

Workforce Innovation and Opportunity Act Metro North Regional Employment Board and WIOA Partners Umbrella Memorandum of Understanding (MOU)

I. PURPOSE

This Memorandum of Understanding (MOU) communicates the agreement developed and executed between the Metro North Regional Employment Board with agreement of City Manager Louis A. DePasquale, City of Cambridge and the One-Stop Career Center Required Partners, relating to the operation of the one-stop delivery of service in the local workforce area.

The Metro North Regional Employment Board (hereinafter referred to as the REB) will act as the convener of MOU negotiations and together with the One-Stop Career Center (OSCC) Required Partners will shape how local One-Stop Career Center Services are delivered.

This MOU defines the roles and responsibilities of the OSCC Required Partners to operationalize the delivery of services necessary to produce the best possible outcomes for shared customers – youth, job seekers and businesses.

The MOU may include other provisions agreed to by all parties that are consistent with all Partner programs, services and activities authorizing statutes and regulations.

II. OSCC REQUIRED PARTNERS

In accordance with the Workforce Innovation and Opportunity Act (WIOA) Section 121(c), this Local Memorandum of Understanding has been developed and executed with agreement of the Chief Elected Official of the Metro North Workforce Area, the Metro North Regional Employment Board, and the Workforce Innovation and Opportunity Act (WIOA) OSCC Required Partners as defined by WIOA in WIOA Regulations 20 CFR Part 678.400 as mandatory Partners in the One-Stop Career Centers and include:

- 1. The Adult Program (Title I), as part of the Department of Career Services (DCS), Executive Office of Labor and Workforce Development (EOLWD);
- **2.** The Dislocated Worker Program (Title I), as part of DCS/EOLWD;
- **3.** The Youth Program (Title I), as part of DCS/EOLWD;
- 4. The Wagner-Peyser Act Program (Wagner-Peyser Act, as amended by Title III), as part of DCS, EOLWD;

- 5. The Vocational Rehabilitation Program (Title I of the Rehabilitation Act of 1973, as amended by Title IV), as part of the Massachusetts Rehabilitation Commission (MRC) and Massachusetts Commission for the Blind (MCB), Executive Office of Health and Human Services (EOHHS);
- **6. Federal-state unemployment compensation program**, as part of the Department of Unemployment Assistance (DUA), EOLWD;
- 7. Trade Adjustment Assistance for Workers Programs (Activities authorized under chapter 2 of Title II of the Trade Act of 1974 (19 U.S.C. 2271 et seq.)), as part of DCS, EOLWD;
- **8. Jobs for Veterans State Grants Program** (Programs authorized under 38, U.S.C. 4100 et. seq.) as part of DCS, EOLWD;
- **9. Temporary Assistance for Needy Families Program** (42 U.S.C. 601 et seq.) as part of Department of Transitional Assistance (DTA), EOHHS;
- **10.** Employment and Training Programs under the Supplemental Nutrition Assistance Program, (Programs authorized under section 6(d)(4) of the Food and Nutrition Act of 2008 (7 U.S.C.2015(d)(4)), as part of DTA, EOHHS;
- **11. Senior Community Service Employment Program** (Programs authorized under Title V of the Older Americans Act of 1965 (42 U.S.C. 3056 et seq.))
- **12.** The Adult Education and Family Literacy Act Program (Title II), as part of Adult and Community Learning Services (ACLS), Department of Elementary and Secondary Education (DESE) Executive Office of Education (EOE) and represented by 8 community partners listed:
 - Cambridge Community Learning Center
 - English at Large
 - Intergenerational Literacy Program/Chelsea Public Schools
 - The Immigrant Learning Center, Inc.
 - Somerville Center for Adult Learning Experiences (SCALE)
 - YMCA International Learning Center
 - Bunker Hill Community College Adult Education & Transitions Program
 - Middlesex Community College

III. DURATION OF THE MOU

This agreement shall commence on July 1, 2017 and shall terminate on June 30, 2020 unless otherwise terminated by agreement of all parties or superseded. MOU shall be reviewed not less than once every 3-year period to ensure appropriate funding and delivery of services, including effectiveness, physical and programmatic accessibility if substantial changes occur.

IV. ASSURANCES

The Metro North Regional Employment Board and the *OSCC Required Partners* agree to conduct the following activities at a local level:

- 1. Enter into a local MOU with the Local Workforce Development Board relating to operation of the one-stop delivery system.
- 2. Participate in the operation of the one-stop delivery system consistent with the terms of this MOU, the requirements of WIOA, and the requirements of Federal laws authorizing the programs and activities.
- 3. Define "shared" customers between Partners to create a clear understanding of how multiple providers, services and resources should support youth, job seekers, and businesses.

