

The Commonwealth of Massachusetts

Return

of the

Municipal Light Department of

**the Town of
NORWOOD**

to the

Department of Public Utilities

of Massachusetts

For the Year ended December 31,

2025

Name of officer to whom correspondence should
be addressed regarding this report:

Official title:

Office address:

Tony Mazzucco

Town Manager

Municipal Building

Norwood, MA 02062

GOULET, SALVIDIO
& ASSOCIATES, P.C.
CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Commissioners
Norwood Municipal Light Department
Norwood, Massachusetts 02062

Management is responsible for the accompanying financial statements of Norwood Municipal Light Department, which comprise the balance sheet as of December 31, 2025, and the related statements of income and retained earnings for the year then ended, included in the accompanying prescribed form in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements included in the accompanying prescribed form nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. We do not express an opinion, a conclusion, nor provide any assurance on these financial statements in the accompanying prescribed form.

The financial statements included in the accompanying prescribed form are presented in accordance with the requirements of the Massachusetts Department of Public Utilities, and are not intended to be a presentation in accordance with accounting principles generally accepted in the United States of America.

This report is intended solely for the information and use of Norwood Municipal Light Department and the Massachusetts Department of Public Utilities, and is not intended to be and should not be used by anyone other than these specified parties.

Goulet, Salvidio & Associates P.C.

Goulet, Salvidio & Associates, P.C.

Worcester, Massachusetts
April 22, 2026

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GENERAL INFORMATION

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- | | | |
|-----|--|---|
| 1. | Name of town (or city) making report. | Norwood |
| 2. | If the town (or city) has acquired a plant,
Kind of plant, whether gas or electric.
Owner from whom purchased, if so acquired.
Date of votes to acquire a plant in accordance with the provisions of
chapter 164 of the General Laws.
Record of votes: First vote: Yes, 154; No, 19 Second vote: Yes, 146; No, 5
Date when town (or city) began to sell gas and electricity, | Electric

September 1, 1907 |
| 3. | Name and address of manager of municipal lighting: | Tony Mazzucco
566 Washington Street
Norwood, MA |
| 4. | Name and address of mayor or selectmen: | Robert G. Donnelly Norwood
Amanda Grow Norwood
Matthew Lane Norwood
Cheryl Doyle Norwood
Michael Saad Norwood |
| 5. | Name and address of town (or city) treasurer: | Alex Haggerty
566 Washington Street
Norwood, MA |
| 6. | Name and address of town (or city) clerk: | Mary Lou Folan
566 Washington Street
Norwood, MA |
| 7. | Names and addresses of members of municipal light board: | Robert G. Donnelly Norwood
Amanda Grow Norwood
Matthew Lane Norwood
Cheryl Doyle Norwood
Michael Saad Norwood |
| 8. | Total valuation of estates in town (or city) according to last State valuation
(taxable) | \$ 8,514,971,060 |
| 9. | Tax rate for all purposes during the year: | |
| | Residential | \$9.82 |
| | Commercial/Industrial/Personal Property | \$22.52 |
| 10. | Amount of manager's salary: | \$224,000 |
| 11. | Amount of manager's bond: | None |
| 12. | Amount of salary paid to members of municipal light board (each): | None |

FURNISH SCHEDULE OF ESTIMATES REQUIRED BY GENERAL LAWS, CHAPTER 164, SECTION 57 FOR GAS AND ELECTRIC LIGHT PLANTS FOR THE FISCAL YEAR, ENDING DECEMBER 31, NEXT.

		Amount
INCOME FROM PRIVATE CONSUMERS:		
1	From sales of gas	0
2	From sales of electricity	56,016,950
3		
4	TOTAL	56,016,950
5	EXPENSES	
6	For operation, maintenance and repairs	43,041,700
7	For interest on bonds, notes or scrip	726,144
8	For depreciation fund (3.00% 124,121,444 as per page 8B)	3,723,643
9	For sinking fund requirements	
10	For note payments	
11	For bond payments	2,490,000
12	For loss in preceding year	
13		
14	TOTAL	49,981,487
15	COST:	
16	Of gas to be used for municipal buildings	
17	Of gas to be used for street lights	
18	Of electricity to be used for municipal buildings	1,759,800
19	Of electricity to be used for street lights	142,000
20	Total of above items to be included in the tax levy	1,901,800
21		
22	New construction to be included in the tax levy	
23	Total amounts to be included in the tax levy	1,901,800

CUSTOMERS

Names of cities or towns in which the plant supplies GAS, with the number of customers' meters in each.		Names of cities or towns in which the plant supplies ELECTRICITY, with the number of customers' meters in each.	
City or Town	Number of Customers' Meters, Dec. 31	City or Town	Number of Customers' Meters, Dec. 31
		Norwood	15,812
TOTAL	0	TOTAL	15,812

Bonds (Issued on Account of Gas or Electric Lighting.)							
When Authorized*	Date of Issue	Amount of Original Issue **	Period of Payments		Interest		Amount Outstanding at End of Year
			Amounts	When Payable	Rate	When Payable	
Apr-69	4/1/1969	2,300,000					0
	7/1/1970	1,098,000					0
May-00	1/1/2001	12,560,000					0
2007	1/1/2008	53,000,000					0
2008	8/15/2009	18,000,000	880,000	August 15th	Variable	Feb & Aug 15th	3,230,000
2007	8/15/2009	20,000,000					0
2009	10/15/2009	4,500,000					0
2012	1/23/2012	230,000					0
2016	7/28/2016	6,000,000	315,000	July 15th	Variable	January & July	3,150,000
2019	6/26/2019	12,500,000	560,000	June 15th	2.24%	Annual	8,350,000
2022	3/30/2022	2,600,000	260,000	March 15th	5.00%	Annual	1,820,000
2025	10/29/2025	4,450,000			5.50%	April & October	4,450,000
	TOTAL	137,238,000				TOTAL	\$ 21,000,000

The bonds and notes outstanding at end of year should agree with the Balance Sheet.

When bond and notes are repaid report the first three columns only

* Date of meeting and whether regular or special

** List original issues of bonds and notes including those that have been repaid

Town Notes

(Issued on Account of Gas or Electric Lighting.)

When Authorized*	Date of Issue	Amount of Original Issue **	Period of Payments		Interest		Amount Outstanding at End of Year
			Amounts	When Payable	Rate	When Payable	
November 1, 2023	11/1/2023	5,500,000	5,500,000	11/1/2024	6.25%	11/1/2024	0
November 1, 2024	11/1/2024	4,500,000	4,500,000	11/1/2025	5.25%	11/1/2025	0
TOTAL		10,000,000				TOTAL	0

The bonds and notes outstanding at end of year should agree with the Balance Sheet

When bond and notes are repaid report the first three columns only

* Date of meeting and whether regular or special

** List original issues of bonds and notes including those that have been repaid

TOTAL COST OF PLANT - ELECTRIC

1. Report below the cost of utility plant in service according to prescribed accounts
 2. Do not include as adjustments, corrections of additions and retirements for the current or the preceding year. Such items should be included in column (c) or (d) as appropriate.
 3. Credit adjustments of plant accounts should be enclosed in parentheses to indicate the negative effect of such amounts.
 4. Reclassifications or transfers within utility plant accounts should be shown in column (f).

Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Retirements (d)	Adjustments (e)	Transfers (f)	Balance End of Year (g)
1	1. INTANGIBLE PLANT						
2							
3							
4		0	0	0	0	0	0
5	2. PRODUCTION PLANT						
6	A. Steam Production						
7	310 Land and Land Rights						
8	311 Structures and Improvements						
9	312 Boiler Plant Equipment						
10	313 Engines and Engine Driven Generators						
11	314 Turbogenerator Units						
12	315 Accessory Electric Equipment						
13	316 Miscellaneous Power Plant Equipment						
15	Total Steam Production Plant	0	0	0	0	0	0
16	B. Nuclear Production Plant						
17	320 Land and Land Rights						
18	321 Structures and Improvements						
19	322 Reactor Plant Equipment						
20	323 Turbogenerator Units						
21	324 Accessory Electric Equipment						
22	325 Miscellaneous Power Plant Equipment						
	Total Nuclear Production Plant	0	0	0	0	0	0

TOTAL COST OF PLANT - ELECTRIC (Continued)

Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Retirements (d)	Adjustments (e)	Transfers (f)	Balance End of Year (g)
1	C. Hydraulic Production Plant						
2	330 Land and Land Rights						
3	331 Structures and Improvements						
4	332 Reservoirs, Dams and Waterways						
5	333 Water Wheels, Turbines and Generators						
6	334 Accessory Electric Equipment						
7	335 Miscellaneous Power Plant Equipment						
8	336 Roads, Railroads and Bridges						
9	Total Hydraulic Production Plant	0	0	0	0	0	0
10	D. Other Production Plant						
11	340 Land and Land Rights						
12	341 Structures and Improvements						
13	342 Fuel Holders, Producers and Accessories						
14	343 Prime Movers						
15	344 Generators						
16	345 Accessory Electric Equipment						
17	346 Miscellaneous Power Plant Equipment						
18	Total Other Production Plant	0	0	0	0	0	0
19	Total Production Plant	0	0	0	0	0	0
20	3. Transmission Plant						
21	350 Land and Land Rights	841,112	0	0	0	0	841,112
22	351 Clearing Land and Rights of Way	415,000	0	0	0	0	415,000
23	352 Structures and Improvements	3,390,456	0	0	0	0	3,390,456
24	353 Station Equipment	8,071,788	2,234	0	0	0	8,074,022
25	354 Towers and Fixtures	0	0	0	0	0	0
26	355 Poles and Fixtures	3,729,530	0	0	0	0	3,729,530
27	356 Overhead Conductors and Devices	3,078,211	0	0	0	0	3,078,211
28	357 Underground Conduit	2,209,943	0	0	0	0	2,209,943
29	358 Underground Conductors and Devices	2,379,160	49,276	0	0	0	2,428,436
30	359 Roads and Trails	0	0	0	0	0	0
31	Total Transmission Plant	24,115,200	51,510	0	0	0	24,166,710

TOTAL COST OF PLANT (Concluded)							
Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Retirements (d)	Adjustments (e)	Transfers (f)	Balance End of Year (g)
1	4. DISTRIBUTION PLANT						
2	360 Land and Land Rights	31,398	0	0	0	0	31,398
3	361 Structures and Improvements	7,826,257	35,258	0	0	0	7,861,515
4	362 Station Equipment	18,607,246	282,084	0	0	0	18,889,330
5	363 Storage Battery Equipment	0	0	0	0	0	0
6	364 Poles Towers and Fixtures	3,666,653	226,457	(16,509)	0	0	3,876,601
7	365 Overhead Conductors and Devices	7,396,062	164,655	(41,164)	0	0	7,519,553
8	366 Underground Conduit	15,252,974	226,534	0	0	0	15,479,508
9	367 Underground Conductors and Devices	9,877,168	199,666	(45,735)	0	0	10,031,099
10	368 Line Transformers	5,732,388	739,259	(59,140)	0	0	6,412,507
11	369 Services	1,366,467	83,243	(20,811)	0	0	1,428,899
12	370 Meters	5,165,959	59,469	(1,189)	0	0	5,224,239
13	371 Installations on Customer's Premises	0	0	0	0	0	0
14	372 Leased Prop on Customer's Premises	0	0	0	0	0	0
15	373 Streetlight and Signal Systems	1,278,023	62,322	(1,246)	0	0	1,339,099
16	Total Distribution Plant	76,200,595	2,078,947	(185,794)	0	0	78,093,748
17	5. GENERAL PLANT						
18	389 Land and Land Rights	625,000	0	0	0	0	625,000
19	390 Structures and Improvements	14,853,800	0	0	0	0	14,853,800
20	391 Office Furniture and Equipment	1,242,544	3,688	(78)	0	0	1,246,154
21	392 Transportation Equipment	5,282,584	77,627	(2,000)	0	0	5,358,211
22	393 Stores Equipment	0	0	0	0	0	0
23	394 Tools, Shop and Garage Equipment	125,150	0	0	0	0	125,150
24	395 Laboratory Equipment	46,395	0	0	0	0	46,395
25	396 Power Operated Equipment	0	0	0	0	0	0
26	397 Communication Equipment	1,489,382	8,215	(411)	0	0	1,497,186
27	398 Miscellaneous Equipment	21,600	0	0	0	0	21,600
28	399 Other Tangible Property	0	0	0	0	0	0
29	Total General Plant	23,686,455	89,530	(2,489)	0	0	23,773,496
30	Total Electric Plant in Service	124,002,250	2,219,987	(188,283)	0	0	126,033,954
31	Total Cost of Electric Plant.....						126,033,954
33	Less Cost of Land, Land Rights, Rights of Way.....						1,912,510
34	Total Cost upon which Depreciation is based						124,121,444
<p>The above figures should show the original cost of the existing property. In case any part of the property is sold or retired, the cost of such property should be deducted from the cost of the plant. The net cost of the property, less the land value, should be taken as a basis for figuring depreciation.</p>							

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COMPARATIVE BALANCE SHEET Assets and Other Debits					
Line No.		Title of Account (a)	Balance Beginning of Year (b)	Balance End of Year (c)	Increase or (Decrease) (d)
1		UTILITY PLANT			
2	101	Utility Plant - Electric (P. 17)	55,701,145	54,258,438	(1,442,707)
3	101	Utility Plant - Gas (P. 20)	0	0	0
4					
5		Total Utility Plant	55,701,145	54,258,438	(1,442,707)
6					
7					
8					
9					
10					
11		FUND ACCOUNTS			
12	125	Sinking Funds	0	0	0
13	126	Depreciation Fund (P. 14)	8,693,777	10,721,063	2,027,286
14	128	Other Special Funds	31,819,047	36,468,658	4,649,611
15		Total Funds	40,512,824	47,189,721	6,676,897
16		CURRENT AND ACCRUED ASSETS			
17	131	Cash (P. 14)	4,335,252	3,264,501	(1,070,751)
18	132	Special Deposits	485,262	542,464	57,202
19	135	Working Funds	0	0	0
20	141	Notes Receivable	0	5,744,265	5,744,265
21	142	Customer Accounts Receivable	2,630,842	2,691,574	60,732
22	143	Other Accounts Receivable	0	69,224	69,224
23	145	Receivables from Municipality	2,000,000	4,923,350	2,923,350
24	146	Receivables from Broadband	0	0	0
25					
26	165	Prepayments	1,504,534	1,227,717	(276,817)
27	173	Accrued Utility Revenues	0	0	0
28		Total Current and Accrued Assets	10,955,890	18,463,095	7,507,205
29		DEFERRED DEBITS			
30	181	Unamortized Debt Discount	0	0	0
31	182	Extraordinary Property Losses	0	0	0
32	185	Other Deferred Debits	3,653,862	2,761,601	(892,261)
33		Total Deferred Debits	3,653,862	2,761,601	(892,261)
34					
35		Total Assets and Other Debits	110,823,721	122,672,855	11,849,134

