



# Opioid Recovery & Remediation Fund (ORRF) Advisory Council

Executive Office of Health and Human Services

December 3, 2024

# The ORRF Team

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**Kiame Mahaniah (EHS)**  
Undersecretary for Health



**Deirdre Calvert (BSAS)**  
BSAS Director



**Nicole Schmitt (BSAS)**  
Director of Strategy &  
Innovation



**Julia Newhall (BSAS)**  
Director of Opioid Abatement  
Strategy & Implementation



**Casey Leon (BSAS)**  
Epidemiologist



**Millie Bhatia (EHS)**  
Health Policy Manager



**Susan Weiss (BSAS)**  
Executive Assistant



**Leanne Burke (EHS)**  
Executive Assistant

# Today's Agenda

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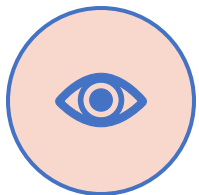
Welcome New Council Member



Approval of 09/10/24 Minutes



Important Announcements



ORRF Mission, Vision & Principles



Strategic Priorities & Investments



Initiative Spotlight:  
Redefining  
Community Wellness

# Welcome New Council Member

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*Thank you, Joanne Peterson, for your service!*

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## **Erika Hensel, Project Manager for Opioid Response, Massachusetts Attorney General's Office**



Prior to serving in the AGO, Erika was the Springfield Community Coordinator for the HEALing Community Study which aimed to reduce opioid-related deaths through evidence-based interventions. Erika also worked as an Overdose Engagement Coordinator for Tapestry Harm Reduction and was published for her work in naloxone peer distribution. She began her career at Friends of the Homeless in Springfield where she served as a Clinical Case Manager and began championing harm reduction strategies. Erika is in long term recovery and is a strong proponent of medications for opioid use disorder (MOUD) and multiple pathways. Erika is invested in data-driven policies and providing compassionate care for people in recovery, unsheltered individuals, people that exchange sex, and people that use drugs.

