

#### Bridge Replacement Br. No. B-16-016 North Washington Street over the Boston Inner Harbor Boston | Project File No. 604173







- 118 year old City of Boston owned and operated bridge has been structurally deficient since 2002
  - Center truss closed since 2003 due to severe deterioration
  - \$1-2 million in annual repair costs
- Replacement is part of the State Transportation Improvement Plan (STIP) of the Boston MPO
  - \$205 million total estimated project costs
  - New bridge will include dedicated walking, biking, & transit facilities.
- \$205 million cost requires MassDOT board vote



# **Project Area**



Keany Square to City Square Project Length = 1772 ft.



# **Existing Conditions**

- 118 Year Old City of Boston Bridge is in Poor Condition
- Structurally Deficient Since 2002
- Center Truss Bay Closed Since 2003 Due to Deterioration
- \$1m-\$2m Annual Repairs
- 44,000 ADT (2016)
- Boston's Freedom Trail on East Sidewalk
- Identified as area of Significant Transit Delays (Intercity and Local MBTA Bus, Shuttle and Tour Bus Routes)
- No Bike Accommodations
- Major Utility Corridor
- Hazardous Cargo Route
- Flooding of Lovejoy Walkway
- Replacement of National Register-eligible Structure-SHPO recommended Gateway Bridge with Architectural Design Elements, Overlooks and Lighting
- Expanding Business and Residential Community



### **Existing Conditions** (cont.)





### **Existing Conditions** (cont.)





### **Project Goals**

- Replace Structurally Deficient Bridge
- Provide Multi-Modal Bridge as Complete Street over Water (Widen Sidewalks, Separated Bike Lanes, Bus Rapid Transit Lane)
- Improve Deficient Bike and Pedestrian Accommodations
- Improve Intersection Safety and Functionality
- Reduce Flooding to Lovejoy Walkway
- Improve Navigation Channel
- Provide Gateway Bridge with Accommodations to Encourage Use by People of All Ages and Interests
- Maintain Traffic, Navigation, Residential and Economical Needs during Construction



# **Existing Conditions** (cont.)



**Cross Section - Approach Spans - Looking North** 





### **Proposed Conditions**







### **Proposed Conditions** (cont.)







Green / Sustainable





## **Proposed Conditions** (cont.)







Sec.

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### **Suggested Construction Staging**



Existing Cross-Section - Approach Span – Looking North





# **Suggested Construction Staging**

Total Project Duration = 5.25 years.

Project will provide for 2 inbound lanes + 1 outbound lane at all times, except for 1 month (Stage 1B). Project will provide for a minimum of 1 sidewalk + 1 shared use bike lane at all times.

- Stage 1 A (15 months)
- Establish Construction Communication and Public Outreach Plan
- Establish Traffic Management Plan
- 2 Travel Lanes Inbound -1 outbound
- 1 Sidewalk and 1 Shared Bike Lane
- Demolish Existing Westerly Sidewalk
- Construct Temporary Utility /Pedestrian Bridge
- Relocate Existing Utilities
- Stage 1B ( 1 month)
- 1 Travel Lane Inbound- 1 outbound
- 1 Sidewalk and 1 Shared Bike Lane
- Demolish Existing Main Truss Span and Replace with 3 Lane Temporary Vehicular Bridge

- Stage 2 (18 months)
- 2 travel lanes inbound-1 outbound
- 2 sidewalks and Shared Use Bike Lane
- Demolish and reconstruct westerly half of existing bridge-3 travel lanes
- Stage 3 (18 months)
- 2 travel lanes inbound-1 outbound
- 1 sidewalk and Shared Use Bike Lane
- Demolish and reconstruct easterly half of existing bridge
- Stage 4 (8 months)
- 2 travel lanes inbound-2 outbound
- 1 sidewalk and 2 shared use bike lanes
- Demolish Temporary Utility Bridge and Reconstruct Permanent westerly sidewalk
- Place utilities in permanent location
- Establish final lane marking configuration 13



### **Cost Overview**

- When the project was first put into the TIP, the estimated cost for construction was \$116M (25% design)
- Costs have risen substantially although efforts have been made at cost control
  - June 2015 value engineering study
  - November 2016 risk assessment
- City of Boston is contributing \$14.9M
  - Funds will be used for the early completion incentive and non participating items
  - Under 110% agreement, the City of Boston assumes all costs above 10% of total project cost.