- 4. Redesign the One-Stop Career Center customer flow and service practices across partner agencies, including ensuring the accessibility and availability of services to "shared" customers.
- 5. Utilize robust technology tools to scale-up practices and provide more significant supports for individuals with barriers to employment, including basic skills assessment, remediation, and career development tools.
- 6. Track and evaluate the outcomes for individuals who face barriers to employment.
- 7. Use a portion of the funds available for programs and activities to maintain the one-stop delivery system, including infrastructure and shared costs of One-Stop Career Centers, through methods agreed upon by the Local Board, Chief Elected Official, and Partners. If no consensus on methods is reached, the Governor, after consultation with the Chief Elected Official, Local Board, and State Board shall determine the portion of funds to be provided (WIOA sec. 121(a) (h) (1) (C)).
- 8. Provide representation on the local workforce boards to the extent possible and/or participate in Local Board ad hoc activities/events or on standing committees.
- **9.** The MOU will be reviewed, and if substantial changes have occurred, renewed, not less than once every 3-year period to ensure appropriate funding and delivery of services. The MOU must be updated to reflect any change in the One-Stop Partner infrastructure cost contributions.

V. MEMORANDUM OF UNDERSTANDING CONTENT

The Workforce Innovation and Opportunity Act (WIOA) Sec. 121 (c) and WIOA Regulations 20CFR Parts 678.500-510 require that a Memorandum of Understanding be executed between Local Workforce Development Boards (Metro North Regional Employment Board) and the One-Stop Career Center (OSCC) Required Partners, with the agreement of the chief elected official.

1. MOU Development Process

The REB convened group and individual meetings with OSCC Required Partners to develop an umbrella MOU to shape the delivery of local One-Stop Career Center Services. Each partner shared information about their organization's customers, services, employer involvement, eligibility requirements, and delivery systems. The partners discussed their role in the workforce system and how they could utilize and expand career center services.

2. Infrastructure and Shared Program Costs

The MA Department of Career Services is negotiating agreements on the specific infrastructure and shared program costs at the state level, including the method by which revenue and costs will be supported by each partner. Infrastructure, shared services, and operating costs will be fully transparent and made available to Partners throughout the year.

3. Shared Customers

"Shared customers" have been defined by the partners as meeting the following criteria:

- Formally enrolled in services by more than once core program (at the same time or sequential)
- Want to take the first step toward employment and/or education, are able and willing to work, and want to work

- Are able to complete digital/paper assessments with modifications as needed
- Have a desire for services and are committed to training and /or retooling skills as necessary
- Are prepared to look for work including access to transportation and childcare
- Are willing to sign a release of information form which will allow agencies to share applicable information

4. Priority Populations

The partners determined will serve, at a minimum the following populations:

- Unemployment insurance claimants;
- Low-income adults (TANF, homeless across WIOA program);
- Adult Education participants (Title II);
- Individuals with disabilities (Vocational Rehabilitation Title IV);
- Veterans:
- Older workers;
- Re-entry populations;
- Youth, including youth with barriers to employment

a) Unemployment Insurance (UI) Recipients

Access to re-employment services will be made available through the one-stop career center and will include:

- UI eligibility services;
- UI Claimant registration for employment services;
- Assistance in finding employment;
- Placement services;

Department of Unemployment Assistance (DUA) staff will contribute to an integrated service delivery strategy at the OSCC in the following ways:

- DUA will ensure that OSCC staffs are trained in UI to allow staff to assist claimants in navigating the process
- DUA staff will be co-located at the OSCCs
- Ensure OSCC visitors have access to "meaningful assistance" from UI staff in order to resolve issues and questions related to their claim;

Any other provision in this agreement notwithstanding: DUA only will provide information under this agreement to another party to this agreement:

- a. upon the determination by the DUA Director that the information lawfully may be provided in accordance with applicable law, including, but not limited to, G. L. c. 151A, § 14P and § 46, and 20 C.F.R. Pt. 603;
- b. following approval by DUA of an Application for Unemployment Insurance and/or Wage Reporting Data; and
- c. following execution by DUA and an approved applicant of a Data Sharing and Cost Reimbursement Agreement.

DUA will not be bound by any provision of this agreement that does not expressly mention DUA by name.

b) Low-income Adult including TANF and SNAP Recipients

Each Department of Transitional Assistance (DTA), Chelsea and Malden offices, will designate a lead staff person to work on behalf of the customer. DTA will refer customers to the career centers.

