

January 11, 2017

ATTORNEYS AT LAW

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#### VIA HAND DELIVERY

Nora J. Mann, Program Director Determination of Need Program Commonwealth of Massachusetts Department of Public Health 250 Washington Street Boston, MA 02108

#### Re: <u>Application for Change of Ownership Determination of Need: Northeast</u> Endoscopy Center, LLC

Dear Ms. Mann:

Enclosed for filing in accordance with 105 CMR 100.600, et seq, please find an Application for Change of Ownership Determination of Need in connection with Northeast Endoscopy Center, LLC, 59 Lowes Way, Lowell, Massachusetts, and two copies of that application. Financial information relating to the acquisition purchase price has been redacted from the attached, but will be provided upon request.

Please feel free to contact me if you require any further information regarding the enclosed.

Thank you for your consideration of this matter.

Very truly yours, NIZ

Alan Einhorn

AHE Enclosures cc: Rebecca Rodman, Esq., Office of General Counsel

BOSTON BRUSSELS CHICAGO DETROIT 4831-0448-2368.1 JACKSONVILLE LOS ANGELES MADISON MIAMI MILWAUKEE NEW YORK ORLANDO SACRAMENTO SAN DIEGO SAN FRANCISCO SHANGHAI SILICON VALLEY TALLAHASSEE TAMPA TOKYO WASHINGTON, D.C.

### APPLICATION FOR CHANGE OF OWNERSHIP DETERMINATION OF NEED SUBMITTED BY NORTHEAST ENDOSCOPY CENTER, LLC

Filing Date: January 11, 2017

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#### I. AFFIDAVIT OF TRUTHFULNESS AND PROPER SUBMISSION

#### <u>Northeast Endoscopy Center, LLC</u> (Name of Applicant)\* <u>59 Lowes Way, Lowell, MA 01852</u> (Address of Applicant, Street, City/Town and Zip Code)

Hereby makes an application for a determination of need under Chapter 111 or 111B of the General Laws and the Massachusetts Determination of Need Regulations

for:x	_ original licensure/ transfer o _ substantial capital expendit _ substantial change in servio	ture	tory surgery clinic
Respecting a:	hospital long term care facilit clinic other	у	
(specify)			
for the developn	nent of: Northeast Endoscopy (Name of facility and/		
at the following a	address: <u>59 Lowes Way, Lowe</u> (Street, City/ <sup>-</sup>	<u>ell, MA 01852</u> Fown and Zip Code)	
Type of Owners	hip:		
	City County		State Private Nonprofit Organization
Proprietary:			
	Individual Corporation	X	_Partnership Limited Liability Company

With the following estimated capital expenditure (Section 100.020 of the Regulations)

No capital expenditure is contemplated in connection with the proposed transfer of ownership of Northeast Endoscopy Center, LLC, a Massachusetts limited liability company, other than the purchase price to be paid by AmSurg Holdings, Inc. to acquire a portion of the membership interests in a to-beformed Tennessee limited liability company also named Northeast Endoscopy Center, LLC into which the Massachusetts Northeast Endoscopy Center, LLC will have converted or be merged.

\*All persons participating in Joint Venture DoN applications (e.g., applications with two or more corporations) should be aware that <u>each</u> person who comprises the "applicant" will have to be named on the license. In addition, any subsequent changes in ownership of any person comprising the licensee will require compliance with the relevant change of ownership procedures.

All joint venture applicants should carefully evaluate the effect these requirements will have on their future activities.

#### AFFIDAVIT OF TRUTHFULNESS AND PROPER SUBMISSION (cont'd)

I, the undersigned, certify that:

- I have read the Massachusetts Determination of Need Regulations. 1.
- I have read this application for Determination of Need including all exhibits and attachments, and 2. the information contained therein is accurate and true.
- An original and two copies of this application are being submitted to the Determination of Need 3. Program as required by regulations.
- I have caused notice to be published as required by Section 100.601(D) and Section 100.332 of 4. the Regulations. The notice, true copies of which are enclosed, was published in the Lowell Sun, Lowell, Massachusetts, on January 11, 2017.
- Northeast Endoscopy Center, LLC of Tennessee will be the eventual licensee of the facility. 5.
- To the best of my knowledge and belief, the materials submitted to the Department by or on 6. behalf of the Applicant contain no false statement or misrepresentation of fact.

day of 2017 under the pains and penalties of perjury. 1/h Signed on the Northeast Endoscopy Center, LLC Bv lanvary **SS** 

2017

Then personally appeared the above-named Kenneth Tamente, known to me to be authorized by Northeast Endoscopy Center, LLC to execute the above Affidavit, and acknowledged the foregoing instrument to be his free act and deed and that of LLC.

Notary Public

My Commission Expires:

CATHERINE A. CAVICCHI Notary Public Commonwealth of Massachusetts My Commission Expires March -28, 2019

#### II. PUBLIC ANNOUNCEMENT CONCERNING NORTHEAST ENDOSCOPY CENTER, LLC

An application for determination of need will shortly be filed to transfer the ownership of Northeast Endoscopy Center, LLC ("NEC"), a Massachusetts limited liability company and ambulatory surgery clinic located at 59 Lowes Way, Lowell, MA.

The transaction has several component parts. NEC will first merge into a Tennessee limited liability company, also called Northeast Endoscopy Center, LLC ("LLC"). Following the merger, AmSurg Holdings, Inc., a Delaware corporation, will purchase sixty percent (60%) of the ownership interests of LLC. When the transaction is completed, AmSurg will own sixty percent (60%) of LLC and former physician owners of NEC will own forty percent (40%); and LLC will be the new owner/operator of the NEC ambulatory surgery clinic. No capital expenditure is contemplated in connection with the proposed transfer of ownership of NEC, other than the purchase price to be paid by AmSurg Holdings, Inc. to acquire a portion of the membership interests in LLC. The ambulatory surgery clinic will remain at its current site.

Persons who wish to comment on the application must submit written comments within twenty (20) days of the date of this notice or the date the application is filed (whichever is later) to the Department of Public Health, Attention Program Director, Determination of Need Program, 250 Washington Street, Boston, Massachusetts 02108. In addition, any ten (10) residents of NEC's service area may request a public hearing on the application by submitting the request to the Department of Public Health at the above address in writing, within twenty (20) days of the date of this notice or the date the application is filed (whichever is later), and including the residents' signatures. The application may be inspected at such address.

#### AFFIDAVIT OF PUBLICATION OF NOTICE

On behalf of Northeast Endoscopy Center, LLC, I, Kenneth Camerota, under the pains and penalties of perjury, hereby certify that I have caused notice of Applicant's Application for Transfer of Ownership of Ambulatory Surgery Clinic to be published in the Lowell Sun, in Lowell, Massachusetts, in accordance with 105 CMB 100.00. An original of the newspaper notice is attached hereto.

Kenneth Camerota, on behalf of Northeast Endoscopy Center, LLC

On this  $\underline{//}$  day of  $\underline{J_{autory}}$ , 2017, before me personally appeared Kenneth Camerota, proved to me through satisfactory evidence of identification to be the person whose name is signed on this document, and who swore or affirmed to me that the contents of this document are truthful and accurate to the best of his knowledge and belief.

1

auce

Official Signature and Seal of Notary

My Commission Expires: Nach 28 2019

CATHERINE A. CAVICCHI Notory Public Commonwealth of Massachusetts My Commission Expires March 28, 2019 1. S. 

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#### **III. BRIEF NARRATIVE**

This application for a Determination of Need is submitted in connection with a proposed change of ownership of Northeast Endoscopy Center, LLC ("NEC"), the current owner and operator of a licensed ambulatory surgery facility located at 59 Lowes Way, Lowell, Massachusetts (the "Center"). The change of ownership will be effected by a transaction whereby: (i) NEC will convert or merge into Northeast Endoscopy Center, LLC, a Tennessee limited liability company ("LLC"); and (ii) AmSurg Holdings, Inc., a Delaware corporation ("AmSurg"), will purchase sixty percent (60%) of the ownership interests of LLC. As a result of the transaction, AmSurg will own sixty percent (60%) of LLC and former NEC physician owners (or a holding company owned by them) will own forty percent (40%); and LLC will be the new owner/operator of the NEC ambulatory surgery clinic.

NEC has operated its 7531 square foot free-standing surgery center at 59 Lowes Way, Lowell, Massachusetts since 2007. The Center was initially exempt from Massachusetts clinic licensure and Determination of Need requirements because it was owned and operated entirely by licensed Massachusetts physicians. The Center is certified by the Accreditation Association for Ambulatory Health Care and Medicare. The Center has four (4) procedure rooms. The Center has been licensed by the Massachusetts Department of Public Health (the "Department") as an ambulatory surgery clinic since September 4, 2009.

NEC and AmSurg are forming LLC to own and operate the Center because they believe that, by combining NEC physicians' clinical and operational expertise and AmSurg's resources, management experience and operational experience, they can better ensure that the communities surrounding the Center will have available to them high quality ambulatory surgical care for many years to come.

