



BRIGHAM AND
WOMEN'S HOSPITAL



HARVARD
MEDICAL SCHOOL

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HPC-Testimony@state.ma.us

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Dear Ms. Johnson and Ms. Aladro:

Massachusetts has a strong record of success in solving tough problems when all stakeholders work together. Brigham and Women's Hospital is committed to working with the Health Policy Commission and the Attorney General's Office to improve care for patients and their families, to reshape the health care system, and to make our state an even better place to live for all of our residents.

Enclosed you will find written testimony for the Brigham and Women's Hospital as requested for the upcoming cost trend hearings on Oct 1-2, 2013. Please note that since Brigham and Women's Hospital is an affiliate of Partners HealthCare System, its responses are identical to the responses submitted by Partners HealthCare and the Massachusetts General Hospital. However, where appropriate, entity-specific data tables are provided.

By my signature below, I certify that I am legally authorized and empowered to represent Brigham and Women's Hospital for the purposes of this testimony, and acknowledge that it is signed under the pains and penalties of perjury.

Please direct any follow-up questions to Aimee Golbitz, Office of Government Affairs at Partners HealthCare (agolbitz@partners.org 617-823-3997).

Sincerely,

Elizabeth G. Nabel, M.D.