The Local Transitional Assistance Office (TAO) will:

- Co-locate staff at the OSCC to provide support, information and resources to OSCC staff and DTA clients
- Train OSCC with a broad overview of eligibility requirements of the TAFDC and SNAP programs
- Establish formal referral mechanisms between DTA and the OSCC
- Collaborate to ensure that TAFDC and SNAP clients receive the appropriate job readiness, job matching, and employment supports

The OSCC will:

- Dedicate staff liaison(s) for DTA and DTA clients; trained and knowledgeable about DTA programs/requirements
- Make available information on DTA programs, services, and resources
- Ensure OSCC staff is trained to respond to /or make referrals for current or potentially eligible DTA clients about programs, services, and resources available through DTA
- Attend DTA orientations and recruit DTA clients
- Designate space for DTA Full Engagement Worker (FEW) to co-locate at agreed upon scheduled times
- Review, verify, and sign DTA client participation forms for OSCC registered DTA clients

c) Adult Education Participants

Metro North has eight ABE agencies providing a range of ABE and ELL programs. Adult and Community Learning Services (ACLS) ensures meaningful access to ABE services by having staff out stationed at the one-stop career centers. This is pending DESE's open and competitive guidelines.

The out stationed staff will:

- Schedule and maintain posted hours at their assigned OSCC
- Develop, monitor, and maintain two-way referral systems with OSCC staff
- Connect eligible ABE students looking for employment or trainings to OSCCs
- Train OSCC staff on ABE program intake, assessment, and referral procedures
- Disseminate information about OSCC services to regional ABE programs

The OSCC will:

- Dedicate staff to become knowledgeable about the region's ABE programs
- Designate space for ABE staff for co-location at agreed upon scheduled times
- Ensure OSCC staff is trained to respond to/or make referrals for potentially eligible customers
- Refer eligible customers to out stationed staff

Bunker Hill Community College can be available to help all target populations with the following:

- Provide information to customers about higher education including programs leading to a certificate and/or Associate degree.
- Provide information to customers about our non-credit offering in our accelerate career programs through Workforce Development.
- Ensure that Training Pro is updated with BHCC credit and non-credit programs that lead to a certificate, degree and/or career program.

• Complete Training Opportunities Programs (TOP a.k.a. Section 30) forms, Individual Training Accounts (ITA), and Transitional Assistance Accounts (TAA) for students attending BHCC's programs.

d) Individuals with Disabilities

Access to information on Massachusetts Rehabilitation Commission (MRC) and Massachusetts Commission for the Blind (MCB) programs, services, and resources will be made available at the OSCCs. Metro North has two Massachusetts Rehabilitation Offices in the region – Malden and Somerville.

MRC will:

- Schedule and maintain posted hours at the OSCC
- Develop, monitor, and maintain two-way referral systems with OSCC staff
- Connect eligible MRC customers looking for employment or trainings to OSCCs
- Train OSCC staff on MRC program intake, assessment, and referral procedures
- Disseminate information about OSCC services to MRC clients
- Conduct a review of the OSCC assistive technology and make recommendations on technology to purchase

MCB will:

- Develop, monitor, and maintain two-way referral systems with OSCC staff
- Connect eligible MCB customers looking for employment or trainings to OSCCs
- Train OSCC staff on MBC program intake, assessment, and referral procedures
- Conduct a review of the OSCC assistive technology and make recommendations on technology to purchase

The OSCC will:

- Dedicate staff liaison(s) for MRC and MCB clients; trained and knowledgeable about respective programs/requirements
- Make available information on MRC and MCB programs, services, and resources
- OSCC staff will be appropriately trained to provide information to legally blind and visually impaired customers about programs, services, and activities available through MCB
- Designate space for MRC to co-locate at agreed upon scheduled times
- Cross-training: OSCC liaison(s) attend "Overview of MRC" services orientation at MRC office

e) Veterans Services

Veterans' Representatives from the Disabled Veterans' Outreach Program (DVOP) of the Department of Career Services are co-located at the one-stop career centers to provide timely career services. Veterans receive priority of service status and will be provided immediate access to career center services. The Partners will refer Veterans to the one-stop career centers for services.

f) Older Workers

Senior Community Service Employment Program (SCSEP), through Operation ABLE, will be co-located at the career center to maximize opportunities for older workers to obtain employment.

SCSEP will:

- Schedule and maintain posted hours at the OSCC
- Develop, monitor, and maintain two-way referral systems with OSCC staff

- Maintain accurate records of customer intakes, assessments, IEPs, community service assignments, referrals, and other services provided
- Connect SCSEP individuals looking for employment or training to the OSCCs

The OSCC will:

- Designate space for staff for co-location at agreed upon scheduled times
- Make available information on SCSEP programs, services, and resources
- Dedicate staff liaison(s) for SCSEP clients; trained and knowledgeable about programs/requirements
- Ensure OSCC staff is trained to respond to/or make referrals for potentially eligible customers

g) Youth

Through WIOA Youth funding, the Metro North REB funds in-school and out-of-school youth programs throughout the Metro North region. The youth programs support youth, between the ages of 14-24, through an integrated service delivery system. The programs consist of the following elements:

- Career exploration and guidance;
- Tutoring, skills training, and dropout prevention
- Paid and unpaid work experience
- Occupational skills training
- Leadership development
- Supportive services
- Mentoring
- Financial literacy
- · Entrepreneurial skills training
- Postsecondary preparation and transition activities
- High school equivalency preparation

The Partners will be provided with overviews of the WIOA youth funded programs and commit to referring potentially eligible youth to the programs.