#### IV. INFORMATION SUBMITTED PURSUANT TO 100 CMR 100.601(E)

- 1. Names of Current Owner, Members, Managers and Officers of the Center
  - a. The name of the current owner of the Center is Northeast Endoscopy Center, LLC ("NEC").
  - b. The members of NEC are:

Geetanjali Akerkar, MD Daniel Beluk, MD Paul Gilmore, MD Franklin Marinelli, MD James Reichheld, MD Michael Roberts, MD Richard Tilson, MD Win Travassos, MD

c. The members of the Board of Managers of NEC are:

Geetanjali Akerkar, MD Daniel Beluk, MD Paul Gilmore, MD Franklin Marinelli, MD James Reichheld, MD Michael Roberts, MD Richard Tilson, MD Win Travassos, MD

- d. The names of the officers of NEC are James Reichheld, MD, President, and Franklin Marinelli, MD, Vice-President.
- 2. <u>Names of Proposed Owners of the Center, including Members, Managers,</u> and Officers, and Individuals With Direct and Indirect Ownership in Such Members
  - a. The name of the proposed owner of the Center is Northeast Endoscopy Center, LLC ("LLC").
  - b. The names of the members of LLC will be AmSurg Holdings, Inc. and the following physicians (or a holding company owned by the following physicians):

Geetanjali Akerkar, MD Daniel Beluk, MD Paul Gilmore, MD Franklin Marinelli, MD James Reichheld, MD Michael Roberts, MD Richard Tilson, MD Win Travassos, MD

The sole stockholder of AmSurg Holdings, Inc. is Envision Healthcare Corporation, a public company that trades on the New York Stock Exchange. The Boards of Directors of AmSurg Holdings, Inc. and Envision Healthcare Corporation are as follows:

Board of Directors of AmSurg Holdings, Inc.

Claire M. Gulmi Christopher A. Holden

Board of Directors of Envision Healthcare Corporation

William A. Sanger Christopher A. Holden Carol J. Burt James A. Deal Leonard M. Riggs, M.D. John T. Gawaluck Richard J. Schnall Steven I. Geringer James D. Shelton Joey A. Jacobs Michael L. Smith Kevin P. Lavender Ronald A. Williams Cynthia S. Miller

c. The names of the members of the Board of Directors of LLC will be:

Debby McMillin Eric Moss Yvonne Visbeen

and three physician members of the former NEC who are residents of the Center's service area.

d. Upon completion of the transactions described above, Phillip Clendenin will be President of LLC and Claire M. Gulmi will be Vice President, Secretary and Treasurer of LLC.

#### 2. Agreement Setting Forth the Terms of the Proposed Change of Ownership

A copy of the binding Letter of Intent, dated January 9, 2017, which sets forth the terms of the proposed transfer of ownership is attached hereto as <u>Exhibit B</u>.

#### 3. <u>Information Regarding Capital Expenditures Associated with the Proposed</u> <u>Change of Ownership</u>

No capital expenditure is contemplated in connection with the proposed transfer of ownership of NEC, other than the purchase price to be paid by AmSurg Holdings, Inc. to acquire a portion of the membership interests in LLC.

#### 4. <u>Information Regarding Change in Services Contemplated as a Result of</u> the Proposed Change of Ownership

There will be no change in services of the Center as a result of the proposed change of ownership.

#### 5. <u>Information Regarding Relationship of the Applicant to Existing Hospitals</u> and Freestanding Ambulatory Surgery Centers

AmSurg Holdings, Inc., which will own sixty percent (60%) of the interests in LLC, is a wholly owned subsidiary of Envision Healthcare Corporation. Among other things, Envision Healthcare Corporation develops, acquires and operates ambulatory surgery centers throughout the United States. As of January 10, 2017, Envision Healthcare Corporation owned a majority interest in 237 ambulatory surgery centers, including Middlesex Endoscopy Center, LLC; Central Massachusetts Ambulatory Endoscopy Center, LLC; MDSINE, LLC; Eastern Massachusetts Surgery Center, LLC; Pioneer Valley Surgicenter, LLC; Boston Out-Patient Surgical Suites, L.L.C.; Boston Endoscopy Center, LLC; and West Bridgewater MA Endoscopy ASC, LLC. A list of Envision Healthcare Corporation's majority-owned ambulatory surgery centers is attached to this application as Exhibit C and a brief description of Envision Healthcare Corporation as Exhibit D.

- 6. <u>Documentation Sufficient to Demonstrate Compliance with the Standards</u> Set Forth in 105 CMR 100.602
  - a. LLC's Operating Agreement will provide for establishment of a Special Approvals Committee that will have responsibility for approval of the following: (i) the approval of LLC borrowings in excess of \$500,000; (ii) additions or conversions to the Center which constitute substantial changes in service; (iii) approval of capital and operating budgets for the Center; and (iv) approval of the filing of an application for determination of need. A majority of the members of the committee will reside in the Center's primary service area and/or health systems area.
  - b. The Massachusetts Division of Medical Assistance ("DMA") was consulted on January 9, 2017, and indicated that access for

Medicaid recipients has not been identified by DMA as a concern at the Center.

- c. Neither LLC nor any other health care facility affiliated with LLC has been found to have engaged in a pattern of practice in violation of the provisions of M.G.L. c. 111, §51(D).
- d. 105 CMR 100.602(d) is not applicable to this application because the LLC is not a hospital.

#### Exhibit A

#### Copy of Published Notice

[Attached]

#### Einhorn, Alan H.

From: Sent: To: Subject: Attachments: Kenneth Camerota <kencamerota@gmail.com> Wednesday, January 11, 2017 8:40 AM Einhorn, Alan H.; jim Fwd: e-Tear sheets SLS\_0111\_P4.pdf; CLS\_0111\_P15.pdf

------ Forwarded message ------From: LPC - MediaOneNE Tearsheets - Lowell Publishing Company <<u>tearsheets@mediaonene.com</u>> Date: Wed, Jan 11, 2017 at 8:39 AM Subject: e-Tear sheets To: LPC - MediaOneNE Tearsheets - Lowell Publishing Company <<u>tearsheets@mediaonene.com</u>> Cc: Carmen Azevedo <<u>cazevedo@mediaonene.com</u>>, <u>Kencamerota@gmail.com</u>

Hello here are pgs 4&15 of the Lowell Sun e-tear sheets you requested for 1/11/2017.

Thank you Rosa Nunez

#### Attorney: Shirley killer deserves a new trial TRIAL/From Page 3

give the jury the option of convicting Gulla of give the jury the option of convicting Gulla of maniaughter, which sug-gerts mutual combat. Gulla and Myrick, a freahman at Flichburg State College, had been dating on and off for four months. Myrick ended the relationship and began dating someone else. On the day of the mur-der, Myrick, who still had an active restrinning order against Gulla due to him past assaults, went wer to hir house to talk to him. He flew into a rage after seeing her teating her new hopfriend. Gulla pumeled Myrick with 11 Mowe to the face.

He stabbed her three times in the head, five times in the abdomen and twice in the back. He cut her throat and shot her between the

the mack. He cut her threat and shot bor between the eyes with a polled gun. He extinguished his litt cigarette on her flesh, then tried to kill himself by cutting his wrist and shooting himself in the head with the pollet gun. At trial, forensic pay-chiatrist Dr. Montgomery Brower testified that Gulla suffers from a bor-derrise personality discr der Stress, eascerbated by alcohol abuse, could have sent Gulla "out of control" on the day of Myrick's murder. At a subgenent hearing for a new trial, Gahvin test-ford that he investigated a lack of comminal responsibil-

hed that he investigated a lack of criminal responsibi-ity defense and spoke to three mental-health experts about it. None would testify that Gulla lacked criminal

main the second insanity defense. Justice Barbara Lenk asked: How could Galvin could present an insanity defense without a medical

expert? ronow Lisa Reamond on Tout and Twitter@lred Maidman argued that mond13\_lisa

defense involved a "tactical doctioo" and "a judgment. call that was far from man-ifestly unreasonable." Ansistant District Attor-ney Jamie Michael Dilninge' docision is correct. "Galvin researched the Isaw of mental impair-ment, "Charles said. The Iack of an expert who would testify to the lack of crimi-nal responsibility would

nal responsibility would "drastically undercut his defense," Charles said. Mental-health expert taken to area hospitals Tuesday Allison Fife, a prosecution witness, testified that Gulla has a personality disorder with traits of other mental illnesses and Asperger's. Despite his awkwardnes

in social settings, Gulla is intelligent and high-functioning, she testified. Fife testified that Gulla

tioning, she testified: Fife testified that Guila knew right from wrong and was capable of forming the intent to kill. Fife tild the jury that Guila's behavior was not driven by mental illnese, but "extraordinar-illy asvers signs of rage." As for allowing the jury to consider a manaleugh-ter conviction, Charles told the S2C that Guila alleges Myrick kit hin, suggesting mutual combat. Charles and, "It is extremely apsculative to infer the victim initiated this fight and that a bite, fifs happened, triggered his violent acts." The S3C took the mat-

s violent acts." The SJC took the mat-r under advisement. Follow Lisa Redmond ter

#### Judge bans Christakos from owning animals

weeks

In Smith-Blackmore's

DOG/From Page 3

tion." She added, "Based on the dog's too thin body condition and evidence of months old\_ Christakos told investigators the dog had been sick for about a month. That morning, Chris-takos awoke to find the repeated houts of infec-tion, her decline likely occurred over a period of dog laying in her own feces, unable to move The emaciated dog

In Smith-Blackmore's opinion, "This dog's gravely-ill health would have been increasingly obvious to a reasonable and prudent pet owner." When the dog was brought to the MSPCA, "she was dying from her inflection," she wrote. The emacisted dog was cold to the touch and could not lift her head from the examination tablo, according to court documents. Christakos signed a consent form to euthanize the dog. In doing an autopsy on the animal, Dr. Marthe Smith-Blackmore. presi-

infection," she wrote. When Parkhurst spoke the animal, Dr. Martha Smith-Blackmore, presi dent of Forensic Veterito Christakos on March 30, he indicated Queenie was sick about six was sick about in: monthe ago, but appeared to get better. She had not been eating much for the last couple of months, Christakos allegedly said, Christakos allegedly said, externation and the same vet for routine sheds or checkups due to financial insues. nary Investigations, LLC., found that Queenie was severely under-weight Instead of weighing about 99 pounds, Queenie weighed 31.5 pounds. She was also

severely dehydrated Smith-Blackmore stated that Queenie suf-fered from a closed-uter-

