

Opioid Recovery & Remediation Fund (ORRF) Advisory Council

Executive Office of Health and Human Services

September 10, 2024

Today's Agenda













Initiative Spotlight: Mosaic Grant Program

Vote on 06/13/24 Minutes

Important Announcements



Annual Municipal Expenditures Report (FY24)

Massachusetts Municipal Opioid Abatement Report





Annual ORRF Report (FY24)

ORRF Mission & Vision

Mission*

The purpose of the Opioid Recovery and Remediation Trust Fund (Fund) is to mitigate the effects of the opioid epidemic on individuals and families, particularly in historically underserved communities, which have experienced disproportionately high rate of opioid related overdose deaths.



Vision*

The Fund will finance activities across the full continuum of prevention, harm reduction, treatment, services and supports for an individual's recovery from opioid addiction and in support of their loved ones.

https://www.mass.gov/doc/orrf-advisory-council-meeting-presentation-12622/download

^{*}See ORRF Strategic Framework:

ORRF Guiding Principles

O1

Focus on historically underserved populations suffering from and/or impacted by opioid use

disorder

O2
Incorporate
health equity
and
community
engagement
principles into
each funded
program

Prioritize localized, community-focused efforts where possible

O4

Drive funding decisions based on current data and evidence-based research

Focus on sustainability concepts for funded efforts from the beginning

O6
Prioritize innovative and nontraditional solutions

O7
Fund solutions and programs that do not have alternative funding sources

https://www.mass.gov/doc/orrf-advisory-council-meeting-presentation-12622/download

^{*}See ORRF Strategic Framework:

Timeline of Council Activities

2021

- Reviewed scope of crisis and existing landscape of services
- Approved preliminary recommendations
- Developed a set of principles to guide future expenditures

2022

- Reviewed progress toward implementation of recommended initiatives
- Refined principles to guide future expenditures
- Completed ORRF Strategic Framework to guide future activities

2023

- Reviewed continuing investments in ongoing initiatives
- Approved grant program to support community-based and municipal initiatives; leveraging the ORRF Strategic Framework
- Identified additional spending priorities for FY2024+

2024

- Implementing strategic priorities
- Planning series of regional listening sessions to enhance community engagement
- Developing ORRF KPIs and Expenditure Dashboard

Overview of Strategic Priorities & Initiatives

Redefining Community Wellness **Equity** • BIPOC and Women's Re-Entry School of Re-Entry Harm Reduction Expansion **Service Expansion/** Access to MOUD **Enhancement** Hospital-Based SUD Services **Workforce Development** • Expanding Access to Evidence-Based Practices for Families **Supporting Families** • Grief Support **Social Determinants of** • Low Threshold Housing and Housing Supports Health • Community "Mosaic" Grant Program • BSAS Community Profile Dashboard **Data Collection/Analysis** • ORRF KPIs & Expenditure Dashboard

Initiative Updates

Equity

- Completed three-year evaluation for Black and Latino Men's Re-entry program with the intention of updating program based on findings before reopening procurement
- Final stages of posting Women's Re-entry RFR and awaiting approval to go live on Commbuys

Service Expansion & Enhancement

- Hospital-based SUD programs are in the process of establishing data collection systems and have begun serving patients. BSAS procured clinical and fiscal TTA to support hospitals in delivering EB and PP for the maximization of third-party reimbursement
- Released joint application w/ SOR to fund existing OTPs to enhance services and increase access to medications for OUD and stimulant use disorder for underserved and/or high need populations based on available data and promising practices. Awardees to be announced in late September

Workforce

• As part of MA-Repay, loan repayment awards were offered to SUD professionals across the Commonwealth. Round one awarded all eligible applicants with \$2M remaining to support a second round for professionals hired after the first application closed on 1/30/2023. The second round opened on 8/28/2024 and is scheduled to close on 9/25/2024. Award notifications will be sent directly to applicants in Spring 2025

Supporting Families

- Co-hosting Design Lab with RIZE aimed at assessing the ecosystem of family supports in MA, identifying strengths and gaps, and prioritizing areas of need
- Contracted with SADOD to provide resources, information, and assistance to individuals and families who have lost a loved one due to drugs/alcohol

