

Grid Modernization Advisory Council (GMAC)

MEETING MINUTES

Thursday, October 10, 2024, 9:30 a.m.– 12:30 p.m.

Hybrid meeting

Councilors Present: Deputy Commissioner Joanna Troy, Chris Modlish, Larry Chretien (virtual), Sarah Cullinan (virtual), Marybeth Campbell (virtual), Kyle Murray (virtual), Kathryn Wright (virtual), Mireille Bejjani (designee for Kathryn Wright; virtual), Alex Worsley (virtual), Kate Tohme (virtual), Amy McGuire (virtual), JS Rancourt (virtual), Andy Sun (virtual), Julie Curti (virtual), Jonathan Stout (virtual)

Councilors Absent: Sarah Bresolin Silver

Non-voting Councilors: Digaunto Chatterjee (Eversource), Andrew Schneller (National Grid, virtual), Kevin Sprague (Unitil, virtual)

DOER Staff Present: Aurora Edington, Julia Fox, Colin Carroll (virtual)

Consultants Present: Tim Woolf, Aidan Glaser Schoff

1. Call to Order

Deputy Commissioner Joanna Troy, as designated Chair, called the meeting to order at 9:35 a.m.

2. Welcome, Roll Call, Agenda

Deputy Commissioner Joanna Troy, Department of Energy Resources (DOER), welcomed all participants to the GMAC meeting and took roll call for voting and non-voting members. She noted that she will be taking over GMAC Chair responsibilities as designated from Commissioner Mahony.

3. Administrative Items

Commissioner Mahony, Department of Energy Resources (DOER) briefly attended and thanked GMAC members and the DOER team for their work.

a. Meeting Minutes Review and Voting

Deputy Commissioner Joanna Troy asked if there were any corrections or additions to either the September 13th, 2024, GMAC or September 27, 2024, Executive Committee minutes. None were offered.

Councilor Kyle Murray moved to approve the September 13th, 2024, GMAC meeting minutes. Councilor Sarah Cullinan seconded. The motion carried.

Councilor Kyle Murray moved to approve the September 27, 2024, Executive Committee meeting minutes. Deputy Commissioner Joanna Troy seconded. The motion carried.

b. GMAC Logo Vote

Deputy Commissioner Joanna Troy presented the GMAC Logo. Kyle Murray moved to approve the logo. Julie Curti seconded. The motion carried.

c. Updates on Stakeholder Engagement Materials

Julia Fox, DOER staff, presented an update on the latest draft of fact sheet stakeholder engagement materials and an updated GMAC website.

4. 2025 GMAC Planning

a. 2025 Vision

Deputy Commissioner Joanna Troy presented a slide on GMAC Planning for 2025.

b. Summary of GMAC Interviews

Tim Woolf, consultant, presented slides summarizing interviews with GMAC members. Tim Woolf opened the floor for additional thoughts from GMAC members.

c. Recommendations for Meeting Topics

Councilor Andrew Schneller, representing National Grid: How is a technical session defined?

Tim Woolf, Consultant: A session in addition to GMAC meetings. Potentially, the public could be involved and include outside experts. The exact scope is not yet defined.

Aurora Edington, DOER Staff: Topics have not been set for the technical sessions. Potentially a session in June/July, with the other in November/December. The meetings could be hybrid or in-person. The depth of the dialogue would be deeper than the GMAC meetings.

Deputy Commissioner Joanna Troy: Who is the intended audience? GMAC members and/or public?

Aurora Edington, DOER Staff: Audience is not yet set. In creating the GMAC informational materials, we split into 101 and 201 levels. The 101 level was the public who are not yet engaged but interested. The 201 level is already engaged, such as a municipality.

Tim Woolf, Consultant: We can coordinate with EDCs. The sessions could be closed to members if the EDC presentations are for the public.

Mireille Bejjani, designee for Kathryn Wright, Barr Foundation, Representing the environmental justice community: Events hosted by EDCs would be interpreted differently by groups impacted by grid infrastructure. EDCs may not be the best primary host for engaging communities that are the most impacted, as it may require more work.

Councilor Digaunto Chatterjee, representing Eversource: Should the EDCs build the relationship? Should the state help the EDCs?

Mireille Bejjani: GMAC should play a larger role in engaging with communities. The framing of the event would not be as an “Eversource” event.