COMPARATIVE BALANCE SHEET Liabilities and Other Credits					
Line No.		Title of Account (a)	Balance Beginning of Year (b)	Balance End of Year (c)	Increase or (Decrease) (d)
1		APPROPRIATIONS			
2	201	Appropriations for Construction	0	0	0
3		SURPLUS			
4	205	Sinking Fund Reserves	0	0	0
5	206	Loans Repayment	113,615,708	115,620,708	2,005,000
6	207	Appropriations for Construction Repayments	2,849,896	2,849,896	0
7	208	Unappropriated Earned Surplus (P. 12)	(70,251,140)	(68,165,400)	2,085,740
8		Total Surplus	46,214,464	50,305,204	4,090,740
9		LONG TERM DEBT			
10	221	Bonds (P. 6)	18,555,000	21,000,000	2,445,000
11	231	Notes Payable (P. 7)	4,500,000	0	(4,500,000)
12		Total Bonds and Notes	23,055,000	21,000,000	(2,055,000)
13		CURRENT AND ACCRUED LIABILITIES			
14	232	Accounts Payable	2,731,985	3,104,803	372,818
15	234	Payables to Municipality	0	0	0
16	235	Customers' Deposits	485,262	491,326	6,064
17	236	Taxes Accrued	0	0	0
18	237	Interest Accrued	156,263	170,362	14,099
19	242	Miscellaneous Current and Accrued Liabilities	108,168	34,598	(73,570)
20		Total Current and Accrued Liabilities	3,481,678	3,801,089	319,411
21		DEFERRED CREDITS			
22	251	Unamortized Premium on Debt	78,276	196,244	117,968
23	252	Customer Advances for Construction	0	0	0
24	253	Other Deferred Credits	1,076,382	770,901	(305,481)
25		Total Deferred Credits	1,154,658	967,145	(187,513)
26		RESERVES			
27	260	Reserves for Uncollectible Accounts	780,000	888,391	108,391
28	261	Property Insurance Reserve	0	0	0
29	262	Injuries and Damages Reserves	0	0	0
30	263	Pensions and Benefits Reserves	8,602,808	8,783,458	180,650
31	265	Miscellaneous Operating Reserves	27,142,047	30,196,640	3,054,593
32		Total Reserves	36,524,855	39,868,489	3,343,634
33		CONTRIBUTIONS IN AID OF CONSTRUCTION			
34	271	Contributions in Aid of Construction	393,066	6,730,928	6,337,862
35		Total Liabilities and Other Credits	110,823,721	122,672,855	11,849,134

State below if any earning of the municipal lighting plant have been used for any purpose other than discharging indebtedness of the plant, the purpose for which used, and the amount thereof.

STATEMENT OF INCOME FOR THE YEAR			
Line No.	Account (a)	Current Year (b)	Increase or (Decrease) from Preceding Year (c)
1	OPERATING INCOME		
2	400 Operating Revenues (P. 37 and 43)	58,274,220	125,722
3	Operating Expenses:		
4	401 Operation Expense (p. 42 and 47)	41,755,990	2,409,043
5	402 Maintenance Expense	3,507,726	432,243
6	403 Depreciation Expense	3,662,694	185,228
7	407 Amortization of Property Losses	0	0
8			
9	408 Taxes (P. 49)	0	0
10	Total Operating Expenses	48,926,410	3,026,514
11	Operating Income	9,347,810	(2,900,792)
12	414 Other Utility Operating Income (P. 50)	0	0
13			
14	Total Operating Income	9,347,810	(2,900,792)
15	OTHER INCOME		
16	415 Income from Merchandising, Jobbing, and Contract Work (P. 51)	587,381	(316,109)
17	419 Interest Income	1,825,754	(16,797)
18	421 Miscellaneous Nonoperating Income (P. 21)	0	0
19	Total Other Income	2,413,135	(332,906)
20	Total Income	11,760,945	(3,233,698)
21	MISCELLANEOUS INCOME DEDUCTIONS		
22	425 Miscellaneous Amortization	(13,428)	(2,173)
23	426 Other Income Deductions	0	0
24	Total Income Deductions	(13,428)	(2,173)
25	Income Before Interest Charges	11,774,373	(3,231,525)
26	INTEREST CHARGES		
27	427 Interest on Bonds and Notes	583,633	(355,770)
28	428 Amortization of Debt Discount and Expense	0	0
29	429 Amortization of Premium on Debt - Credit	0	0
30	431 Other Interest Expense	0	0
31	432 Interest: Charged to Construction - Credit	0	0
32	Total Interest Charges	583,633	(355,770)
33	NET INCOME	11,190,740	(2,875,755)
EARNED SURPLUS			
Line No.	Account (a)	Debits (b)	Credits (c)
34	208 Unappropriated Earned Surplus (at beginning of period)	70,251,140	
35			
36			
37	433 Balance Transferred from Income		11,190,740
38	434 Miscellaneous Credits to Surplus (P. 21)		0
39	435 Miscellaneous Debits to Surplus (P. 21)	7,100,000	
40	436 Appropriations of Surplus (P. 21)	2,005,000	
41	437 Surplus Applied to Depreciation	0	
42	208 Unappropriated Earned Surplus (at end of period)		68,165,400
43			
44	TOTALS	79,356,140	79,356,140

CASH BALANCES AT END OF YEAR			
Line No.	Items (a)	Amount (b)	
1	Operating Cash	3,264,501	
2			
3			
4			
5			
6			
7			
8			
9			
10			
11			
12	TOTAL	3,264,501	
MATERIALS AND SUPPLIES (Accounts 151-159, 163) Summary per Balance Sheet			
Line No.	Account (a)	Amount End of Year	
		Electric (b)	Gas (c)
13	Fuel (Account 151) (See Schedule, Page 25)		
14	Fuel Stock Expenses (Account 152)		
15	Residuals (Account 153)		
16	Plant Materials and Operating Supplies (Account 154 (151))		
17	Merchandise (Account 155)		
18	Other Materials and Supplies (Account 156)		
19	Nuclear Fuel Assemblies and Components - In Reactor (Account 157)		
20	Nuclear Fuel Assemblies and Components - Stock Account (Account 158)		
21	Nuclear Byproduct Materials (Account 159)		
22	Stores Expense (Account 163)		
23	Total Per Balance Sheet	0	0
DEPRECIATION FUND ACCOUNT (Account 126)			
Line No.	(a)	Amount (b)	
24	DEBITS		
25	Balance of account at beginning of year	8,693,777	
26	Income during year from balance on deposit (interest)	0	
27	Amount transferred from income	3,605,720	
28	Miscellaneous Debits	0	
29	TOTAL	12,299,497	
30	CREDITS		
31	Amount expended for construction purposes (Sec. 57,C.164 of G.L.)	1,578,434	
32	Amounts expended for renewals,viz:-	0	
33	Miscellaneous Credits	0	
34			
35			
36			
37			
38			
39	Balance on hand at end of year	10,721,063	
40	TOTAL	12,299,497	

UTILITY PLANT - ELECTRIC (Continued)							
Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Depreciation (d)	Other Credits (e)	Adjustments Transfers (f)	Balance End of Year (g)
1	C. Hydraulic Production Plant						
2	330 Land and Land Rights						
3	331 Structures and Improvements						
4	332 Reservoirs, Dams and Waterways						
5	333 Water Wheels, Turbines and Generators						
6	334 Accessory Electric Equipment						
7	335 Miscellaneous Power Plant Equipment						
8	336 Roads, Railroads and Bridges						
9	Total Hydraulic Production Plant	0	0	0	0	0	0
10	D. Other Production Plant						
11	340 Land and Land Rights						
12	341 Structures and Improvements						
13	342 Fuel Holders, Producers and Accessories						
14	343 Prime Movers						
15	344 Generators						
16	345 Accessory Electric Equipment						
17	346 Miscellaneous Power Plant Equipment						
18	Total Other Production Plant	0	0	0	0	0	0
19	Total Production Plant	0	0	0	0	0	0
20	3. Transmission Plant						
21	350 Land and Land Rights	841,112	0	0	0	0	841,112
22	351 Clearing Land and Rights of Way	415,000	0	0	0	0	415,000
23	352 Structures and Improvements	1,446,075	0	101,714	0	0	1,344,361
24	353 Station Equipment	4,350,489	2,234	242,154	0	0	4,110,569
25	354 Towers and Fixtures	0	0	0	0	0	0
26	355 Poles and Fixtures	2,713,985	0	111,886	0	0	2,602,099
27	356 Overhead Conductors and Devices	2,357,627	0	92,346	0	0	2,265,281
28	357 Underground Conduit	799,348	0	66,298	0	0	733,050
29	358 Underground Conductors and Devices	803,549	49,276	71,375	0	0	781,450
30	359 Roads and Trails	0	0	0	0	0	0
31	Total Transmission Plant	13,727,185	51,510	685,773	0	0	13,092,922