Social Determinants of Health

• Low threshold housing has served 640 individuals; 585 have been sheltered across seven sites, 200 of whom have been placed in permanent housing through a housing navigation program or have been housed through reunification with friends or family

Data Collection & Analysis

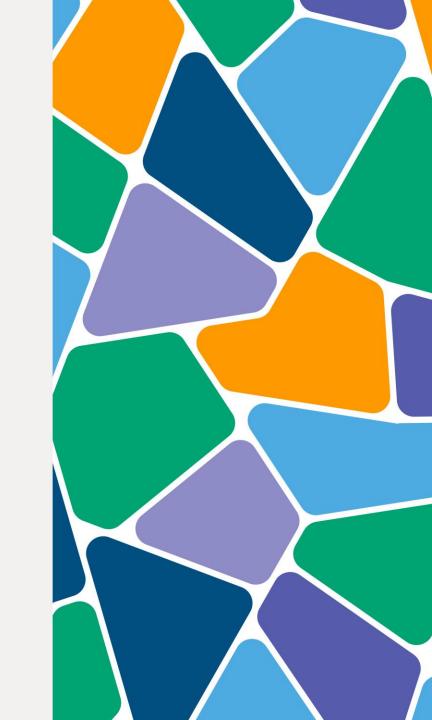
• Added new features and functionality to the SUD Community Profiles Dashboard, including: the Overview tab now features a statewide view along with several new metrics; the Deaths tab has been redesigned to allow detailed analysis of deaths by race/ethnicity, age, and gender; a new Data to Action tab offers communities recommendations on how to apply the data found in the dashboard

ORRF Revenue and Expenditures

	FY22	FY23	FY24	FY25 YTD			
Funds Received	\$12.97 million	\$62.76 million	\$92.6 million	\$27.22 million			
Funds Committed/ Expended	\$9.25 million	\$27.93 million	\$23.84 million	\$55.10 million			
Annual Commitments by Strategic Priority							
Equity			\$4.38 million	\$16 million			
Service Expansion & Enhancement	\$6.5 million	\$6.5 million	\$10.5 million	\$24.5 million			
Workforce		\$15 r	TBD				
Family Supports		\$500,000		\$3.5 million			
Social Determinants of Health	\$2.0 million	\$6.0 million	\$6.65 million	\$8.0 million			
Data Collection & Analysis	\$750,000	\$432,700	\$500,000	\$2.0 million			
Municipal Capacity- Building & Support			\$1.1 million	\$1.1 million			



Initiative Spotlight



Welcome

In this presentation, we will review the Mosaic Opioid Recovery
Partnership's
Community-based Opioid
Response Efforts (CORE) grant program and introduce the next rounds of efforts.

Agenda:

- Overview
- How we got here
- Review process
- Grantees
- Technical assistance & evaluation
- Coming up
- Q&A



The goal of the **Mosaic Opioid Recovery Partnership** is to create a pathway of access to apply for funds for both municipalities and community-based organizations, particularly those based in communities that are historically underserved and have experienced a disproportionately high rate of opioid-related overdose deaths.



Guiding principles

CENTER

THE VOICES OF PEOPLE WITH LIVED AND LIVING EXPERIENCE

ENSURE

EFFORTS ARE INFORMED BY COMMITMENTS TO EQUITY, INCLUSION, AND COMPASSION

WORK
TO REDUCE STIGMA

ADVOCATE

FOR APPROACHES THAT SUPPORT PEOPLE IN UNDERSTANDING AND ACHIEVING THEIR OWN GOALS REGARDING HARM REDUCTION, TREATMENT, AND RECOVERY

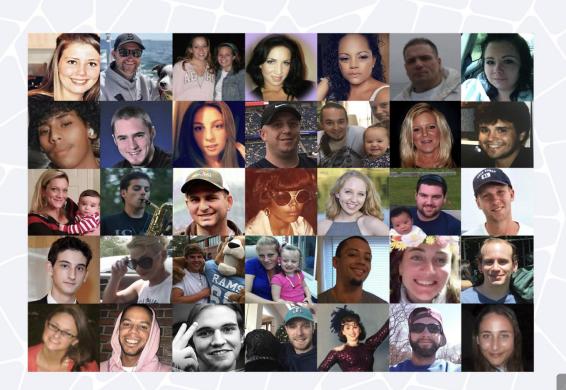


Mosaic Website Memory Wall

Remembering Those We've Lost

Mosaic is grounded in hope, optimism, and opportunity. It is also grounded in the recognition that the settlement funding results from the loss of life and devastation our communities have experienced because of the opioid overdose crisis. In every action we take and every decision we make, we carry the memories of those who have been affected, ensuring their stories guide our work.