PUBLIC ANNOUNCEMENT Concerning Northeast Endoscopy Center, LLC

iculion for determination of need will shortly be lided to traveler the one sal Endomcopy Center, LLC ("AEC"), a Maxanchusetta lended labetty cor iony seegery clinic located at 69 Lowen Way, Lowett, MA

ambaking separat dire bodial dir Queen Way. Lanet AM Lie banackan baka antim doorpooral park (Lie dir barn perge sina a Teenasee limiteti habitg campage jata carbiel kolotate Edeboorgo Carlet, LLC (LLC) Folowie (Lie merger) deboging theiding na. La disheare carpitories and way and the sinal anti-deboging theiding na. La disheare carpitories (Lie disheare and theiding and the la disheare target and the language anti-tion of the sinal sinal disheare carpitories (Lie disheare anti-deboging theiding na. Le disheare carpitories (Lie disheare anti-deboging theiding na. Le disheare carpitories (Lie disheare anti-deboging theiding na. Le disheare carpitories (Lie disheare anti-deboging theiding na. Lie disheare anti-deboging

Transies and with to commont to the spotiation must taken and an observation of the spotiation of the

according the second se

issues. Follow Lisa Redmond on Tout and Twitter Bleed-mond 13\_lisa ine infection, "a treatable condition that was allowed to progress to a life-threatening condi-

under the law, Galvin didunder the law, Gaivin did-n't need a medical expert to testify. He admitted it is "certainly tough" not to have an expert, "but it was better than the defense that was presented." Justice Geraldine Hines countered an insan-ity defense it the most dif-ficult defense to prove. Chief Justice Rahb

ficult defense to prove. Chief Juatice Ralph Ganta referred to Billings' decision, saying Galvin's defense involved a "tactical decision" and "

By Robert Mills

afternoon after a crash involving three vehicles, including two that collided head-on, on Broadway Road in Dracut, according to firefighters. Emergency crews were called to Broadway Road at Methuen Road about 4:30 p.m., for a report of a



A blue sedan in which three people were injured in a three-vehicle crash on Broadway Road in Dracut Tuesday afternoon is loaded onto a tow truck

4 hurt in 3-vehicle Dracut crash

head-on crash, according to police-radio broadcasta. They arrived to find a three-vehicle crash involving two SUVs and a sedan. Firefighters at the scone and police-radio broadcasts indicated three people who were in the sedan were taken to Lawrence General Hos-pital, while one of the SUV drivers was taken to Lawrel Ceneral Hospital. The driver of the third vehicle declined to be taken to the hospital, declined to be taken to the hospital,

according to firefightere, who said none of the injuries appeared to be serious. The crash forced crews to close

The crash forced rews to close the outbound lane of Broadway Road in the area, and caused signif-icant traffic backups. It was not immediately clear if anyone would be clear. The crash remains under investigation. Follow Robert Mile on Twitter and Tbut @Robert\_Mile.

ever the Pawtucket Canal. Request the city manager have

the traffic engineer review and comment on new striping along the Hunts Falls Bridge Request the city manager update the council regarding a

UTEC mattress-recycling facility

otentially moving to Lowell from

#### S. Common remains off table for Lowell High ment of the Broadway Street bridge

By Grant Welker gwelker@lowellsun.com

LOWELL - No decision has been made for where a new Lowell High School will be built, but a mes age has been made clear in recent days that it will not be at South Common. Some officials - most notably

DRACUT - Four people were

Some olficials — most notably School Committee member Slave Gendron — have pushed for the state-owned park off Thorndike Street to be reconsidered alter it was already sliminated as being too small and needing legislative approval to replace parkland. There are also asserted improvements are also several improvements planned for the park by the city.

The City Council rejected a motion Tuesday seeking more infor mation on why South Common was eliminated. The School Building eiminated. The School Building Committee had already voted last Thursday to reject a reconsidera-tion of the site. Discussion on Tuesday broad-ened to become more about the

now pass over it. A widening of Thorndike Street between the Lord Overpass and the

Lowell Connector will add

state-funded project is expected to be complete by

executive session, in which the committee discussed that separation agreement right before DeLai's resig-

nation that night. The

selectmen wanted this information to better

understand how the agree ment came to be and whether other options were considered.

> 50% OFF Toys

more lanes to keep traffic flowing through the corri-dor. The \$2.2 million drawbacks of the site itself. Coun-cilor Bill Samaras said he didn't support building on the park site because it's the only sizable green space for residents who live in that area of the site. area of the city. "It feels like an end-run around

the building committee," Councilor Jim Milinazzo said of the effort calling on a report on the South Common aite

Councilors Corey Belanger and John Leahy filed the motion asking for a report on why South Common was eliminated. Only Mayor Ed Kennedy and Jim Leary supported the idea

COUNCIL/From Page 3 basic rebuilding or a more complicated effort that the city is considering again after once rejecting it. That option would raise Thornaicks Street to meet the roadways that more many again after once rejecting it. That option to make the roadways that more many again after once rejecting it. That option to again a strength of the strength of t

improvements on north half of the Hamilton Canal District are expected to start as soon as this spring and wrap up by the fall of 2018. The \$7.8 million federal- and state-funded

a senior-care component. The project was scaled down

according to the city. Watermark, an environ-mental engineering and consulting company, has also planned a \$7.5 million headquarters building but has not signed a deal com-mitting to the project. Imnovementa al South Com-The first phase of improvements at South Com mon are expected to start in April and be complete by August. The \$1.2 million

project includes lighting and walkway improvements. Follow Grant Welker on Twitter and Tout @Sun-

Selectmen seek unredacted copies of agreement BOARD/From Page 3

from disclosure as a public record in their entirety... until such time as the purnose of the executive ses

pose of the executive ses-sion no longer exists." Selectman Kevin Caira, who was unstitied with the response, said he was under the impression that once the agreement was signed and done, the min-uter should be available. He made a molton to ton wrote in a letter to Hull, "Therefore, the pur-pose for which the School Committee entered execu tive session still remains and the minutes from the October 3, 2016 executive He made a motion to 5 **Rogers Toys** 

appeal Benton's response to the public records superviso "It's her opinion that

"It's her opinion that they be withheld," Caira said. "It's my opinion that they be released." Selectman Mike Cham-poux said be believes the School Committee is not releasing the minutes, not because they do not want be do the minutes of the minutes, not because they do not want because they do not want 150 Milddle St., Lowell, MA 978-454-5517 OPEN: MON: SAI. 94 WWW.ROGERSPOOLS COM

ship between the selectmen and School Committee Chairwoman Judy O'Connell agreed, saying that she doubts the com-

session minutes, there is a hope there would be some additional clarity as to how that separation agreement was formed," O'Connell said The selectmen voted at the last meeting to invite members of the School Committee to Monday Committee to Monday night's meeting to get more information on the agree-ment. Hull, who exol the invitation to the School Committee, said be never received a response. The hoard voted 4.1 to appeal Benton's response to its public-records request, with only Cham-poux oppoeed.

Twitter and Tout @Kori Thitt.



The order of the set o

Lawrence.

Request the city manager con Lact the state regarding potential installation of a "roller barrier system" at the end of the Lowell Con- at the end of the Lowell Connector at Gorham Street.
 Request the city manager provide the council with an online for establishing a city-side youth coun cil Request the council refer the

snow emergency ordinance to the council's neighborhoods subcommittee for review. Follow Grant Welker on Twitter and Tout @SunGrant Welker

Hamilton Canal study nearing completion

# ■ Improvements to a pedestriam bridge over the Lower Pawtucket Canal mear the Swamp Locks should start in March and be done by the fall of 2018. ■ Genesis HealthCare first proposed a \$35 million to \$45 million mixed-use building that would include a senior-care component.

The project was scaled down but now again looks like the original vision, Murphy said. "This has been sort of an off-and-on project," he said. If all goes well, the project would start by August,

Grant Welker. session must be withheld

that she doubts the com-mittee is heing defiant, however, she did not see a problem in esking for an appeal. "Having those executive session minutes there is a

poux opposed. Follow Kori Tuitt on



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#### Einhorn, Alan H.

From: Sent: To: Subject: Attachments: Kenneth Camerota <kencamerota@gmail.com> Tuesday, January 10, 2017 8:35 AM Einhorn, Alan H.; jim; Frank Marinelli Fwd: E-Tear sheet SLS\_0110\_P4.pdf

------ Forwarded message ------From: **rnunez** <<u>rnunez@lowellsun.com</u>> Date: Tue, Jan 10, 2017 at 8:31 AM Subject: E-Tear sheet To: LPC - MediaOneNE Tearsheets - Lowell Publishing Company <<u>tearsheets@mediaonene.com</u>> Cc: KENCAMEROTA@gmail.com, Carmen Azevedo <<u>cazevedo@mediaonene.com</u>>

Hello Ken, here is the e-tear sheet you requested. Lowell Sun 1/10/17 pg4

#### LOCAL NEWS

Hooray for the home team

**ARREST LOG** 

- Samuel Nievas, 37, 156 Chapel SL; disorderly conduct, resisting arrest, associated battery with a dangerous weapon (door), executively a data

dangerous weapon (door), assauli with a dangerous weapon (chair), — Priscilla Young, 49, 219 Jackson St., Unit 121; warrant (probation violation), — Walezka Carmona, 23, 00 Milditeze Dodu distubbe

22 Middlesex Park; disturbing

22 modesex ran, instraining — Jaseph Oliveira, 21, no known address, attempted breaking and entering, break-ing and entering motor vehi-cle.

