

The Commonwealth of Massachusetts
Executive Office of Health and Human Services
Department of Public Health
Bureau of Environmental Health
Community Sanitation Program
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February 23, 2015

Colette Santa, Superintendent
Northeastern Correctional Center
Barretts Mill Road
P.O. Box 1069
West Concord, MA 01742

Re: Facility Inspection – Northeastern Correctional Center, West Concord

Dear Superintendent Santa:

In accordance with M.G.L. c. 111, §§ 5, 20, and 21, as well as Massachusetts Department of Public Health (Department) Regulations 105 CMR 451.000: Minimum Health and Sanitation Standards and Inspection Procedures for Correctional Facilities; 105 CMR 480.000: Storage and Disposal of Infectious or Physically Dangerous Medical or Biological Waste (State Sanitary Code, Chapter VIII); 105 CMR 590.000: Minimum Sanitation Standards for Food Establishments (State Sanitary Code Chapter X); the 1999 Food Code; 105 CMR 520.000 Labeling; and 105 CMR 205.000 Minimum Standards Governing Medical Records and the Conduct of Physical Examinations in Correctional Facilities; I conducted an inspection of the Northeastern Correctional Center on February 11 and 12, 2015 accompanied by Greg Cebula, EHSO/FSO and Amy Riordan, Community Sanitation Program. Violations noted during the inspection are listed below including 75 repeat violations:

HEALTH AND SAFETY VIOLATIONS

(* indicates conditions documented on previous inspection reports)

GRALTON HALL

Lobby

No Violations Noted

Control

105 CMR 451.353

Interior Maintenance: Floor paint damaged

Sitting Area

FC 4-601.11(C)

Cleaning of Equipment and Utensils, Objective: Non-food contact surface dirty, cover of ice machine dirty

Shift Commander's Office

No Violations Noted

Records

FC 4-601.11(C)

Cleaning of Equipment and Utensils, Objective: Non-food contact surface dirty, water catch on water cooler dirty

Work Release Office

No Violations Noted

WEST UP

CPO Office

FC 4-501.11(B)

Maintenance and Operation, Equipment: Equipment components not maintained in a state of good repair, refrigerator gasket dirty

105 CMR 451.330

Room Temperature: Room temperature 90.6⁰F

Hallway

No Violations Noted

Female Staff Bathroom

105 CMR 451.123

Maintenance: Ceiling vent dusty

Inmate Bathroom

105 CMR 451.123

Maintenance: Floor dirty behind both toilets

105 CMR 451.123

Maintenance: Tiles damaged on shower columns

105 CMR 451.123

Maintenance: Wet mop stored in bucket

105 CMR 451.123

Maintenance: Lights not working over toilets

105 CMR 451.123

Maintenance: Covering over side of heater missing

105 CMR 451.123

Maintenance: Soap scum on shower curtains in shower # R1, R2, L1, and L2

105 CMR 451.123

Maintenance: Floor damaged in shower # R1, R2, and L1

105 CMR 451.123

Maintenance: Possible mold on top of shower walls in shower # L2 and R2

Cells

105 CMR 451.353*

Interior Maintenance: Floor paint damaged in cell # 140, 142, 146, 148, and 150

105 CMR 451.353

Interior Maintenance: Floor paint damaged in cell # 143, 149, and 151

105 CMR 451.141

Screens: Screen damaged in cell # 144

WEST DOWN

Union Office

No Violations Noted

Hallway

No Violations Noted

Male Staff Bathroom

No Violations Noted

Inmate Bathroom

105 CMR 451.123*

Maintenance: Rust marks in shower # R1

105 CMR 451.123

Maintenance: Ceiling vent dusty

105 CMR 451.123

Maintenance: Shower floor damaged in shower # R2, L1, and L2

105 CMR 451.123

Maintenance: Soap scum on walls in shower # R2, L1, and L2

105 CMR 451.123

Maintenance: Covering over side of heater missing

105 CMR 451.123

Maintenance: Floor dirty behind both toilets

105 CMR 451.123

Maintenance: Standing water observed on floor outside of showers

105 CMR 451.123

Maintenance: Ceiling dirty in shower # R1, R2, L1, and L2

Cells

105 CMR 451.353

Interior Maintenance: Floor paint damaged in cell # 119 and 124

105 CMR 451.353

Interior Maintenance: Light shield missing in cell # 123

105 CMR 451.350

Structural Maintenance: Wall damaged in cell # 116 and 118

EAST UP

Mail Room

No Violations Noted

Hallway

No Violations Noted

Janitor's Closet

105 CMR 451.353* Interior Maintenance: Light shield missing
105 CMR 451.130* Plumbing: No backflow preventer on threaded bib
105 CMR 451.130 Plumbing: Drain cover missing in slop sink
105 CMR 451.353 Interior Maintenance: Ceiling vent dusty

