



Commonwealth of Massachusetts
Executive Office of Housing and
Economic Development

Office of Performance Management Oversight

FY24 Planning

Massachusetts Technology Collaborative



Economic Development Leadership

Consumer Affairs and Business Regulation - Undersecretary D'Emilia

- Commissioners of Banking, Insurance, Licensing, Telecoms, Standards
- Partnering closely with Economic Foundations, Economic Strategies, other Cabinets

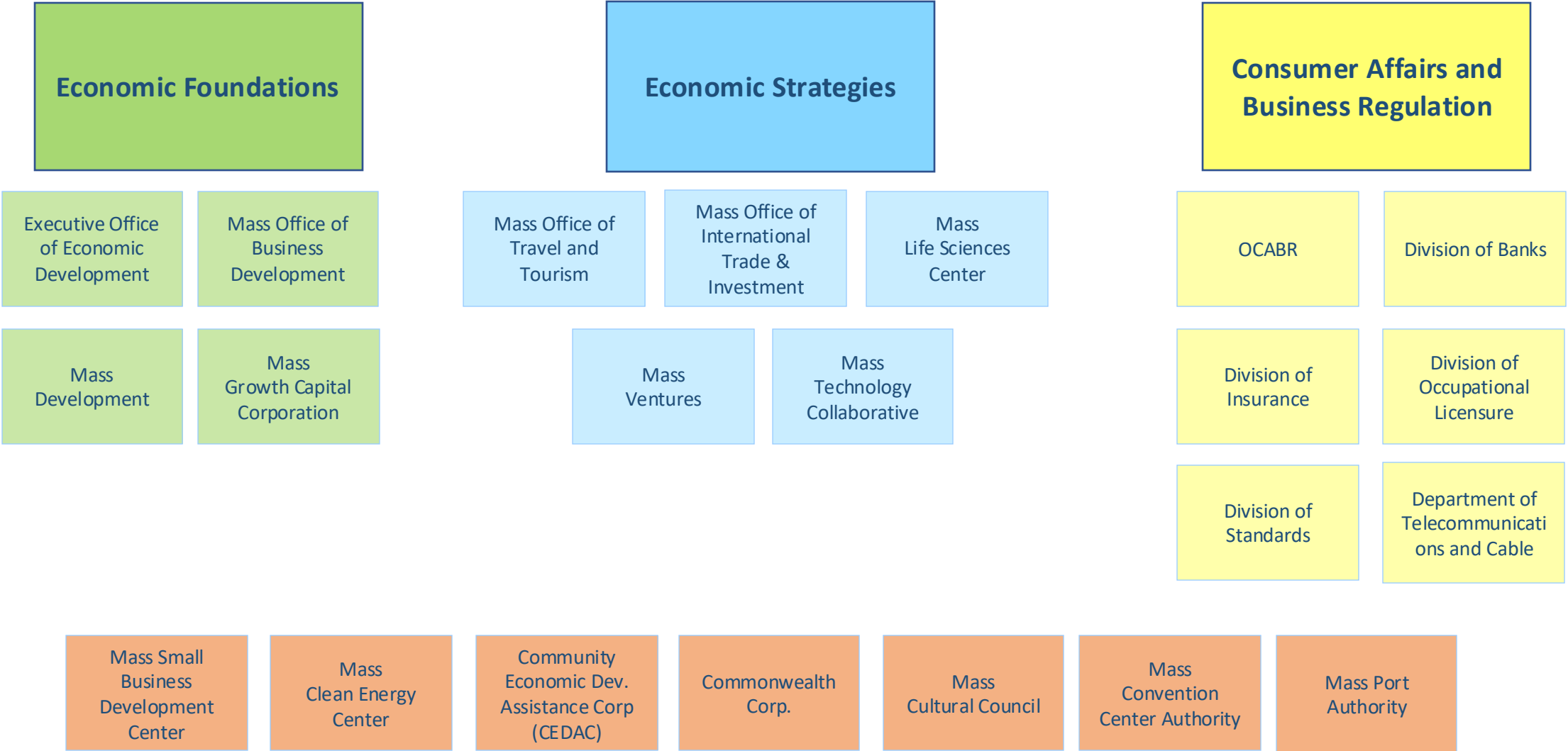
Economic Strategies Undersecretary Stanton

