

Reimagining MCI-Framingham

Quarterly Stakeholder Update

September 30, 2026 | 2:00 – 3:00 p.m.

A broader transformation connecting the physical environment, programming, health care, operations, culture, and successful reentry



DIVISION OF
CAPITAL ASSET
MANAGEMENT &
MAINTENANCE



Today's Discussion

What to expect in the first quarterly stakeholder update

1

Vision + Information Hub

Purpose of Reimagining MCI-Framingham and the new website as the central source for updates

2

Resident Perspectives + Future Campus

What residents are telling us and how feedback is informing design and planning

3

Capital Project + Design Principles

Where the project stands, what comes next, and how trauma-informed design is taking shape

4

Transformation in Action

Current programming, reentry supports, AMEND, and the UMass Chan classification project

5

Next Steps + Q&A

What to expect before the December 14 quarterly update, followed by stakeholder questions

What Reimagining MCI-Framingham is Intended to Achieve

Our Vision

Create an MCI-Framingham where the physical environment, programming, health care, operations, and culture work together to strengthen dignity, safety, opportunity, connection, successful reentry, and public safety.

PHYSICAL
ENVIRONMENT

PROGRAMMING +
REENTRY

HEALTH +
WELLBEING

CULTURE +
STAFF SUPPORT

FAMILY + COMMUNITY

OPERATIONAL
EFFECTIVENESS

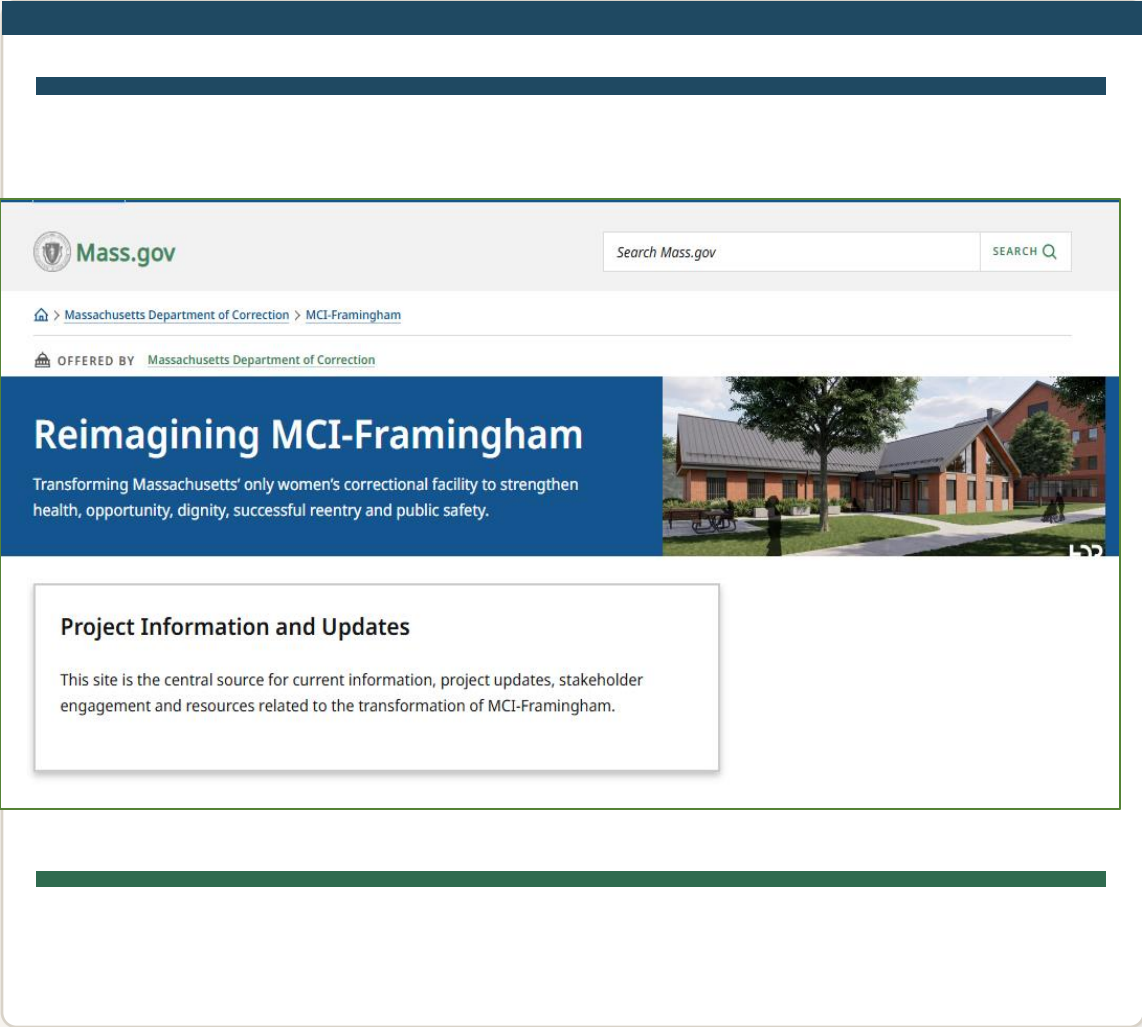


Capital redevelopment is one component of a broader, long-term transformation.

The September update connects the individual workstreams to the outcomes they are intended to support.

Central Source for Information and Updates

The new website brings the major elements of Reimagining MCI-Framingham together in one place



What stakeholders will find

Explore the Initiative

- Vision for MCI-Framingham
- Transformation at a glance
- Future campus + project details

Track Progress

- Project snapshot
- Transformation timeline
- Capital/design milestones

Transformation Underway

- Transformation in action
- Programming + reentry developments
- Examples of current momentum

Stay Engaged

- Resident + stakeholder perspectives
- Sign up for updates
- FAQs + project contact

Website = common foundation before, during, and after the quarterly meeting

A Future Campus Designed Around Outcomes