Inmate Bathroom

105 CMR 451.123 Maintenance: Ceiling vent dusty
105 CMR 451.123 Maintenance: Tiles damaged around toilet # 1
105 CMR 451.110(A) Hygiene Supplies at Toilet and Handwash Sink: No paper towels at handwash sinks
105 CMR 451.123 Maintenance: Covering over side of heater missing
105 CMR 451.123 Maintenance: Soap scum on walls in shower # R2, L1, and L2
105 CMR 451.123 Maintenance: Floor paint damaged in shower # R2
105 CMR 451.123 Maintenance: Missing grille and/or louvers on vent fan

Cells

105 CMR 451.353* Interior Maintenance: Floor paint damaged in cell # 127, 129, 132, 137, and 138
105 CMR 451.353 Interior Maintenance: Floor paint damaged in cell # 131

EAST DOWN

Hallway

No Violations Noted

Janitor's Closet

105 CMR 451.353* Interior Maintenance: Floor surface damaged
105 CMR 451.130 Plumbing: Plumbing not maintained in good repair, sink not working
105 CMR 451.353 Interior Maintenance: Wet mop stored in bucket

Inmate Bathroom/Laundry

105 CMR 451.126 Water Supply: No cold water supplied to handwash sink # 2
105 CMR 451.130 Plumbing: Plumbing not maintained in good repair, urinal # 1 not working
105 CMR 451.123 Maintenance: Soap scum on shower curtains in both toilet stalls
105 CMR 451.123 Maintenance: Soap scum on walls in shower # L1, L2, R1, and R2
105 CMR 451.123 Maintenance: Lights not working over showers
105 CMR 451.123 Maintenance: Hole in ceiling above dryer
105 CMR 451.123 Maintenance: Shower floor damaged in shower # L2, R1, and R2
105 CMR 451.123 Maintenance: Ceiling vent dusty
105 CMR 451.123 Maintenance: Ceiling paint peeling around vent near showers

Cells

105 CMR 451.353* Interior Maintenance: Floor paint damaged in cell # 109
105 CMR 451.353 Interior Maintenance: Floor paint damaged in cell # 104, 107, and 110
105 CMR 451.353 Interior Maintenance: Light not secured to ceiling in cell # 106 and 111

BASEMENT

Hallway

No Violations Noted

Boiler Room

No Violations Noted

Meeting Room

Unable to Inspect – Under Construction

Culinary Art Program Storage

105 CMR 451.353* Interior Maintenance: Floor finish damaged

105 CMR 451.353* Interior Maintenance: Ceiling tiles missing

Electrical Room

105 CMR 451.350* Structural Maintenance: Ceiling damaged

CULINARY ARTS PROGRAM

Dining Room

No Violations Noted

Kitchen

FC 6-501.11* Maintenance and Operation; Repairing: Facility not in good repair, floor damaged throughout kitchen

FC 4-903.11(B)(1) Protection of Clean Items, Storing: Pans and serving bowls not stored in the inverted position

FC 3-302.12 Preventing Food and Ingredient Contamination: Unlabeled food container

FC 3-302.11(A)(4) Preventing Food and Ingredient Contamination: Preventing cross contamination, food not appropriately covered, pudding cups not covered

FC 5-501.16(C) Refuse, Recyclables, and Returnables; Numbers and Capacities: No conveniently located waste receptacle at handwashing sink

FC 4-903.11(A)(2) Protection of Clean Items, Storing: Single-service items not protected from contamination, silverware left uncovered

FC 5-202.12(A) Plumbing System, Design: Handwashing sinks water temperature recorded at 65°F

FC 6-202.15(A)(3) Design, Construction, and Installation; Functionality: Outer door not weather and vermin tight

Culinary Shed

FC 4-903.11(A)(3) Protection of Clean Items, Storing: Disposable cups not stored 6" off the floor

FC 4-903.11(B)(1) Protection of Clean Items, Storing: Pans not stored in the inverted position

