



Determination of Need ("Application") relative to a proposed affiliation involving the Applicant (the "Project"). The Applicant is submitting its Application as it intends to affiliate to create a new comprehensive, distributed, high quality and high-value non-profit healthcare delivery system to serve patients throughout Eastern Massachusetts. To facilitate the level of economic and clinical integration required to better manage the health of a broad population and meaningfully impact care delivery in the state, the Project would establish a new parent company that will function as the sole corporate member of each

hospital, and will also include the participation of the

2017, by contacting the Department of Public Health

Floor, Boston, MA 02108.

Determination of Need Program, 250 Washington Street, 6th

organizations' accountable care organizations. The Total Value of the Project is estimated to be approximately \$5,323,154,000. There is not expected to be any anticipated price or service impacts on the Applicant's existing Patient Panel. Any ten Taxpayers of Massachusetts may register in connection with the intended Application or amendment by no later than October 16,