Councilor Digaunto Chatterjee: What is the goal of stakeholder meetings? For GMAC members, we should develop a 501-level of understanding for the different processes within EDCs, including capital planning processes, non-wires alternatives, etc. GMAC members should have a high-level of detailed knowledge. Municipalities and active participants could develop a 301-level process on items such as forecasts and planning for that group. The intent should be clearer on the intent of the meetings. Relationships between EDCs and customers are presumed to be poor, which I refute.

Deputy Commissioner Joanna Troy: EDCs will be an important member in the stakeholder engagement. How do the stakeholder sessions fit into the broader GMAC process?

Tim Woolf, Consultant, continued presenting slides on GMAC plan.

Councilor Julie Curti, Metropolitan Area Planning Council, representing municipal or regional interests: Back to Number 3 [slide 9]. For the sessions, it would be helpful to define the goal. The goal should be: what is the implementation process within the communities? Building trust in the communities may require more sessions. Favor highlighting 2 instead of 3.

Deputy Commissioner Joanna Troy: Specifically, Julie, are you highlighting: what is the physical infrastructure going to be because of the ESMPs?

Councilor Julie Curti: Agreed.

Councilor Andrew Schneller: Again, what is the goal? For example, I would not have included forecasting when educating the public, or potentially the GMAC.

Deputy Commissioner Joanna Troy: Consistent feedback from members that objective and topics of stakeholder engagement needs to be better defined.

Councilor Digaunto Chatterjee: To assist this process of defining the EDC role and GMAC role, I created an articulated plan. Delineated: EDCs have forecasting, planning, design, non-wires alternative, capital planning criteria (plural). For stakeholder processes, there are various defined groups, including but not limited to LTSPP and CESAG. A portion of the GMAC should be focused on setting the 501 level: why do EDCs do what they do, and what are the parameters of their processes?

Forecasting is defined as: what have the customers requested. There is no if, and, or else. But, for long-term demand analysis, there is a place for several scenarios for policy objectives to fit into those demand assessments. This could include housing technologies, heating technologies, formal studies on adoption patterns, batteries and grid impacts, formal study on EV maturation and collaborating with EDCs for grid impacts. For Demand Response technologies, formal study on maturation, and collaborating on grid impacts.

For rate design, the GMAC can discuss incentive-based regulation and lean on MassCEC for assistance. GMAC members could individually provide input on incentive regulation design.

It would be better served for GMAC members to learn from EDCs on the technical aspects but allow the EDCs to focus on highly technical aspects.

Deputy Commissioner Joanna Troy: This is somewhat covered on slide 11.

Councilor Sarah Cullinan, Massachusetts Clean Energy Center, representing the Massachusetts Clean Energy Center: The topic areas listed are not effective. Municipal leaders may be interested in how forecasting happens, but individuals who are concerned about substation citing have very different interests in the meeting.

Agree with Digaunto that GMAC members should receive a crash course on the distribution system based on how things function. Alongside the utilities providing materials to the GMAC, a third-party expert could provide a neutral opinion to the GMAC members.

Councilor Amy McGuire, Highland Electric Fleets: Agreed that while GMAC members have different levels of expertise, GMAC members do have things that they can bring to the table. GMAC members should be respected in that regard. While formal studies can be proposed, it does lengthen the time for making changes going forward. Changes should be made more quickly to effectively make changes to the EDC system. Push harder on moving faster.

Deputy Commissioner Joanna Troy: Lots of discussion on ideas for stakeholder/technical sessions. Are the monthly two-hour meetings amenable? Should there be more and/or shorter meetings?

Aurora Edington: This is the GMAC. Are the members of GMAC interested in the types of activities listed on slide 9? The GMAC should not only be what DOER and its consultant described but seeks input from members.

Councilor Sarah Cullinan: Like having monthly two-hour meetings. GMAC has two roles, formal role of reviewing ESMPs and providing recommendations. It has an informal role of stakeholder engagement and informing the public. Likes the idea of having points boiled down into a factsheet to create a library of information. The factsheet would be an authoritative source of information of this body.

Councilor Digaunto Chatterjee: Fully agree with Sarah Cullinan's comments. A potential alternative set of objectives. Amy had mentioned that there are some technologies that are more practically implemented. It would be beneficial for the GMAC to do site visits and meet with line workers, station workers at substations, EV managed charging system, building technology systems. Site visits would be beneficial.