- Tourism/MOTT, International trade/MOITI
- New growth initiatives: Workforce, CHIPS+Science, Climate-tech, ARPA-H
- Partnering closely with our Quasis: MassTech, MassVentures, Mass Life Sciences

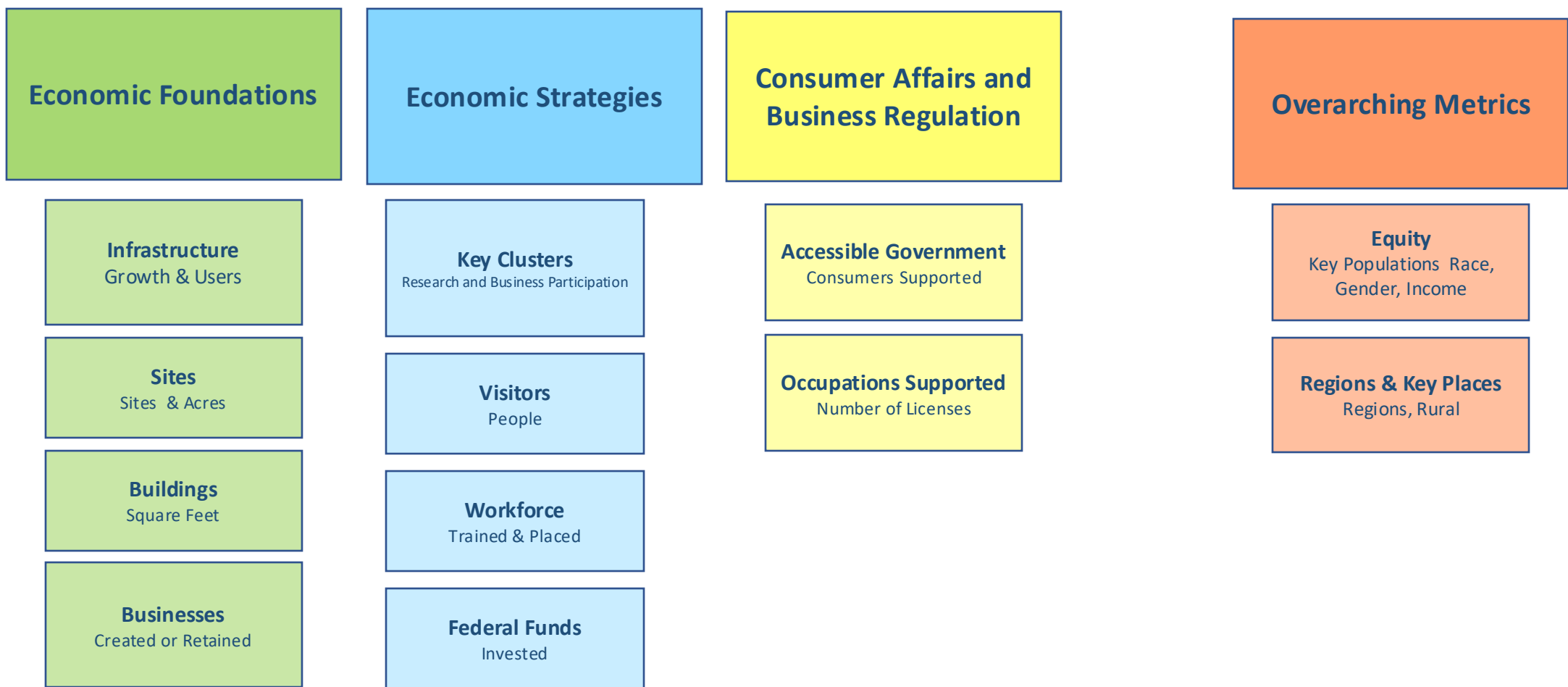
Economic Foundations - Undersecretary Stolba

- Infrastructure (MassWorks, One Stop, Broadband), Seaport Council, Military TF
- MOBD/Regional businesses, Rural director, Small/ micro businesses
- Partnering closely with our Quasis: MassGrowth, MassDevelopment, MassCEC

Office of Performance Management – Agencies



Economic Development – Metric Alignment



Agency Goals

Mission: Mass Tech Collaborative's mission is to strengthen the competitiveness of the tech and innovation economy by driving strategic investments, partnerships, and insights that harness the talent of Massachusetts.

