 2014.
	the proposed material change?	
	Material Change Narrative	
14.	Briefly describe the nature and objectives of	of the proposed material change:
	Harbor Medical Associates, P.C. ("Harbor")	, a Massachusetts professional corporation, and Brigham and Women's
	Physicians Organization, Inc. ("BWPO"), a N	Massachusetts not- for-profit corporation that is indirectly controlled by PHS,
	have entered into a Memorandum of Unde	erstanding dated as of July 19, 2013 (the "MOU") pursuant to which BWPO has
		apital stock of Harbor (the "Acquisition"). The MOU thus contemplates a
	change in ownership of Harbor.	, and a some majoritemplates a
	offering to its patients one-stop shopping for group that is engaged in clinical care and mosystem also strives to expand access to high through population health management. Especialty (including primary and specialty confices on the South Shore. The acquisition will enable BWPO and the Bexpand access to needed health care services.	hary group medical practice engaged in population health management and or their adult primary and specialty care. BWPO is an academic faculty practice redical research and education, and as part of the Partners integrated health in quality care and to improve the quality and cost effectiveness of health care BWPO will integrate the Harbor physicians into a community-based, multipare) physician practice business unit of BWPO located in Harbor's existing darbor physicians to act together pro-actively to improve population health, see across the care continuum, and provide health care services in a more moderating the rate growth of health care expenditures in southeastern
15.	Briefly describe the anticipated impact of the	ne proposed material change:

The parties expect that this transaction will result in the delivery of high quality, cost effective health care to all patients served by the parties in southeastern Massachusetts, expand access to needed health care services, and should contribute, over time, to moderating the rate of growth in health care expenditures for the benefit of patients and employers.

	Development of the Material Change				
16.	Describe any other material changes you anticipate making in the next 12 months:				
	Harbor does not anticipate making any other material changes in the next 12 months. Harbor continues to recruit additional physicians to serve patients on the South Shore.				
17.	Indicate the date and nature of any applications, forms, notices or other materials you have submitted regarding the proposed material change to any other state or federal agency:				
	As of the date hereof, Harbor has not made any formal filings with, and has not given any written notices to, any state or federal agencies other than this Notice of Material Change to the Health Policy Commission.				

Affidavit of Truthfulness and Proper Submission

I, the undersigned, certify that:

- I have read the Health Policy Commission Bulletin 2013-1, Interim Guidance for Providers and Provider Organizations Relative to Notice of Material Change to the Health Policy Commission.
- 2. I have read this Notice of Material Change and the information contained therein is accurate and true.
- 3. I have submitted the required copies of this Notice to the Health Policy Commission and to all relevant agencies (see below*) as required.

Signed on the $\overline{\underline{23}}$ day of October, 2013, under the pains and penalties of perjury.

Signature:

Name: Peter A. Grape, M.D.

Title: Chief Executive Officer

FORM MUST BE NOTARIZED IN THE SPACE PROVIDED BELOW:

BRIAN A. KRIVITSKY
No. 1. Commonwealth of Massachusetts
My Commission Expires May 9, 2019

Notary Signature

Copies of this application have been submitted electronically as follows:

Office of the Attorney General (1)

Center for Health Information and Analysis (1)