Memory Wall



\$15 million in grants across three rounds

Round One: Community-based Opioid Response Efforts (CORE)

Timeline: August 2024-2027

• RIZE awarded \$3,750,000 to 18 organizations through CORE

Round Two: Matching Municipal Grants

Timeline: Application to be posted 9/23/24 with awards January 2025

• \$1,250,000 one-year funding for three years (2025, 2026, 2027): total \$3,750,000

Round Three: Population-based or Program-specific Opioid Response Efforts

Timeline: Application to be posted in early 2025

• \$2,500,000 three-year grants 2025-2027: total \$7,500,000



Round 1: Community-based Opioid Response Efforts (CORE)

The primary goal of CORE, Mosaic's first round of grantmaking, is to help organizations deepen their impact, bring their work to scale, and build a strong and sustainable infrastructure to meet the needs of the populations they serve.

CORE community process

- Landscape review of other states
- Focus groups with PWLLE
 - Together in Recovery Advisory Committee, HEALing Communities Study CAB
- Info sessions with key stakeholders
 - JSI/Care Mass, the Massachusetts Organization for Addiction Recovery, Metropolitan Area Planning Council



CORE guidelines

- \$3,750,000 over three years
- The three-year grants range from \$16,000 to \$150,000 annually, depending on the organization's size and budget
- The grants will provide general operating support with a focus on:
 - stabilizing operations
 - addressing urgent and emerging issues
 - building capacity to deliver services
 - investing in organizational infrastructure



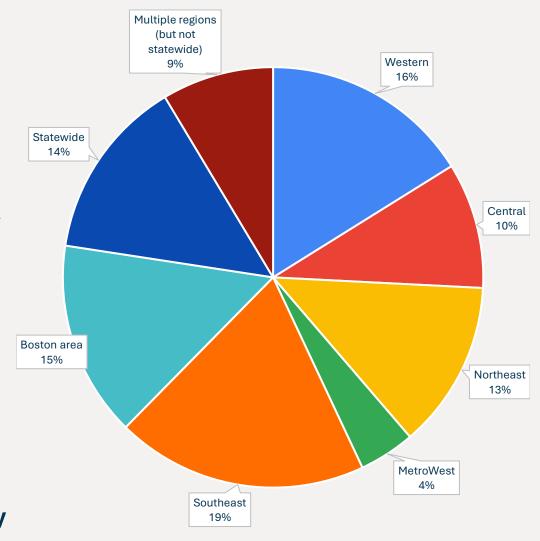
CORE application process

- Simple online form
 - Available in English and Spanish
 - 8 questions designed to capture
 - the mission and core activities of the applicant
 - how the applicant operationalizes equity, access, and inclusion
 - the organization's goals and how CORE funding would help achieve them
- Webinar: 64 attendees
- Office hours (3 one-hour virtual sessions): 39 organizations attended



CORE applicant pool

- 97 applications submitted
- Relatively evenly distributed on the size of operating budgets
- Nearly half of the applicant organizations work in recovery support services, followed by prevention, harm reduction, treatment, and trauma/grief/family supports
- Applicants serve priority populations:
 - 91% reach PWLLE
 - 74% reach BIPOC communities
 - 73% reach people experiencing housing insecurity





CORE applicant survey results

- 97% of respondents found the application process "somewhat" or "very" easy
- 89% "strongly" or "somewhat" agreed that the application process empowered small community organizations to apply
- 85% of applicants "strongly" or "somewhat" agreed that they felt confident that organizations/groups like theirs would be evaluated fairly for this program