UTILITY PLANT -- ELECTRIC (Continued)							
Line No.	Account (a)	Balance Beginning of Year (b)	Additions (c)	Depreciation (d)	Other Credits (e)	Adjustments Transfers (f)	Balance End of Year (g)
1	4. DISTRIBUTION PLANT						
2	360 Land and Land Rights	31,398	0	0	0	0	31,398
3	361 Structures and Improvements	2,395,706	35,258	234,788	0	0	2,196,176
4	362 Station Equipment	6,885,841	282,084	558,217	0	0	6,609,708
5	363 Storage Battery Equipment	0	0	0	0	0	0
6	364 Poles Towers and Fixtures	381,561	226,457	110,000	0	0	498,018
7	365 Overhead Conductors and Devices	1,105,765	164,655	221,882	0	0	1,048,538
8	366 Underground Conduit	2,562,050	226,534	457,589	0	0	2,330,995
9	367 Underground Conductors and Devices	7,405,809	199,666	296,315	0	0	7,309,160
10	368 Line Transformers	378,490	739,259	171,972	0	0	945,777
11	369 Services	95,765	83,243	40,994	0	0	138,014
12	370 Meters	1,572,672	59,469	154,979	0	0	1,477,162
13	371 Installations on Customer's Premises	0	0	0	0	0	0
14	372 Leased Prop on Customer's Premises	0	0	0	0	0	0
15	373 Streetlight and Signal Systems	936,642	62,322	38,341	0	0	960,623
16	Total Distribution Plant	23,751,699	2,078,947	2,285,077	0	0	23,545,569
17	5. GENERAL PLANT						
18	389 Land and Land Rights	625,000	0	0	0	0	625,000
19	390 Structures and Improvements	12,334,467	0	447,006	0	0	11,887,461
20	391 Office Furniture and Equipment	509,283	3,688	37,276	0	0	475,695
21	392 Transportation Equipment	4,276,385	77,627	158,478	0	0	4,195,534
22	393 Stores Equipment	0	0	0	0	0	0
23	394 Tools, Shop and Garage Equipment	78,205	0	3,755	0	0	74,450
24	395 Laboratory Equipment	0	0	0	0	0	0
25	396 Power Operated Equipment	0	0	0	0	0	0
26	397 Communication Equipment	393,329	8,215	44,681	0	0	356,863
27	398 Miscellaneous Equipment	5,592	0	648	0	0	4,944
28	399 Other Tangible Property	0	0	0	0	0	0
29	Total General Plant	18,222,261	89,530	691,844	0	0	17,619,947
30	Total Electric Plant in Service	55,701,145	2,219,987	3,662,694	0	0	54,258,438
31	104 Utility Plant Leased to Others	0	0	0	0	0	0
32	105 Property Held for Future Use	0	0	0	0	0	0
33	107 Construction Work in Progress	0	0	0	0	0	0
34	Total Utility Plant Electric	55,701,145	2,219,987	3,662,694	0	0	54,258,438

PRODUCTION FUEL AND OIL STOCKS (Included in Account 151)

(Except Nuclear Materials)

1. Report below the information called for concerning production fuel and oil stocks.
2. Show quantities in tons of 2,000 lbs., gal., or Mcf., whichever unit of quantity is applicable.
3. Each kind of coal or oil should be shown separately.
4. Show gas and electric fuels separately by specific use.

Line No.	Item (a)	Total Cost (b)	Kinds of Fuel and Oil			
			Quantity (c)	Cost (d)	Quantity (e)	Cost (f)
			1	On Hand Beginning of Year		
2	Received During Year					
3	TOTAL	0				
4	Used During Year (Note A)					
5						
6						
7						
8						
9						
10						
11	Sold or Transferred					
12	TOTAL DISPOSED OF	0				
13	BALANCE END OF YEAR	0				
			Kinds of Fuel and Oil - continued			
Line No.	Item (g)		Quantity (h)	Cost (i)	Quantity (j)	Cost (k)
14	On Hand Beginning of Year					
15	Received During Year					
16	TOTAL					
17	Used During Year (Note A)					
18						
19						
20						
21						
22						
23						
24	Sold or Transferred					
25	TOTAL DISPOSED OF					
26	BALANCE END OF YEAR					

Note A -- Indicate specific purpose for which used, e.g., Boiler Oil, Make Oil, Generator Fuel, etc.

MISCELLANEOUS NONOPERATING INCOME (Account 421)		
Line No.	Item (a)	Amount (b)
1		
2		
3		
4		
5		
6	TOTAL	0
OTHER INCOME DEDUCTIONS (Account 426)		
Line No.	Item (a)	Amount (b)
7		
8		
9		
10		
11		
12		
13		
14	TOTAL	0
MISCELLANEOUS CREDITS TO SURPLUS (Account 434)		
Line No.	Item (a)	Amount (b)
15	Prior Period Adjustment	0
16		
17		
18		
19		
20		
21		
22		
23	TOTAL	0
MISCELLANEOUS DEBITS TO SURPLUS (Account 435)		
Line No.	Item (a)	Amount (b)
24	Payment in Lieu of Taxes	7,100,000
25		
26		
27		
28		
29		
30		
31		
32	TOTAL	7,100,000
APPROPRIATIONS OF SURPLUS (Account 436)		
Line No.	Item (a)	Amount (b)
33	Bond Payment	2,005,000
34		
35		
36		
37		
38		
39		
40	TOTAL	2,005,000

MUNICIPAL REVENUES (Account 482,444) (K.W.H. Sold under the provision of Chapter 269, Acts of 1927)						
Line No.	Acct. No.	Gas Schedule (a)	Cubic Feet (b)	Revenue Received (c)	Average Revenue Per MCF (cents) (0.0000) (d)	
1						
2						
3						
4		TOTALS				
		Electric Schedule (a)	K.W.H. (b)	Revenue Received (c)	Average Revenue Per KWH (cents) (0.0000) (d)	
5	444-2	Municipal: (Other than Street Lighting)	3,631,408	658,952	0.1815	
6						
7						
8						
9						
10						
11						
12		TOTALS	3,631,408	658,952	0.1815	
13	444-1	Street Lighting	821,018	144,018	0.1754	
14						
15						
16						
17						
18		TOTALS	821,018	144,018	0.1754	
19		TOTALS	4,452,426	802,970	0.1803	
PURCHASED POWER (Account 555)						
Line No.	Names of Utilities from Which Electric Energy is Purchased (a)		Where and at What Voltage Received (b)	K.W.H (c)	Amount (d)	Cost per KWH (cents) (0.0000) (e)
20	Canton Mountain			6,308,793	\$ 498,302	0.0790
21	FirstLight - Cabot			11,092,942	\$ 663,777	0.0598
22	FirstLight - Shepaug			5,225,796	\$ 385,059	0.0737
23	FirstLight - Stevenson		115KV	2,799,902	\$ 207,574	0.0741
24	FirstLight - Turners		115KV	537,862	\$ 31,965	0.0594
25	GraniteWind			3,418,502	\$ 197,424	0.0578
25a	Gravel Pit III			4,452,472	\$ 258,021	0.0580
26	Miller Hydro			8,026,126	\$ 16,355	0.0020
27	NextEra			19,144,160	\$ 1,556,195	0.0813
28	NextEra LT Seabrook			70,080,000	\$ 3,240,499	0.0462
29	NextEra Rise			49,865,430	\$ 2,325,306	0.0466
30	Nugen			4,554,394	\$ 339,477	0.0745
31	Saddleback			7,603,071	\$ 355,792	0.0468
32	Shell Bilateral			28,923,596	\$ 1,918,323	0.0663
33	Spruce Mountain			7,917,198	\$ 242,027	0.0306
34	TGC-MBTA Solar			782,467	\$ 55,320	0.0707
34a	Western ME - Moscow Wind			6,128,085	\$ 489,634	0.0799
35	Broker Fees			0	\$ -	N/A
36	Financial Settlements			0	\$ (263,266)	N/A
37	ISO			79,075,969	\$ 17,625,349	0.2229
38	NYPA			11,040,572	\$ 357,384	0.0324
39	Northeast Utilities			0	\$ 5,373	N/A
40	Other (Rate Stab, RECs. Etc.)			0	\$ -	N/A
		TOTALS		326,977,337	30,505,890	0.0933
SALES FOR RESALE (Account 447)						
Line No.	Names of Utilities to Which Electric Energy is sold (a)		Where and at What Voltage Delivered (b)	K.W.H (c)	Amount (d)	Revenue per KWH (cents) (0.0000) (e)
41						
42						
43						
44						
45						
46			TOTALS	0	0	