# Vote on 09/10/24 Minutes

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# Important Announcements



Mosaic Municipal Matching  
Grants

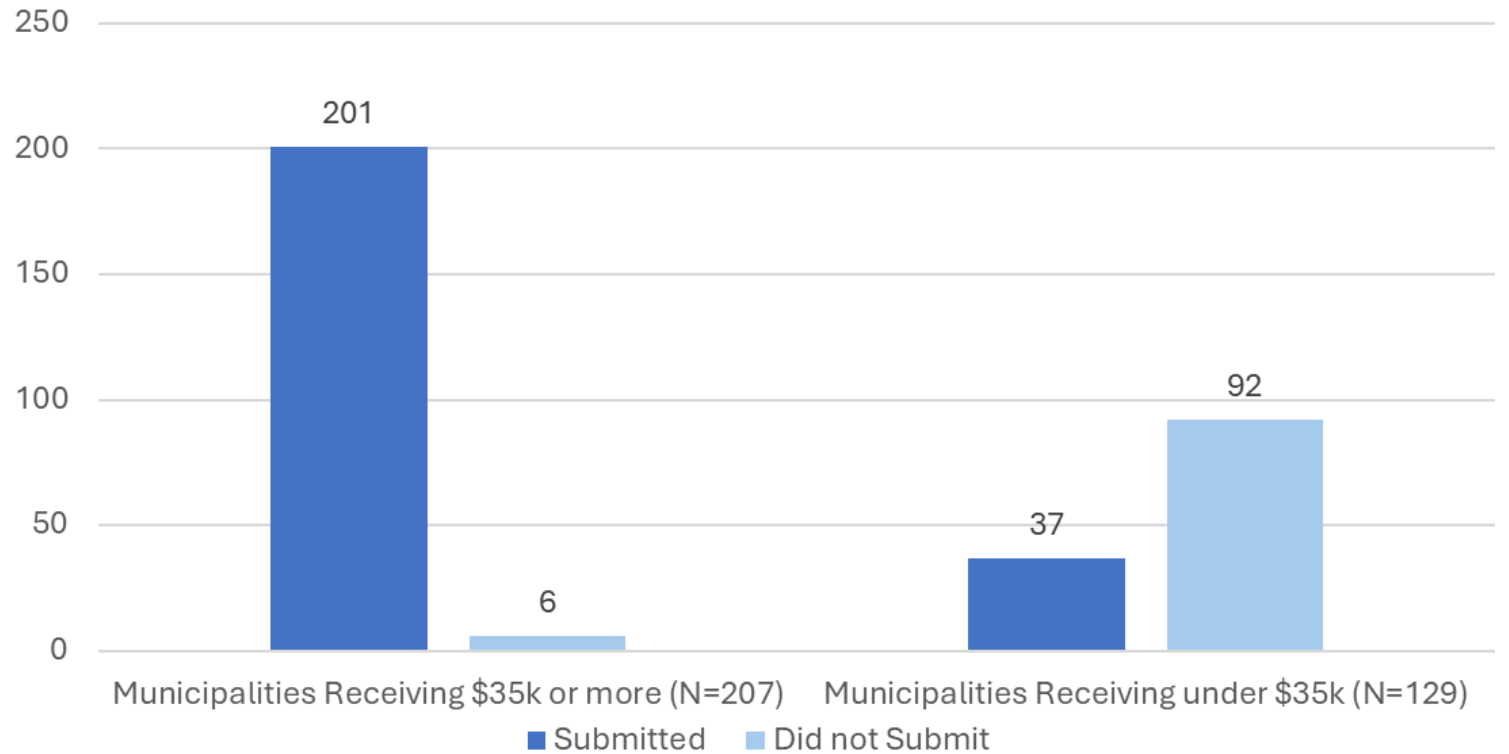
FY24 Municipal Expenditures  
Report



# FY24 Municipal Expenditures Report

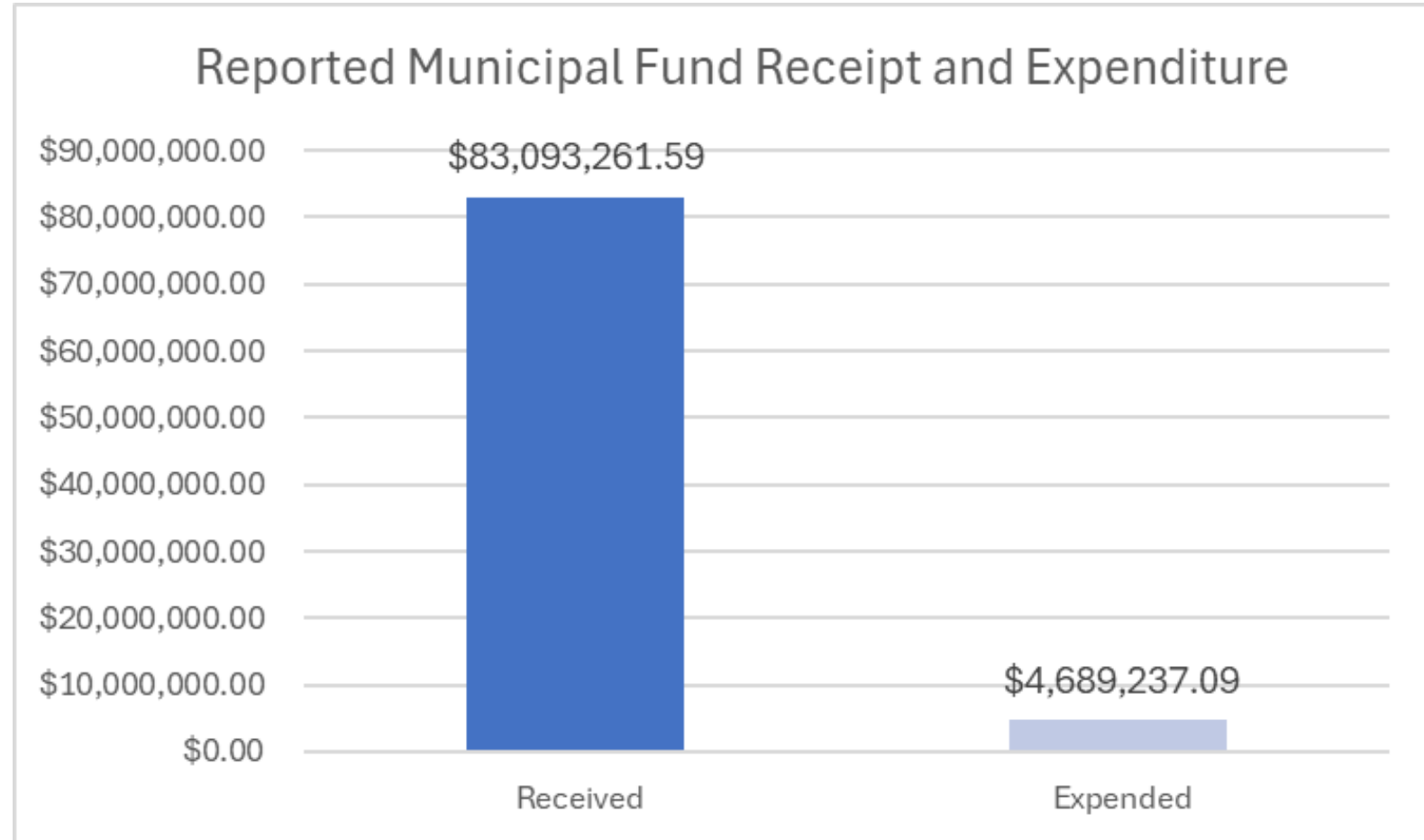