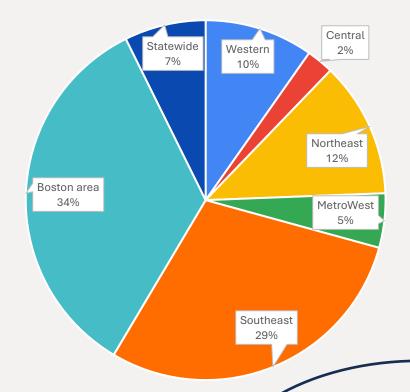
"The application process was extremely easy and supportive. As a president of a local nonprofit, it is comforting and refreshing to see an opportunity like this be open and attainable for us little guys, allowing us to make an even bigger impact on our SUD recovery community."

"The fact that it covers operational expenses and organizational capacity building. This is what we need funds for most, but have the most difficulty finding funding for. Also, the application process was simple and provided a lot of support."



CORE community review

- 11 teams * 3 reviewers
- Each team included PWLLE, family members, subject matter, and equity and inclusion experts
 - 81% PWLLE (self or family member)
 - 73% subject matter expertise
 - 54% understood health equity principles
 - 54% previous experience reviewing grants
- Reviewers found RIZE resources helpful
 - 1:1 discussions with the RIZE team
 - Virtual Mosaic CORE grant reviewer training
 - Mosaic-bias one-pager
 - Recognizing bias video



"I would welcome an opportunity to continue to review grant applications for the next two rounds. Following the process established by RIZE was impressive and allowed fair representation of all applicants."



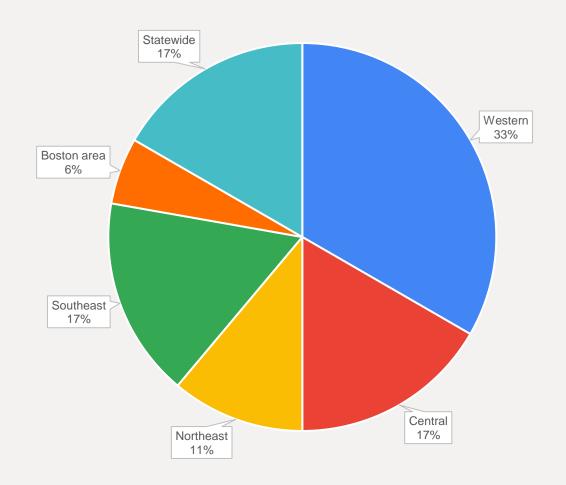
CORE scoring process

- Scores for each application = average of the 3 community reviews
- Additional review process focused on county-level need was applied to all applications:
 - opioid overdose burden
 - underserved communities
- Applicants were then grouped by continuum of care category and the top 50% were moved forward as finalists
- RIZE then reviewed each application for equitable distribution by:
 - geography
 - organizational size
 - continuum of care category



CORE grantee demographics

- Awardees are relatively evenly distributed along the continuum of care
- Almost every county in the Commonwealth represented
- 72% of awardees have operating budgets below \$1 million
- CORE grants could have a positive impact on health equity
 - 89% reach BIPOC communities
 - 83% reach PWLLE
 - 67% reach people experiencing housing insecurity





CORE grantees

Organization	Recommended Amount (3 year)	County	Care Continuum	
Access Hope	\$255,000.00	Barnstable	Harm Reduction	
AIDS Project Worcester	\$400,000.00	Worcester	Prevention	
Black Behavioral Health Network	\$50,000.00	Hampden	Connections to Care	
Camp Happy Place	\$65,000.00	Berkshire	Trauma, Grief, and Family Supports	
Centro De Ayuda Y Esperanza Latina	\$135,000.00	Bristol	Prevention	
Choice Recovery Coaching Inc.	\$222,500.00	Hampden	Recovery Supports	
Extreme Kid, Inc.	\$100,000.00	Hampden	Prevention	
Fishing Partnership Health Plan (DBA: Fishing Partnership Support Services)	\$450,000.00	Bristol	Connections to Care	
Hilltown Youth Recovery Theater	\$100,000.00	Franklin	Connections to Care	
HRH413	\$115,000.00	Hampshire	Harm Reduction	
Safe Exit Initiative	\$380,000.00	Worcester	Harm Reduction	
South Shore Peer Recovery	\$222,500.00	Plymouth	Recovery Supports	
The Commission on the Status of Grandparents Raising Grandchildren of Massachusetts	\$275,000.00	Suffolk	Trauma, Grief, and Family Supports	
The Psychological Center	\$150,000.00	Essex	Connections to Care	
The Sun Will Rise	\$150,000.00	Norfolk	Trauma, Grief, and Family Supports	
Torch Light Recovery	\$222,500.00	Suffolk	Recovery Supports	
Troubled Waters Inc. d/b/a Bridge Club of Greater Lowell	\$332,500.00	Middlesex	Recovery Supports	
Uhai for Health Inc.	\$125,000.00	Worcester	Prevention	