- Michael Luppold, 54, Dracut; driving under the Influ-

ence. — Andrea Mollugh, 34, Georgetown, theft, willful con-cealment. — Jonathan Darevich, 22, Peiham; driving under the Influence.

site are still unknown and that the essence of the whole meeting was

that "we're looking for less contami

O'Connell, did say that Machet

said they would make sure this

issue does not get forgotten with upcoming changes in elected offi-

cials Selectman Mike Champoux

expressed his concern with President-elect Donald Trump coming in, who may make an appointment to

the Surface Transportation Board

The official comment period for

meet separately in the near future,

who shares his pro-busin

approach

nation, not more

Pelham

ence

— Marvia Winston, 39, no known address; (respassing, disorderly conduct,

Lowell

#### Lowell man faces many charges in Salem, N.H. By Chris Lisinski

SALEM, N.H. - A SALISM, N.H. — A Lowell man was arrested Saturday on a number of charges after allegedly threatening a woman with a handgun, driving while intoxicated and

while intoxicated and headbutting a police offi-cer while resisting arrest, according to a police. On Saturday, Anthony Buez, 29, allegedly approached a woman sit-ting in a car and tapped on her window with a silver handson, police said. The handgon, police said. The woman called 911 and fied the scene, and Baez chased after her in his car until he

after her in his car until he cranked near 289 South Hroadway. He then heft the scene and was stopped by police near the intersection of South Broadway and Veterana Memorial Park-way, police said. Officers determined that Baes was "highly intoxicated and uncooper-ative." He was taken into castedy for conduct after

custody for conduct after an accident and driving while intericated but or department for process-ing, he refused to identify himself and became ter and Tout @Chris Lizinski "physically combative."

Bases allegediy bead-butted one officer in the face, and several officers were needed to get him under control, the press release stated. He was taken to the county juil in Brentwood, N.H. to be held. Evice conformed

## Police confirmed acc's identity at the jail. here's nonroy at the jun-fle was charged with two counts of simple assault, transporting drugs in a motor vehicle, possession of a controlled drug (mari-juana), two counts of an open container, three counts of criminal threat-ening, disobeying an offi-cor, littering, driving after suppension, resisting arrest or detention, con-duct after an accident and driving while intoxicated. However, police and a search of Bace's vehicle and the area could not locate the handgon with which he allegedly threat-end the female driver. He was charged with two

Baex was held in jail over the weekend and was scheduled to be arraigned Monday at 10 a.m. in the 10th Circuit Court District Division, but the results of that proceeding were not immediately available. Follow Chris on Twit-

#### Trial delayed for wrestling champ Dokos and tried upsuc

DOKOS/From Page 3

be was taken to the

cessfully to punch him before Dokos punched the victim twice in the face But Ferreira and Tewksbury police allege that as a drunken allege that as a drunken Bonugli sat on a couch at 3 am., Dokos "stormed" into the living room and punched Bonugli in the face up to six times. Unconscious after the first punch, police say Bonugli suffered a con-cussion, a broken orbital bone, and needed surgery Maxwell were indicted last month on perjury charges, The Middlesex District Attorney's Office alleges that investigators learned that neither Fer-

learned that neither Fer-reira nor Maxwell were at the party. Ferreira and Maxwell have pleaded not guilty to the charges and were bone, and needed surgery to wire his broken jaw shut, Bonugli's father told released on personal recognizance. Their next

police that his son and Dokos had an ongoing issue and that Dokos court date is a pretrial conference on Feb. 3. allegedly told his son that he would "get him" when he least expected it. During Dokos' danger-

GOLDEN

GLOVES

Dokee also has an unrelated assault and hattery charge that allegedly involved throw-ing a bottle of Gatorade at a 15-year-old boy on May 6, 2016, That case is scheduled for a further ousness hearing shortly after his arrest last July, Dokos' girlfriend Amanda Ferreira, and his best ferreira, and his best friend, Fox Maxwell, tes-tified that they were at the party and that Bonugli was the aggresscheduled for a further hearing on Feb. 3. Dokos, a 2016 Tewks-

bury High School gradu-ate, is a 2016 Division 2 sor. Ferreira and Maxwell State Wrestling Cham pion. Follow Lisa Redmond

CHAMPIONS HELPING CHARITIES

SUNULAL TILKETS STANT AT 13 00 STUL SEASON VICKETS STANT AS AT 15 00

LOWELL MERTINAL AUDIGIOUN SD EAST NETHIMAEK ST LOWELL MA 310 03 166011 WWW LOWELL AUDITOR JM L

Dokos also has an

Lestified that each wit-nessed part of the inci-dent, but both testified that Bonugli shoved on Tout and Twitter@lred-mond13\_lisa\_



Teydin Romanowsky, whose husband is team physician, watches the UMass Lowell home basketball game Saturday with sons Aleksi, 4, left, and Coby, 3, with whom she was doing a cheer.

#### Board enlists pols to fight Olin plan that all of the carcinogens at the

Selectmen want transrail plans blocked at Superfund site

By Korl Tuitt

WILMINGTON - Selectmen WILMINGTON — Selectmen met with representatives of the leg-islative delegation in Booton last month, seeking political help in stopping the proposed New England Transrail development at the Olin Chemical Superfund site. The meeting was organized by Kate Machet, Sen. Ed Markey's medical integentiative Bringenn

Kate Machet, Sen. Ed Markey's regional representative. Represen-tatives from the offices of U.S. Rep. Seth Moulton and U.S. Sen. Eliza-beth Warren were also present. Town Manager Jeff Hull, Selectmen Chairwoman Judy O'Connell and Selectman Mike McCoy represented the town of Wilmington at the meet-

ing. "My sense was that the congres-sional delegation was very support-ive and receptive to the commenta that were made," Hull said. "The Bend of Selectmen wrote

The Board of Selectmen wrote and sent letters to Moulton, Markey and sent retters to Moulton, marke and Warren in November, seeking their help in stopping the develop-ment. New England Transrail has proposed to acquire, construct and rehabilitate more than 16,000 feet

of track at the Olin property, located at 51 Earnes St. NET's goal is to use the area to transport a variety of materials, including, biofuels and steel. The Surface Transportation Board will have the ultimate say or whether or not the project is approved. \*We made a number of, I

"We made a number of, I thought, very important points," Hull aid. "One being that this area has aiready been traumatized, if you will, by a Superfund aite. To then again, allow for this kind of a trans loading facility, just adds insult to injury." Although the development pri-marily impacts Wilmington, it will also have some affect on Wohurn. Hull invited Wohurn Mayor Scott Galvin, who was present at last

would be doing more research on the topic before making any deci-

the topic before making any deci-sions, according to O'Connell. "It was a very positive first step," O'Connell said, "I remain hopeful that we will continue to work with the respective people involved." McCoy wanted to remind people

according to Hull, to discuss what the next steps should be in tackling the issue. Follow Kori Tuitt on Twitter and

the proposed project has been closed, but there is still hope for Wilmington. Galvin, who was present at last month's meeting along with other representatives of the city. Machet said the delegation "One of the advantages that the delegation has is that they're not constrained by the comment deadlines that we are " Hull said. The delegation is expected to



#### Wild Jan. extremes 'absolutely normal' buses and difficult to keep buildings WEATHER/From Page 3

can, and put some salt down," Field

The ice brought by last weekend's storm has already frustrated much of the southern East Coast. School systems across North Carolina went shead early Sunday and

canceled Monday's classes in part because of icy roads, but also because of bitter cold temperatures making it dangerous for children without proper clothes to wait for

warm. Many schools and government offices were closed Monday. North Carolina State University also canceled classes. At least four deaths have been blamed on the East Coast storm,

morning, Gov. Ray Cooper told the Associated Press. The other three deaths related to the storm courred in Wingins, Geor-gia and Kentucky, and officials said they were the result of cares traveling on roads made slick by ice. Other traffic deaths were being investi-gated to determine if weather played a factor.

a factor Material from the Associated Press was used for this article. Follow Todd Feathers on Twitter and Tout &ToddFeathers.

