



Charles D. Baker, Governor  
Karyn E. Polito, Lieutenant Governor  
Stephanie Pollack, MassDOT Secretary & CEO



**MINUTES**  
**Joint Meeting of the MassDOT Board of Directors**  
**and the**  
**Fiscal Management and Control Board**  
**May 8, 2017**

The MassDOT Board of Directors was called to order at 12:05 by Chair Stephanie Pollack.

Those present were Chair Stephanie Pollack, Directors Dominic Blue, Ruth Bonsignore, Tim King, Dean Mazzarella, Robert Moylan, Steven Poftak, Joseph Sullivan and Betsy Taylor, being a quorum of the Board of Directors of the Massachusetts Department of Transportation (Board).

Present from the Fiscal and Management Control Board were Chairman Joseph Aiello and Director Brian Lang at 2:10 p.m.

Others present were Acting General Manager Brian Shortsleeve, Rail and Transit Administrator Astrid Glynn, Aeronautics Administrator Jeff DeCarlo, MBTA Chief Operating Officer Jeff Gonneville, Green Line Extension Program Manager John Dalton, Deputy, Andrew Brennan, Trey Wadsworth, Janelle Chan, Kate Fichter, John Englander, Owen Kane and Marie Breen.

First, the Board heard public comment on MassDOT Board and Joint MassDOT and Fiscal and Management Control Board (FMCB) agenda items.

Erik Bourassa from MAPC, Louise Baxter from TRU, and Bob Van Meter from LISC commented on Transit Oriented Development.

Next, Mela Miles commented on the Fairmount free ride campaign and Transit Oriented Development.

The last speaker was Steven Kaiser who commented on capacity on the Green Line Extension.

Next was the approval of the minutes of the April 10, 2017 meeting.

On motion duly made and seconded, it was;

**VOTED: to approve the minutes of the April 10, 2017 meeting.**

Next, Chair Pollack asked Chairman Aiello to give the FMCB report. Chairman Aiello provided an update of topics discussed at recent FMCB meetings, including approval of a preliminary FY18 budget, approval of a MBTA Strategic Plan, and an update on the flexible contracting of the MBTA's call center operations.

Next, Chair Pollack gave the Secretary/CEO Report and updated the Board on Chapter 90 Programs; the May 15 Registry of Motor Vehicles ribbon cutting in Springfield; bridge projects on Route 3; demolition of the last standing toll booths; work-zone safety; expansion of South Station; grand opening in Fall River of a completed design build project; upcoming bike week and associated events; and South Coast Rail. Discussion ensued.

The Chair noted for the record that the Reports of the Rail and Transit Administrator, the Aeronautics Administrator and the Registrar had been submitted and were included in their board packages.

Chair Pollack called upon District 4 Highway Director Paul Stedman to present a portion of the Highway Administrator's Report on the Whittier Bridge – providing the project history, update and discussed the issue found with Pier 1 Cap and its resolution, as set forth in the attached document labeled, "Project Briefing: Whittier Bridge." Discussion ensued.

Next, continuing with the Highway Administrator's Report, Chief of Staff Jared Kadich provided an update on AET tolling, with contribution from Director of State Tolling Steve Collins, as set forth in the attached document labeled "All Electronic Tolling, 6 Month Progress Report." Discussion ensued.

Next, Chair Pollack called upon Chief Financial Officer David Pottier to present Agenda Item 8, the Q3 Budget vs. Actual Report, as set forth in the attached presentation labeled "MassDOT FY17 Q3 Update." Discussion ensued.

Next, Mr. Pottier continued with Agenda Item 9, a discussion of the Preliminary FY18 Budget Issues. Mr. Pottier updated the board on the budget process and noted that FY18 budget issues are overtime, reserved fund balances and snow and ice, as set forth in the attached presentation labeled "FY18 Budget Issues Preview." Discussion ensued.

The Chair called upon Assistant Secretary for Policy Coordination Kate Fichter to present Agenda Item 10, the Rose Fitzgerald Kennedy Greenway Overview. Ms. Fichter briefed the Board with the history of the Greenway and the relationship with MassDOT, and provided an understanding of the financial support, past and current, that MassDOT provides. Ms. Fichter further updated

the Board on the current status of negotiations to establish an equitable and lasting public-private funding arrangement with the Greenway and informed the Board that the MassDOT/Greenway lease and funding agreement expired on June 30, 2017, as set forth in the attached presentation labeled “The Rose Fitzgerald Greenway Evolving Relationship with MassDOT.” Discussion ensued.

