



## Notice to Proceed

**William H. Barr**  
**President**  
**Kodiak Corporation**  
**65 Glenn Street**  
**Lawrence, MA 01843**

**RE: MCRT Waltham Linden Street Bridge**  
**Contract No.: P25-3582-C1A**  
**Contract Award**

Dear Mr. Barr,

This Notice to Proceed is provided by the Massachusetts Department of Conservation and Recreation ("Department") as formal authorization to proceed with the above-referenced contract ("Contract"). The work will include all work as described in the Contract documents. This Notice to Proceed is effective as of the date signed below and is provided on a not-to-exceed basis, utilizing the Contract cost of **\$2,029,800.00**. All work is to be completed within **730** days from the date of this Notice to Proceed and no additional work shall be undertaken without written approval prior to commencement.

Department oversight will be provided by **Libby Knott**, the Project Manager. All official project correspondence, invoices, and Requests for Information must be submitted to the Project Manager at **elizabeth.knott@mass.gov**, unless otherwise specified.

Sincerely,

*Patrice Kish*

Patrice Kish, Chief  
Division of Design and Engineering

12/04/2024

Authorization Date

12/03/2026

Expiration Date

cc: Robert Boncore, Director, Contract Administration & Procurement  
Libby Knott, Project Manager, Trails and Greenways Section  
Gerald Autler, Director, Trails and Greenways  
Alex Smigliani, Director, Field Construction Operations and Materials Testing Laboratory  
Tom Akins, Section Head, Horizontal Construction  
Kevin Fuller, Resident Engineer

COMMONWEALTH OF MASSACHUSETTS · EXECUTIVE OFFICE OF ENERGY & ENVIRONMENTAL AFFAIRS

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Lt. Governor

Rebecca L. Tepper, Secretary  
Executive Office of Energy & Environmental Affairs  
Brian Arrigo, Commissioner  
Department of Conservation and Recreation