

**MEETING MINUTES:
CARE DELIVERY TRANSFORMATION COMMITTEE**

Meeting of February 10, 2021

MASSACHUSETTS HEALTH POLICY COMMISSION

Care Delivery Transformation Committee
Health Policy Commission
50 Milk Street, 8th Floor
Boston, MA

Docket: Wednesday, February 10, 2021, 11:00 AM

PROCEEDINGS

The Massachusetts Health Policy Commission's (HPC) Care Delivery Transformation (CDT) Committee held a virtual meeting on Wednesday, February 10, 2021.

Members present included Ms. Barbara Blakeney (Chair), Dr. Don Berwick, Mr. Marty Cohen (HPC Vice Chair), Dr. John Christian "Chris" Kryder, and Undersecretary Lauren Peters designee for Secretary of Health and Human Services Marylou Sudders.

Ms. Patricia Houpt was also in attendance remotely.

The meeting notice and agenda can be found [here](#).

The presentation from the meeting can be found [here](#).

A video of the meeting can be seen [here](#).

Ms. Blakeney welcomed commissioners and the viewing public.

ITEM 1: APPROVAL OF MINUTES FROM THE SEPTEMBER 30, 2020 MEETING

Ms. Blakeney called for a motion to approve the minutes from the CDT Committee meeting held on September 30, 2020. Mr. Cohen made a motion to approve the minutes. Dr. Kryder seconded the motion. The vote was taken by roll call. Committee members present for the vote voted unanimously to approve the minutes.

ITEM 2: ACCOUNTABLE CARE ORGANIZATION LANDSCAPE

Ms. Blakeney turned the presentation over to Ms. Kelly Hall, Senior Director, Health Care Transformation and Innovation (HCTI). Ms. Hall introduced Mr. Michael Stanek, Senior Manager, HCTI, who presented on overview of the accountable care organization (ACO) program landscape in the Commonwealth and nationally. For more information, see slides 6-19.

Dr. Kryder said that the Centers for Medicare & Medicaid Services (CMS) had launched a direct contracting entity program in January. He asked if there was a sense of what ACOs in Massachusetts might be embracing that model. Mr. Stanek said that there were 51 ACOs nationwide in the initial direct contracting cohort and that, to his knowledge, none of them were Massachusetts-based. He said this was likely because there were several next-generation ACOs in the Commonwealth and that program was continuing through the rest of the year. He said those ACOs were likely stay with their existing model until at least the end of the year.

ITEM 3: MOVING MASSACHUSETTS UPSTREAM "MASSUP" INVESTMENT PROGRAM

Ms. Hall introduced the presentation on the Moving Massachusetts Upstream (MassUp) Investment Program. She turned the presentation over to Ms. Courtney Anderson, Manager, HCTI, who gave an update on the MassUp investment program. For more information, see slides 21-31.

Mr. Cohen asked if the participants in the program were seeing new partnerships develop with other organizations in their respective communities that had emerged since the application stage. Ms. Anderson said yes. She said that a number of the partnerships had added new partners. She said that one of the Cross-City Coalition's main activities during its planning period was to solicit new membership. She said that the Hampshire County Food Policy Council would also begin to add new members over the coming months.

Dr. Kryder asked if there had been private sector uptake in these programs such as from supermarkets and other retail food sellers. Ms. Anderson said that for the Hampshire County Food Policy Council, it was too early to comment on that question. She noted that the HEAL Winchendon group had conducted a feasibility study on whether they could attract a supermarket back into the town and had determined it was not feasible. Instead, they decided to operate outside the traditional food system by connecting with local farmers to improve access to healthy foods. Dr. Kryder said that he was aware of initiatives in other states such as Missouri where a plan was being rolled out to help Dollar General stores to stock fresh produce. He said that models like this from around the country could be instructive. Ms. Anderson said that one of the awardees had conducted a community-wide survey to determine where people were shopping for food and found that many were relying on dollar stores and agreed that the Missouri model might be very helpful for the awardees.

Ms. Blakeney asked if Ms. Anderson could elaborate on the goal of combatting white supremacy in the Hampshire County Food Policy Council program. Ms. Anderson said that all of the awardees were emphasizing the importance of addressing racial inequity and its relationship to health inequity. She said that the Council's presentation had included representatives from all sectors of the food system including restaurant owners, food distributors, and farmers, who discussed how they were working to address racial equity in their work.

Ms. Houpt asked why program materials were being printed only in English. She also asked if there was concern about undocumented people being reluctant to seek these programs' services out of fear that doing so may expose them to immigration authorities. Ms. Anderson said that the HPC was working in collaboration with the Department of Public Health (DPH) to help translate materials for awardees and that the Hampshire Food Council translates its written materials. She said that she had not heard any concerns about undocumented people being reluctant to access services but that would be an important thing to monitor.

ITEM 4: MASSCHALLENGE HEALTHTECH

Ms. Hall introduced Ms. Vivian Haime, Senior Manager, HCTI, who presented on the MassChallenge HealthTech (MCHT) partnership. For more information, see slides 33-41.

ITEM 5: ADJOURNMENT

Ms. Blakeney adjourned the meeting at 11:52 AM.