FARM DORM

FIRST FLOOR

Lobby

No Violations Noted

Control

No Violations Noted

Superintendent's Area

No Violations Noted

Staff Bathroom 1

105 CMR 451.123*

Maintenance: Wall damaged around sink

Staff Bathroom 2

No Violations Noted

Chemical Storage

No Violations Noted

Mop Room

No Violations Noted

CPO Office – East Down Side

No Violations Noted

CPO Office – West Down Side

No Violations Noted

EAST DOWN**Hallway**

105 CMR 451.350*

Structural Maintenance: Exit door not rodent and weathertight

Urine Lab

105 CMR 451.124

Water Supply: Excessive water pressure at handwash sink

Holding Cell # 26 and 27

105 CMR 451.353

Interior Maintenance: Floor paint damaged in cell # 26 and 27

105 CMR 451.353

Interior Maintenance: Wall paint damaged near sink in cell # 26

Shower Room

105 CMR 451.123*

Maintenance: Soap scum on shower curtain in shower # 1

105 CMR 451.123

Maintenance: Soap scum on shower curtain in shower # 2 and 3

105 CMR 451.123*

Maintenance: Ceiling tiles damaged throughout shower room

105 CMR 451.123

Maintenance: Soap scum on walls in shower # 1 and 2

105 CMR 451.123

Maintenance: Floor tiles damaged around drain

105 CMR 451.123

Maintenance: Wall tiles damaged in front of showers

105 CMR 451.123

Maintenance: Floor paint damaged in shower # 1, 2, and 3

105 CMR 451.123

Maintenance: Black substance on top of shower walls in shower # 1, 2, and 3

105 CMR 451.130

Hot Water: Shower water temperature recorded at 90°F

Cells

105 CMR 451.353*

Interior Maintenance: Floor paint damaged in cell # 33

105 CMR 451.353

Interior Maintenance: Floor paint damaged in cell # 39, 42, 46, 47, and 49

105 CMR 451.353

Interior Maintenance: Ceiling paint damaged in cell # 31, 42, and 49

105 CMR 451.320

Cell Size: Inadequate floor space in all cells

105 CMR 451.353

Interior Maintenance: Wall damaged near window in cell # 39

WEST DOWN**Barber Shop**

105 CMR 451.353

Interior Maintenance: Unlabeled chemical bottle

Hallway

105 CMR 451.350*

Structural Maintenance: Exit door not rodent and weathertight

Shower Room

105 CMR 451.123 Maintenance: Floor dirty in shower # 1, 2, and 3
105 CMR 451.123 Maintenance: Floor damaged in shower # 1
105 CMR 451.123 Maintenance: Soap scum on walls in shower # 1 and 3
105 CMR 451.123 Maintenance: Ceiling unfinished around pipes in shower # 1, 2, and 3
105 CMR 451.130 Plumbing: Plumbing not maintained in good repair, ceiling leaking above shower # 2

Slop Sink Room

105 CMR 451.130 Plumbing: Plumbing not maintained in good repair, sink not working

Cells

105 CMR 451.350* Structural Maintenance: Wall damaged in cell # 12
105 CMR 451.353 Interior Maintenance: Wall paint damaged in cell # 6, 8, 17, 19, and 23
105 CMR 451.353 Interior Maintenance: Wall damaged around toilet in cell # 5, 13, 18, and 21
105 CMR 451.353 Interior Maintenance: Floor paint damaged in cell # 3, 5, 8, 10, 11, 13, and 20
105 CMR 451.353 Interior Maintenance: Wall vent dusty in cell # 1
105 CMR 451.123 Maintenance: Toilet rusted in cell # 8
105 CMR 451.320 Cell Size: Inadequate floor space in all cells

SECOND FLOOR**Director of Treatment Office**

No Violations Noted

Staff Bathroom

No Violations Noted

Classroom

No Violations Noted

Janitor's Closet # 1

105 CMR 451.353 Interior Maintenance: Ceiling vent dusty
105 CMR 451.353 Interior Maintenance: Mop stored on the floor

Janitor's Closet # 2

No Violations Noted

CPO Supervisor

No Violations Noted

HSU

105 CMR 451.350* Structural Maintenance: Wall damaged around window
105 CMR 480.100(B) Storage: Biological waste not properly stored in room exclusively for waste storage, medical waste stored in bathroom