Agency Goal 1: Support and advance job growth in key clusters and sectors across the Commonwealth.

Agency Target 1: Approximately 1,000 jobs retained or created.

Results: Over 1,000 jobs retained or created via the MassTech Intern Partnership program, Advanced Manufacturing Training program, M2I2, MMAP, Tech & Innovation Ecosystem program, and the digital health cluster.

Agency Goal 2: Engage companies in key clusters and sectors statewide, leading to their retention in the Commonwealth.

Agency Target 2: Approximately 300 companies engaged, and therefore, retained.

Results: Approximately 630 companies engaged, and therefore retained, via the Mentorship programs, Center for Advanced Manufacturing's engagement with the manufacturing ecosystem, Innovation Institute's cluster development, R&D Fund, and Tech & Innovation Ecosystem program.

Agency Goal 3: Expand broadband connectivity access and adoption across the Commonwealth.

Agency Target 3: Approximately 12,000 people with access to broadband connectivity and digital equity services.

Results: Approximately 8,500 people with access to broadband connectivity and digital equity services as a result of Last Mile program, Digital Equity Partnerships program, and Gap Networks program.

Internships & Mentorships (50%/50%) – Internships

Program Description: The MassTech Intern Partnership (MTIP) provides stipends to support interns at Massachusetts tech start-ups. The goal of this program is to promote the growth of start-ups, especially in priority sectors, such as Robotics, Digital Health, Cybersecurity, FinTech, Quantum, and Advanced Manufacturing, and retain talent by supporting more internship opportunities that will root student's technology industry networks in state and lead to them staying in Massachusetts after graduation.

Anticipated Program Budget: \$675,000

Fiscal Year Goal 1: Support high level quality internships at technology start-ups and scaling companies in key clusters to increase opportunity for entry level employment in MA.

Fiscal Year Target 1: 160 internships placed at quality MA-based technology firms, with 40 of those companies participating in program for the first time.

Results: 105 total internships placed at 63 MA-based companies, with 26 of those companies participating in the program for the first time (41% of total companies). The Tech Slowdown continues to affect this program although FY'25 internships are up slightly from FY'24.

Fiscal Year Goal 2: Increase diversity of the participating companies and interns.

Fiscal Year Target 2: 40 of total interns from a diverse background or placed at minority/women-owned businesses.

Results: 47 of total interns were from diverse backgrounds or placed at minority/women-owned businesses.

Internships & Mentorships (50%/50%) – Mentorships

Program Description: The Innovation Institute supports entrepreneur mentoring as means to building regional start-up ecosystems and communities of innovation across Massachusetts. These efforts align Entrepreneur Support Organizations (ESOs) and resources in their respective communities around a common mission of helping more local entrepreneurs succeed.

Anticipated Program Budget: \$675,000

Fiscal Year Goal 1: Aid Entrepreneur Support Organizations (ESOs) or other civic, nonprofit, or academic institutions in their efforts to develop regional entrepreneur ecosystems, generating local entrepreneurial growth and productivity.

Fiscal Year Target 1: Engage with 30 entrepreneurial ecosystem entities building startup communities across the Commonwealth.

Results: Engaged with 40 entrepreneurial ecosystem entities building startup communities across Massachusetts.

Fiscal Year Goal 2: Support mentoring and entrepreneurship programming with a focus on models that expand access to entrepreneurship within underserved regions and populations.

Fiscal Year Target 2: 40 diverse entrepreneurs launching companies in underserved regions.

Results: 66 diverse entrepreneurs launching companies in underserved regions across the state (represented by 18 entrepreneurs in Worcester, 20 entrepreneurs through the Massachusetts Founders Network, and 28 entrepreneurs in North Central MA).

CAM Operating Funding

Program Description: The Center for Advanced Manufacturing (CAM)'s mission is to foster the most complete, most connected, and fastest manufacturing ecosystem from innovation through production. CAM will build on the success of the Massachusetts Manufacturing Innovation Institute Program (M2I2) and increase its impacts on the manufacturing sector by: aligning investments in manufacturing with the state's vision; leveraging existing programs for increased regional impact; supporting new initiatives from the Advanced Manufacturing Collaborative (AMC); ensuring a deep pipeline for all programs; and tracking outcomes and efficacy of all programs.

