



New England Builders & Contractors
464 Merrimack Street
Methuen, MA 01844

**Re: Department of Conservation and Recreation Contract No. P15-2984-C3A, Amelia Earhart Dam Control Tower Rehabilitation
Contract No.: P15-2984-C3A**

Dear **Henry Sarkis**:

This Notice to Proceed is provided by the Massachusetts Department of Conservation and Recreation ("Department") as formal authorization to proceed with the above-referenced contract. The work will include all work as described in the Contract documents. This Notice to Proceed is effective as of the date signed below and is provided on a not-to-exceed basis, utilizing the Contract cost of \$5,277,850. All work is to be completed within **660** days from the date of this Notice to Proceed as specified and no additional work shall be undertaken without prior written approval.

Department oversight will be provided by Darryl Forgione, DCR resident engineer and Mike Galvin, DCR project manager. All official project correspondence, invoices and requests for information must be submitted electronically to Darryl Forgione at Darryl.Forgione@mass.gov and Mike Galvin at mike.galvin@mass.gov, unless otherwise directed.

If you have any questions, please call Michael Galvin, *Department of Conservation and Recreation project manager* at (857) 300-0866. Thank you.

Sincerely,

Priscilla Feigis

for Patrice Kish, Chief
Division of Design and Engineering

12/23/2024

Authorization Date

10/13/2026

Expiration Date

cc: Robert Boncore, Director of Contract Administration & Procurement
Robert Lowell, Deputy Chief Environmental Engineering
Mike Galvin, Project Manager
Darryl Forgione, Resident Engineer

COMMONWEALTH OF MASSACHUSETTS · EXECUTIVE OFFICE OF ENERGY & ENVIRONMENTAL AFFAIRS

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Department of Conservation & Recreation