Preliminary  
Data

Reporting Rates FY2024



# FY24 Municipal Expenditures Report

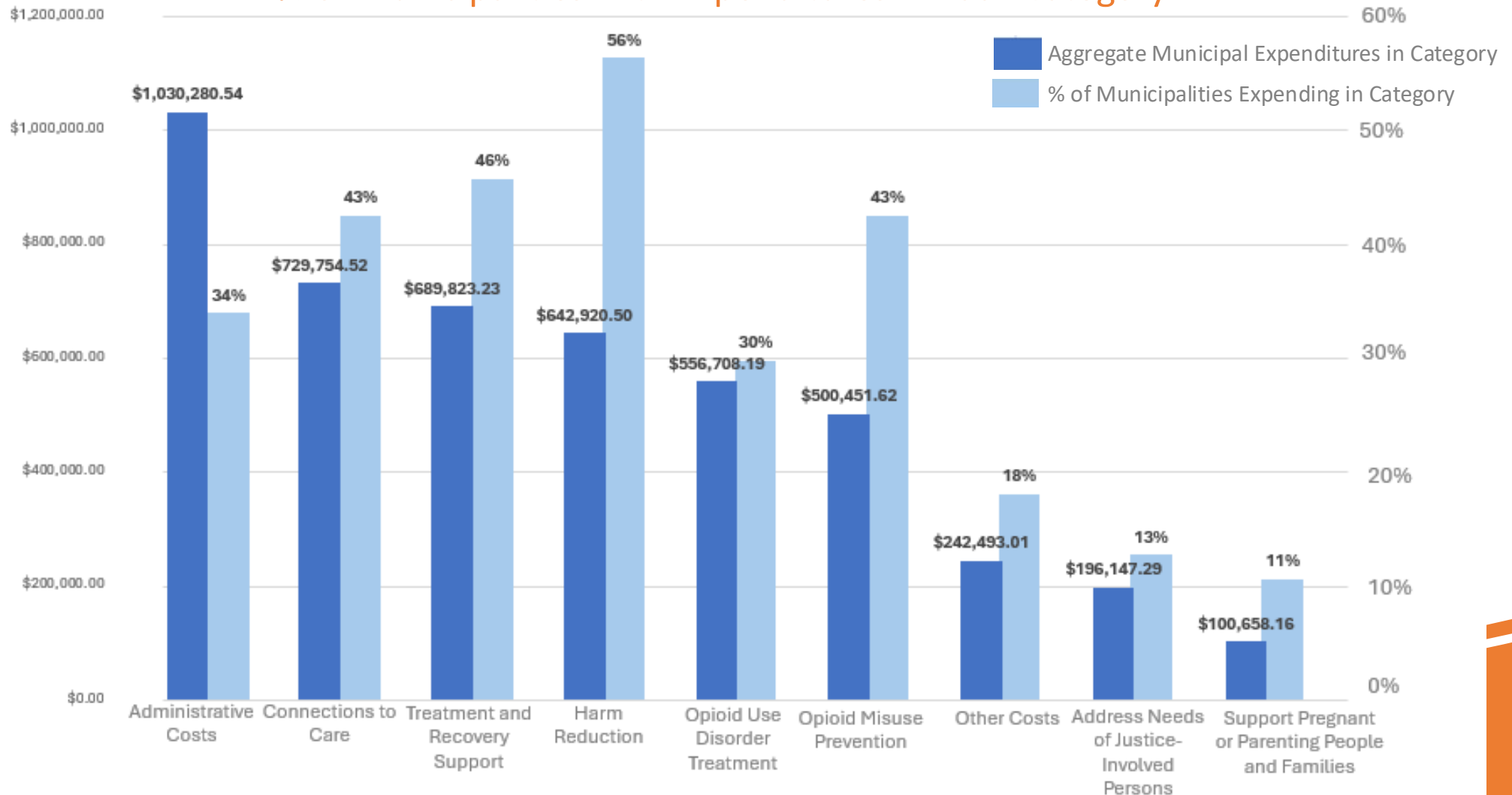
Preliminary  
Data





# Preliminary Data | FY24 Municipal Expenditures Report

Expenditures (\$) by Category  
% of Municipalities with Expenditures in Each Category



