



OFFICE OF THE CFO

ARI J. SKY
CHIEF FINANCIAL OFFICER

CITY OF NEW BEDFORD

JONATHAN F. MITCHELL, MAYOR

June 14, 2016

Mr. Sean Cronin
Senior Deputy Commissioner
Division of Local Services
P. O. Box 9569
Boston, Massachusetts 02114

Dear Mr. Cronin:

Please accept this correspondence as confirmation that the City of New Bedford has developed the initial version of our long-term financial plan. The financial plan incorporates historical information contractual data,, and the impact of the City's capital improvement program, to project personnel, operating and debt service costs over a five-year period. Revenue projections have also been developed to mirror long-term historical trends.

A copy of the long-range plan is attached. The plan utilizes a five-year planning window to ensure stability and a general consistency in the City's overall financial management. The initial product was included in our most recent Operating Statement, and was very well-received by the rating agencies. We are committed to refining the plan in the coming years as we accumulate additional historical data.

Thank you for your consideration. We greatly appreciate the Commonwealth's ongoing support for improved management and functionality at the local level, as evidenced by the Community Compact, municipal modernization and other initiatives. Please do not hesitate to contact me if I may be of any assistance in these efforts.

Sincerely,

Ari J. Sky
Chief Financial Officer

Attachment

FY 2016-2020 General Fund Financial Plan
FY 2017 Proposed Budget

Category	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
	Projected	Proposed	Projected	Projected	Projected
Revenue					
Property Taxes	\$111,039,619	\$113,293,067	\$117,669,546	\$125,452,347	\$131,327,135
Local Receipts	30,454,330	31,384,726	32,384,726	33,634,726	34,884,726
State Aid	153,995,329	163,127,159	167,127,159	170,377,159	173,627,159
Other Financing Sources	4,552,785	4,863,770	4,961,045	5,060,266	5,161,472
Offsets	(153,131)	(152,400)	(155,000)	(155,000)	(155,000)
Total Revenue:	\$299,888,932	\$312,516,322	\$321,987,476	\$334,369,498	\$344,845,491
Expenditures					
Salaries & Wages	\$56,204,510	\$60,703,092	\$61,917,154	\$64,555,497	\$65,846,607
Charges & Services	18,587,654	20,061,840	20,463,077	20,872,338	21,289,785
Supplies & Materials	3,345,029	3,214,644	3,278,937	3,344,516	3,411,406
Capital Outlay	1,220,772	1,544,250	1,744,250	1,944,250	2,144,250
Snow Removal	350,000	450,000	450,000	500,000	500,000
Education	118,800,000	126,500,000	129,662,500	132,904,063	136,226,664
Debt Service	11,052,735	11,450,200	11,394,546	12,279,406	13,194,299
Health, Life Insurance & OPEB	40,775,000	39,775,000	41,763,750	43,851,938	46,044,534
Pension Contribution	25,734,949	26,724,377	27,588,343	28,667,572	29,013,027
Voke Tech/Refuse Assessments	6,206,478	6,219,279	6,419,279	6,619,279	6,819,279
State & County Assessments	14,015,277	15,755,640	17,255,640	18,755,640	20,255,640
Other Financing Sources	77,390	118,000	50,000	75,000	100,000
Total Expenditures:	\$296,369,795	\$312,516,322	\$321,987,476	\$334,369,498	\$344,845,491

Excess/(Deficit):	\$3,519,137	\$0	\$0	\$0	\$0
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