Tim Woolf, Consultant, continued presenting slide 10 – Distribution System Activities for GMAC to monitor.

Councilor Alex Worsley, Stack Energy Consulting: Who is providing monthly updates, and how frequent are these updates?

Tim Woolf: One option is for the GMAC Consultant, Synapse Energy Economics, to attend meetings and provide a summary. GMAC members are attending some of the meetings, while others are not. Resources could be shared among the group.

Councilor Digaunto Chatterjee: If the GMAC is trying to duplicate what the EDCs are doing, this will cause us to be tripping over each other.

Deputy Commissioner Joanna Troy: Reviewing slide 9, the one-hour presentation on topics could contain a discussion of what occurred in the list of activities.

Councilor Chris Modlish, Massachusetts Attorney General's Office: Agreed in principle. Can the GMAC website compile the filings and resources in a single place? Councilor Modlish volunteered to help GMAC consultants with this process. Part of the job of many GMAC members is keeping track of these items.

Councilor Andrew Schneller: Lots of people on the GMAC already participate in the activities on slide 10. This may be preferable to the consultant providing a read out. It's important that

the GMAC is not duplicative or shadow debates of what occurred in other meetings. I would prefer to hear from participants rather than Synapse.

Councilor Sarah Cullinan: Agreed with Andrew. Tracking updates are important. GMAC members could be assigned to provide two-minute update on listed activities. This summary helps create the story of what is occurring between the ESMP filings.

Deputy Commissioner Joanna Troy: Great ideas all suggested.

Tim Woolf, Consultant, continued presenting on slide 11 – 2025 Planning: Monthly Topics.

Aurora Edington: The learning goals are: What do we want people to leave the meeting knowing something about. For example, a factsheet would provide a library of information. The idea would not be to litigate ideas but to have the same ideas.

Councilor Digaunto Chatterjee: This is a good example of what we shouldn't do. *E.g.*, ESMP report has been filed, let's learn about that. It mirrors what the EDCs are already doing in the different forums. What should the GMAC's role be? Some of these things could be completed in condensed meetings. GMAC's role is larger than what the EDCs planned. *E.g.*, what policy scenarios should the GMAC ask the EDCs to run? How should the ESMP inform the legislature on grid upgrades based on the LTSPPs? How could solar developers be incentivized based on information.

Do we want to be LTSPP planners? Do we want to be gas planners? Do we want to be rate design experts? Or should we focus on the larger issue?

Deputy Commissioner Joanna Troy: Discussing the purpose of the GMAC will be an ongoing discussion over the next five years. Digaunto raised great points. How does this year fit into the larger picture?

Councilor Chris Modlish: Agree thematically with Digaunto. It isn't the job of GMAC to redo rate design or other topics. It's important to level-set information. Agree that this year [2025] would be informational and educational. Specifically, cost recovery of ESMP will be in flux because the DPU will not have issued a decision by March [2025], so that topic may be better served later in the year.

Deputy Commissioner Joanna Troy: Are we talking about things before they happen at the DPU or after they happen at the DPU?

Councilor Sarah Cullinan: Agree with what Chris Modlish had just said. Agree that Digaunto's discussion of what the GMAC should be covering over the next cycle is correct, but that the information from the slide is still important. The specificity of the GMAC is coming into question. Cost recovery and rate design should not be combined, and rate design could potentially be removed.

Councilor JS Rancourt, DXS – Direct Expansion Solutions, representing the building electrification industry: If buildings are a topic, how could that be brought up? Incentives, such as MassSave, State Stretch Building code. Is there an education that could be provided. Is there a way to inform the GMAC on buildings that could be added to the agenda?

Deputy Commissioner Joanna Troy: Load Forecasting #1 or #2 could be a building focused day. The green are topics that we wanted to complete sooner rather than later. The yellow topics have a less defined timeline.

Councilor Kathryn Wright, Barr Foundation, representing the environmental justice community: Looking at Electric Vehicles as a topic. In the ESMP process, consumer vehicles were highlighted as electric vehicles also include transit. I'm happy to see that equity is designated topic.

Councilor Julie Curti: Re: building. Can GMAC cover concerns on capacity as related to building?