# ORRF Mission & Vision

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## ***Mission\****

Mitigate the effects of the opioid epidemic on individuals and families, particularly in historically underserved communities that have experienced disproportionately high rates of opioid related overdose deaths

## ***Vision\****

Fund activities across the full continuum of prevention, harm reduction, treatment, services to support individual's recovery from opioid addiction and in support of their loved ones

\*See ORRF Strategic Framework:

<https://www.mass.gov/doc/orrf-advisory-council-meeting-presentation-12622/download>

# ORRF Guiding Principles

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01

Focus on historically underserved populations suffering from and/or impacted by opioid use disorder

02

Incorporate health equity and community engagement into each funded initiative

03

Prioritize localized, community-focused efforts where possible

04

Drive funding decisions based on current data and evidence-based research

05

Focus on sustainability concepts of funded activities from the beginning

06

Prioritize innovative and nontraditional solutions

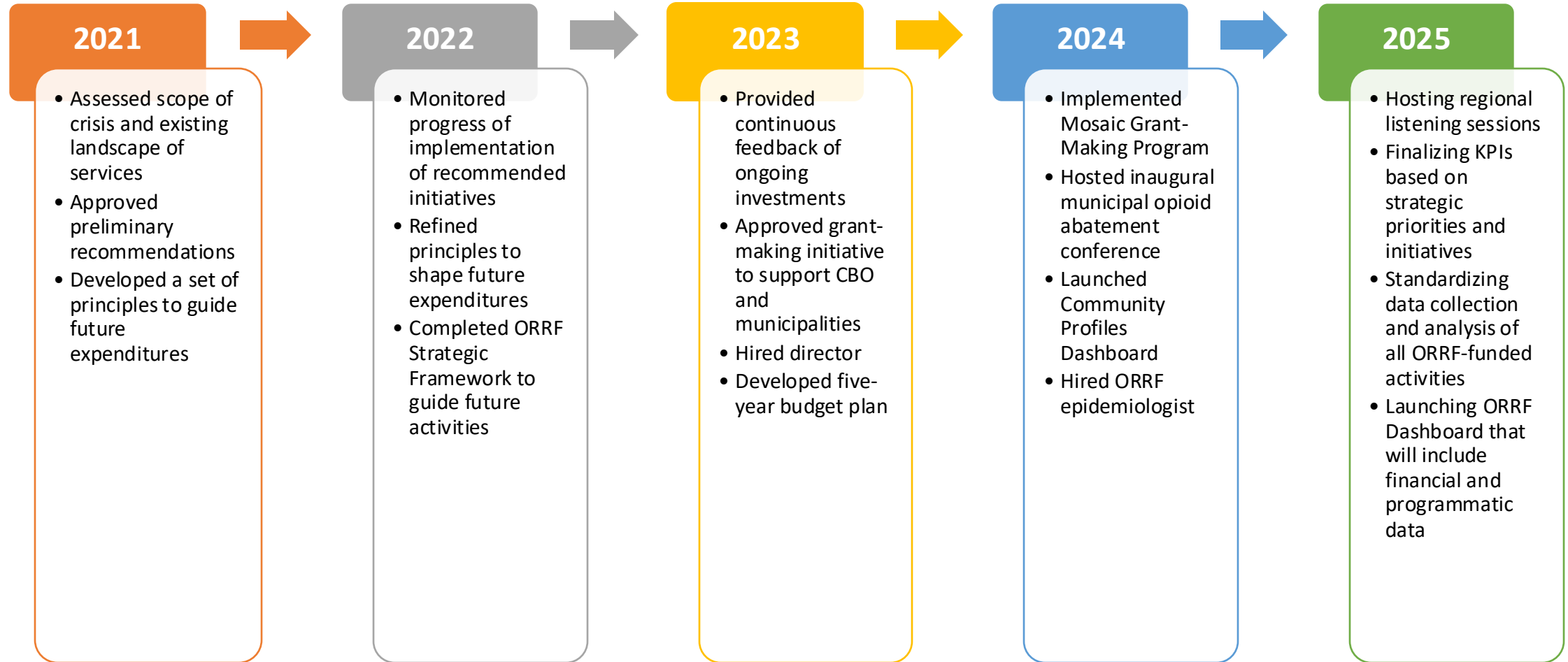
07

Fund solutions and programs that do not have alternative funding sources

\*See ORRF Strategic Framework:

