

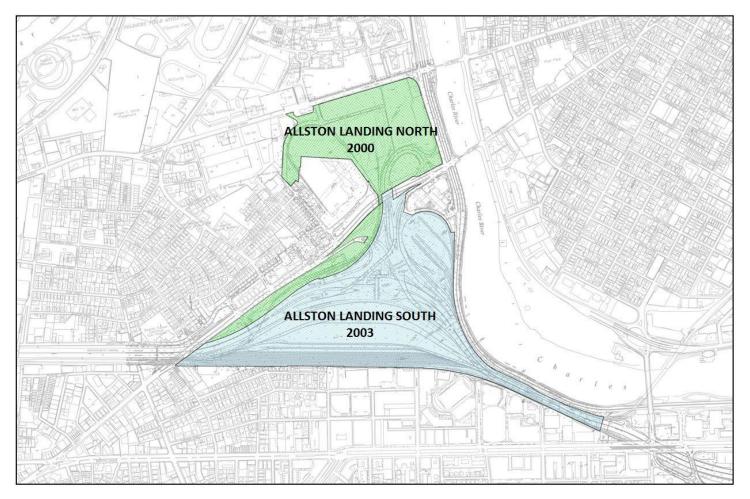
IVE IRI

I-90 Allston Interchange Task Force Meeting August 19, 2015



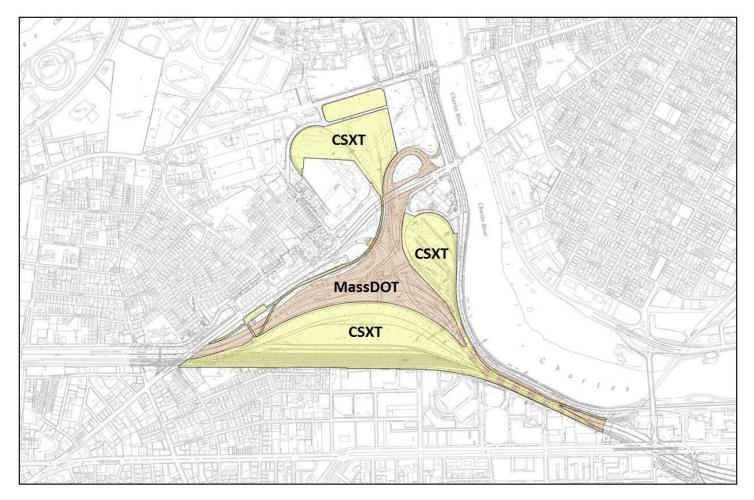


Harvard Consolidation of the Property



In 2000 and 2003, Harvard purchased what is known as Allston Landing North and Allston Landing South (including Beacon Park Yard) from the Massachusetts Turnpike Authority (now MassDOT).

Harvard Consolidation of the Property cont.



At the time of the purchase, MassDOT and CSXT continued their operations through permanent easements, leaving a fully operative rail yard.

Harvard Consolidation of the Property cont.

In 2009, Harvard and CSXT executed a Definitive Agreement providing for the "yield up" of CSXT's easements in Allston Landing.

Under the Definitive Agreement, in order to yield up rights, CSXT is required to:

- Relocate its rail operations;
- Remove structures and other CSXT property;
- Complete a comprehensive investigation of potential contamination;
- Complete the remediation of any contamination discovered.

Current Condition of Allston Landing

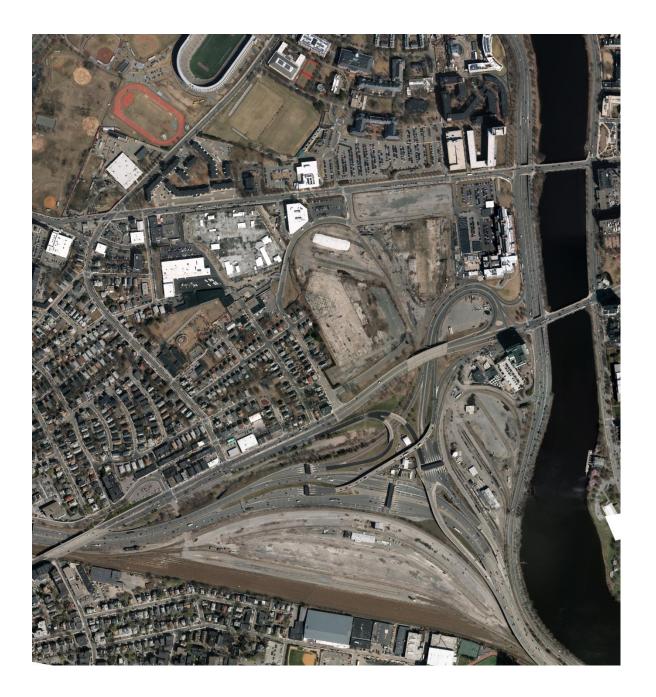
CSXT relocated former Allston Landing rail operations.