<u>Continuum of Services – Job Seekers and Employers</u>

Job Seekers

The partners agree on a continuum of services available for each priority population in the local workforce area based on a career pathway model. Please see Attachment A for a full list of the supports and services provided by the partners. The menu of services available at the Metro North career centers is as follows:

Job Seeker Services

Basic Career Services	Individualized Career Services	Training Services
Outreach, intake, and orientation to the	Development of an individual employability	On-the-Job Training (OJT) and
information, services, program tools,	development plan to identify employment goals,	Apprentice
and resources available through the	appropriate achievement objectives, and	
local workforce system	appropriate combination of services for the	
	customer to achieve the employment goals	
Initial assessment of skill level(s),	Referral to training services	Incumbent Worker Training
aptitudes, abilities and supportive		
service needs		
In and out of area job search and	Comprehensive and specialized assessments of	Programs that combine
placement assistance	skill levels and service needs	workplace training with related
		instruction which may include

		cooperative education
Access to employment opportunity and labor market information	Individual and group counseling, career planning	Skills upgrading and retraining
Information and meaningful assistance on UI claim filing	Case management for customers seeking training services; individual in and out of area job search assistance	
Determination of potential eligibility for workforce Partner services, programs and referral(s)	Workforce preparation services (e.g., development of learning skills, punctuality, communication skills, interviewing skills, financial literacy skills) to prepare individuals for unsubsidized employment or training	
Information and assistance in applying for financial aid for training and education programs not provided under WIOA		

Employer Services

Provide and follow established protocol with businesses, responding to all requests in a timely manner	Assist with disability and communications, including job coaches	Conduct outreach regarding local workforce system's services and products
Provide access to labor market information	Provide customized recruitment and job applicant screening, assessment and referral services	Develop customize training opportunities to meet specific employer and/or industry cluster needs
Conduct job fairs	Use of one-stop facilities for recruiting and interviewing job applicants	Post job vacancies in JobQuest
Provide information disability awareness issues	Provide information regarding assistive technology and communication accommodations	Develop, convene, or implement industry or sector partnerships

The Partners commit to working together to identify employer needs in the economy and share labor market information. Each partner agrees to designate one staff member to be a dedicated member of the *Employer Services Committee*. The Career Centers will facilitate the Employer Services Committee that will meet at a minimum quarterly to discuss employer outreach and coordination of activities with the employer community. The committee will discuss and share labor market information, identify and share current and future employer needs, and commit to work on strategies to meet large scale business needs in the target areas. The partners will work with employers in the following seven priority industry sectors identified by the REB based on labor market demand, as well as others:

- Advanced Manufacturing
- Healthcare
- Information Technology
- Life Sciences
- Hospitality
- Retail
- Construction/Property Management

6. Staff Development and Training

The Partners commit to continuous cross-training across the organizations throughout the length of the MOU. The Career Centers will ensure in partnership with the MOU Partners to commit to the following staff development components:

- Trainings The Partners will conduct cross-training to staff on key aspects of work offered by partner agencies so that aligned and integrated services are provided to produce positive outcomes for customers.
- Staff Presentations The Partners will conduct presentations on their programs, services available, and activities available through the partner program at the meetings of other partners.
- Cross-Agency Job Shadowing The Partners agree to coordinate cross-agency job-shadow opportunities.
 The job shadow opportunities will provide each agency to become more familiar with the day-to-day operations of each agency.

7. MOU Oversight Committee

Quarterly Meetings – meetings will be held at least 4 times a year. The REB will convene the meetings. The
Partners agree to send at least one staff person in a management and/or programmatic role to each
meeting. The meetings will give the Partners an opportunity to discuss and evaluate the MOU
implementation process.

8. <u>Utilizing Technology</u>

The Partners have begun discussions around how to best utilize technology and a shared intake form, based on an on-going review of current intake forms and systems being utilized by each Partner. At this time, "Massachusetts Job Quest" will serve as the entrance point for all shared customers. Share customers will have access to all the resources available at the Partners. In the first year of this agreement, the Partners will take steps to develop an integrated, shared intake form.

An online directory will be established on the REB's website. The website will consolidate the Partner's contact information, key services, and upcoming events. Each agency commits to providing consistent programmatic updates to ensure the directory remains current. The REB will store presentations and information from meeting meetings electronically so information from partners are accessible.