Anticipated Program Budget: \$1,200,000

Fiscal Year Goal 1: Convene clusters and communities to collectively pursue federal advanced manufacturing funding opportunities, including CHIPS (microelectronics industry), the Defense Manufacturing Community Support Program (additive manufacturing industry) and Tech Hub Regional Initiative (biomanufacturing industry).

Fiscal Year Target 1: 60 companies/academia/non-profits participating in microelectronics; 25 companies/academia/non-profits participating in additive manufacturing; and 10 companies/academia/non-profits participating in biomanufacturing.

Results: Microelectronics: 85 companies/academia/non-profits participating in microelectronics (at the time of the DoD Microelectronics Commons proposal submission); 35+ companies/academics/non-profits participating in additive manufacturing activities; and 15+ companies/academia/non-profits participating in biomanufacturing (in response to the EDA proposal).

Fiscal Year Goal 2: Foster the advanced manufacturing ecosystem in Massachusetts by bringing industry, government and students together at the Manufacturing Mash-Up, with the goal of spurring economic growth within companies and interest in advanced manufacturing career opportunities for students.

Fiscal Year Target 2: 400 companies represented, 60+ legislators and 300 students participating in the Manufacturing Mash-Up.

Results: Over 400 companies represented; 68 legislators participating in the Manufacturing Awards Ceremony; 300 Advanced Manufacturing Innovation Pathway students from 13 high schools and 50 community college students participating in the Manufacturing Mash-Up.

Innovation Institute

Program Description: The Innovation Institute works to align state support for the research, technology and business development, capital, talent and other infrastructure needs necessary for vibrant ecosystems for innovation across the Commonwealth. As an agent of the Commonwealth, the Innovation Institute uses this model to fuel economic growth, create wealth and generate improvements in the regions' standard of living. These efforts are often focused on Regional Support, Entrepreneurship and Start-Up Support and Cluster Development with a focus on technology verticals such as FinTech, Artificial Intelligence, Quantum Computing, Robotics and Blockchain.

Anticipated Program Budget: \$2,500,000

Fiscal Year Goal 1: Support growth in key industry clusters that comprise the state's tech and innovation economy by working with stakeholders to develop economic development strategies and projects that generate economic growth in Massachusetts.

Fiscal Year Target 1: 50 businesses and stakeholders engaged and participating in key cluster development activities, and as a result retained in Massachusetts.

Results: Over 150 businesses and entities engaged and/or participating in key cluster development and strategic entities (including the FinTech Working Group, Investment Advisory Committee and the Pioneer Valley Quantum Innovation Hub Consortium), and as a result retained in Massachusetts.

Fiscal Year Goal 2: Support opportunities to profile the strengths and unique attributes of the Massachusetts innovation economy in an effort to disseminate information and attract project participants in order to increase the effectiveness of the Innovation Institute's economic development projects and strategies and to support and disseminate best practices.

Fiscal Year Target 2: 12 regional initiatives outside the Boston area retained or expanded.

Results: 15 regional initiatives outside of the Boston area retained or expanded. This includes cluster development in quantum computing (initiative in Western MA – Berkshire, Franklin, Hampden, and Hampshire Counties), robotics, climate tech, blue economy, entrepreneurship and mentoring (including a statewide effort in North Adams-based Lever), and regional strategy development. There are workforce initiatives in four regions (Northeast, Central Mass, Pioneer Valley, and the Berkshires), and research and development/tech and innovation initiatives in Lowell, Worcester, Quincy, Bedford, Amherst, Springfield, and Gloucester.

Advanced Manufacturing Training

Program Description: The Advanced Manufacturing Training Program provides funding to qualifying consortiums to develop, coordinate, and maintain comprehensive manufacturing workforce development systems. Regional systems will provide workforce development services in advanced manufacturing, such as recruitment, job training, placement activities, and supportive services. The program focuses on providing training to unemployed and underemployed individuals, and underrepresented populations including: veterans, minorities, and women.

Anticipated Program Budget: \$2,500,000

Fiscal Year Goal 1: Increase access to manufacturing training programs and support services across MA to increase number of individuals completing training and obtaining a job in manufacturing.

