



## Notice to Proceed

Attn: Fran Burke  
IronHorse Structures, Inc.  
3 Main Street  
North Eastham, MA 02651

**RE: Golf Cart Storage**  
**Contract No.: P24-3491-C5A**

Dear Mr. Burke:

This Notice to Proceed is provided by the Massachusetts Department of Conservation and Recreation ("Department") as formal authorization to proceed with the above-referenced contract. The work will include all tasks as described within the contract documents for Golf Cart Storage contract. This Notice to Proceed (NTP) is effective as of the date signed below and is provided on a not-to-exceed basis, utilizing the Contract cost of \$410,000. All work shall be completed within 120 days of this notice to proceed, and no additional work shall be undertaken without written approval prior to commencement.

Department oversight will be provided by Raul Silva, DCR Deputy Chief Engineer. All official project correspondence, invoices, and Requests for Information must be submitted to the Project Manager at [raul.silva@mass.gov](mailto:raul.silva@mass.gov), unless otherwise specified.

Sincerely,

*Patrice Kish*

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Patrice Kish  
Chief, Design and Engineering

4.4.24  
Authorization Date

8.2.24  
Expiration Date

Cc: R. Silva, DCR  
D. Souza, DCR  
B. Haak, DCR