<https://www.mass.gov/doc/orrf-advisory-council-meeting-presentation-12622/download>

# Timeline of Activities



# Annual ORRF Funding Commitments by Strategic Priority

	FY23	FY24	FY25
<b>Annual Funds Received</b>	<b>\$62.76 million</b>	<b>\$92.6 million</b>	<b>\$27.22 million</b>
<b>Annual Funds Committed</b>	<b>\$27.93 million</b>	<b>\$23.63 million</b>	<b>\$59.4 million</b>
<b>Equity</b>		<b>\$4.38 million</b>	<b>\$16 million</b>
		<ul style="list-style-type: none"> <li>• \$750K: Redefining Community Wellness Grantmaking</li> <li>• \$1.5M: Mosaic Grantmaking</li> <li>• \$2.13M: BIPOC Re-Entry Program</li> </ul>	<ul style="list-style-type: none"> <li>• \$500K: School of Re-Entry</li> <li>• \$3M: Redefining Community Wellness Grantmaking</li> <li>• \$6M: Mosaic Grantmaking</li> <li>• \$6.5M: BIPOC Re-Entry Program</li> </ul>
<b>Service Expansion &amp; Enhancement</b>	<b>\$6.5 million</b>	<b>\$10.5 million</b>	<b>\$27.5 million</b>
	<ul style="list-style-type: none"> <li>• \$3.1M: Access to MOUD</li> <li>• \$3.4M: Harm Reduction</li> </ul>	<ul style="list-style-type: none"> <li>• \$3.1M: Access to MOUD</li> <li>• \$3.4M: Harm Reduction</li> <li>• \$4M: Hospital-based SUD programs</li> </ul>	<ul style="list-style-type: none"> <li>• \$2M: Contingency mgmt. initiatives</li> <li>• \$3M: Mobile addiction services</li> <li>• \$3.1M: Access to MOUD</li> <li>• \$3.4M: Harm Reduction</li> <li>• \$16M: Hospital-based SUD programs</li> </ul>
<b>Workforce</b>	<b>\$15 million</b>		
	Two rounds of SUD Provider Loan Repayment Initiative (\$13M + \$2M)		Leveraging BHTF to invest in SUD workforce initiatives
<b>Family Supports</b>		<b>\$500,000</b>	<b>\$3.5 million</b>
		<ul style="list-style-type: none"> <li>• \$500K: Grief support to individuals and families that have lost someone due to SUD</li> </ul>	<ul style="list-style-type: none"> <li>• \$500K: Grief support programming</li> <li>• \$3M: Community innovations for families</li> </ul>
<b>Social Determinants of Health</b>	<b>\$6 million</b>	<b>\$6.65 million</b>	<b>\$9.3 million</b>
	<ul style="list-style-type: none"> <li>• \$6.0M: Low Threshold Housing</li> </ul>	<ul style="list-style-type: none"> <li>• \$6.65M: Low Threshold Housing</li> </ul>	<ul style="list-style-type: none"> <li>• \$1.5M: Access to Recovery Program</li> <li>• \$7.8M: Low Threshold Housing</li> </ul>
<b>Data Collection &amp; Analysis</b>	<b>\$432,700</b>	<b>\$500,000</b>	<b>\$2 million</b>
	<ul style="list-style-type: none"> <li>• \$432.7K: KPMG support strategic planning &amp; data collection</li> </ul>	<ul style="list-style-type: none"> <li>• \$500K: Deployed new SUD Community Dashboard</li> </ul>	<ul style="list-style-type: none"> <li>• \$2M: Increase data transparency, finalize ORRF key performance indicators for ORRF Dashboard</li> </ul>
<b>Municipal Capacity-Building &amp; Support</b>		<b>\$1.1 million</b>	<b>\$1.1 million</b>
		<ul style="list-style-type: none"> <li>• \$1.1M: Municipal TTA</li> </ul>	<ul style="list-style-type: none"> <li>• \$1.1M: Municipal TTA</li> </ul>