Fiscal Year Target 1: 455 individuals enrolled into training programs, 375 individuals completed training, and 298 (80% of completers) individuals obtained a job in manufacturing.

Results: In the second half of 2023, 135 individuals enrolled in training programs, 105 individuals completed training and 49 individuals were placed into manufacturing jobs following training. The Advanced Manufacturing Training Program operates on a calendar year. The solicitation for 2024 was delayed in opening, and as a result, the 2024 programs have not yet finished.

Fiscal Year Goal 2: Work collaboratively with other state training partners (CTI, Community Colleges, MassMEP, etc.) to increase coordination and access to manufacturing training programs across the state. To support this goal we will leverage an existing “train the trainer” program to increase number of available trainers across the state.

Fiscal Year Target 2: 16 new qualified manufacturing trainers via 4 “train the trainer” programs (1 per MassHire region in West, Central, Northeast, and Southeast).

Results: There were 18 new advanced manufacturing training programs (6 Central MA, 4 Northeast, 6 Southeast, 2 West) introduced through multiple new providers that aligned programming to meet industry needs. As a result of a MassHire program change early in FY24, "train the trainer" programs were not continued.

Massachusetts Manufacturing Accelerate Program (MMAP)

Program Description: The Massachusetts Manufacturing Accelerate Program (MMAP) aims to help Massachusetts-based small to medium sized manufacturers prepare their businesses to meet the demands of Industry 4.0 and the manufacturing of new technologies and innovations that align with key industries in the Commonwealth. The program provides capital for equipment purchases and creates partnerships between manufacturing and non-profit partners to help manufacturers drive efficiencies and scale their business.

Anticipated Program Budget: \$8,250,000

Fiscal Year Goal 1: Advance job growth across the state's advanced manufacturing sector.

Fiscal Year Target 1: 150 manufacturing jobs created across the state.

Results: Between 164-247 manufacturing jobs were created across the state in the support of company growth.

Fiscal Year Goal 2: Support small to medium sized manufacturers throughout the state.

Fiscal Year Target 2: At least 20 MMAP awardees located outside of Greater Boston.

Results: 41 MMAP awardees located outside of Greater Boston – this represents all MMAP grantees in FY24.

Massachusetts Manufacturing Innovation Initiative (M2I2)

Program Description: The Massachusetts Manufacturing Innovation Initiative (M2I2) aims to help Massachusetts manufacturers adopt innovative new technologies and guides the state's investment in the Manufacturing USA program. Through the creation of sector-specific Manufacturing USA Centers, M2I2 will advance innovation and job growth throughout the state through cross-collaboration among companies, universities, national labs, government, incubators, accelerators, and other academic and training institutions.

Anticipated Program Budget: \$10,000,000

Fiscal Year Goal 1: Advance job growth across the state's advanced manufacturing sector.

Fiscal Year Target 1: 100 manufacturing jobs created or saved and 100 people trained.

Results: 38 manufacturing jobs created or saved, and 391 people trained. The job creation number is lower than expected because grantees have faced a variety of equipment delays and setbacks.

Fiscal Year Goal 2: Leverage federal or private investment as a result of M2I2 awards.

Fiscal Year Target 2: \$30 million leveraged in federal and private equity investment.

Results: \$49 million leveraged in federal and private equity investment.

Collaborative Research and Development Matching Grant Program (R&D Fund)

Program Description: The Collaborative Research and Development Matching Grant Program supports large-scale, long-term projects that bring together the Commonwealth's world-class research institutions and class-leading companies and have the potential to spur innovation, promote workforce and cluster development, and grow jobs by investing in critical research and development (R&D) infrastructure.

Anticipated Program Budget: \$7,250,000

Fiscal Year Goal 1: Disseminate and promote research center technology development and research findings.

Fiscal Year Target 1: 12 IP agreements and technology licenses as a result of the current investment portfolio of the Collaborative Research & Development Matching Grant Program, contributing to the retention, expansion, and/or creation of Massachusetts-based businesses.

Results: 20 IP agreements and technology licenses in technology areas such as quantum computing, medical device development and advanced materials, as a result of the current investment portfolio contributing to the retention, expansion and/or creation of Massachusetts-based businesses.