EAST UP**Hallway**

105 CMR 451.350* Structural Maintenance: Exit door not rodent and weathertight

Shower Room

105 CMR 451.123* Maintenance: Soap scum on walls in shower # 1, 2, and 3
105 CMR 451.123* Maintenance: Missing grille and/or louvers provided on vent fan
105 CMR 451.123* Maintenance: Wall tiles damaged in shower # 1 and 2
105 CMR 451.123* Maintenance: Floor drain missing in shower # 2

Cells	
105 CMR 451.353*	Interior Maintenance: Floor paint damaged in cell # 94
105 CMR 451.353	Interior Maintenance: Floor paint damaged in cell # 76, 78, 79, 85, 87, 91, 92, 94, 97, and 98
105 CMR 451.353	Interior Maintenance: Wall paint damaged around toilet in cell # 79 and 94
105 CMR 451.353	Interior Maintenance: Wall paint damaged in cell # 80 and 91
105 CMR 451.353	Interior Maintenance: Light bulb missing in cell # 81
105 CMR 451.130	Plumbing: Plumbing not maintained in good repair, sink was leaking in cell # 90
105 CMR 451.320	Cell Size: Inadequate floor space in all cells

Trash Closet	No Violations Noted
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WEST UP

Hallway	
105 CMR 451.350*	Structural Maintenance: Exit door not rodent and weathertight

Shower Room	
105 CMR 451.123*	Maintenance: Floor finish damaged in shower # 1, 2, and 3
105 CMR 451.123*	Maintenance: Floor drain cover missing in shower # 2
105 CMR 451.123*	Maintenance: Soap scum on walls in shower # 1 and 3
105 CMR 451.123*	Maintenance: Wall tiles damaged outside of showers
105 CMR 451.123*	Maintenance: Vent fan dusty
105 CMR 451.123	Maintenance: Standing water observed on floor by entrance

Trash Closet	
105 CMR 451.353	Interior Maintenance: Floor paint damaged

Slop Sink Area	Unable to Inspect – Under Construction
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Cells	
105 CMR 451.353*	Interior Maintenance: Floor paint damaged in cell # 54
105 CMR 451.353	Interior Maintenance: Floor paint damaged in cell # 52, 53, 58, and 72
105 CMR 451.353*	Interior Maintenance: Wall paint damaged in cell # 64
105 CMR 451.353	Interior Maintenance: Wall paint damaged in cell # 54
105 CMR 451.353	Interior Maintenance: Wall damaged near toilet in cell # 53, 59, 60, and 73
105 CMR 451.353	Interior Maintenance: Light bulb missing in cell # 66
105 CMR 451.320	Cell Size: Inadequate floor space in all cells

FOOD SERVICE AREA

Day Room	No Violations Noted
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Dining Room	No Violations Noted
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Food Service Line	No Violations Noted
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Kitchen

FC 4-501.114(C)(2)	Maintenance and Operation; Equipment: Quaternary ammonium solution greater than the manufacturers recommended concentration
FC 6-501.11*	Maintenance and Operation; Repairing: Facility not in good repair, floor tiles damaged
FC 6-501.11*	Maintenance and Operation; Repairing: Facility not in good repair, several glass window panels broken throughout kitchen
FC 6-501.11*	Maintenance and Operation; Repairing: Facility not in good repair, grout missing in several areas on the floor
FC 4-501.11(A)*	Maintenance and Operation, Equipment: Equipment not maintained in a state of good repair, gasket damaged on Tranulsen hot/cold holding unit
FC 6-403.11(B)	Location and Placement; Employee Accommodations: No locker room area designated for employees, coat hanging on dish rack
FC 5-202.13	Plumbing System, Design: Air gap between (inlet) pipe and flood drain, air gap less than twice the diameter of the pipe underneath kettle
FC 3-302.12	Preventing Food and Ingredient Contamination: Unlabeled food containers, unlabeled cup left on counter behind kettle
FC 4-602.13	Cleaning of Equipment and Utensils, Frequency: Nonfood-contact surfaces dirty, shelving unit behind kettles dirty
FC 6-202.15(A)(2)	Design, Construction, and Installation; Functionality: Windows not weather tight and structurally sound behind kettles
FC 4-602.11(E)(4)(b)	Cleaning of Equipment and Utensils, Frequency: Mold growth observed on interior surfaces of ice machine
FC 6-201.11	Design, Construction and Installation: Wall not easily cleanable, wall damaged around missing window
FC 5-205.15(B)	Plumbing System, Operations and Maintenance: Plumbing system not maintained in good repair, standing water observed underneath the dishwasher
FC 3-304.14(B)(2)	Preventing Contamination from Linens: Wet cloth not stored in sanitizer bucket, rag stored on handwash sink