# Overview of Strategic Priorities & Initiatives

<b>Equity</b>		<ul style="list-style-type: none"><li>• Redefining Community Wellness</li><li>• BIPOC and Women's Re-Entry</li><li>• School of Re-Entry</li></ul>
<b>Service Expansion/ Enhancement</b>		<ul style="list-style-type: none"><li>• Harm Reduction Expansion</li><li>• Access to MOUD</li><li>• Hospital-Based SUD Services</li></ul>
<b>Workforce Development</b>		<ul style="list-style-type: none"><li>• Student Loan Forgiveness</li><li>• Grief Support for Frontline Workers</li></ul>
<b>Supporting Families</b>		<ul style="list-style-type: none"><li>• Expanding Access to Evidence-Based Practices for Families</li><li>• Grief Support</li></ul>
<b>Social Determinants of Health</b>		<ul style="list-style-type: none"><li>• Low Threshold Housing and Housing Supports</li><li>• Community "Mosaic" Grant Program</li></ul>
<b>Data Collection/Analysis</b>		<ul style="list-style-type: none"><li>• BSAS Community Profile Dashboard</li><li>• ORRF KPIs &amp; Expenditure Dashboard</li></ul>

# Initiative Updates

## Equity

- **School of Reentry** The program has expanded its scope of work to ensure that evidence-based, trauma-informed and culturally responsive care is accessible to all incarcerated individuals with SUD.

## Service Expansion & Enhancement

- **Mobile Addiction Services** Brandeis University completed evaluation that revealed fidelity in program implementation. Expanded to two new program sites located in Brockton and Lowell.
- **Access to MOUD** Awards in process to fund existing opioid treatment programs (OTPs) and office-based addiction treatments (OBATs) to enhance services and increase access to medications for OUD and stimulant use disorder. Continuing to fund programs statewide that provide low barrier, low threshold clinical care (including buprenorphine) and harm reduction services to individuals who are at high risk for overdose and other medical complications associated with substance use, with 16,497 encounters reported in FY24.

## Workforce

- **Grief Support** Support After Death by Overdose (SADOD) supporting harm reduction workforce by providing peer grief and trauma resources to address the high incidence of loss within this industry.

## Supporting Families

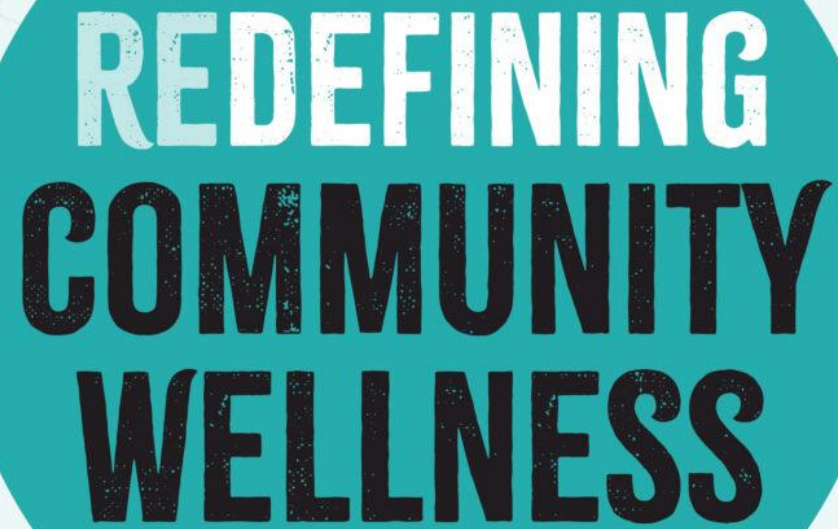
- **Grief Support** SADOD supporting families statewide through virtual and in-person grief support (e.g., peer support meetings, 1:1 peer allyship, trainings to build community capacity in processing substance-related deaths).

## Social Determinants of Health

- **Mosaic Grantmaking** Co-hosted a Design Lab with RIZE focused on service ecosystem and how it supports families impacted by SUD and collected 125 surveys to identify strengths and gaps that will be used to prioritize focus areas based upon existing needs.

## Data Collection & Analysis

- **BSAS Community Profiles Dashboard** Successfully implemented bi-annual data update, including data from 9 administrative sources to provide current SUD-related deaths, hospitalizations, and treatment services.



# REDEFINING COMMUNITY WELLNESS

Funding community-led work  
and building capacity for  
substance use impact

Initiative Spotlight

Andi Macone  
Director, BSAS Office of Community  
Health & Equity (OCHE)  
[andrea.macone@mass.gov](mailto:andrea.macone@mass.gov)



# BACKGROUND

Communities of color have inadequate access to culturally responsive substance use programming and are disproportionately affected by policies that do not consider their needs.

In response to this challenge and the lack of diverse representation among currently funded grantees, the **Redefining Community Wellness Grants Program** intentionally centers BIPOC voices throughout the grantmaking and capacity building process.