### **Project Cost History**

		<b>Office</b>	<u>Total</u>	
Date	Submission	<b>Estimate</b>	Const. Cost	<u>Remarks</u>
Jan 2015	25%	\$116.0	\$135.4	Initial estimate.
Jun 2015	VE/BUE	\$130.0	\$151.3	Increases to many items, particularly demoltion & steel costs (+\$24.0). Decrease to V-pier costs (-\$10.0)
Aug 2016	75%	\$131.4	\$159.4	Incr. to costs for cofferdams, fender system & steel repair item. City contribution increased to \$5.8M for arch. treatements
Fall 2016	post-75%	\$124.5	\$151.0	Design revisions reduced previous estimates for cofferdams & fender system
Apr 2017	100%	\$143.5	\$173.8	Incr. due to premium for accelerated construction to reduce construction duration
Fall 2017	PSE	\$162.0	\$195.1	Incr. to several major items based on ICE, plus escalation



#### **Project Costs**

2018 - 2022 CIP

Office Estimate (advertised) \$162,050,319.75

\$176,777,388.50 \$16,187,956.25 \$8,093,978.15 \$4,200,000.00 \$15,000.00 \$5,600.00 \$205,279,922.90

\$150,901,768.00

Low Bid (J. F. White) Contingencies (10%) Constr. Engr'g (5%) Traffic Police Trainees Telephone TOTAL CONST. COST

Non-Participating (City) Cost \$

\$14,897,826.00

State/Federal Cost

\$190,382,097.00



## **Bid/Estimate Comparison**

Engineering/Contractor	Estimate/Bid	Difference from Estimate (%)
Office Estimate	\$162,050,320	-
J F White Contracting Co.	\$176,777,389	9.1%
Skanska Barletta JV	\$186,982,010	14.1%
The Middlesex Corp.	\$194,562,571	17.4%
Walsh/SPS JV II	\$197,885,942	18.4%
Average Bid	\$189,051,978	13.6%



### **Construction Duration**

**Baseline Construction Duration** 

Estimated NTP	May 2018
Construction Duration	1917 Days (5.25 Years)
Milestone MS #01 Contractor Field Completion	August 2023

No Excuse Incentive/Disincentive				
MS #02 Substantial Completion 1827 Days from NTP	\$7,200,000 (MS#2- 180 days) (Nov. 2022)			
Disincentive Deduction No Limit	-\$40,000/Day			
MS #03 Full Beneficial Use	February 2023			







# **Construction Staging**



**Stage 1B – Dismantle Truss and Install Temporary Bridge – 3 Weeks** 



-0" (MIN.) SIDEWALK (CLOSED)

3

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SIDEWALK

11-11

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# **Construction Staging**



11'-0" LANE

11'-0" LANE

12'-0" LANE

12'-0" LANE

11'-0" LANE

11'-0" LANE

9

8'-0" SIDEWALK (OPEN)

1777

SIDEWALK (OPEN)



# **Construction Staging**



**Stage 3 – Construct East Half – 18 Months** 



# **Construction Staging**





**Stage 4A – Remove Utility Bridge and Construct West Sidewalk – 4 Months** 



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# **Construction Staging**



Stage 4B – Finalize Utility Tie-In and Complete West Sidewalk – 4 Months



# Value Engineering Study

#### June 1-5, 2015 Independent Subject Matter Experts

- Evaluate Project Alternatives and Respective Costs
- Traffic Management Considerations
- Marine Work Environment and Foundation Options
- Optimize Construction Schedule and Staging
- Pedestrian, Bicycle, Freedom Trail Accommodation
- Bridge Aesthetics



### **Cost Estimate/Schedule Determination**

- Bottoms Up Estimate 25%, 75%, 100% Design Stage
- Independent Cost Estimate 100% Design Stage
- CTD Schedule- Work Breakdown/Crew Analysis

#### **Risk Assessment Analysis**

Conducted Risk Assessment Nov.22, 2016 75% Design 14 Risks Identified and Mitigation reflected at 100% Further Reviewed August 11, 2017 at PSE