The one-stop career centers will have a mobile friendly website designed to engage employers and jobseekers. Technological services available include virtual trainings through webinars and video conferencing along with an active YouTube channel. The centers have an active presence on multiple social media platforms including LinkedIn, Twitter, and Facebook. Employers have the ability to enter job orders through an online portal. Assistive technology including ZoomText Magnifier and JAWS screen reader is available for visually impaired customers.

Attachment B lists the OSCC Partner hours of operation, contact information, and time co-located at the one-stop career centers.

VI. COMPETITIVE SELECTION OF ONE STOP CAREER CENTERS

The WIOA Required Partners agree to participate in the selection process of One-Stop Operators as required by WIOA, at least once every 4 years. The REB will provide various levels of participation by Partners, ranging from Advisory to Voting Members. Decisions will be discussed and openly communicated to Partners prior to review beginning.

VII. PERFORMANCE MEASURES

The Metro North Regional Employment in agreement with the OSCC Required Partners agree to jointly review the WIOA mandated performance metrics for the workforce areas or metrics as negotiated as part of any shared

and infrastructure contract costs between a Local Board and the mandated One- Stop Career Center partner, including incentives and penalties. The WIOA performance measures are as follows:

Adults	Measures
Employment	Employed in the 2nd quarter after exit
Employment Retention	Employed in the 4th quarter after exit
Median Earnings	Median earnings in the 2nd quarter after exit
Credential Attainment Rate	Obtain recognized postsecondary credential by 4th quarter after exit
Measurable Skill Gains	During program year achieve documented skill gain from education/training
Youth	Measures
Employment	Employed or in education or training in the 2nd quarter after exit
Employment Retention	Employed or in education or training in the 4th quarter after exit
Median Earnings	Median earnings in the 2nd quarter after exit
Credential Attainment Rate	Obtain recognized postsecondary credential by 4th quarter after exit
Measurable Skill Gains	During program year achieve documented skill gain from education/training
Employers	Measures
Effectiveness in Serving Employers	Increase in new employers
Effectiveness in Serving Employers	Retention rate of repeat employers

VIII. SIGNATORIES

By signing the MOU, all Parties agree to reviewing and modifying the local MOU on an a-needed basis to ensure further development and alignment with local area priorities and strategies to serve shared customers as well as to update the MOU to satisfy all requirements as identified by WIOA.

Funding for Shared and Infrastructure Costs of the OSCC:

The Parties of this MOU agree that all required partners have a joint funding responsibility to support and maintain an effective local integrated service delivery system. In addition all parties to the MOU recognize that shared and infrastructure costs are applicable to the all required Partners. To ensure that the Local Board and all the required local Partners can focus on the provision of quality services to our shared customers, the State Level Partners will issue allocations for shared and infrastructure cost to the Local Workforce Area. State Partners will establish a methodology that will ensure costs are allowable, reasonable, necessary and allocable. As appropriate, State Partners will enter into Inter-agency Service Agreements (ISAs) with the Department of Career Services (DCS), the designated State Workforce Agency (SWA) to issue the local allocations. Local Boards will ensure all allocations are incorporated into the local integrated budget during the annual planning process.

Data Sharing for Integrated Service Delivery for Shared Customers:

Subject to applicable legal constraints, including but not necessarily limited to those contained in G. L. 151A and 20 C.F.R. Pt. 603, the parties of this MOU agree to seek increased sharing of data with a view to improving the quality of service-delivery to both job-seekers and business-customers. The Party whose data is requested to be

shared shall be the judge, in its sole discretion, of the legal constraints governing whether and how its data may be shared. The parties of this MOU understand that a shared data system is being designed at the state level and will fully support the development and implementation of a state-level data system, subject to the foregoing limitations.

Sandra Smith, Director of Strategy & Programs Microsoft New England Research & Development (NERD) Metro North Regional Employment Board 6/17/17 Louis A. DePasquale, City Manager Date City of Cambridge **Chief Elected Official** Sondra Schwartz, Executive Director Date Metro North Regional Employment Board Workforce Development Board Executive Director Christopher Brennan, Executive Director The Career Place Representative for Local Career Center Lead Operator