Refrigerator # 1

FC 3-305.11(A)(2)	Preventing Contamination from Premises: Food exposed to dust, fans in cooler dusty
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Back Hallway

FC 6-202.15(A)(2)*	Design, Construction, and Installation; Functionality: Back screen door not weather and vermin tight
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Laundry and Inmate Bathroom

105 CMR 451.353	Interior Maintenance: Wet mop stored in bucket
105 CMR 451.123	Maintenance: Floor tiles damaged

Office

No Violations Noted

Dry Storage – Building # 7

FC 4-903.11(A)(3)	Protection of Clean Items, Disposable bowls not stored 6" off the floor
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Dry Storage – Building # 8

No Violations Noted

BASEMENT

105 CMR 451.353*	Interior Maintenance: Ceiling paint damaged throughout basement
105 CMR 451.350	Structural Maintenance: Ceiling was leaking
105 CMR 451.350	Structural Maintenance: Ceiling damaged, water damage on ceiling near ping pong tables

Stairway

105 CMR 451.353*	Interior Maintenance: Floor paint damaged on steps
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Chaplain's Room

105 CMR 451.350

105 CMR 451.350

Structural Maintenance: Ceiling damaged, water damage

Structural Maintenance: Ceiling was leaking

Muslim Prayer Room

105 CMR 451.350

Structural Maintenance: Ceiling was leaking

K9 Storage

No Violations Noted

Chemical Distribution Room

105 CMR 451.353*

Interior Maintenance: Ceiling paint peeling

Paper Goods Storage

No Violations Noted

Electrical/Plumbing Shop

105 CMR 451.350

Structural Maintenance: Ceiling was leaking

Cleaning Supply Area

No Violations Noted

Storage Room

No Violations Noted

Carpenter's Shop

Unable to Inspect -- In Use

Hallway

105 CMR 451.350

105 CMR 451.353*

Structural Maintenance: Ceiling was leaking

Interior Maintenance: Light shield missing

Hot Tools Crib

Unable to Inspect -- Locked

Maintenance Area

No Violations Noted

Laundry Area

105 CMR 451.353*

105 CMR 451.353*

Interior Maintenance: Floor paint damaged

Interior Maintenance: Wall paint damaged

Maintenance Bathroom

105 CMR 451.123

105 CMR 451.123

105 CMR 451.123

Maintenance: Floor tiles damaged

Maintenance: Handwash sink dirty

Maintenance: Toilet dirty

Day Room

105 CMR 451.353*

Interior Maintenance: Wall vent dusty

Shower Room

105 CMR 451.123*	Maintenance: Wall paint damaged above shower stalls
105 CMR 451.123*	Maintenance: Wall damaged in shower room
105 CMR 451.123*	Maintenance: Pipes not properly insulated, insulation damaged
105 CMR 451.123*	Maintenance: Floor finish damaged in shower room
105 CMR 451.123*	Maintenance: Missing grille and/or louvers provided on vent fan
105 CMR 451.123*	Maintenance: Soap scum on floor in shower # 1, 3, and 4
105 CMR 451.123*	Maintenance: Soap scum on walls in shower # 1, 3, and 4
105 CMR 451.123	Maintenance: Drain cover not secure in shower # 6
105 CMR 451.123	Maintenance: Covering of shower controls damaged in shower # 7

VISITING RECREATIONAL CENTER**Lobby**

105 CMR 451.353	Interior Maintenance: Floor tiles damaged around perimeter of lobby
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Female Visitor's Bathroom

105 CMR 451.123	Maintenance: Ceiling vent dusty
105 CMR 451.123	Maintenance: Soap dispenser damaged

Male Visitor's Bathroom

105 CMR 451.126	Hot Water: Hot water temperature recorded at 105 ⁰ F
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Search Room

No Violations Noted

GYMNASIUM

No Violations Noted

Staff Locker Room

105 CMR 451.130	Plumbing: Plumbing not maintained in good repair, shower was leaking
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Staff Bathroom