Next, the Fiscal and Management Control Board joined the MassDOT Board meeting at 2:24 p.m. for joint board presentation and actions.

Next, Chair Pollack asked Green Line Extension Program Manager John Dalton to present Agenda Item 11, the Green Line Extension Update. Mr. Dalton provided updates on the schedule, design-build procurement, PMCM procurement and project schedule highlights, as set forth in the attached presentation labeled “Green Line Extension Project, May 8, 2018.” Discussion ensued.

Chair Pollack called upon Trey Wadsworth, Manager of the Capital Planning Group to present Agenda Item 12, the Capital Investment Plan (CIP) Draft Release for Public Comment. Mr. Wadsworth provided the Board with an overview of the draft CIP to be released for public comment, as set forth in the attached presentation labeled “Draft CIP Update SFY 2018-2022, May 8, 2017.” Discussion ensued.

On motion duly made and seconded, by the MassDOT Board, it was;

**VOTED:**

**That the Secretary/CEO is hereby authorized and directed to take any steps deemed necessary and appropriate, to request public**

**comment for the Department's Draft FY18-22 Capital Investment Program.**

On motion duly made and seconded, by the FMCB, it was;

**VOTED:**

**That the Secretary/CEO is hereby authorized and directed to take any steps deemed necessary and appropriate, to request public comment for the Department's Draft FY18-22 Capital Investment Program.**

Next, Chair Pollack asked Beth Larkin, Assistant General Manager of Capital Delivery to present Agenda Item 13, the discussion of the Red Line/Orange Line Infrastructure ISA. Ms. Larkin provided an overview of the Red Line/Orange Line Infrastructure Improvements Program funding through FY 2018, seeking approval by both boards for construction of the remaining RL/OL infrastructure improvement projects; continuation of program management; construction management; owner's representation and administrative costs; and unallocated contingency necessary to support the acceptance of the new Red Line and Orange Line vehicles, as set forth in the attached presentation labeled "Red Line/Orange Line Infrastructure Improvements Program Funding Through FY2018, May 8, 2017." Discussion ensued.

On motion, duly made and seconded by the Mass DOT Board, it was;

**VOTED:**

**That the Board of Directors hereby authorizes the Department, through the Secretary or her designee, to execute an Amendment to Interdepartmental Service Agreement (ISA) 84195 with the Massachusetts Bay Transportation Authority (MBTA) for the Red Line/Orange Line Infrastructure Improvements Program;**

**FURTHER VOTED:**

**That the Board of Directors hereby approves the transfer of \$235,837,552 to the MBTA pursuant to this Agreement.**

On motion, duly made and seconded by the FMCB, it was;

**VOTED:**

**That the Fiscal and Management Control Board (FMCB) hereby authorizes the Authority, through the Acting General Manager or his designee, to accept an Amendment to Interdepartmental Service Agreement (ISA) 84195 with the Massachusetts Department of Transportation (MassDOT) for the Red Line/Orange Line Infrastructure Improvements Program;**

**FURTHER VOTED:**

**That the FMCB authorizes the Acting General Manager to take any and all steps necessary to accept the transfer of \$235,837,552 from MassDOT pursuant to this Agreement.**

Chair Pollack announced that Agenda Item 14, the discussion of the Transit Oriented Development Policy would be deferred to a future meeting.

On motion duly made and seconded, it was;

**VOTED:**

**To adjourn the MassDOT Board of Directors meeting at 3:30 p.m.**

Documents relied upon for this meeting

- Minutes of the April 10, 2017 meeting
- Project Briefing: Whittier Bridge
- All Electronic Tolling, 6 Month Progress Report
- MassDOT FY17 Q3 Update
- FY18 Budget Issues Preview
- The Rose Fitzgerald Greenway Evolving Relationship with MassDOT
- Green Line Extension Project, May 8, 2018
- Draft CIP Update SFY 2018-2022, May 8, 2017
- Red Line/Orange Line Infrastructure Improvements Program Funding Through FY2018, May 8, 2017