The physical environment is intended to support daily life, care, learning, and reentry

More Supportive Living Environments



Smaller, more normalized living environments with greater privacy, accessibility, and communal space.

Modern, Trauma-Informed Care



A new Health Care Center designed to strengthen privacy, dignity, recovery, and access to care.

Expanded Learning + Reentry Opportunities



A Wellness and Learning Center supporting education, vocational training, technology, recreation, and practical skills.

What Residents Are Telling Us

April 2026 resident survey • 51 participants, approximately 25% of the population

59%

Identified housing layout as a barrier

82%

Would use building trades training space

80%

Supported improved indoor visiting space

45%

Identified limited health care space as a barrier

88%

Want to participate in future discussions

Themes that cut across the survey

Housing + daily living conditions

Education, employment + reentry

Health care + wellbeing

Continued engagement

Family connection + outdoor space



Residents want both better spaces and an ongoing role in the process.

What We Heard → How it is Informing the Work

Connecting resident priorities to design, planning, and continued engagement

WHAT RESIDENTS ASKED FOR

More privacy, calmer housing, better light and ventilation

More vocational training, computer access, and practical skills

Better family connection and indoor/outdoor visiting

Better access to health care, privacy, and recovery-oriented spaces

HOW THE WORK IS RESPONDING

Renovated cottages designed for smaller, more normalized living environments, greater privacy, accessibility, and communal space

Wellness and Learning Center planned for vocational training, computer labs, education, recreation, and skill development

Family and community connection is a core transformation area; visiting and outdoor-space planning continues

New Health Care Center planned for medical, mental health, and substance-use treatment in a more private, trauma-informed setting

Continued engagement remains essential: 88% of survey respondents said they want to participate in future discussions.

Capital Project: Where We Are

Material progress since the June 25th stakeholder convening

75%

Schematic design for Track 1 + Track 2

AUG. 17

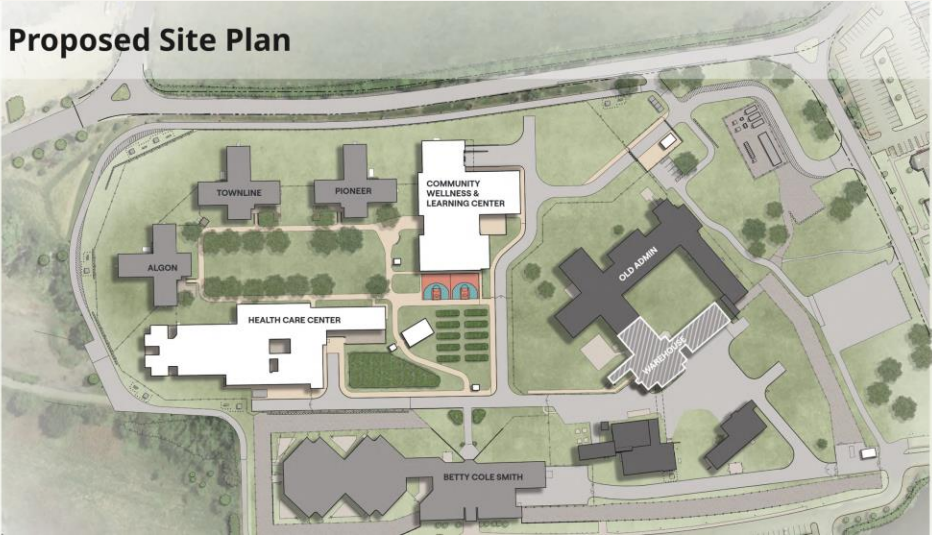
Suffolk Notice to Proceed for early preconstruction

