



Notice to Proceed

Meghan Clifford, Procurement & Marketing Manager
Brighter Horizons Environmental Corporation
201 West Main Street, Ayer, MA

RE: Notice to Proceed with P24-3546-C1A Camp Marshall Shotgun Remediation.

Dear Meghan Clifford,

This Notice to Proceed is provided by the Massachusetts Department of Conservation and Recreation ("Department") as formal authorization to proceed with the above-referenced contract P24-3546-C1A. The work will include all work as described in the Contract documents. This Notice to Proceed is effective as of the date signed below and is provided on a not-to-exceed basis, utilizing the Contract cost of \$290,700.00. All work is to be completed within 90 days from the date of this Notice to Proceed as specified and no additional work shall be undertaken without written approval prior to commencement.

Department oversight will be provided by Muhammad Chowdhury, DCR Project Manager. All official project correspondence, invoices, and questions must be submitted to Muhammad.chowdhury@mass.gov or 857-338-0467.

Sincerely,

Patrice Kish

Patrice Kish, Chief
Division of Design and Engineering

08/13/2024

Authorization Date

11/10/2024

Expiration Date

COMMONWEALTH OF MASSACHUSETTS · EXECUTIVE OFFICE OF ENERGY & ENVIRONMENTAL AFFAIRS

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Department of Conservation & Recreation