Linda Rohrer, Executive Director

Representative for Local Career Center Lead Operator

Career Source

Kathy Innis, Director – The Adult Learning Center/Links Middlesex Community College Date

llenmyllellegrino

6/13/17

Dennis Pellegrino, Veterans Employment Representative

Date

Career Source

DCS Representative

J. Tenens

6/15/17

Steven Fernandez, Veterans Employment Representative

Date

The Career Place

DCS Representative

Lew mass

0/20/17

Alan White, Regional Director

Massachusetts Commission for the Blind

MCB Representative

Date

Ellen Walker, Regional Director

Department of Unemployment Assistance

MCB Representative

Date

629 2017

Haren Sampson Johnson	6/21/17
Karen Sampson-Johnson, Area Director - Somerville Massachusetts Rehabilitation Commission MRC Representative	Date
- Gent Sty	626-17
Gail Griffin, Area Director - Malden Massachusetts Rehabilitation Commission	Date
MRC Representative	01/00/17
	Ole 22/17
Joan Cirillo, President & CEO	Date
Operation A.B.L.E of Greater Boston Senior Community Service Employment Program	
Cottest Comme	6/3/17
Michael Capone, Chelsea Director MA Department of Transitional Assistance	Date
MALLE	6/13/17
Martine César, Malden Assistant Director MA Department of Transitional Assistance	Date
Makellinu	0/26/2017
Maria Kefallinou, Director	Date

Cambridge Learning Center

DESE Adult and Community Learning Services

Darbara Krot Sinclair

Barbara Krol-Sinclair, Director

Date

Intergenerational Literacy Program/Chelsea Public Schools

DESE Adult and Community Learning Services

Karen Oakley

6/26/17

Karen Oakley, Director

Date

The Immigrant Learning Center, Inc.

DESE Adult and Community Learning Services

Janice Philpot, Director

6/14/2017

6/9/2017

Date

Somerville Center for Adult Learning Experiences (SCALE)

DESE Adult and Community Learning Services

Elaine Dougherty, Site Director

Date

YMCA International Learning Center

Claime Dough

YMCA of Greater Boston

DESE Adult and Community Learning Services

Darrell W. LeMar, Executive Director

Division of Workforce Development

Adult Education & Transitions Program

Bunker Hill Community College

DESE Adult and Community Learning Services

Maureen Willis, Executive Director English At Large DESE Adult and Community Learning Services

Metro North - WIOA Partner Services

Attachment A

ADILITEA		

	Career Centers	Massachusetts Rehabiliation Commission(MRC)	Mass Dept. of Unemployment Assistance	Mass Commsion for the Blind (MCB)	Senior Community Service Employment Program (SCSEP)	Mass Dept of Transitional Assistance (DTA)	Veteran's Programs	Camb Community Learning Center	Intergenerational Literacy Program (Chelsea Public Schools)	Immigrant Leraning Center	SCALE	YMCA International Learning Center	Bunker Hill Community College	Middlesex Community College	English at Large
Job Readiness Services															
Career Planning/Counseling	Х	X		Х	Х	Х	Х	Х	Х	Х	Х	Х	Х		Х
Skills Assessment	Х	Х		Х	Х	Х	Х	Х	Х	Х	х				
Labor Market Information	Х	X		Х	Х	Х	Х		Х	Х	Х	Х	Х		Х
Out of Area Job Search and Relocation Assistance	Х			Х											
Job/Career Exploration	Х	Х		Х	Х	Х	Х	Х	Х	Х	Х	Х	Х		Х
SoftSkills												Х			1
Resume Support	Х								Х			Х			
Job Placement Services					•										
Job Search and Placement Assistatnace	Х	Х	1	Х	Х	Х	Х	Х	limited						
Job Placement Follow-up and Retention	X	X	†	X	X	X	X	X				†			†
Job Coaching	X			X	X		X	X							†
Vechile Modifications		Х													
Assistive or Rehabilitative Technology	Х	X	1	х	Х			Х					Х		†
On-the-Job Training	X	X	†	X	X	Х	Х					Future			†
Worksite Modifications		X	1	X	X		,								†
Childcare Assistance						X (DTA)									†
Internships	Х	Х		Х		X (DTA)						Future			
Other Services															
Adult Basic Education Classes		1		X	1	l x		X	T x		X		X		
ESL Classes				X		X		X	X	Х	X	×	X		х
Employer Outreach and Recruitment	х			X	X	X	Х	X	^	^	X	X	^		
Citizenship Preparation	^			^	^	X	^	X		Х	^	x			\leftarrow
Unemployment Claim Information	Х					^	Х	^		^		^			+
Computer Workshops	X			х	Х	х	X	х	Х	Х	Х	x			\leftarrow
Aptitude Testing and Diagnostic Evaluations	X			X	^	^	X	^	^	X	^	^			Х
Vision Rehabilations Therapy	^		+	X			^			^					_ ^
College Counseling	Х			X				Х		Х	Х	х	Х		+
Direct Financial Assistance	^		х	^			Х	^		^	^	^	^		+
Trade Readjustment Allowances (TRA) and Disaster			^				^								+
Unemployment Assistance (DUA)	Х		x												
Entrepreneurship Class	^		^							Х					+
Paid Community Service Job Placements					Х					^			Х		+
College Credit Transition Classes					^								^		
conege creat transition classes									I		I		l		
			1												
													SMARTT,		
Database Utillized	MOSES	MRCIS	SPARQ		SPARQ	BEACON	MOSES	SMARTT	SMARTT	SMARTT	SMARTT	SMARTT/Cognos	BHCC Collegue		SMARTT
								State, federal,							
	WIOA, state, private							municipal	State (DESE), Chelsea	State (DESE),					State,
Funding Sources	foundation, private fees	Federal and State	DOL & EOEA		DOL & EOEA	Federal & State		private	Public Schools, private	private	DESE/ACLS	DESE	State, Federal		Private
	career center services	Disability that impacts	55 yrs or older and		55 yrs or older	Income eligibility	Military Veteran	16 years old+	16 years old+	17+ years old,	None	18+ years old,	None		
	to all adults and to	employment based on	income eligible		and income eligible					immigrant/refugee		SPL5 or under to			
	youth age 14 and up;	financial need								adult, non-English		enroll	1		
	eligibility requirments									speaking					
	for some grant												1		
Client/Customer Eligiblity	programs														
and			1			Transitional Child						1			<u> </u>
	referral to community					Transitional Child							Tachnology advisir-		
	resource agencies,		On an as needed			Care (TCC) &		Referrals,	Childcare		Scholarships		Technology, advising,		
	follow-up services to		basis		00 00 00	Transitional		limted T-passes	Ciniucare		Scholarships		tutoring. All services		
Summer Summer Officered	suport job retention				On an as	Support Services							available to BHCC		
Support Services Offered	and advancement	<u> </u>			needed basis	(TSS)			1				students		

