

November 7, 2013

VIA ELECTRONIC MAIL

David Seltz
Executive Director
Health Policy Commission
Two Boylston Street
Boston, MA 02116
HPC-Testimony@state.ma.us

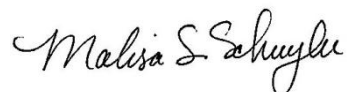
RE: Request for Written Testimony

Dear Mr. Seltz:

Please find attached Tufts Medical Center's response to the request for written testimony submitted by the Health Policy Commission and the Office of Attorney General.

I am legally authorized to represent Tufts Medical Center in this matter. I am informed and believe such information is accurate, and based upon such information and belief, declare under penalty of perjury, that the statements made herein are true and correct.

Sincerely,



Malisa Schuyler
Director, Government Relations

Enc: Exhibit B Responses
Exhibit C Responses