Fiscal Year Goal 2: Increase industry participation in the program through a focus on R&D partnerships, technology development, and deployment opportunities.

Fiscal Year Target 2: 50 companies expanding commercialization activity through participation at funded research centers.

Results: Over 180 companies and entities expanding commercialization activity through participation at funded research centers. The current portfolio includes investments in quantum computing, health AI, digital manufacturing, marine and environmental testing, and space sciences and technology sectors.

Tech and Innovation Ecosystem Grant Program

Program Description: The Tech and Innovation Ecosystem Grant program is designed to support innovation-based economic development, within the technology and innovation ecosystem across the Commonwealth, by supporting creative ideas and stimulating collaboration with industry that strengthens key technology and innovation sectors.

Anticipated Program Budget: \$10,000,000

Fiscal Year Goal 1: Improve competitiveness of technology and innovation sector companies.

Fiscal Year Target 1: 30 participating companies expanded commercialization activities through participation in funded programs.

Results: Over 100 participating companies expanded commercialization activities through participation in funded programs, including entrepreneurial ecosystem and climate, marine, and blockchain technology sectors.

Fiscal Year Goal 2: Improve conditions overall for job growth, contributing to a competitive advantage for existing and emerging industry clusters in Massachusetts.

Fiscal Year Target 2: 70 diverse people receiving training in specialized skills identified as priorities by industry participants.

Results: Over 80 diverse individuals receiving training in specialized skills within key technology, industry, and innovation sectors.

Cybersecurity Workforce and Infrastructure

Program Description: The MassCyberCenter is supporting the launch of statewide programs to promote the development of a diverse cybersecurity workforce and improve local cyber resiliency in the Commonwealth through the establishment of Security Operations Centers (SOCs) and Cyber Ranges at colleges and universities. The MassCyberCenter has funded the non-profit CyberTrust Massachusetts to provide local governments, non-profits, and small businesses with affordable cybersecurity services to manage their defenses and combat growing cyber threats.

Anticipated Program Budget: \$7,931,281

Fiscal Year Goal 1: Establishing operational capacity for SOCs and sustainment of growth of cybersecurity range program.

Fiscal Year Target 1: Achieve at least 500 total users of cyber range services including students and professionals seeking cybersecurity upskilling.

Results: 1,051 users utilized cyber range services including students and professionals seeking cybersecurity upskilling.

Fiscal Year Goal 2: Establish strong outreach with municipalities and deliver services through CyberTrust Massachusetts.

Fiscal Year Target 2: Enroll 15 municipalities in CyberTrust Massachusetts services.

Results: 23 municipalities enrolled in CyberTrust Massachusetts services.

MeHI – eHealth Fund

Program Description: The eHealth Fund at the Mass eHealth Institute and its Digital Health Initiative is focused on growing and strengthening the digital health ecosystem across the state by partnering with members of our R&D Sandbox Network, funding digital health startups to test and validate their solutions with these Sandboxes to accelerate their path to the market, and convening key stakeholders within this ecosystem to identify highvalue partnerships and leverage shared objectives.

Anticipated Program Budget: \$514,000

Fiscal Year Goal 1: Enable innovation in priority areas through support for digital health companies in testing and validating their products and services in MA digital health sandbox environments to help grow and diversify the Commonwealth's digital health cluster via the Digital Health Sandbox Grant Program.

Fiscal Year Target 1: 20 new MA-based employees hired by the companies supported through the Sandbox Grant Program and 50% of startups participating in the Digital Health Sandbox Program co-founded or led by women or people of color.

Results: Sandbox Grant Program alumni companies hired 8.75 new MA-based employees at 4 different companies in FY24 (This includes 4 companies of the 11 that responded to survey). 67% of startups participating in the Digital Health Sandbox Program were co-founded by women and 67% were co-founded by people of color.

Fiscal Year Goal 2: Facilitate the growth and strength of the digital health ecosystem in MA by convening key stakeholders through Digital Health Sandbox Networking events and other MeHI sponsored digital health events, and promoting the successes of MA-based digital health companies and Sandbox partners.

Fiscal Year Target 1: 400 digital health companies identified in MeHI's stakeholder database; and 150 jobs created at high-potential, scaling digital health companies.