Councilor Digaunto Chatterjee: Agree with Kathryn, JS, and Julie. New building technologies and how they can comply with new building codes. From a missing money standpoint, what would it take to drive building technology adoption? Electrification of transportation and MBTA in the ESMP that was filed as spot load growth that was included in the forecast. *E.g.*, for new bus depots, garages that are electrified, how should we think about those topics? Collaborating with the EDCs on the grid impacts. Building, demand response focus, other topics, collaborate with the EDCs to understand demand impacts. From a policy standpoint, how do we drive adoption in areas that we want? EDCs can run through scenarios. Ultimately, what we are trying to get to: what is the capital investments needed to make for each scenario? GMAC should focus on this question, rather than consultant report on: how did the EDCs do in the CESAG meeting?

Councilor Sarah Cullinan: Coming around to Digaunto's perspective. If we think about how much time and complexity to the meaty nature of Digaunto's questions. Instead of pausing on policy questions, should they instead be jumped into now, rather than waiting until 2026 and 2027 to consider those questions? Consider deprioritizing learning this year or have a parallel track.

Councilor Alex Worsley: Similar to Sarah, coming around to Digaunto. To Digaunto, how much time would these questions take to consider?

Councilor Digaunto Chatterjee: Building heating technologies and building codes as a topic. Just understanding the technology gap, financing gap, policy gap will take a lot of time. After figuring that out, having the EDCs run scenarios on building electrification and other scenarios will take a long time. Buildings, batteries, EV (transit inclusive), demand response, heating technologies are the primary five groups of technologies. Having the EDCs run grid impacts based on these technologies. GMAC could make specific legislative recommendations for 2026

period. So, before the next planning cycle starts, we have enacted policy changes that impact the planning cycle, in my vision.

Councilor Alex Worsley: Hesitating on: To make specific recommendations. EDCs understand how technologies fit into EDCs forecasting. Alex wants there to be education such that the GMAC members understand why specific recommendations are made. GMAC cannot make intelligent recommendations without understanding how technologies interface with forecasting. Some level of level-setting must be done beforehand.

Councilor Digaunto Chatterjee: Start with: how do we, the EDCs, do the forecast, via a deep dive discussion?

Deputy Commissioner Joanna Troy: I'd like to wrap up before the break with JS.

Councilor JS Rancourt: Agree with Alex and Digaunto. Topics such as building electrification and EVs. These topics will become more interconnected. How can we tie EVs with heat pumps. EDCs know this, but this connection should be made.

Deputy Commissioner Joanna Troy: Before the break, we have discussed dueling goals: level setting on information and deeper dives on technologies. Goal for the next year: not only do we have to level set, but we have provided the EDCs feedback on different technologies to run specific scenarios. This could be done on an alternating schedule. For the DOER team, slide 11 could have an objectives column. We are 5 minutes behind, so let's have a 10-minute break. Return at 11:05 a.m.

BREAK

The session was resumed at 11:06 a.m.

5. 2025 GMAC Budget Proposal

Deputy Commissioner Joanna Troy presented the budget proposal introduction, slide 12.

Tim Woolf, Consultant, presented slides beginning with the budget on slide 13.

Deputy Commissioner Joanna Troy: This will be a different year for the consultants than the previous year. Which of these topics will have the most deviation compared to the previous year?

Tim Woolf: Likely the technical analysis. The informational support is new. In the past, we responded. So, it's a mixture of several things. Last year, our expenses were spiky. This year, our expenses are planned on being flatter.

Councilor Digaunto Chatterjee: Not to repeat myself, but: EDCs are doing this. We come in as consultants and state why EDCs are wrong. Propose: eliminate technical analysis, move that budget to experts other than Synapse in topics such as demand response. The \$264k spent on producing a report that we disagree with what EDCs are doing. Instead refocus that effort on producing factsheets.

Councilor Sarah Cullinan: Admin support and website development are foundational. Based on discussion before the break, I agree with Digaunto in terms of how more resources should be spent on technical analysis, but it's not clear what that looks like. I also don't want to only tie Synapse as the only option for providing analysis. There might be different technical analysts, technical support that could do those types of studies. We are also leaning away from having the consultants attend meetings. Shift lots of Informational Support to technical analysis and would rather have optionality on who would do that work.