Attachment B

PARTNER CONTACT INFORMATION

Partner Organization	Address	Phone Number	Hours of Operation	Days/Hours OSCC Partners Co-located at Career Centers	Days/Hours Career Center Staff Co-located at OSSC Partners
Metro North REB	186 Alewife Brook Pkwy, Suite 216 Cambridge, MA 02138	617-864-1597	Monday – Friday, (8:30 – 5:00)	N/A	N/A
Career Source (Cambridge)	186 Alewife Brook Pkwy, Suite 310 Cambridge, MA 02138	617.661.7867	Monday, Tuesday, Thursday, Friday (8:30 – 4:30) Wednesday (8:30 – 7:00)	N/A	TBD
Career Source (Chelsea)* *satellite office	4 Gerrish Ave	617.884.4333	Monday – Friday (8:30 – 4:30pm)	N/A	TBD
The Career Place	100 TradeCenter, Suite G100 Woburn, MA 01801	781.932.5500	M, W, TH, F (8:30 – 5:00) Tuesday (8:30 – 6:30)	N/A	TBD
Department of Transitional Assistance – Chelsea	80 Everett Avenue, 3 rd Floor Chelsea, MA 02150	617.551.1700	Monday – Friday, (8:00am – 5:00pm)	TBD	TBD
Department of Transitional Assistance – Malden	245 Commercial St, Malden, MA 02148	781.388.7300	Monday – Friday, (8:00 – 5:00)	TBD	TBD
Mass Rehab Commission – Malden	157 Pleasant Street Malden, MA 02148	781.324.760	Monday – Friday, (8:45am – 5:00)	TBD	N/A
Mass Rehab Commission – Somerville	5 Middlesex Ave Somerville, MA 02145	617.776.2662	Monday – Friday, (8:45am – 5:00)	TBD	N/A
Senior Community Services Employment Program at Operation ABLE (SCSEP)	174 Portland Street, 5 th Floor Boston, MA 02114	617.542.4180	Monday – Friday, 8:30am – 5:00	Career Source – Monday- Thurs, 9:00am – 3:00pm	N/A

Massachusetts Commission for the Blind (MCB)	600 Washington St. Boston, MA 02111	617.626.7486	Monday-Friday, (8:45-5:00)	N/A	N/A
Department of Unemployment Assistance (DUA)	Hurley Building 19 Staniford St, 2 nd floor Boston, MA 02114	617.626.5197	Monday – Friday, (8:30 – 5:00)	Career Source – T, F 8:30am – 4:30pm Career Place – Th, F 8:30am – 4:30pm	N/A
SCALE (Somerville Center for Adult Learning Experiences)	167 Holland Street Somerville, MA 02144	617.629.5500	Mon – Thurs, (8am – 8pm) Friday, (8am – 4pm) Note: Summer hours vary	N/A	N/A
The Immigrant Learning Center, Inc.	442 Main Street, Malden MA 02148	781.322.9777	Mon-Thu (9:00-4:00), Fri (9:00-2:00)	N/A	N/A
Cambridge Learning Center	5 Western Avenue Cambridge, MA 02139	617.349.6363	Monday – Thursday (8:30am – 9:30pm) Friday – (8:30am – 5:00pm)	Career Source 1 staff on Tuesdays	N/A
Intergenerational Literacy Program/Chelsea Public Schools	ELC 99 Hawthorne Street Chelsea, MA 02150	617.466.5154	M, T, Th: (8:30am – 8:30pm) W, F: (8:00am – 5:00pm)	N/A	N/A
English at Large	800 Cummings Park Drive, Suite #5550 Woburn, MA 01801	781.395.2374	Monday – Friday, (9:00am – 5:00pm)	N/A	N/A
YMCA International Learning Center Woburn	523 Main Street Woburn, MA 01801	781.935.6499	Monday: (1:00pm – 9:00pm) Tues, Wed: (8:30am – 9:00pm) Thurs, (8:30am – 5:00pm)	Career Place Tuesday, 1:00pm – 4:00pm	N/A
Middlesex Community College			. ,	N/A	N/A
Bunker Hill Community College				N/A	N/A