## store robber vields drug.

said At one point, police heard two loud thude Police found a handgun

and box of ammunition had fallen on the floor. Police recovered two handguns — a Colt and Smith & Wesson — and

Smith & Wesson — and multiple rounds of ammu-nition. Defense attorney Thomas Combs asked for lower bail noting that there multiple people in the home. The drugs and firearms could have belonged to one of them.

belonged to one of them No one was arrested for the armed robbery. Lay is scheduled for a Feb. 7 probable-cause

hearing. Follow Lisa Redmond on Tout and Twitter@lred nd 13 lisa



The estimation of seed will shortly be field to im-metally Contact IIC ("NIC") - Measachustite Amilio component parts. NHC will fast merge

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who wigh to according to the application must extend with (20) days of the data of this indust on the data the application in Repairment of Public tracks, Alexand agreente ar title bolan e die i sonnert al Aulie frank, Aussiss Westwegen Ziner, Brahm, Manadi Darvies mie wegengene z politi-ie Gegentweit al Public Frank al die Take al die entieren die das die sog ternet wegenalene. The applica-





## PUBLIC ANNOUNCEMENT CONCERNING NORTHEAST ENDOSCOPY CENTER, LLC

Hunt for



#### multiple IDs, Lomanno



#### Exhibit B

Copy of Binding Letter of Intent

[Attached]

1

## AMSURG

1A Burton Hills Boulevard Nashville, Tennessee 37215 PHONE 615.665.1283 TOLL FREE 800.945.2301 FAX 615.665.0755 www.amsurg.com

January 9, 2017

Geetanjali Akerkar, MD Daniel Beluk, MD Paul Gilmore, MD Franklin Marinelli, MD James Reichheld, MD Michael Roberts, MD Richard Tilson, MD Win Travassos, MD Northeast Endoscopy Center, LLC 59 Composite Way Lowell, MA 01852

This binding Letter of Intent is to confirm our mutual intent for AmSurg Holdings, Inc. or a wholly owned subsidiary of AmSurg Holdings, Inc. ("AMSURG") to acquire a 60% ownership interest (the "AMSURG Interest") in Northeast Endoscopy Center, LLC ("NEC"), which is currently owned, directly or indirectly, by Geetanjali Akerkar, MD, Daniel Beluk, MD, Paul Gilmore, MD, Franklin Marinelli, MD, James Reichheld, MD, Michael Roberts, MD, Richard Tilson, MD and Win Travassos, MD ("Physician Owners"). Our mutual understanding is as follows:

- 1. AMSURG will purchase the AMSURG Interest for a purchase price of \$ , less an amount equal to 60% of the outstanding indebtedness of NEC as of the date the transaction contemplated hereby is consummated (the "Closing"), as detailed on Exhibit A. The purchase price may be adjusted upward or downward subject to due diligence. The purchase price will be paid in cash at Closing. NEC will retain at Closing cash and cash equivalents necessary to satisfy certain accrued liabilities, vendor payments and outstanding checks as mutually agreed to by the parties. The Physicians Owners will be distributed all of NEC's remaining cash and cash equivalents immediately prior to Closing in accordance with their pre-Closing ownership percentages.
- 2. The parties will enter into a mutually acceptable definitive purchase agreement ("Definitive Agreement") that is consistent with the terms of this Letter of Intent, and includes such representations, warranties, covenants and conditions as are typical for a transaction of this nature.
- 3. Prior to the Closing, the parties will submit to the Massachusetts Department of Public Health (the "Department") a Transfer of Ownership Determination of Need ("DON") application seeking DON approval from DPH of AMSURG's acquisition of the AMSURG Interest.
- 4. At or prior to the Closing, NEC will convert or merge into a Tennessee limited liability company (the "Company"), in either case retaining the tax identification number and provider number of NEC, and will amend and restate its Operating Agreement on terms mutually agreed by the parties. At the Closing, AMSURG will become a member of the

Company and the Company will apply for a new ambulatory surgery center license based on the change of ownership. The Physician Owners may, upon mutual agreement of the parties hereto, elect to hold their ownership in the Company through a newly formed holding company.

- 5. Following the Closing, management of the Company will be overseen by a Board of Directors having equal representation from the Physician Owners and AMSURG. The Board of Directors will act by majority vote with each director having one vote. To satisfy Massachusetts DON regulations for expedited transfer of ownership review (105 CMR 100.602), the governing board of the Company will also appoint a committee comprised in majority of residents of the ASC's primary service area, and will delegate to that committee the authority to determine by majority vote, with each committee member having one vote, the following matters: (i) approval of borrowings in excess of \$500,000, (ii) additions or conversions which constitute substantial changes in service, (iii) approval of capital and operating budgets, and (iv) approval of the filing of any application for determination of need. No other governing board authority will be delegated to any committee, officer or agent of the Company without the approval of the governing board of the Company, except as otherwise provided in the amended and restated Operating Agreement of the Company.
- 6. The Operating Agreement will provide that, following the Closing, AMSURG will provide certain management and administrative services (the "Management Services") necessary to operate the Company's free-standing ambulatory surgery center ("ASC") in an efficient and business-like manner and in accordance with prevailing industry standards without charge. All Management Services will be provided at the direction and under the supervision of the Board of Directors, except to the extent delegated by agreement of the parties. The Operating Agreement will also require the Physician Owners to provide the ASC with a Medical Director and a Performance Improvement Chairman who are reasonably acceptable to the governing board of the Company. The Medical Director and Performance Improvement Chairman positions will be uncompensated unless the Physician Owners elect to compensate those positions at their own expense.
- 7. The Operating Agreement will provide that neither the Physician Owners nor any of their respective Affiliates will have any direct or indirect ownership interest in, or manage, lease, develop or otherwise have any financial interest in any business or entity (other than a physician office practice that does not perform surgical procedures for which facility or tray fees are charged in addition to standard professional fees) competing or planning to compete with the Company within a twenty-five (25) mile radius of the ASC (the "Market Area"), or become an employee of a hospital or an Affiliate of a hospital or enter into any contract or other arrangement (whether as a result of his or her employment or otherwise) with a hospital or an Affiliate of a hospital located within the Market Area that requires or incentivizes him or her to perform procedures at any hospital or facility affiliated with a hospital in the Market Area until the later of (i) five (5) years from the date of Closing or (ii) two (2) years after the applicable Physician Owner ceases to be an owner of the Company. Subject to due diligence by AMSURG, the non-competition covenant will contain certain mutually agreed upon exceptions to permit Physician Owners to continue to perform certain procedures in their offices that are not currently performed in the ASC. As used in this Section 7, the term "Affiliate" shall mean, with respect to any individual or

Entity, any individual or other Entity directly or indirectly controlling, controlled by or under common control with such individual or Entity. As used in this Section 7, the term "Entity" shall mean any corporation, partnership, trust, limited liability company or other entity.

- 8. The Operating Agreement will require each Physician Owner to sell his or her interest to the remaining Physician Owners or another physician reasonably acceptable to the remaining Physician Owners and AMSURG in the event that he or she, among other things, (i) becomes disabled, dies or otherwise ceases the practice of medicine, (ii) leaves the market area in which the ASC is located, (iii) loses his or her medical license, is excluded from Medicare or Medicaid, or is convicted of a health care felony, or (iv) violates the restrictions regarding ownership in a competing facility.
- 9. At or prior to the Closing, the management agreement between NEC and Kenneth Camerota will be terminated. Any management fees due under such agreement shall be paid by NEC at or prior to the Closing.
- 10. At or prior to the Closing, NEC or a wholly owned subsidiary of NEC, shall be the exclusive provider of anesthesia services for NEC. After the Closing, AMSURG will provide management and administrative services necessary to operate the anesthesia business on terms mutually agreed by the parties.
- 11. The Operating Agreement will stipulate that AMSURG will not sell, transfer or assign its interest in the Company to a local hospital without the consent of a majority of the Physician Owners.
- 12. Each of us shall be responsible for our own expenses incurred in connection with the proposed transaction.
- 13. The Closing is contingent upon approval by AMSURG's and NEC's governing boards.
- 14. From the date of execution of this Letter of Intent until the earlier of (i) ninety (90) days from such execution date, or (ii) termination of this Letter of Intent, NEC and its members, affiliates and representatives will not without the approval of AMSURG (a) offer for sale all or substantially all of the assets of, or ownership interests in, NEC or the ASC, (b) solicit offers to buy all or substantially all of the assets of, or ownership interests in, NEC or the ASC, (c) hold discussions with any party (other than AMSURG) looking toward such an offer or solicitation or looking toward a merger or consolidation of any entity owning any such assets or ownership interests, or (d) enter into any agreement with any party (other than AMSURG) with respect to the sale or other disposition of such assets or ownership interests or with respect to any merger, consolidation or similar transaction involving an entity owning any such assets or ownership interests. For the avoidance of doubt, the foregoing restriction shall not prevent NEC from offering or selling a minority interest to individual physicians; provided that NEC promptly provides notice to AMSURG following any such sale of a minority interest to an individual physician.
- 15. This Letter of Intent may be terminated immediately without cause by AMSURG or NEC upon written notice to the other party and all obligations and liabilities of the parties hereto

under this Letter of Intent shall terminate upon such termination; provided, however, that Sections 12, 15 and 16 of this Letter of Intent shall survive any such termination.

16. The parties shall maintain this Letter of Intent in confidence and shall not disclose it or its contents to any third party, except for disclosure to their respective attorneys, representatives, officers, boards and employees on a need to know basis and such disclosure as AmSurg and NEC mutally agree is permissible to meet the requirements of Section 3 of this Letter of Intent. Except as otherwise contemplated by this Section 16, no party shall make any public announcement or release to the press concerning this Letter of Intent without the prior written consent of AmSurg and NEC.

AmSurg Holdings, Inc.

Rob McCullough Vice President, Development

Accepted and agreed to this <u>ah</u> day of <u>Junny</u>, 2017:

Northeast Endoscopy Center, LLC

By: Name: tune ( Title: Manun -/ Men

Geetanjali Akerkar, MD

Gilmore, MD Janaes

Richard Tilson, MD

Daniel Beluk, MD

Franklin Marinelli, MD Mitte

ma

Michael Roberts, MD

Win Terren

Win Travassos, MD

#### AMSURG Northeast Endoscopy Center, LLC

#### EXHIBIT A

#### MEMBERSHIP INTEREST VALUATION

Total Purchase Price

Less outstanding indebtedness: Line of credit Current portion of note payable, bank Notes payable, bank, net of current portion Total Debt AMSURG Purchased Interest AMSURG Share of Debt

Total Cash at Closing

(1) Debt balances as of 6/30/16. Will be adjusted to actual at Closing.