# ABOUT

**Redefining Community Wellness** is administered and managed by Health Resources in Action (HRiA), a non-profit public health organization that helps people live healthier lives and create healthy communities through prevention, health promotion, policy, and research.

In addition to providing financial support through grants, HRiA provides funded organizations with capacity building trainings, technical assistance, and individualized support, and facilitates a learning community. Capacity building services are intended to help funded organizations deliver effective programs and increase readiness for future state funding.

**REDEFINING  
COMMUNITY  
WELLNESS**

# GOALS

- To support BIPOC-led organizations in redefining community wellness to address the negative impacts of substance use in their communities through a wide range of programming that helps improve health, wellness, and quality of life for community members; and
- To provide capacity building that improves organizations' ability to apply for future funding, which ultimately helps increase BIPOC representation in receiving grants beyond this program.

# TIMELINE

**July 2022:**  
Project  
Start

**Feb 2023:**  
Input  
from KPI

**Sep 2023:**  
Grant  
RFP  
Launched

**Nov 2023:**  
Grant App  
Due

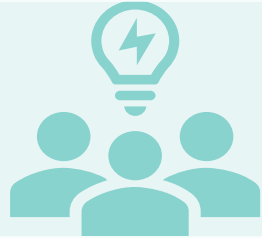
**Oct 2022:**  
BAC  
Started

**June 2023:**  
CAB  
Launched

**Oct 2023:**  
Pre-Grant  
Capacity  
Building  
Provided

**Jan 2024:**  
Grants  
Dispersed

# **COMMUNITY-LED PROCESS**



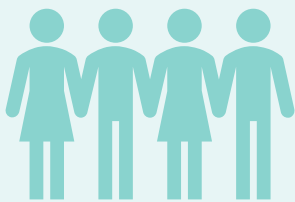
## **Community Key Informants (CKI)**

- HRiA/BAC engaged a dozen representatives of BIPOC-led community organizations or individual BIPOC representatives with experience in the substance use field and/or lived experience to inform the development of the CAB, and obtain initial insights on the development of this grantmaking initiative



## **BSAS Advisory Committee (BAC)**

- Comprised of BSAS staff with the goal for them to share their personal and professional lived experiences and perspectives to inform key components like the CAB and grantmaking initiative



## **Community Advisory Board (CAB)**

- The 100% BIPOC CAB launched in summer of 2023 and led the decision-making process for designing the grant application. This included developing a criteria and selection process, serving on the review team, and identifying opportunities to build capacity offered to grant applicants and grantees

# APPROVED USE OF FUNDS

Funding supports activities that include a wide range of programming to address SUD directly or indirectly by focusing on social determinants of health

Proposed activities serve the priority populations and address one or more of the following areas:

- *Overdose prevention, intervention, and post-intervention*
- *Addressing barriers to accessing services*
- *Addressing housing, food insecurity and other basic needs through resource navigation*
- *Strengthening belonging and relationships in communities through education and support services*

# **ELIGIBILITY**

Massachusetts-based non-profit 501(c)3 organizations or groups with a 501(c)3 fiscal sponsor that are BIPOC-led and that primarily serve BIPOC communities including community-based organizations, faith-based organizations, and Tribal, Indigenous people serving organizations. Organizations that are currently funded by BSAS are not eligible.

# **CAPACITY BUILDING FOR APPLICANTS**

## **Funding Information Session**

- *Questions & Answers | 10/05/23 9:30 AM – 11 AM*

## **SUD & Social Determinants of Health 101**

- *How to Frame your Proposed Work Workshop*
- *Questions & Answers | 10/18/23 10 AM – 11 AM*