ELECTRIC OPERATING REVENUES (Account 400)

1. Report below the amount of operating revenue for the year for each prescribed account and the amount of increase or decrease over the preceding year.
 2. If increases and decreases are not derived from previously reported figures, explain any inconsistencies.
 3. Number of customers should be reported on the basis of meters, plus number of late rate accounts except where separate

meter readings are added for billing purposes, one customer shall be counted for each group of meters so added. The average number of customers means the average of the 12 figures at the close of each month. If the customer count in the residential service classification includes customers counted more than once because of special services, such as water heating, etc., indicate in a footnote the number of such duplicate customers included in the classification.

4. Unmetered sales should be included below. The details of such sales should be given in a footnote.
 5. Classification on Commercial and Industrial Sales, Account 442, Large (or Industrial) may be according to the basis of classification regularly used by the respondent if such basis of classification is not greater than 1000 KW. See Account 442 of the Uniform System of Accounts. Explain basis of Classification

Line No.	Account (a)	Operating Revenues		Kilowatt-hours Sold		Average Number of Customers per Month	
		Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)	Amount for Year (d)	Increase or (Decrease) from Preceding Year (e)	Number for Year (f)	Increase or (Decrease) from Preceding Year (g)
1	SALES OF ELECTRICITY						
2	440 Residential Sales	16,365,688	772,572	91,258,608	1,172,178	13,617	16
3	442 Commercial and Industrial Sales	38,569,079	(605,945)	225,127,187	258,108	2,185	2
4	Small Commercial B Sales	0	0	0	0	0	0
5	Large Commercial C Sales	0	0	0	0	0	0
6	444 Municipal Sales	802,970	4,129	4,452,426	(162,582)	10	0
7	445 Other Sales to Public Authorities	0	0	0	0	0	0
8	446 Sales to Railroads and Railways	0	0	0	0	0	0
9	448 Interdepartmental Sales	0	0	0	0	0	0
10	449 Miscellaneous Sales	0	0	0	0	0	0
11	Total Sales to Ultimate Consumers	55,737,737	170,756	320,838,221	1,267,704	15,812	18
12	447 Sales for Resale	0	0	0	0	0	0
13	Total Sales of Electricity*	55,737,737	170,756	320,838,221	1,267,704	15,812	18
14	OTHER OPERATING REVENUES						
15	450 Forfeited Discounts	0	0				
16	451 Miscellaneous Service Revenues	0	0				
17	453 Sales of Water and Water Power	0	0				
18	454 Rent from Electric Property	0	0				
19	455 Interdepartmental Rents	0	0				
20	456 Other Electric Revenues - NSTAR	2,536,483	(45,034)				
21							
22							
23							
24							
25	Total Other Operating Revenues	2,536,483	(45,034)				
26	Total Electric Operating Revenue	58,274,220	125,722				

* Includes revenues from application of fuel clauses \$ _____ 0

Total KWH to which applied _____ 320,838,221

SALES OF ELECTRICITY TO ULTIMATE CONSUMERS

Report by account number the K.W.H. sold, the amount derived and the number of customers under each filed schedule or contract. Municipal sales, contract sales and unbilled sales may be reported separately in total.

Line No.	Account No.	Schedule (a)	K.W.H. (b)	Revenue (c)	Average Revenue per KWH (cents) (0.0000) (d)	Number of Customers (per Bills rendered)	
						July 31 (e)	Dec 31 (f)
1	440.000	Residential	91,258,608	16,365,688	0.1793	13,577	13,617
2	442.000	Commercial	99,140,908	19,125,332	0.1929	1,914	1,915
3	442.000	Industrial	125,294,330	19,251,745	0.1537	49	49
4	442.000	Municipal Building	3,631,408	658,952	0.1815	9	9
5	442.300	Municipal Street Lighting	821,018	144,018	0.1754	1	1
6	442.400	Security Light	691,949	192,002	0.2775	221	221
7							
8							
9							
10							
11							
12							
13							
14							
15							
16							
17							
18							
19							
20							
TOTAL SALES TO ULTIMATE CONSUMERS (page 37 Line 11)			320,838,221	55,737,737	0.1737	15,771	15,812

ELECTRIC OPERATION AND MAINTENANCE EXPENSES			
1. Enter in the space provided the operation and maintenance expenses for the year			
2. If the increases and decreases are not derived from previously reported figures, explain in footnote			
Line No.	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)
1	POWER PRODUCTION EXPENSES		
2	STEAM POWER GENERATION		
3	Operation:		
4	500 Operation supervision and engineering	0	0
5	501 Fuel	0	0
6	502 Steam Expenses	0	0
7	503 Steam from other sources	0	0
8	504 Steam transferred -- Cr.	0	0
9	505 Electric expenses	0	0
10	506 Miscellaneous steam power expenses	0	0
11	507 Rents	0	0
12	Total Operation	0	0
13	Maintenance:		
14	510 Maintenance supervision and engineering	0	0
15	511 Maintenance of Structures	0	0
16	512 Maintenance of boiler plant	0	0
17	513 Maintenance of electric plant	0	0
18	514 Maintenance of miscellaneous steam plant	0	0
19	Total Maintenance	0	0
20	Total power production expenses -steam power	0	0
21	NUCLEAR POWER GENERATION		
22	Operation:		
23	517 Operation supervision and engineering	0	0
24	518 Fuel	0	0
25	519 Coolants and water	0	0
26	520 Steam Expenses	0	0
27	521 Steam from other sources	0	0
28	522 Steam transferred -- Cr.	0	0
29	523 Electric expenses	0	0
30	524 Miscellaneous nuclear power expenses	0	0
31	525 Rents	0	0
32	Total Operation	0	0
33	Maintenance:		
34	528 Maintenance supervision and engineering	0	0
35	529 Maintenance of Structures	0	0
36	530 Maintenance of reactor plant	0	0
37	531 Maintenance of electric plant	0	0
38	532 Maintenance of miscellaneous nuclear plant	0	0
39	Total Maintenance	0	0
40	Total power production expenses -nuclear power	0	0
41	HYDRAULIC POWER GENERATION		
42	Operation:		
43	535 Operation supervision and engineering	0	0
44	536 Water for power	0	0
45	537 Hydraulic expenses	0	0
46	538 Electric expenses	0	0
47	539 Miscellaneous hydraulic power generation expenses	0	0
48	540 Rents	0	0
49	Total Operation	0	0