#### Exhibit C

List of Envision Healthcare Corporation's majority-owned Ambulatory Surgery Facilities

[Attached]

3

Endoscopy Center of South Bay, L.P. The Endoscopy Center of Washington, D.C., LP. The Maryville ASC The Endoscopy Center of Santa Fe, L.P. The Endoscopy Center of Southeast Texas, L.P. The Endoscopy Center of St. Thomas, L.P. The Endoscopy Center of Topeka, LP. The Endoscopy Center of Knoxville, LP. The Endoscopy Center of Knoxville, L.P. EyeCare Consultants Surgery Center, LLC The Knoxville Ophthalmology ASC, LLC The Westglen Endoscopy Center, LLC The Abilene ASC, L.P. The Cincinnati ASC, LLC The Willoughby ASC, LLC The Columbia ASC, LLC The Palmetto ASC, L.P. The Northwest Florida ASC, LP. The Hillmont ASC, L.P. The Melbourne ASC, LP. Montgomery Eye Surgery Center, LLC The Boca Raton Ophthalmology ASC, LLC The Phoenix Ophthalmology ASC, LLC The Independence ASC, LLC The Independence ASC, LLC The Independence ASC, LLC The Abilene Eye ASC, L.P. The Crystal River Endoscopy ASC, L.P. The Oklahoma City ASC, LLC The Chevy Chase ASC, LLC The Wichita Orthopaedic ASC, LLC The Ocala Endoscopy ASC, LP. The Burbank Ophthalmology ASC, LP. The La Jolla Endoscopy Center, L.P. AmSurg Northern Kentucky GI, LLC Mount Dora Ophthalmology ASC, LLC Northside Gastroenterology Endoscopy Center, LLC AMSURG Kentucky Ophthalmology, LLC AmSurg Louisville GI, LLC The Minneapolis Ophthalmology ASC, LLC The Cape Coral/Ft. Myers Endoscopy ASC, LLC The Baltimore Endoscopy ASC, LLC The Sun City Ophthalmology ASC, LLC The El Paso ASC, LP The Toledo Endoscopy ASC, LLC The Fayetteville ASC, LLC The Oakhurst Endoscopy ASC, LLC

Legal Name

34940 Ridge Road 101 NW First Street 2752 Zelda Road 1124 Weisgarber Road 1249 Ambler 23560 Madison Street 2021 K Street NW 1706 East Lamar Alexander Parkway 1630 Hospital Drive 950 North 14th Street 4230 Harding Road 2200 Southwest 6th Street 11440 Parkside Drive 801 Weisgarber Road Address1 6412 West Gulf to Lake Highway 9275 Montgomery Road 5530 Wisconsin Avenue 2739 Laurel Street 1160 SE 18th Place 2140 West 68th Street 204 B East 19th Street 1401 Apollo Boulevard 16663 Midland Drive 8424 Naab Road 8401 Golden Valley Road 950 Northwest 13th Street 10541 West Thunderbird Boulevard 4841 Monroe Street 300 East Osborn Road 9601 Northeast 79th Street 5330 North Oak Trafficway 3800 South Whitney 3344 North Futrall Drive 2120 Antilley Road 7550 West Village Circle 1528 Bethlehem Pike 9850 Genesee Avenue 340 Thomas More Parkway 1907 Highway 35 17564 U.S. Highway 441 1400 Poplar Level Road 7152 Coca Sabal Lane 700 Geipe Road 1300 Murchison 13313 North Meridian Avenue 2829 West Burbank Boulevard 1400 Poplar Level Road Suite 103 Suite 1B Suite 100 Suite 109 Suite A Suite 200 Suite 400 Suite 100 Suite 100 Address2 Suite 1 Suite 180 Suite 111 Suite 102 Suite 100 Suite 100 Suite 3 Suite 400 Building B Suite 500 Suite B Suite 2 Suite 102 Suite B Suite 110 Suite 200 Suite T-11 Suite 980 Suite 160B Suite 9 Suite 2 Suite 220 Suite 104, Old Post Office Place Suite 3-G Suite 340 El Paso Ocala Hialeah Evansville City Vice Cincinnati Chevy Chase Wichita Columbia Knoxville Sun City Toledo Phoenix **Crystal River** Oklahoma City Willoughby Panama City Flourtown Melbourne Montgomery Knoxville Shawnee Abilene Torrance Washingtor Maryville Santa Fe Beaumont Nashville Topeka Crestview Hills Golden Valley Fort Myers Boca Raton Catonsville Kansas City Independence Fayetteville Abilene Cnoxville Burbank La Jolia Oakhurst Mount Dora Indianapolis Louisville Louisville Kansas City 우 MO S S ₽Ŗ 끹 모 Š M 모 S S 끹 Р 끹 ΡĂ Z Z Z Z Z Z Z R Z MN Z Z S Z Z State 553 Ζ Ч ź Ż হ Š ٣ 끹 ₿ R ž R ¥ 45242-7779 44094-4197 47708-1220 37909-2600 66217-3042 90505-4709 37804-6204 87505-4772 66606-1707 67205-9364 34471-5422 32405-4707 19031-2025 32901-3179 36106-2694 37205-4900 37934-2658 37909-2707 Zip Code 91505-2357 92037-1234 41017-5101 07755-2760 55427-4488 33486-2310 85351-3006 43623-4390 85012-2383 64158-1117 64118-4625 64055-6739 79606-5211 34429-7622 73120-8316 20815-4467 29204-2028 33016-1815 79601-231: 20006-101; 77702-1103 32757-6711 46260-1975 40217-1309 40217-1309 33908-4263 21228-4577 79902-4838 72703-4057

The Dover Ophthalmology ASC, LLC The Las Vegas East Ophthalmology ASC, LLC The Blue Ridge/Clemson Orthopaedic ASC, LLC Los Angeles-Inglewood Endoscopy L.P. The Sarasota Endoscopy ASC, LLC The Newark Endoscopy ASC, LLC Bloomfield Eye Surgery Center, LLC The Bel Air Endoscopy ASC, LLC The Surgery Center of Middle Tennessee, LLC The Suncoast Endoscopy ASC, LP. The Middletown Endoscopy ASC, LLC The Metairie Ophthalmology ASC, LLC The Hutchinson Ophthalmology ASC, LLC The Waldorf Endoscopy ASC, LLC St George Endoscopy Center, LLC The Winter Haven/Sebring FL Ophthalmology ASC, LLC The Winter Haven/Sebring FL Ophthalmology ASC, LLC The Rogers AR Ophthalmology ASC, LLC The Lewes DE Endoscopy ASC, LLC The Kingsport TN Ophthalmology ASC, LLC The Tulsa OK Ophthalmology ASC, LLC The Columbia TN Endoscopy ASC, LLC The Paducah Ophthalmology ASC, LLC The Southfield Endoscopy ASC, LLC The Alexandria Ophthalmology ASC, LLC The Columbia ASC Northwest, LLC The Northern NV Endoscopy ASC, LLC The Temecula CA Endoscopy ASC, LP. The San Antonio TX Endoscopy ASC, LP The San Antonio TX Endoscopy ASC, LP The Tampa FL Endoscopy ASC, LLC The Greenville ASC, LLC The Casper WY Endoscopy ASC, LLC The Escondido CA Endoscopy ASC, LP The Sun City AZ Endoscopy ASC, LLC Blue Water ASC LLC The Raleigh NC Endoscopy ASC, LLC The Raleigh NC Endoscopy ASC,LLC The Raleigh NC Endoscopy ASC, LLC The West Palm Beach FL Endoscopy ASC, LLC Gainesville FL Orthopaedic ASC, LLC The Edina MN Ophthalmology ASC, LLC The Rockledge FL Endoscopy ASC, LLC The Pueblo CO Ophthalmology ASC, LLC The takeland FL Endoscopy ASC, LLC The San Antonio TX Endoscopy ASC, LP The Overland Park KS Endoscopy ASC, LLC The Rockville MD Endoscopy ASC, LLC

Suite 200 Suite 100	15005 Shady Grove Road 10200 West 105th Street
Sulfa TTO	400 cast valley Parkway 1441 Wilkins Circle
Suite 700	13640 North 99th Avenue
	920 River Centre Drive
Suite 210	8300 Health Park
Suite 202	1505 SW Cary Parkway
Suite 101	2417 Atrium Drive
Suite 201	1117 North Olive Avenue
	4600 Newberry Road
	3124 West 70th Street
	5250 Kietzke Lane
Suite 102	1974 Rockledge Boulevard
	3340 Lakeland Hills Boulevard 1407 Earlian Boulevard Wast
Suite 208	25150 Hancock Avenue
Suite 120	2833 Babcock Road
Suite 110	150 East Sonterra Boulevard
	520 East Euclid Avenue
Suite B	368 East Riverside Drive
Suite 100	4809 North Armenia Avenue
	5030 US Highway 27 North
	409 Avenue K, Southeast
	3737 West Walnut
	34444 Kings Street Row
Suite 100	999 Executive Park Boulevard
	7191 South Yale Avenue
	1510 1/2 Hatcher Lane
	100 Medical Center Drive
	14 Hawthorne Park Court
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Suite 102	2 North Avenue
Suite 120	1050 North James Campbell Boulevard
1 1 9	3621 East Forest Drive
	257 North Breiel Boulevard
Suite 100	3900 Veterans Memorial Boulevard
	3373 Pecos MicLeod 1708 East 23rd Street
JULE ZUC	TARA CIENTRAL PORTAGO
Chito 200	10620 Clonico Boulevard
Suite 200	2210 Rahia Vista Street
Suite 200	3510 Old Washington Road