Results: 388 current digital health companies identified in Massachusetts. Our annual employment growth survey for high-potential, scaling digital health companies showed a net increase of 488 jobs across 37 companies with 670 jobs created at companies that did not report a reduction in headcount (data collected via survey for 10 companies, via Pitchbook for 26 companies, and via LinkedIn Analytics for 1 company).

Seaport Innovation

Program Description: The Innovation Institute assists the Seaport Economic Council in its efforts to support Innovation Grants that promote job creation and economic impact in the maritime sector, aligning with the Council's mandate to help the Commonwealth's 78 Coastal Communities develop and improve local assets to facilitate economic growth.

Anticipated Program Budget: \$356,000

Fiscal Year Goal 1: Increase access to new and/or underutilized BlueTech development infrastructure and scientific & engineering expertise at entities across the Commonwealth.

Fiscal Year Target 1: 50 companies increasing commercialization activities by utilizing new and/or underutilized BlueTech infrastructure assets.

Results: 56 companies engaged in commercialization and technology development activities at new and/or underutilized BlueTech infrastructure assets and Blue Economy support entities across the Commonwealth.

Fiscal Year Goal 2: Increase entrepreneur & startup engagement with the BlueTech ecosystem support assets.

Fiscal Year Target 2: 25 startups and entrepreneurs utilizing new and expanded BlueTech ecosystem support assets.

Results: 25 startups utilizing and engaged with BlueTech ecosystem support assets.

Last Mile

Program Description: The Last Mile Program supports and co-invests in broadband solutions for the 44 Massachusetts towns in western and central Massachusetts that have lacked residential broadband service. This program includes grants to private broadband service providers and directly to municipalities.

Anticipated Program Budget: \$1,000,000

Fiscal Year Goal 1: Continue to expand broadband access in the remaining unserved Last Mile towns without a completed project.

Fiscal Year Target 1: Approximately 4,000 people in the remaining 6 unserved Last Mile Towns with access to fully operational broadband networks (bringing the total to all 44 Last Mile Towns that have completed broadband projects).

Results: The buildout by Fiber Connect in the Town of Monterey has been completed, resulting in approximately 400 people gaining access to broadband service. The remaining projects in Royalston (being constructed by Charter) and the regional fixed wireless project in Florida, Hawley, Monroe and Savoy (being constructed by WiValley) are not completed.

Middle Mile

Program Description: The MassBroadband 123 network consists of approximately 1,200 miles of fiber, connecting 123 communities in western and north central Massachusetts. The network provides last mile connectivity to hundreds of community anchor institutions (CAIs) and other end-user customers in the region. The network primarily provides wholesale lit and dark fiber services to local Internet Service Providers (ISPs) that offer services to residents, businesses, and other agencies in the region.

Anticipated Program Budget: \$6,500,000

Fiscal Year Goal 1: Ensure the continued operation, stability and integrity of the MassBroadband 123 network as a vital resource for community anchor institutions and serving as a state-owned, open access backbone infrastructure for western and north central Massachusetts.

Fiscal Year Target 1: The MassBroadband 123 network will operate without any material disruptions of service to broadband subscribers as measured by core network availability of not less than 99.999% and access network availability of not less than 99.95%.

Results: The MassBroadband 123 network has been in operation for 12 years and provides reliable services to regional and national ISPs by maintaining integrity and availability, and for FY24, the core network availability was 100% and the access network availability was 99.96%.

Fiscal Year Goal 2: Replace the aging network equipment on the MassBroadband 123 network with new state of the art equipment that will meet customer needs for the next 10 years of operation.

Fiscal Year Target 2: All end-of-life equipment will be replaced at 23 POIs and 400+ CAIs to ensure that the network operates at peak performance levels and meets growing customer bandwidth demands. The target timeframe for the complete technology refresh of the MassBroadband 123 network equipment is August 2024 – April 2025.

Results: New equipment has been purchased for the 23 POIs and 400+ CAIs and vendors are under contract to implement the network refresh by the end of FY2025.

Broadband Internet Access – Digital Equity

Program Description: MBI launched the Digital Equity Partnerships Program and the Municipal Digital Equity Planning Program to help close the digital divide and ensure digital equity for all residents. The COVID-19 pandemic has brought heightened attention to the importance of broadband access and adoption in almost every facet of daily life. Achieving digital equity in the Commonwealth is a critically important goal for our future prosperity and our citizens' access to economic opportunities, health care, educational attainment, and civic and social engagement.