ELECTRIC OPERATION AND MAINTENANCE EXPENSES - Continued			
Line No.	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)
1	HYDRAULIC POWER GENERATION - Continued		
2	Maintenance:		
3	541 Maintenance Supervision and engineering	0	0
4	542 Maintenance of structures	0	0
5	543 Maintenance or reservoirs, dams and waterways	0	0
6	544 Maintenance of electric plant	0	0
7	545 Maintenance of miscellaneous hydraulic plant	0	0
8	Total maintenance	0	0
9	Total power production expenses - hydraulic power	0	0
10	OTHER POWER GENERATION		
11	Operation:		
12	546 Operation supervision and engineering	0	0
13	547 Fuel	0	0
14	548 Generation Expenses	0	0
15	549 Miscellaneous other power generation expense	0	0
16	550 Rents	0	0
17	Total Operation	0	0
18	Maintenance:		
19	551 Maintenance supervision and engineering	0	0
20	552 Maintenance of Structures	0	0
21	553 Maintenance of generating and electric plant	0	0
22	554 Maintenance of miscellaneous other power generation plant	0	0
23	Total Maintenance	0	0
24	Total power production expenses - other power	0	0
25	OTHER POWER SUPPLY EXPENSES		
26	555 Purchased power	28,853,432	122,864
27	556 System control and load dispatching	0	0
28	557 Other expenses	1,271,059	984,396
29	Total other power supply expenses	30,124,491	1,107,260
30	Total power production expenses	30,124,491	1,107,260
31	TRANSMISSION EXPENSES		
32	Operation:		
33	560 Operation supervision and engineering	95,583	8,381
34	561 Load dispatching	0	0
35	562 Station expenses	163,431	18,704
36	563 Overhead line expenses	0	0
37	564 Underground line expenses	0	0
38	565 Transmission of electricity by others	4,452,251	1,172,271
39	566 Miscellaneous transmission expenses	0	0
40	567 Rents	0	0
41	Total Operation	4,711,265	1,199,356
42	Maintenance:		
43	568 Maintenance supervision and engineering	124,432	0
44	569 Maintenance of structures	16,400	0
45	570 Maintenance of station equipment	39,621	(7,778)
46	571 Maintenance of overhead lines	316,424	(23,755)
47	572 Maintenance of underground lines	444,693	421,190
48	573 Maintenance of miscellaneous transmission plant	217,029	61,538
49	Total maintenance	1,158,599	451,195
50	Total transmission expenses	5,869,864	1,650,551

ELECTRIC OPERATION AND MAINTENANCE EXPENSES - Continued			
Line No.	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)
1	DISTRIBUTION EXPENSES		
2	Operation:		
3	580 Operation supervision and engineering	395,911	56,995
4	581 Load dispatching (Operation Labor)	0	0
5	582 Station expenses	676,944	114,451
6	583 Overhead line expenses	27,608	(77,094)
7	584 Underground line expenses	17,788	(3,158)
8	585 Street lighting and signal system expenses	597	597
9	586 Meter expenses	26,620	(1,878)
10	587 Customer installations expenses	0	(1,414)
11	588 Miscellaneous distribution expenses	107,502	(34,996)
12	589 Rents	761	(184)
13	Total operation	1,253,731	53,319
14	Maintenance:		
15	590 Maintenance supervision and engineering	515,409	10,381
16	591 Maintenance of structures	67,932	(5,537)
17	592 Maintenance of station equipment	164,114	(20,106)
18	593 Maintenance of overhead lines	1,283,044	65,617
19	594 Maintenance of underground lines	59,845	(10,556)
20	595 Maintenance of line transformers	28,389	(11,298)
21	596 Maintenance of street lighting and signal systems	18,363	(6,495)
22	597 Maintenance of meters	212,031	(18,132)
23	598 Maintenance of miscellaneous distribution plant	0	(14,813)
24	Total maintenance	2,349,127	(10,939)
25	Total distribution expenses	3,602,858	42,380
26	CUSTOMER ACCOUNTS EXPENSES		
27	Operation:		
28	901 Supervision	0	0
29	902 Meter reading expenses	32,648	18,454
30	903 Customer records and collection expenses	1,785,719	(446,224)
31	904 Uncollectible accounts	108,391	(111,609)
32	905 Miscellaneous customer accounts expenses	0	0
33	Total customer accounts expenses	1,926,758	(539,379)
34	SALES EXPENSES		
35	Operation:		
36	911 Supervision	0	0
37	912 Demonstrating and selling expenses	6,829	(1,298)
38	913 Advertising expenses	26,467	12,717
39	916 Miscellaneous sales expenses	0	0
40	Total sales expenses	33,296	11,419
41	ADMINISTRATIVE AND GENERAL EXPENSES		
42	Operation:		
43	920 Administrative and general salaries	333,728	106,567
44	921 Office supplies and expenses	15,696	1,050
45	922 Administrative expenses transferred - Cr	0	0
46	923 Outside services employed	308,883	(2,799)
47	924 Property insurance	369,876	86,360
48	925 Injuries and damages	5,469	5,469
49	926 Employee pensions and benefits	2,395,258	368,741
50	928 Regulatory commission expenses	0	0
51	929 Store Expense	0	0
52	930 Miscellaneous general expenses	277,539	11,675
53	931 Rents	0	0
55	Total operation	3,706,449	577,063

ELECTRIC OPERATION AND MAINTENANCE EXPENSES - Continued				
Line No.	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year (c)	
1	ADMINISTRATIVE AND GENERAL EXPENSES - Cont.			
2	Maintenance:			
3	932 Maintenance of general plant	0	0	
4	Total administrative and general expenses	3,706,449	577,063	
5	Total Electric Operation and Maintenance Expenses	45,263,716	2,849,294	
SUMMARY OF ELECTRIC OPERATION AND MAINTENANCE EXPENSES				
Line No.	Functional Classification (a)	Operation (b)	Maintenance (c)	Total (d)
6	Power Production Expenses			
7	Electric Generation:			
8	Steam Power:	0	0	0
9	Nuclear Power	0	0	0
10	Hydraulic Power	0	0	0
11	Other Power	0	0	0
12	Other Power Supply Expenses	30,124,491	0	30,124,491
13	Total power production expenses	30,124,491		30,124,491
14	Transmission Expenses	4,711,265	1,158,599	5,869,864
15	Distribution Expenses	1,253,731	2,349,127	3,602,858
16	Customer Accounts Expenses	1,926,758	0	1,926,758
17	Sales Expenses	33,296	0	33,296
18	Administrative and General Expenses	3,706,449	0	3,706,449
19	Total Electric Operation and			
20	Maintenance Expenses	41,755,990	3,507,726	45,263,716
21	Ratio of operating expenses to operating revenues (carry out decimal two places, (e.g.. 0.00%) Compute by dividing Revenues (Acct 400) into the sum of Operation and Maintenance Expenses (Page 42, line 20 (d), Depreciation (Acct 403) and Amortization (Acct 407)			83.96%
22	Total salaries and wages of electric department for year, including amounts charged to operating expenses, construction and other accounts.			5,454,201
23	Total number of employees of electric department at end of year including administrative, operating, maintenance, construction and other employees (including part-time employees)			41

OTHER UTILITY OPERATING INCOME (Account 414)					
Report below the particulars called for in each column					
Line No.	Property (a)	Amount of Investment (b)	Amount of Department (c)	Amount of Operating Expenses (d)	Gain or (Loss) from Operation (e)
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					
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45					
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47					
48					
49					
50					
51	TOTALS				

INCOME FROM MERCHANDISE, JOBBING, AND CONTRACT WORK (Account 415)					
Report by utility departments the revenue, costs, expenses, and net income from merchandising, jobbing, and contract work during the year.					
Line No.	Item (a)	Electric Department (b)	Gas Department (c)	Other Utility Department (d)	Total (e)
1	Revenues:				
2	Merchandise sales, less discounts,				0
3	allowances and returns	0	0	0	0
4	Contract work	587,381	0	0	587,381
5	Commissions	0	0	0	0
6	Other (list according to major classes)	0	0	0	0
7					
8					
9					
10	Total Revenues	587,381	0	0	587,381
11					
12					
13	Costs and Expenses:				
14	Cost of sales (list according to major				
15	classes of cost)	0	0	0	0
16	Jobbing/Contract Costs	0	0	0	0
17	Materials	0	0	0	0
18	Outside Service Labor	0	0	0	0
19					
20					
21					
22					
23					
24					
25					
26	Sales Expenses				
27	Customer accounts expenses	0	0	0	0
28	Administrative and general expenses	0	0	0	0
29					
30					
31					
32					
33					
34					
35					
36					
37					
38					
39					
40					
41					
42					
43					
44					
45					
46					
47					
48					
49					
50	TOTAL COSTS AND EXPENSES	0	0	0	0
51	Net Profit (or loss)	587,381	0	0	587,381

SALES FOR RESALE (Account 447) - Continued

5. If a fixed number of kilowatts of maximum demand is specified in the power contract as a basis of billings to the customer this number should be shown in column (f). The number of kilowatts of maximum demand to be shown in column (g) and (h) should be actual based on monthly readings and should be furnished whether or not used in the determination of demand charges. Show in column (i) type of demand reading (instantaneous, 15, 30, or 60 minutes

integrated).