Councilor Julie Curti: Respectfully say that this is a very large consulting budget. Stakeholder outreach could be provided more budget, perhaps via Synapse, but not exclusively. A big, missed opportunity is stakeholder engagement. Scaling back and reallocating budget to other organizations that could help in that regard.

Councilor Andrew Schneller: Agree with Sarah and Julie that this feels duplicative and potentially overkill. *E.g.*, LTSP has an attendee taking notes of the meeting. It may not be necessary to have a consultant regurgitate those notes. I don't see the point of independent forecasts. The forecasts are clearly within the realm of EDCs. This could be redundant work, question the objective of the work.

Councilor Kathryn Wright: Feedback covered by previous comments. Stakeholder engagement was not a priority in the last cycle. I would like an informational support budget focused on stakeholder engagement.

Councilor Larry Chretien, Green Energy Consumers Alliance, representing low- and middle-income residential customers: Overall budget of \$592k could be trimmed, agreeing with Julie. Support all the bullets in informational support. Very disgruntled over the last year and being rushed through understanding what was in the ESMPs, being overwhelmed by materials. Also, very disappointed in the DPU Order on ESMPs and with the CESAG meetings. Found that the AMI stakeholder meetings were awful. EDCs are running meetings without accountability. I lack time going to LTSP meetings and would prioritize time at the GMAC to hear updates. *E.g.*, would prefer information coming from consultants from those meetings rather than EDCs. Suggestion: take some of \$592k and park in a to-be-determined fund. There is too much uncertainty to determine now.

Deputy Commissioner Joanna Troy: Follow-up: What is the flexibility of the budget? If we decide not to do a subject.

Tim Woolf: 100% flexibility in the budget. If something doesn't occur, it would not be billed. The only issue is that a budget is owed to the DPU in a week.

Deputy Commissioner Joanna Troy: First reaction: \$264k is a lot for informational support, but it could be helpful. Consultants do not need to attend all the meetings with some monitoring and reporting coming from GMAC members. Thus, these numbers could be reduced. Agree with Larry, that there is benefit for consultants being involved in LTSP and CESAG, which are ESMP specific working groups. The GMAC members can decide when to deploy consultants. Additionally, could you provide an additional highlighting of the hours involved in the budget provided on slide 14.

Deputy Commissioner Joanna Troy: Does your budget include the flexibility to subcontract?

Tim Woolf: Subcontracting is possible in our budget, subject to DOER restrictions. For task 2. LTSP, attending six meetings. CESAG, attending six meetings. Other: attending four meetings. For each meeting, attending the meeting, with people with a lower charge rate than myself. Preparing materials because of the meetings.

Deputy Commissioner Joanna Troy: There are already consultants creating materials for the meeting, so we don't want to be duplicative. We want to provide the department with an explanation of where the budget comes from.

If we have time, we will try to reserve 5 minutes for public comments at the end of this meeting.

6. Five Year Plan

Tim Woolf, Consultant, presented slides on the 5-year plan, starting on slide 15.

Councilor Digaunto Chatterjee: I fundamentally disagree with this plan. Taking \$600,000 out of the energy efficiency budget to duplicate existing things and existing processes. Reflecting, where do we see our role? A much higher-level role than what is presented here.

Deputy Commissioner Joanna Troy: Under 2026 goals, review and discuss may not refer to things that have already happened but instead prospective tasks. Review and discuss could change to understand and propose. I hear your continued concern. What would be the right wording?

Councilor Digaunto Chatterjee: If we focus on 2025 on the front end, having EDCs presenting on their existing deep dive sessions and then having the second half of 2025 and focusing on technologies. Having the EDCs run the scenarios that the GMAC decides they should run. 2026 is more focused on policy making. 2026/2027, if the policy has been enacted, describing what the effect of those new policies. 2027/2028 GMAC would tell the EDCs these are the scenarios we want. *E.g.*, in number 3 in 2025, robust stakeholder engagement framework is CESAG.

Tim Woolf: Wording here may not convey intent. The whole purpose is for GMAC members to incorporate input into the plans. To have input, members need to understand. However, the input is accounted for in the ESMPs, that is the intent. The input should be a dialogue with the EDCs, which was the intent.

Aurora Edington: Thinking about the bigger picture, we have heard a lot of feedback. For 2025, I heard from council members that there is value in: What is going on in the system and bringing everything together. Consultants may not need to attend all meetings. In the energy space, everyone has expertise across all areas. Not all GMAC members can attend everything. Monthly topics were discussed. How do we incorporate deeper dive into technologies in the once-a-month two-hour sessions? This cannot be done without level-setting the foundation.

