



FOUNDED BY BRIGHAM AND WOMEN'S HOSPITAL
AND MASSACHUSETTS GENERAL HOSPITAL

Submitted Electronically via

HPC-Testimony@state.ma.us



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*President and Chief Executive Officer
Partners HealthCare System, Inc.*

*Professor of Psychiatry
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September 27, 2013

Dear Ms. Johnson and Ms. Aladro:

Massachusetts has a strong record of success in solving tough problems when all stakeholders work together. Partners HealthCare is committed to working with the Health Policy Commission and the Attorney General's Office to improve care for patients and their families, to reshape the health care system, and to make our state an even better place to live for all of our residents.

Enclosed you will find written testimony for Partners HealthCare as requested for the upcoming cost trend hearings on Oct 1-2, 2013. Please note that since Massachusetts General Hospital and Brigham and Women's Hospital are affiliates of Partners HealthCare System, their responses are identical to the responses submitted by Partners HealthCare. However, where appropriate, entity-specific data tables are provided.

By my signature below, I certify that I am legally authorized and empowered to represent Partners HealthCare for the purposes of this testimony, and acknowledge that it is signed under the pains and penalties of perjury.

Please direct any follow-up questions to Aimee Golbitz, Office of Government Affairs at Partners HealthCare (agolbitz@partners.org 617-823-3997).

Sincerely,

Gary L. Gottlieb, MD, MBA
President and CEO