Sebring Lewes Tulsa Greenville Troy Dover Bel Air Seneca Raleigh Reno San Antonio St. George Winter Haven Rogers Kingsport Columbia Bloomfield Columbia Middletowr Hutchinson Los Angeles Sarasota Waldorf Edina Pueblo San Antonio San Antonio Paducah Alexandria Columbia Newark Inverness Metairie Las Vegas Casper Sun City **Ve** Raleigh West Palm Beach Gainesville Lakeland Murrieta Tampa Overland Park Rockville Escondido Port Huron Rockledge MD Ş S S Έ Ъ Р Ň Ś Р 8 ドベバズム Ч 끰 F A R T Q T Y S M A S R C R ¥ Z Ч 우 2 ភ ଜ ନ୍ଧି ବ୍ 8 ≳ ≦ S NO 37660-4639 06002-3450 67502-1114 89121-3803 84790-6898 33870-1354 33880-4126 19958-478 38401-4825 29615-3194 48084-5435 71303-2717 19713-2102 19901-4660 38401-6409 34453-0787 45042-3807 90045-3119 34239-2710 81008-2003 33603-1436 72756-1839 74136-6326 42003-7909 29212-1754 21014-2303 29678-4549 20602-3235 66212-5750 82601-1337 92025-3366 85351-3028 48060-4463 27615-4730 27511-6219 27607-6673 33401-3520 32607-2247 55435-4227 89511-2073 32955-3723 33805-1974 92562-5985 78229-4894 78258-4099 78212-4414 70002-5634 20850-6358

Western Washington Endoscopy Centers, LLC Western Washington Endoscopy Centers, LLC Western Washington Endoscopy Centers, LLC Greenspring Station Endoscopy, LLC The San Luis Obispo CA Endoscopy ASC, LP The San Luis Obispo CA Endoscopy ASC, LP The Lake Bluff IL Endoscopy ASC, LLC The Main Line PA Endoscopy ASC, LP The Greensboro NC Endoscopy ASC, LLC The Laurel MD Endoscopy ASC, LLC The Tulsa OK Endoscopy ASC, LLC The St. Cloud MN Ophthalmology ASC, LLC The Salem OR Ophthalmology ASC, LLC The Yuma AZ Endoscopy ASC LLC Maryland Endoscopy Center LLC The Scranton PA Endoscopy ASC, LP The Orlando FL Endoscopy ASC LLC The Orlando FL Endoscopy ASC LLC Western Washington Endoscopy Centers, LLC Western Washington Endoscopy Centers, LLC Glendora CA Endoscopy ASC, LP The Silver Spring MD Endoscopy ASC, LLC The Lancaster PA Endoscopy ASC, LP The Oakland CA Endoscopy ASC, LP The Main Line PA Endoscopy ASC, LP The Main Line PA Endoscopy ASC, LP The Shenandoah TX Endoscopy ASC, LLC The Arcadia CA Endoscopy ASC, LP The Nashville TN Ophthalmology ASC, LLC The Torrance CA Multi-Specialty ASC LLC The El Dorado AR Multispecialty ASC, LLC The San Diego CA Multi Specialty ASC, LLC The Pottsville PA Endoscopy ASC, LP Ocean Endosurgery Center, LLC The Metairie LA Endoscopy ASC, LLC The New Orleans LA Uptown West Bank Endoscopy ASC, LLC The New Orleans LA Uptown West Bank Endoscopy ASC, LLC The Rockville ESC North MD Endoscopy ASC, LLC The South Bend IN Endoscopy ASC, LLC The Glen Burnie MD Endoscopy ASC, LLC The Pikesville MD Endoscopy ASC, LLC The Baton Rouge LA Endoscopy ASC, LLC Poway CA Multi Specialty ASC, LLC The Glendale AZ Endoscopy ASC, LLC The Altamonte Springs FL Endoscopy ASC, LLC The Conroe TX Endoscopy ASC, LLC The Mesquite TX Endoscopy ASC, LLC The Kissimmee FL Endoscopy ASC, LLC

1838 Greene Tree Road 9103 Jefferson Highway 623 Maitland Avenue 2704 North Galloway Avenue 1794 South Barranca Avenue 48 Tunnel Road 3333 Kingman Street 1111 Medical Center Boulevard 2820 Napoleon Avenue 15005 Shady Grove 10801 Lockwood Drive 2112 Harrisburg Pike 53830 Generations Drive 300 Frank Ogawa Plaza Riddle Memorial Hospital Health Care Center II 325 West Central Avenue 333 East City Line Avenue2 Bala Plaza 111 Vision Park Boulevard 488 East Santa Clara Street 907 Rivergate Parkway 23500 Madison Street 1593 Yancyville Street 2704 Vine Street 7350 Van Dusen Road 4200 East Skelly Drive 2055 North 15th Street 1330 Commercial Street SE 1030 West 24th Street 100 West Road 517 Ash Street 2861 South Delaney Avenue 11140 West Colonial Drive 11216 Sunrise Boulevard East 2727 Hollycroft Northwest 1703 South Meridian 34503 9th Avenue South 3209 South 23rd Street 10751 Falls Road 1320 Las Tablas 77 Casa Street 101 Waukegan Road 7704 Quarterfield Road 5823 West Eugie Avenue 1501 River Pointe Drive 715 Oak Commons Boulevard 129 Route 37 West 15525 Pomerado Road 7485 Mission Valley Road 1088 West Baltimore Pike, Suite 24 Media Suite I Suite 160 Suite B Suite 115 Suite 1 Suite B Suite 3 Suite 201, Third Floor Suite 203 Suite 106 Suite 980 Suite 460 South Suite 700 Suite 300 Suite 110 Suite 135 Suite IL 30 Suite 102 Suite C 2020 Suite 100 Suite 230 Suite 100 Suite 480 Suite 240 2nd Floor Suite 425 Suite A Suite 103 Suite 202 Suite 323 Lower Leve Suite I Suite 180 Suite E-2 Suite 106 Suite B Suite 1100 Suite 260 Suite 102 Yuma Laurel Tulsa Marrero Rockville Silver Spring Lancaster South Bend Oakland Malvern Bala Cynwyd Goodlettsville Greensboro El Dorado St. Cloud Salem Towson Scranton Orlando Ocoee Puyallup **Gig Harbor** Puyallup Lutherville San Luis Obispo Lake Bluff San Diego Mesquite Metairie New Orleans The Woodlands Arcadia Federal Way Tacoma Baton Rouge Poway Glendale Altamonte Springs Conroe Glendora Kissimmee Pottsville Toms River Forrance [empleton Glen Burnie Baltimore Ś δ F ≳ 72 8 AR 잊 QR R ₹ Ś XX Ň Š M S 8 PA PA PA ž S NC M ¥ PA Ч P 5 ς ς 7 7 S 邗 8 Z 5 ⋝ ⋝ ß N PA z Z R 91740-5421 08755-6435 94612-2070 91006-7230 37072-2324 90505-4702 71730-2164 56303-1543 97302-4206 85364-8384 21204-2358 32806-5409 34761-3300 98374-8848 98335-1312 98371-7590 98003-8726 93465-971: 93405-5804 60044-3013 92108-4407 34741-4213 17901-8766 20850-6374 20901-1588 17601-2644 46635-1557 19063-5146 19355-3265 19004-1509 77384-3005 27405-6948 20707-5268 74135-3235 18509-2903 98405-1602 21093-4570 21061-441 21208-7100 85304-1277 32701-6823 70006-4236 70072-3155 70115-8291 70809-2440 92064-2477 77304-2861 75150-6378

Orlando/Mills FL Endoscopy ASC, LLC Digestive Endoscopy Center, LLC Digestive Endoscopy Center, LLC Digestive Endoscopy Center, LLC Carroll County Digestive Disease Center, LLC Central Texas Endoscopy Center, LLC Phoenix Orthopaedic Ambulatory Center, LLC Phoenix Endoscopy, LLC Gastroenterology Associates Endoscopy Center, LLC Digestive Health Center, LLC Blaine MN Multi-Specialty ASC, LLC Casa Colina Surgery Center, LLC Marin Endoscopy Center, LLC St. Clair Shores MI Ophthalmology ASC, LLC Surgery Center of Volusia, LLC North Richland Hills Endoscopy Center, LLC Central Park Endoscopy Center, LLC Old Town Endoscopy Center, LLC West Bridgewater MA Endoscopy ASC, LLC Elms Endoscopy Center, LLC Digestive Endoscopy Center, LLC Eye Sugery Center, LLC Coral Springs Ambulatory Surgery Center, LLC Eagle Eye Surgery and Laser Center, LLC East Valley Endoscopy, LLC MDSine, LLC North Valley Endoscopy Center, LLC COA ASC of Franklin County, LLC Arizona Endoscopy Center, LLC Waco Gastroenterology Endoscopy Center, LLC Bethesda Outpatient Surgery Center, LLC Boston Out-Patient Surgical Suites, LLC Park Ventura Endoscopy Center, LLC Redbird Square Endoscopy Center, LLC North Valley Orthopedic Surgery Center, LLC Hermitage TN Endoscopy ASC, LLC TEC North, LLC Weston Outpatient Surgical Center, LTD Southern Idaho Ambulatory Surgery Center, LLC Towson Surgical Center, LLC San Antonio ASC, LP Fullerton Surgical Center, LP Davis Surgery Center, LP Doctors Park Surgery Center, LLC Pioneer Valley Surgicenter, LLC Hillmoor Eye Surgery Center, LLC Long Beach Surgery Center, LP Kenwood ASC, LLC