6. The number of kilowatt-hours sold should be the quantities shown by the bills rendered to the purchasers.

7. Explain any amounts entered in column (n) such as fuel or other adjustments.

8. If a contract covers several points of delivery and small amounts of electric energy are delivered at each point, such sales may be grouped.

Type of Demand Reading (i)	Voltage at Which Delivered (j)	Revenue (Omit Cents)					Revenue per kwh (CENTS) (0.0000) (p)	Line No.
		Kilowatt-Hours (k)	Capacity Charges (l)	Energy Charges (m)	Other Charges (n)	Total (o)		
								1
								2
								3
								4
								5
								6
								7
								8
								9
								10
								11
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								33
								34
								35
								36
								37
								38
								39
								40
								41
	TOTALS:	0	0.00	0.00		0.00		42

PURCHASED POWER (Account 555)
(EXCEPT INTERCHANGE POWER)

4. If receipt of power is at a substation indicate ownership in column (e), thus: respondent owned or leased, RS; seller owned or leased, SS.

5. If a fixed number of kilowatts of maximum demand is specified in the power contract as a basis of billing, this number should be shown in column (f). The number of kilowatts of maximum demand to be shown in columns (g) and (h) should be actual based on monthly readings and

should be furnished whether or not used in the determination of demand charges. Show in column (i) type of demand reading (instantaneous, 15, 30, or 60 minutes integrated).

6. The number of kilowatt hours purchased should be the quantities shown by the power bills.

7. Explain any amount entered in column (n) such as fuel or other adjustments.

Type of Demand Reading (i)	Voltage at Which Delivered (j)	Cost of Energy (Omit Cents)					KWH (CENTS) (0.0000) (p)	Line No.
		Kilowatt-Hours (k)	Capacity Charges (l)	Energy Charges	Other Charges (n) **	Total (o)		
								1
								2
								3
								4
								5
								6
								7
								8
								9
								10
								11
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								35
								36
								37
								38
								39
								40
								41
	TOTALS:	0	0	0	0	0		42

INTERCHANGE POWER (Included in Account 555)

1. Report below the kilowatt-hours received and delivered during the year and the net charge or credit under interchange power agreements.

2. Provide subheadings and classify interchanges as to (1) Associated Utilities, (2) Nonassociated Utilities, (3) Associated Nonutilities, (4) Other Nonutilities, (5) Municipalities, (6) R.E.A. Cooperatives, and (7) Other Public Authorities. For each interchange across a state line place an "x" in column (b).

3. Particulars of settlements for interchange power

shall be furnished in Part B, Details of Settlement for Interchange Power. If settlement for any transaction also includes credit or debit amounts other than for increment generation expenses, show such other component amounts separately, in addition to debit or credit for increment generation expenses, and give a brief explanation of the factors and principles under which such other component amounts were determined. If such settlement represents the net of debits and credits under an interconnection, power pooling,

coordination, or other such arrangement, submit a copy of the annual summary of transactions and billings among the parties to the agreement. If the amount of settlement reported in this schedule for any transaction does not represent all of the charges and credits covered by the agreement, furnish in a footnote a description of the other debits and credits and state the amounts and accounts in which such other amounts are included for the year.

A. Summary of Interchange According to Companies and Points of Interchange

Line No.	Name of Company (a)	Inter-change Across State Lines (b)	Point of Interchange (c)	Voltage at Which Inter-changed (d)	Kilowatt-hours			Amount of Settlement (h)
					Received (a)	Delivered (f)	Net Difference (g)	
1								
2								
3								
4								
5								
6								
7								
8								
9								
10								
11								
12	TOTALS				0	0	0	0

B. Details of Settlement for Interchange Power

Line No.	Name of Company (i)	Explanation (j)	Amount (k)
13			
14			
15			
16			
17			
18			
19			
20			
21	TOTAL		0

ELECTRIC ENERGY ACCOUNT

Report below the information called for concerning the disposition of electric energy generated, purchased and interchanged for the year.

Line No.	Item (a)	Kilowatt-hours (b)
1	SOURCES OF ENERGY	
2	Generation	
3	Steam	
4	Nuclear	
5	Hydro	
6	Other	
7	Total Generation	
8	Purchases	326,977,337
9	(In (gross)	
10	Interchanges	
11	< Out (gross)	
11	(Net (Kwh)	0
12	(Received	
13	Transmission for/by others (wheeling)	
14	< Delivered	
14	(Net (Kwh)	0
15	TOTAL	326,977,337
16	DISPOSITION OF ENERGY	
17	Sales to ultimate consumers (including interdepartmental sales)	320,838,221
18	Sales for resale	0
19	Energy furnished without charge	
20	Energy used by the company (excluding station use):	
21	Electric department only	0
22	Energy losses	
23	Transmission and conversion losses	
24	Distribution losses	1.88% 6,139,116
25	Unaccounted for losses	
26	Total energy losses	6,139,116
27	Energy losses as percent of total on line 15	1.88%
28	TOTAL	326,977,337

MONTHLY PEAKS AND OUTPUT

1. Report hereunder the information called for pertaining to simultaneous peaks established monthly (in kilowatts) and monthly output (in kilowatt-hours) for the combined sources of electric energy of respondent.
 2. Monthly peak col. (b) should be respondent's maximum kw load as measured by the sum of its coincidental net generation and purchase plus or minus net interchange, minus temporary deliveries (not interchange) of emergency power to another system. Monthly peak including such emergency deliveries should be shown in a footnote with a brief explanation

as to the nature of the emergency.
 3. State type of monthly peak reading (instantaneous 15, 30, or 60 minutes integrated.)
 4. Monthly output should be the sum of respondent's net generation and purchases plus or minus net interchange and plus or minus net transmission or wheeling. Total for the year should agree with line 15 above.
 5. If the respondent has two or more power systems not physically connected, the information called for below should be furnished for each system.

