

Attachment A (Exhibit B)
Use of Lean and Six Sigma

LEAN WASTE WALK EXAMPLES

Lean Waste Category	Item Description	Estimated, Annualized Financial Impact
Over capacity/over staffing	Reduce use of overtime pay	\$2,100,000
Over inventory	Conversion to reusable pulse oximetry sensors	\$259,084
Material and information movement	Consolidate product lines to improve product acquisition costs	\$258,944
Over processing/redundancy	Eliminate duplicative vendor service contract	\$198,042
Motion of patients and staff	Downsize outpatient infusion unit	\$154,944
Over inventory	Standardize mouth care kits	\$147,264
Correction/inspection	Pack linen carts in-house	\$109,000