3500 Preston Road 999 Brubaker Drive 11855 Ulysses Street 8250 Kenwood Crossing Way 2120 Cowell Boulevard 3090 East Gentry Way 6020 East Arbor Avenue 3550 Main Street 55 St. George Road 5965 East Broad Street 1410 East McDowell Road 3635 Clyde Morris Boulevard 1715 Southeast Tiffany Avenue 364 Richland West Circle 10301 Hagen Ranch Road, Suite 520 840 Winter Street 7640 Northeast Loop 820 1600 Central Drive 3107 West Camp Wisdom Road 5500 Greenville Avenue 2262 East Rose Garden Lane 5653 Frist Boulevard 120 West Center Street 629 Delozier Way 2671 Elms Plantation Boulevard 77 West Eleanor Drive 7415 Brandt Pike 1530 Needmore Road 216B Washington Heights Medical Center 2206 East Villa Maria Road 690 North Cofco Center Court 8905 Fairview Road 349 East Coronado Road 1825 Sonoma Street 570 White Pond Drive 255 East Bonita Avenue 1100 South Eliseo Drive 1817 North Mills Avenue 21711 Greater Mack Avenue 5255 Prue Road 1725 North University Drive 2090 Northeast Wyatt Court 2229 North Commerce Parkway 115 Falls Avenue West 1122 Kenilworth Drive 2880 Atlantic Avenue 2240 North Harbor Boulevard 15255 North 40th Street Suite 2 Suite 3 Suite 200 Suite 300 Suite 270 Suite 102 Suite 100 Suite 142 Suite 102 Suite 100 Suite 105 Building 8, Suite 157 3rd Floor Suite 96 Suite 189 Suite 100 Suite 150 Suite 100 Suite 150 Suite 3B Suite 100 Suite 160 2nd Floor Suite 103 Suite 460 Suite 500 Suite B Suite 1100 Suite 532 Suite 3 Suite 17 Kettering Redding Bend Waco Plano Dallas Dallas Bryan Akron Blaine Davis Mesa Springfield Springfield Columbus Port Orange Port St. Lucie Waltham Bedford Phoenix Hermitage Powell Charleston Springboro Huber Heights Dayton Westminster Phoenix Orlando St. Clair Shores San Antonio Coral Springs Meridian Phoenix Phoenix Boynton Beach North Richland Hills West Bridgewater Silver Spring Phoenix Pomona Greenbrae Weston Twin Falls Long Beach Kenwood Fullerton Towson Ā ¥ Ŷ 우 우 꾿 ≤ Ř ユユユ Ž R Z Х £ ß M R 8 오 ş ς Po M ΣS £ ς 8 Ч QR R ē R Š ΜĂ ₽ H R Ч Ч Ż. 円 Į Å R S 01107-1077 01104-3333 85032-4683 43213-1562 85006-2937 32129-2351 34952-7520 33437-3724 02451-1433 85024-4497 37076-2067 02379-1600 37849-4030 45424-3239 45414-3970 45429-3556 21157-5665 85008-6469 85004-1525 96001-2519 44320-4207 55434-4182 91767-1923 94904-2017 48080-2418 83301-3115 97701-7691 83642-3501 85206-6102 76180-8369 76022-6029 75237-2638 75206-2935 29406-9165 45066-1619 20910-4143 32803-1853 90806-1715 45236-3669 92835-2634 95618-7840 33071-6053 76712-7919 75093-2032 77802-2547 33326-3239 21204-2151 78240-1335

Short Hills Surgery Center, LLC Glen Endoscopy Center, LLC Eastern Massachusetts Surgery Center, LLC Center for Ambulatory Surgery, LLC Oak Lawn IL Endoscopy ASC, LLC Diagnostic Endoscopy, LLC Cascade Endoscopy Center, LLC Surgery Center of Allentown, LLC Hudson Crossing Surgery Center, LLC Eastern Connecticut Endoscopy Center, LLC WB Surgery Center, LLC 32nd Street Surgery Center, LLC Red River Surgery Center, LLC Connecticut Eye Surgery Center South, LLC Boston Endoscopy Center, LLC Sunrise Ambulatory Surgical Center, LLC Mid-Atlantic Endoscopy Center, LLC Middlesex Endoscopy Center, LLC Northeast Surgical Care of Newington, LLC South Palm Ambulatory Surgery Center, LLC Bend Surgery Center, LLC Eye Surgery Center of Wichita, LLC Fresno CA Endoscopy ASC, L.P. Physicians' Eye Surgery Center, LLC Colton CA Multi ASC, LP Nashville Gastrointestinal Specialists, LLC South Portland Surgical Center, LLC Surgical Specialty Center of Northeastern Pennsylvania, LLC Eye Surgery Center of Western Ohio, LLC Surgical Center at Millburn, LLC Waverley Surgery Center, LLC Campus Surgery Center, LLC River Drive Surgery Center, LLC Ocala FL Orthopaedic ASC, LLC Surgery Center of Northeast Texas, LLC Associated Eye Surgical Center, LLC College Heights Endoscopy Center, LLC Meadows Surgery Center, LLC Manatee Surgical Center, LLC Temecula CA United Surgery Center, L.P. Mississippi Coast Endoscopy and Ambulatory Surgery Center, LLC Ocean Springs Surgical & Endoscopy Center, LLC Eastern Shore Endoscopy, LLC Nashville Gastrointestinal Specialists, LLC Center of Morehead City, LLC Central Massachusetts Ambulatory Endoscopy Center, LLC

60 Wellington Road 31469 Rancho Pueblo Road 6100 East Central Avenue 1450 Route 22 West 9921 Southwest Highway 900 East Washington Street 2 Executive Drive 79 Wawecus Street 3704 Lapalco Boulevard 1531 East 32nd Street 175 Worcester Street 2551 Compass Road 5448 South White Mountain Boulevard 4923 Ogletown-Stanton Road 45 A Discovery Way 2299 Woodbury Avenue 100 Morse Street 6370 Southwest Borland Road 855 West Market Street 400 Forest Avenue 619 River Drive 1902 Moores Lane 1100 North Topeka 3147 College Heights Boulevard 601 Manatee Avenue West 1905 Clint Moore Road 7055 North Fresno Street 2060 Charlie Hall Boulevard 778 Long Ridge Road 1007 Harlow Road 250 Cetronia Road 187 Millburn Avenue 708 North Ashley Ridge Loop 3301 Bienville Boulevard 511 Idlewild Avenue 3714 Guardian Avenue 190 Welles Street 37 East Willow Street 901 Campus Drive 1600 Southeast 17th Street 75 Orient Way 1303 Northeast Cushing Drive 2406 Catalpa Avenue 4230 Harding Road 2010 Church Street 105 Erdman Way Suite 301 Suite 100 Suite 100 Suite 102 Suite B Suite 115 Suite 200 Suite 100 Suite 5 Suite 155 Suite 110 Suite 300 Suite 6 Building 400 Suite 115 Suite 100 Suite 5 Medical Plaza West, Suite 309 Mid State Medical Building, Suite 4 Nashville Suite W Ocala Joplin Milford Lima Bend Stamford Colton Springfield Millburn Shreveport Wellesley Hills Acton Nashville Daly City Wichita Boca Raton Wichita Fresno Charleston Mountainside Oak Lawn Allentown Fort Lee Norwich Harvey Glenview Lakeside Newark Newingtor Norwood Pascagoula Ocean Springs Forty Fort Millburn Palo Alto Elmwood Park Texarkana Allentown Rutherford Bradenton Temecula Easton Morehead City Leominster Tualatin 모 Ζ 8 98 PARI Р ⋝ M ₽ Р ž F DE Š ¥₹ SN N M Z IN N OR PA F R 07070-2085 97701-3887 67208-4237 67214-2810 33496-2658 92592-4834 93720-2957 07092-2619 60453-3767 06902-1265 92324-4196 97477-7125 18104-9168 07024-3308 07041-1847 06360-2173 64804-2970 60026-8042 85929-5736 03801-7854 02062-4679 21601-3888 37205-2202 37203-2012 01453-1805 97062-9768 07041-1416 94301-2608 94015-4900 07407-1317 34471-4606 75503-4610 18104-4813 34205-8610 29414-6066 70058-2319 71106-7234 06461-1677 02481-5514 19713-2081 01720-4482 39564-4318 18704-4968 45805-2795 39567-1813 28557-2975

#### Exhibit D

#### Description of Envision Healthcare Corporation

Envision Healthcare Corporation is a leading provider of physician-led services, ambulatory surgery center management, post-acute care and medical transportation. Physician-led services encompass providers at more than 780 hospitals in 45 states and include leadership positions in emergency department and hospitalist services, anesthesiology, radiology, and women's and children's services, as well as offerings in general surgery and office-based medicine. As a market leader in ambulatory surgical care, the company owns and operates 260 surgery centers and one surgical hospital in 35 states and the District of Columbia, with medical specialties ranging from gastroenterology to ophthalmology and orthopedics. Post-acute care is delivered through an array of clinical professionals and integrated technologies designed to contribute to efficient and effective population health management strategies. As a leader in healthcare transportation services, the company operates in 39 states and the District of Columbia. In total, the company offers a differentiated suite of clinical solutions on a national scale, creating value for health systems, payors, providers and patients.