105 CMR 451.126	Water Supply: No cold water supplied to handwash sink # 1
105 CMR 451.110(A)	Hygiene Supplies at Toilet and Handwash Sink: No toilet paper in stall # 1 and 2

Electrical Room

105 CMR 451.130	Plumbing: Plumbing not maintained in good repair, cold water handle missing on slop sink
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First Aid Room

No Violations Noted

Storage Rooms

No Violations Noted

Vending Machines

FC 4-601.11(C)*	Cleaning of Equipment and Utensils, Objective: Vending machine drawer dirty
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Weight Room

105 CMR 451.353*	Interior Maintenance: Workout equipment not easily cleanable, several covers damaged
105 CMR 451.353	Interior Maintenance: Water fountain grille damaged

Cardio Room

105 CMR 451.353*	Interior Maintenance: Insulation damaged on heater
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COW BARN

Inmate Bathroom

No Violations Noted

Staff Office and Bathroom

No Violations Noted

Recycling Area

No Violations Noted

FARM SERVICE GARAGE

No Violations Noted

Carwash Tool Crib Room

No Violations Noted

Dumpsters

No Violations Noted

PROGRAM BUILDING

Classrooms

No Violations Noted

Inmate Bathroom

105 CMR 451.123

Maintenance: Floor tiles damaged near toilet

Staff Bathroom

No Violations Noted

Water Fountain

No Violations Noted

IPS Office

FC 4-903.11(A)(2)

Protection of Clean Items, Storing: Single-service items not protected from contamination, disposable silverware left uncovered

Slop Sink

105 CMR 451.353

Interior Maintenance: Unlabeled chemical bottle

FARM SERVICE BUILDING

Habitat for Humanity Shop

105 CMR 451.353*

FC 4-602.12(B)

Interior Maintenance: Heater damaged

Cleaning of Equipment and Utensils; Frequency: Interior of microwave oven dirty

Boiler Room

105 CMR 451.350*

Structural Maintenance: Ceiling damaged

Inmate Locker Room

105 CMR 451.123

Maintenance: Heater damaged

105 CMR 451.123

Maintenance: Handwash sink dirty

Property Room
FC 4-601.11(C)

Cleaning of Equipment and Utensils, Objective: Non-food contact surface dirty, water catch on water cooler dirty

Mattress Storage
105 CMR 451.353

Interior Maintenance: Light shield missing near entrance

Observations and Recommendations

1. The inmate population was 277 at the time of inspection.
2. The Department is concerned about the ice dams forming on several buildings throughout the facility causing the roofs of these buildings to leak. During our inspection we noticed a large amount of water leaking through the ceiling in several buildings.

This facility does not comply with the Department's Regulations cited above. In accordance with 105 CMR 451.404, please submit a plan of correction within 10 working days of receipt of this notice, indicating the specific corrective steps to be taken, a timetable for such steps, and the date by which correction will be achieved. The plan should be signed by the Superintendent or Administrator and submitted to my attention, at the address listed above.

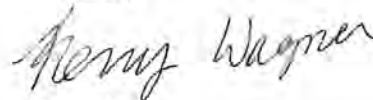
To review the specific regulatory requirements please visit our website at www.mass.gov/dph/dcs and click on "Correctional Facilities" (available in both PDF and RTF formats).

To review the Food Establishment regulations please visit the Food Protection website at www.mass.gov/dph/fpp and click on "Food Protection Regulations". Then under "Retail" click "105 CMR 590.000 - State Sanitary Code Chapter X - Minimum Sanitation Standards for Food Establishments" and "1999 Food Code".

To review the Labeling regulations please visit the Food Protection website at www.mass.gov/dph/fpp and click on "Food Protection Regulations". Then under "General Food Regulations" click "105 CMR 520.000: Labeling."

This inspection report is signed and certified under the pains and penalties of perjury.

Sincerely,



Kerry Wagner
Environmental Health Inspector, CSP, BEH

cc: Suzanne K. Condon, Associate Commissioner, Director, BEH
Steven Hughes, Director, CSP, BEH
Jay Youmans, Director of Government Affairs
Marylou Sudders, Secretary, Executive Office of Health and Human Services
Carol Higgins O'Brien, Commissioner, DOC
Greg Cebula, EHSO/FSO
Susan G. Rask, RS, Health Director, Concord Health Department
Clerk, Massachusetts House of Representatives
Clerk, Massachusetts Senate
Andrea Cabral, Secretary, EOPS