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Boston University School of Medicine.

KATE WALSH

President & Chief Executive Officer
Boston Medical Center

September 27, 2013

David Seltz
Executive Director
Health Policy Commission
The Commonwealth of Massachusetts
Two Boylston Street
Boston, MA 02116

RE: Testimony for Cost Trend Hearings

Dear Mr. Seltz,

Attached please find the requested Boston Medical Center (BMC) testimony in preparation for the public hearings concerning health care cost trends.

I am legally authorized and empowered to represent BMC for the purposes of this testimony. This testimony is signed under the pains and penalties of perjury.

Should you have questions about this testimony, please reach Tom Traylor at (617) 638-6730.

Sincerely,

A handwritten signature in cursive script that reads "Kate Walsh".

Kate Walsh
President and CEO