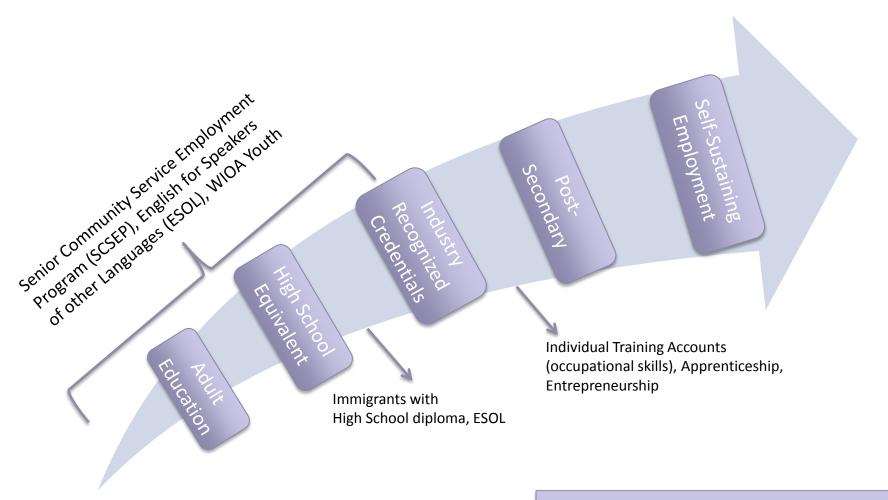
PARTNER EMPLOYER RELATIONS

Partner Organization	Staff Dedicated to Employer Engagement/Outreach	Referral Method for Customers to Employer	Resources Available to Employers	Tools to Track Services to Employers
Metro North REB		Refer job seekers to career centers	LMI, assistance with Workforce Training Fund applications, access to occupational and industry data	MOSES, internal tracking tools
Career Source	2 full-time business service representatives and .5 marketing coordinator	Screened applicants referred directly to employers, on-site recruitments, job fairs	LMI, job posting and job description writing support, open position posting, recruitment of qualified talent and job matching, connection to state resources (MassBizWorks), outplacement, computer skills development, professional development	MOSES, internal tracking spreadsheets
Career Place				
MA Commission for the Blind (MCB)	VR Counselors, VR Supervisors, Employment Specialists	Job Fairs, Hiring Events, Career Centers, Perkins Business Partnership, Cold Calls, Job Development, VRC outreach to employers, Job Search Tools	In-service training, job analysis/modifications, assistive technology, rehab engineering, on-the-job training, job coaching	internal tracking tools, Excel Spreadsheets
Department of Transitional Assistance (DTA)				
Mass Rehabilitation Commission (MRC)				
Senior Community Services Employment Program at Operation ABLE (SCSEP)	One regional manager on a limited basis	Area Program Coordinator refers participants completing community service assignments to employers and career centers	Operation ABLE delivers customized computer office training and internships in partnership with business and industry	SPARQ, internal tracking tools

SCALE (Somerville Center for Adult Learning Experiences)				
The Immigrant Learning Center, Inc.		Refer job seekers to career center, share information on job fairs.		
Cambridge Learning Center	Yes	Referrals directly to employers		
Intergenerational Literacy Program/Chelsea Public Schools	Part of Education and Career Advisor's responsibility	Refer job seekers to career centers, share information on job fairs, refer directly to some employers		Internal database
English at Large	Career Access Lab Program	Refer job seekers to career center	Beginner English Classes	Internal tracking tool and database
YMCA International Learning Center Middlesex Community College	Part of director's responsibility	Refer job seekers to career centers		Internal tracking tool
Bunker Hill Community College				

Attachment D

Integrated Services Career Pathway



Wraparound Services: Childcare, Housing, and Transportation Assistance MA Rehabilitation Commission, MA Commission for the Blind, Unemployment Insurance, Disabled Veterans'
Outreach Program, Department of Transitional Assistance, and Career Center customers and recipients may appear anywhere in the continuum.