Anticipated Program Budget: \$20,562,000

Fiscal Year Goal 1: Provide digital equity planning support to: (1) guide municipal decision-making and investments that will increase access, adoption, and usage of the internet for the populations most impacted by the COVID-19 pandemic; and (2) prepare municipalities to submit grant proposals to existing or forthcoming state or federal programs to support digital equity activities.

Fiscal Year Target 1: 100 municipalities, including 15 Gateway Cities, enrolled in Municipal Digital Equity Planning Program.

Results: 106 communities, including 21 Gateway Cities and the City of Boston, enrolled in the Municipal Digital Equity Planning Program.

Fiscal Year Goal 2: Build capacity and coordination opportunities among stakeholders that are critical to closing the digital divide to enable effective and scalable programs implemented by expert partners and trusted community-based organizations.

Fiscal Year Target 2: 2,000 residents that able to use basic technology at the level of a Tech Goes Home program graduate or equivalent; 3,000 devices distributed; 3,500 residents that receive direct support to enroll in the FCC's Affordable Connectivity Program; and 20 public housing/affordable housing sites participating in the WiFi Access Initiative.

Results: 3,879 residents that are able to use basic technology at the level of a Tech Goes Home program graduate or equivalent; 2,714 devices distributed (including 135 refurbished); 7,000 residents that received direct support to enroll in the FCC's Affordable Connectivity Program (160 Lifeline enrollments since February 2024 and approximately 227 people received assistance with ACP wind-down); and approximately 60 public housing/affordable housing sites (representing 2,125 units) participating in the WiFi Access Initiative.

ARPA – Broadband Capital Projects Fund

Program Description: The Capital Projects Fund under ARPA will support two new broadband programs: (1) the Broadband Infrastructure Gap Networks Grant Program will address gaps in broadband infrastructure where reliable broadband service is unavailable by expanding access and connectivity in unserved and underserved locations across the Commonwealth; and (2) the Residential Internet Audit and Assessment Program will serve to identify and remediate issues that are negatively impacting the quality of residential internet service (approval for this program is pending with US Treasury).

Anticipated Program Budget: \$8,617,457

Fiscal Year Goal 1: Expand broadband connectivity to unserved and underserved households in the Commonwealth.

Fiscal Year Target 1: 4,000 households under approved broadband connectivity projects.

Results: Approximately 2,100 locations have been awarded under Round 1 of the Gap Networks Grant Program. Round 2 of the program is expected to be awarded in FY25.

Fiscal Year Goal 2: Improve residential broadband quality of service for residents most impacted by the COVID-19 pandemic.

Fiscal Year Target 2: 300 audits performed.

Results: This metric has been superseded by a program design change, approved by U.S. Treasury. The revised Residential Retrofit Program was launched in 2024 to support the upgraded wiring and fiber connections for eligible affordable and public housing residents.

IIJA – BEAD and Digital Equity Planning

Program Description: The Commonwealth is required to submit the following plans during Fiscal Year 2024 to the National Telecommunications and Information Administration to access broadband and digital equity funding under the Infrastructure, Investment and Jobs Act: (1) Statewide Digital Equity Plan; (2) Broadband Equity, Access and Deployment Program (BEAD) Five-Year Action Plan; and (3) BEAD Initial Proposal.

Anticipated Program Budget: \$3,114,600

Fiscal Year Goal 1: Organize a statewide and extensive public engagement process to inform plans.

Fiscal Year Target 1: Host 7 geographic listening sessions and 20 covered population focus groups.

Results: MBI hosted 9 geographic listening sessions in every region of the state. MBI organized 34 covered population focus groups.

Fiscal Year Goal 2: Develop and submit the Statewide Digital Equity Plan, BEAD 5-Year Action Plan and BEAD Initial Proposal.

Fiscal Year Target 2: Submit SDEP (2/2024), 5-Year Action Plan (8/2023) and BEAD Initial Proposal (12/2023).

Results: MBI submitted and received NTIA approval of the Statewide Digital Equity Plan, the BEAD 5-Year Action Plan, and the BEAD Initial Proposal.