COMPLETE

Site survey + geotechnical investigation

UNDERWAY

Cost reconciliation + value management



Suffolk Construction is now on board

Supporting DCAMM and HDR during preconstruction with cost management, constructability, sequencing, logistics, and planning for future construction impacts.

PRECONSTRUCTION

Trauma-Informed Design Principles

Translating the broader vision into physical environments that support safety, dignity, wellbeing, care, learning, and daily life

Clear, navigable campus

- Cohesive campus detailing
- Colorful wayfinding
- Clear sightlines
- Accessibility

Nature + daily life

- Daylight and views to nature
- Outdoor areas for recreation and wellness
- Natural materials and images
- Spaces that feel more normalized

Safety, comfort, and support

- Safety through visibility
- Acoustic dampening
- Aging-in-place design
- Respite areas for staff

What this means for the future campus

Design choices are intended to support calmer movement, stronger connection to nature, more dignified everyday spaces, and environments that improve care, learning, staff wellbeing, and successful reentry.



Learning environments



Campus arrival + wayfinding



Outdoor Conversation Circle

Schematic design rendering

Capital Project: What Comes Next

The project is moving from schematic design toward certification, detailed design, procurement, and construction



2026 Q4 Project Activities

- Cost reconciliation and schedule refinement
- Certification timing and next design milestones
- Trade engagement and construction planning
- Continued planning for operational continuity and construction impacts

Transformation in Action

The physical redevelopment is long-term; important elements of the broader transformation are already underway

REENTRY



Reintegration House

Opened in July; resident placements began in August

STAFF + CULTURE



AMEND Partnership

Staff survey, August workshop, and broader roadmap work

PRACTICE



Classification Study

UMass Chan Medical School study resumed in September

OPERATIONS



Visiting Procedures

New regulations promulgated in August

AMEND: Supporting the Broader Transformation

AMEND is a partner in the transformation - supporting the people, culture, leadership, and practices that complement the physical redesign



**STAFF
ENGAGEMENT**

Staff survey + August 24–26 workshop
with 32 MCI-Framingham staff

LEADERSHIP

Leadership development and
international learning

**CULTURE +
PRACTICE**

Work on dignity, health, rehabilitation,
accountability, and operational practice

ROADMAP

Broader recommendations advancing
toward fall public discussion



The AMEND team recently visited MCI-Framingham to meet with staff.

UMass Chan Medical School Classification Project

Classification is an essential function of public safety and responsible reentry. DOC continues to advance this work and is now focused on a transparent and independent analysis of the revalidated system.

What it is

DOC and UMass Chan research partnership examining whether the Objective Point Base Classification System is empirically valid, consistently applied, racially and ethnically equitable, and aligned with institutional safety and reentry objectives.

Launched in response to recommendations from the 2022 Special Legislative Commission on Structural Racism in Correctional Facilities.

What the research found

For females, Objective Point Base Classification tools (scored custody levels) successfully differentiated between females at minimum and medium risk of misconduct and did not show evidence of racial or ethnic bias.

Although the female sample size was limited and custody levels decided through overrides had reduced predictive accuracy of misconduct, there was no evidence of racial or ethnic bias.

What happens next

The resumed project is assessing the May 2025 revalidation changes.

UMass Chan will review whether additional policy or procedural refinements are needed.

A Steering Committee will continue reviewing findings, with the next review planned for late October.

GOAL: An objective classification system that supports equitable placement, institutional safety, public safety, and responsible reentry practices.

Programming Today: Current Opportunities

Representative examples of the program continuum active today at MCI-Framingham

60+

PROGRAMS, SERVICES, AND
LEARNING OPPORTUNITIES

8

AREAS OF
PROGRAMMING

People. Purpose. Possibility.