Thinking about the budget: We can make the informational budget smaller. Making a bucket for other topics. We've had a great discussion, but we do not have a concrete proposal for the filing before the D.P.U. It's not unreasonable to build a lot of uncertainty. Additionally, the ExCom reviews the budget. There is another GMAC meeting in December, where the budget could be reviewed.

I am hearing alignment on major elements of the original proposal. Informational updates, presentations from EDCs and outside experts, with meaningful dialogue. I am not sure how we incorporate the five technical areas that JS, Sarah, Digaunto discussed. I'm not sure if this can be figured out today. The role of stakeholder sessions. Point 3 on slide 16 is not about duplicating the CESAG. How do we engage with stakeholders, how do we develop materials, such as fact sheets. The GMAC doesn't want to duplicate what the EDCs are doing. The goal is to get GMAC members to have a level playing field with the EDCs. It may not be a 501 level, which may not be appropriate and reserved for the EDCs.

Deputy Commissioner Joanna Troy: Pushing back on Digaunto's suggestion. The GMAC was tasked with providing recommendations. The GMAC has an opportunity to do more than what the department ordered. There were recommendations that were provided here that we would like to follow through. The role of the GMAC is much larger than scenario planning. There are legislative reasons for why the GMAC exists, which includes stakeholder engagement.

Councilor Sarah Cullinan: Budget is just 2025?

Deputy Commissioner Joanna Troy: Budget is for Calendar Year 2025.

Councilor Sarah Cullinan: We have had a lot of discussions of what 2025 looks like. We should be more deterministic about 2025 before putting goals on the calendar for years afterwards. There has been no discussion of working groups. A type of parallel track may be necessary to cover all the topics discussed. The Department doesn't restrict us from proposing working groups. Can the working groups assist progress.

Councilor Chris Modlish: Agree with the concept of working groups. As Digaunto laid out with technology focused and policy focused structure. With monthly meetings, after a topic is discussed in a meeting, a lot of these topics will need to have recurring input, rather than left as is. Something that is an issue with similar groups but biting off more than we can chew. We can't solve everything, but tackling a single topic at a time may be better. Focus more on what we can do.

Deputy Commissioner Joanna Troy: Lots to talk about for 2025, interest in working groups, not solving all problems in 2025. Making sure that topics are not falling off after they are discussed. When we get to 2029, the GMAC feels informed and persuasive when providing recommendations. 2026-2028 are three years to have.

We have the December meeting. It is a good idea to come back in a December meeting to come back to this discussion on working groups and topics. We will file the budget in the meantime.

Councilor Andrew Schneller: I will need to leave in a few minutes. I designate Nancy Israel, in person, as National Grid's representative. I would like refinement on these goals. *E.g.*, review and discuss forecasting methods. The Order was clear that forecasting methods were sound and EDCs own forecasting methods. If the intent is to understand forecasts better. Alternatively, shift goal to long-term demand assessment rather than forecasting.

Deputy Commissioner Joanna Troy: Heard that we should update goals for other future years. Are there additional topics?

7. Additional Topics

Councilor Sarah Cullinan: I recognize and appreciate straw proposal. This discussion has been productive and rich.

Deputy Commissioner Joanna Troy: Julia and Aurora are fantastic. We will make refinements over the next month. Thank you to everyone for commentary and providing focus so that we can agree.

Deputy Commissioner Joanna Troy Presented slide 18 on 2024 ESMP/GMAC Schedule.

Julia Fox: There will likely be an additional Executive Meeting in November and an additional equity working group at a to-be-determined date.

8. Public Comment

Deputy Commissioner Joanna Troy explained the process for delivering public comments. Speakers will have up to three minutes to speak on any topics of interest related to the GMAC. Once everyone who has pre-registered has provided comment, others may speak, as time allows. There were no pre-registered commenters. No one provided public comments.

9. Close and Next Steps

Deputy Commissioner Joanna Troy, as Chair, adjourned the meeting at 11:57 a.m.

Respectfully submitted,

Aidan Glaser Schoff

Synapse Energy Economics

Meeting Attachments

- Meeting Agenda
- Meeting Slide Deck