Town of NORWOOD

Line No.	Month (a)	Monthly Peak					Monthly Output (kwh) (See Instr. 4) (g)
		Kilowatts (b)	Day of Week (c)	Day of Month (d)	Hour (e)	Type of Reading (f)	
29	January	51.176	Wednesday	1/22/2025	9:00 AM	60 min	29,200,968
30	February	48.928	Tuesday	2/18/2025	11:00 AM	60 min	26,081,262
31	March	45.884	Monday	3/3/2025	10:00 AM	60 min	25,641,766
32	April	42.627	Monday	4/7/2025	14:00 PM	60 min	24,244,899
33	May	46.839	Friday	5/16/2025	4:00 PM	60 min	24,555,454
34	June	76.868	Tuesday	6/24/2025	4:00 PM	60 min	29,646,355
35	July	73.953	Tuesday	7/29/2025	5:00 PM	60 min	34,660,915
36	August	69.264	Thursday	8/14/2025	5:00 PM	60 min	29,938,147
37	September	51.345	Friday	9/5/2025	4:00 PM	60 min	25,698,589
38	October	47.558	Monday	10/6/2025	4:00 PM	60 min	24,053,631
39	November	43.092	Friday	11/21/2025	11:00 AM	60 min	24,490,698
40	December	49.348	Monday	12/15/2025	6:00 PM	60 min	28,764,653
41						TOTAL	326,977,337

GENERATING STATIONS						Pages 58 through 66
GENERATING STATION STATISTICS (Large Stations) (Except Nuclear)						Pages 58-59
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)	
1						
2						
3						
4						
5						
6						
STEAM GENERATING STATIONS						Pages 60-61
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)	
1						
2						
3						
4						
5						
6						
HYDROELECTRIC GENERATING STATIONS						Pages 62-63
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)	
1						
2						
3						
4						
5						
6						
COMBUSTION ENGINE AND OTHER GENERATING STATIONS						Pages 64-65
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)	
1						
2						
3						
4						
5						
6						
GENERATING STATION STATISTICS (Small Stations)						Page 66
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)	
1						
2						
3						
4						
5						
6						

TRANSMISSION LINE STATISTICS									
Report information concerning transmission line as indicated below.									
Line No.	Designation		Operating Voltage (c)	Type of Supportive Structure (d)	Length (Pole Miles)		Number of Circuits (g)	Size of Conductors and Material (h)	
	From (a)	To (b)			On Structures of Line Designated (e)	On Structures of Another Line (f)			
1	Sharon	Norwood	115KV	Wood H Frame	3.27	None	2	795 MCM OPGW	
2									
3									
4	STA 495	STA 469	115KV	Underground	2.25		2	1000 MCM	
5	Dean St	Ellis Ave			2 - 4 Way			Solid Dielectric Copper	
6					Duct Banks				
7									
8									
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45									
46									
47	TOTALS					0		4	

* where other than 60 cycle, 3 phase, so indicate.

SUBSTATIONS

1. Report below the information called for concerning substations of the respondent as of the end of the year.
 2. Substations which serve but one industrial or street railway customer should not be listed hereunder.
 3. Substations with capacities of less than 5000 kva, except those serving customers with energy for resale, may be grouped according to functional character, but the number of such substations must be shown.

4. Indicate in column (b) the functional character of each substation, designating whether transmission or distribution and whether attended or unattended.
 5. Show in columns (i), (j), and (k) special equipment such as rotary converters, rectifiers, condensers, etc. and auxiliary equipment for increasing capacity.
 6. Designate substations or major items of equipment leased from others, jointly owned with others, or operated otherwise than by reason of sole ownership by the respondent. For any substation or equipment operated under lease, give

name of lessor, date and period of lease and annual rent. For any substation or equipment operated other than by reason of sole ownership or lease, give name of co-owner or other party, explain basis of sharing expenses of other accounting between the parties, and state amounts and accounts affected in respondent's books of account. Specify in each case whether lessor, co-owner or other party is an associated company.

Line No.	Name and Location of Substation (a)	Character of Substation (b)	Voltage			Capacity of Substation in kva (In Service) (f)	Number of Transformers In Service (g)	Number of Spare Transformers (h)	Conversion Apparatus and Special Equipment		
			Primary (c)	Secondary (d)	Tertiary (e)				Type of Equipment (i)	Number of Units (j)	Total Capacity (k)
1	Station 495 - Dean Street	Distribution - Attended	115,000	13,800		205,000	4	0	None		
2	Station 469 - Ellis Ave	Distribution - Unattended	115,000	13,800		165,000	3	0	None		
3											
4											
5											
6											
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19											
20											
21											
22											
23											
24											
25											
26			TOTALS			370,000	7	0			

OVERHEAD DISTRIBUTION LINES OPERATED

Line No.		Length (Pole Miles)		
		Wood Poles	Steel Towers	Total
1	Miles -- Beginning of Year	138.83		138.83
2	Added During Year	0.09		0.09
3	Retired During Year	0.00		0.00
4	Miles -- End of Year	138.92	0.00	138.92
5	*			
6				
7				
8	Distribution System Characteristics - AC or DC, Phase, cycles and operating voltages for Light and Power			
9				
10				
11				
12				
13				
14				
15				

ELECTRIC DISTRIBUTION SERVICES, METERS AND LINE TRANSFORMERS

Line No.	Item	Electric Services	Number of Watt-hour Meters	Line Transformers	
				Number	Total Capacity (kva)
16	Number at beginning of year:	8,243	18,083	2,087	261,276.5
17	Additions during year:				
18	Purchased	0	48	58	21,900.0
19	Installed	30	0	0	0.0
20	Associated with utility plant acquired	0	0	0	0.0
21	Total Additions	30	48	58	21,900.0
22	Reductions during year:				
23	Retirements	22	57	35	1,261.7
24	Associated with utility plant sold	0	0	0	0.0
25	Total Reductions	22	57	35	1,261.7
26	Number at end of year	8,251	18,074	2,110	281,914.8
27	In stock		2,216	209	28,582.5
28	Locked meters on customers' premises		0	0	0.0
29	Inactive transformers on system		0	0	0.0
30	In customers' use		15,858	1,901	253,332.3
31	In company's use		0	0	0.0
32	Number at end of year		18,074	2,110	281,914.8

*

CONDUIT, UNDERGROUND CABLE AND SUBMARINE CABLE - (Distribution System)

Report below the information called for concerning conduit, underground cable, and submarine cable at end of year.

Line No.	Designation of Underground System (a)	Miles of Conduit Bank (All Sizes and Types) (b)	Underground Cable		Submarine Cable	
			Miles * (c)	Operating Voltage (d)	Feet * (e)	Operating Voltage (f)
1		26.365	7.53 3/C	220 Volts		
2			9.27 1/C	220 Volts		
3						
4			38.06 3x1/C	13,800 Volts		
5			3.85 1/C	13,800 Volts		
6						
7						
8						
9						
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12						
13						
14						
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29						
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31						
32						
33						
34						
35	TOTALS	26.37	57.46			

*indicate number of conductors per cable

STREET LAMPS CONNECTED TO SYSTEM

Line No.	City or Town (a)	Total (b)	Type							
			LED		Mercury Vapor		Florescent & Quartz		Sodium	
			Municipal (c)	Other (d)	Municipal (e)	Other (f)	Municipal (g)	Other (h)	Municipal (i)	Other (j)
1	Norwood	2,842	2,842	0	0	0	0	0	0	0
2	Private Lighting	551	0	289	0	7	0	0	0	255
3										
4										
5										
6										
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51										
52	TOTALS	3,393	2,842	289	0	7	0	0	0	255

RATE SCHEDULE INFORMATION

- 1. Attach copies of all Filed Rates for General Consumers
- 2. Show below the changes in rate schedules during year and the estimated increase or decrease in annual revenues predicted on the previous year's operations.

Effective Date	M.D.P.U. Number	Rate Schedule	Estimated Effect on Annual Revenues	
			Increases	Decreases
		<i>No Rate Changes for 2025</i>		

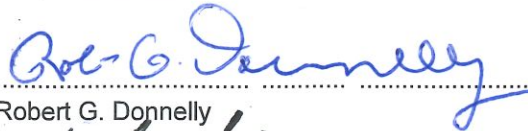
THIS RETURN IS SIGNED UNDER THE PENALTIES OF PERJURY

Mayor



Tony Mazzucco

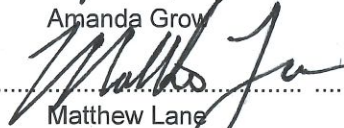
Town Manager



Robert G. Donnelly



Amanda Grow



Matthew Lane



Cheryl Doyle



Michael Saad

Selectmen
or
Members
of the
Municipal
Light
Board

SIGNATURES OF ABOVE PARTIES AFFIXED OUTSIDE THE COMMONWEALTH OF MASSACHUSETTS MUST BE PROPERLY SWORN TO

SS

20

Then personally appeared

And severally made oath to the truth of the foregoing statement by them subscribed according to their best knowledge and belief.

Notary Public or
Justice of the Peace

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