Evaluation plan

- The evaluation plan includes guiding questions and approaches for evaluating
 - the grantmaking process
 - grant implementation
 - outcomes over the course of the program
- It aligns with the ORRF strategic plan and draws on best practices from equitable evaluation and trust-based philanthropy
- The primary data sources for the evaluation will be:
 - annual grantee reports
 - surveys for grantees and other stakeholders
 - qualitative interviews and focus groups with grantees and other stakeholders
 - participant observation



Training & technical assistance

- Technical assistance (TA) is available to Mosaic CORE grantees, through multiple methods, to support capacity building:
 - 1) Opt-in Mosaic Coaching
 - 2) Grantee Webinars and Learning Communities
 - Bootcamp for executive directors (leadership development, budgeting)
 - Network building
 - Stigma and bias
 - 3) On-demand TA Requests
 - Creating a strategic or business plan
 - Evaluation and data management
 - Marketing and communications
 - Promoting equity in service access and delivery



Round 2: Municipal Matching Grants

- The program will **match municipal opioid settlement funds** in cities and towns that are 1) using best practices to end the overdose crisis, 2) utilizing Care Mass resources, 3) conducting community outreach and needs assessments, and 4) collaborating with others.
- Projects and initiatives should be developed with input from public health experts, municipal leaders, families affected by the crisis, and people with lived and living experience.
- Proposed projects must align with the <u>Massachusetts State Sub-Division</u>
 <u>Agreement for Statewide Opioid Settlements</u> and advance non-punitive, health-centered approaches to substance use disorder-related harms and challenges.

Round 2: Municipal Matching Grants

• RIZE will award \$1,250,000 in one-year grants for 2025, with two additional grant rounds in 2026 and 2027, totaling a \$3.75 million ORRF investment to municipalities across the Commonwealth.

Date	Activity	
Application Released	September 23, 2024	
Webinar	September 30, 2024	
Application Due	October 25, 2024 @ 11:59 pm	
Notifications	Early January 2025	
Grantees Announced	February 1, 2025	

Local media highlights grantees

"This grant is going to be life changing for our program, because it's going to open things up to legitimize us... Funding like this [means] the state believes in me...They believe in the work I'm doing. They're advocating more for people who use drugs. They believe that I'm worth it, my team is worth it and we're worth it."

Kim Powers, E.D. & Founder of Access Hope *The Enterprise Mashpee*, 8/29/24



Politics & Government

Braintree Nonprofit Gets Funding For Opioid Crisis Work

Braintree's The Sun Will Rise is one of 18 nonprofits to receive funding through a new state program looking to address the opioid crisis.



Montana Samuels, Patch Staff (2)

Posted Fri, Aug 23, 2024 at 3:34 pm ET

Harm Reduction Hedgehogs to use state grant to expand work focusing on marginalized communities



Albie Park and Jess Tilley, co-founders of Harm Reduction Hedgehogs 413, put together safe supplies and wound packets for the outreach team in this 2021 photo. The organization last week secured a \$115,000 grant from the state that it will use over the next three years to add leadership roles focusing on marginalized communities. GAZETTE FILE PHOTO



Thank You!



Questions & Answers

EMAIL - OpioidRecoveryandRemediationFund@mass.gov

Next Meeting

Date	Time	Location
Tuesday, December 3, 2024	11:00 AM – 12:30 PM	Virtual (Zoom)