Allston Landing North:

- CSXT has completed environmental investigations;
- CSXT buildings demolished;
- State-of-the-art soil and groundwater remediation underway.

Allston Landing South:

- Environmental investigations ongoing;
- Rail-related buildings in process of being demolished;
- Remedial approaches under evaluation.



Harvard's Planning Horizon

<u>Immediate:</u>

 October 2013: Harvard 10-year Institutional Master Plan (IMP) approved by the Boston Redevelopment Authority.

<u>Midterm:</u>

 As recommended by Harvard's Allston Work Team, the Enterprise Research Campus, approximately 36 acres north of Cambridge Street.

Long-term:

• Allston Landing South.

MassDOT/Viaduct

MassDOT considers options for the replacement/restoration of the I-90 viaduct and interchange bridge structures.

- Structural deficiencies of 50+ year old infrastructure.
- Opportunity for realignment of I-90 to better meet current traffic safety standards.
- Construction of new I-90 alignment could occur while current traffic continues to use roadway.
- New alignment allows for e-tolling.
- Unlocks potential for local and regional economic development:
 - Unifying neighborhoods;
 - Additional multimodal transportation improvements (rail, bikes, buses, etc.)

MassDOT/Harvard University

- Realignment of I-90 requires Harvard/MassDOT land transaction.
- Opportunity:
 - CSXT has moved business operations;
 - Single owner;
 - Environmental remediation underway.

Letter of Intent (LOI)

- Harvard and MassDOT discussed the elements of an agreement and committed to collaborate on a project design that addresses their respective needs.
- These discussions took place parallel to Allston Interchange Improvement Project taskforce meetings, and were informed by the public process.
- These essential elements are outlined in a September 2014 nonbinding Letter of Intent between Harvard and MassDOT.

Letter of Intent: I-90 Realignment

Harvard Goals, including:

- Maximization of regional development opportunities in Allston Landing.
- Replacement of existing I-90 ramps and infrastructure with minimized highway layout and urban street grid.
- Reconstruction of Cambridge Street at-grade.
- West Station fully accessible to motor vehicles, pedestrians and bicycles.

Letter of Intent: Key Components

I-90 REALIGNMENT

- Rail yard: MassDOT desires additional lay-up-layover capacity.
- MassDOT has limited area for future rail yard under current easement agreement.
- LOI anticipates process for combining rail with Harvard's development objectives.

Letter of Intent: Key Components cont. POTENTIAL RAIL FEATURES

- 22 acres for commuter rail layup and daily maintenance.
- Harvard retains rights to approximately 50 acres of developable land not subject to MassDOT or MBTA easements.
- Subsurface Rights: Right to install utilities (and the like) under infrastructure.
- Air rights development over highway/rail yard (35 acres):
 - Masks rail presence;
 - Knits the neighborhood together;
 - MassDOT project to be consistent with future viable air rights development.

Letter of Intent: Key Components cont.

AIR RIGHTS

- Standard: Economically viable and technologically feasible.
 - Cooperation in engineering and design
 - Placement of Air Rights Platform

Letter of Intent: Key Components cont. STREETS AND PATHS

- A ramping system, frontage roads and/or Connecting Streets between I-90 and Cambridge Street that: (i) minimize the extent of the state highway layout; (ii) support the introduction of an urban street grid south of Cambridge Street with appropriate access points to the Harvard Retained Rights; and (iii) align with the existing and currently planned City of Boston street network and accommodates, to the extent possible, potential future additions to such network.
- Redesign Cambridge Street between Windom Street and Soldiers Field Road at-grade as an urban boulevard.
- Development of multi-use path for pedestrians and cyclists connecting Soldiers Field Road with Cambridge Street.

Harvard & MassDOT's Letter of Intent: Key Components WEST STATION

- Features:
 - A two-platform, 4-track, 800 foot long station.
 - Accessible to vehicles, pedestrians and bikes.
 - Fully accessible single platform for MBTA interim commuter rail use.

NORTH-SOUTH CONNECTIONS

- The heights of the East Drive ramp and West Station are important to Harvard:
 - The elevation of the air rights platform will determine the viability of air rights development.
 - The grades of the north-south connecting roads and the details of related infrastructure, including berms, also are important factors in the redevelopment of Allston Landing.