Education + College Access

College partners, credits,
certificates, ABE/ESL/HiSET



BABSON COLLEGE

Workforce + Skills

Culinary, cosmetology,
OSHA, coding, Correctional
Industries



Service Dog Training

Canine Companions and
NEADS programs build
purpose and practical skills



Emerging Adults + Reentry

P.E.A.C.E. Unit, life skills,
peer mentoring, community
transition



Programming is active today. The capital project is intended to create stronger spaces for education, workforce preparation, recovery, personal growth, and reentry.

Programming Today: Building Skills for Successful Reentry

Current programming is organized around education, skills, health, connection, and reentry

Education

- College partners: BC, BU, Babson, Framingham State, MIT
- BC Bachelor’s in Liberal Arts cohort began January 2026
- ABE, ESL, Special Education, HiSET prep

Workforce + Skills

- Culinary arts, cosmetology, computer skills
- OSHA, coding, SERV Safe, facility work experience
- Correctional Industries: sewing, embroidery, flag manufacturing

Health + Recovery

- Pathways: Healthy Living, Life in Recovery, Positive Connections
- HOPE post-detox programming
- Mental health, therapy, MAT + substance-use supports

Growth + Connection

- Parenting, family preservation, “Read to Me Mommy”
- Horticulture, financial literacy, meditation, book club
- Restorative justice and volunteer programs

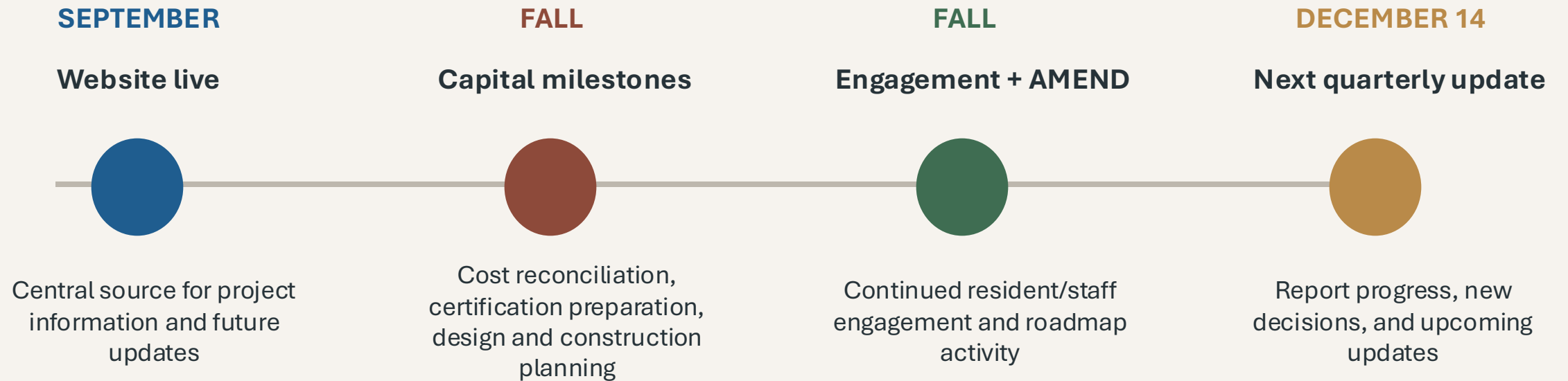
Reentry

- Reintegration House, daily living, employment readiness, family reunification
- P.E.A.C.E. Unit for emerging adults
- Reentry workshops, peer mentoring, community transition supports

The future Wellness & Learning Center is planned to strengthen the spaces supporting education, college programming, vocational training, technology, recreation, and practical skill development.

What Comes Next

A predictable view of the work between September 30 and the December 14 quarterly update



Between meetings: Website and dedicated project email provide ongoing access to information and a channel for questions

Stay Informed and Engaged

Thank you for participating in the first quarterly stakeholder update.
We will continue sharing materials, answering questions, and returning to this group on a regular cadence.



Materials and updates will continue through the project website and quarterly meetings

After today's meeting:

1 Presentation posted tomorrow

Today's slides will be posted to the Reimagining MCI-Framingham website for reference and follow-up

2 Questions and follow-up

Send questions or feedback to **MCIFinfo@mass.gov**. Follow-up items will inform future quarterly stakeholder updates and FAQs

3 Save the date

Next quarterly stakeholder meeting: **December 14, 2026**

A consistent forum for project milestones, stakeholder questions, and continued engagement

Questions + Discussion

Thank you for your continued engagement in
Reimagining MCI-Framingham

**Next quarterly stakeholder
update: December 14, 2026**