## **Grant Writing Workshop**

- *Questions & Answers | 10/26/23 12 PM – 1 PM*

## **Drop-In Office Hour Session**

- *Questions & Answers | 11/17/23 12 PM – 1 PM*



# ROUND ONE GRANT INTERVIEWS

**Total # of Applications Received: 98**

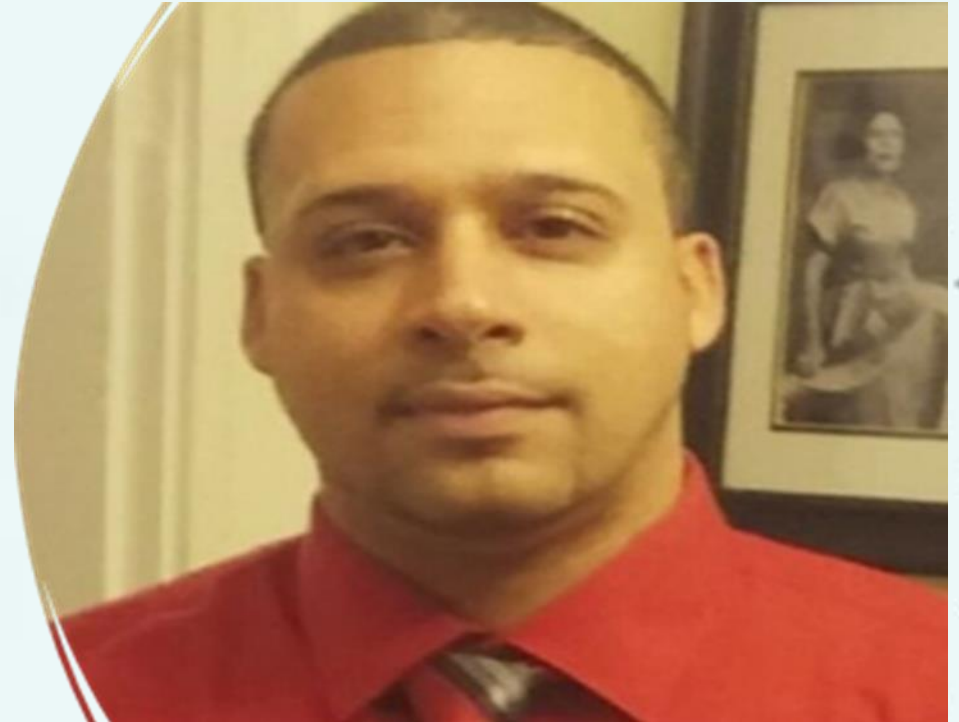
**Total # of Awards (*Based on Available Funding*): 20**

**Total Amount Awarded: \$2.9M**

- Amount per Grantee: Up to \$145,000

**Timeline: March 2024 – June 2025**

- Planning Phase: March 2024 – June 2024
- Implementation Phase: July 2024 – June 2025



**Julio Meran, Merrimack Valley Dream Center**

# ROUND ONE GRANTEES

- African Cultural Services, Inc.
- B FREE Wellness
- Black Behavioral Health Network, Inc.
- Calvary Pentecostal Church
- Cambodian Mutual Assistance Association of Greater Lowell (CMAA)
- Chastity's Consulting & Talent Group
- Choice Recovery Coaching, Inc.
- Dwelling House of Hope, Inc.
- Follow My Steps Foundation, Inc.
- Future Hope Apprenticeship and Recovery Program
- Latin American Health Alliance of Central Massachusetts
- Mandela Yoga Project, Inc.
- Merrimack Valley Dream Center, Inc.
- Mother Woman d/b/a Women of Color Health Equity Collective
- Save Souls, Inc.
- Sueños Basketball
- Talbot Avenue Church of Christ
- Transformational Prison Project
- Urban Impact Initiative Massachusetts
- Vietnamese American Civic Association, Inc.

# EVALUATION

## **PROCESS**

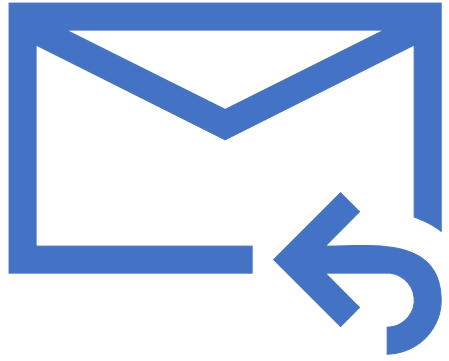
- Grantmaking Process
- Grant Implementation & Sustainability

## **OUTCOMES**

- Grantee KPIs
- Program KPIs

## **PRIMARY DATA SOURCES**

- Grantee Reports
- Surveys
- Qualitative Interviews & Focus Groups with Grantees and Key Partners
- Storytelling



# Questions & Answers

[OpioidRecoveryandRemediationFund@mass.gov](mailto:OpioidRecoveryandRemediationFund@mass.gov)



# 2025 Meeting Schedule

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Quarter	Date	Format	Initiative Spotlight
Q1	Wed. 03/12/25	Virtual (Zoom)	Black and Latino Men's Re-Entry
Q2	Wed. 06/11/25	Virtual (Zoom)	Hospital-Based SUD Services
Q3	Wed. 09/10/25	Hybrid (Southeast Region)	ORRF Dashboard
Q4	Wed. 12/10/25	Virtual (Zoom)	Municipal Training & Tech. Assistance