July 22, 2022

VIA EMAIL: DPH.DON@massmail.state.ma.us VIA USPS: Certified Mail, Return Receipt Requested

Determination of Need Program Massachusetts Department of Public Health 250 Washington Street

Boston, MA 02108

Att: Elizabeth D. Kelley, MBA, MPH, Director, Bureau of Health Care Safety and Quality

RE: Determination of Need ("DoN") Application #UMMHC-22042514 HE Substantial Capital Expenditure

Substantial Change in Service

UMass Memorial Medical Center ("UMMMC") by UMass Memorial Health Care, Inc. ("Applicant")

(the "Application") Dear Ms. Kelley,

Pursuant to 105 CMR §100.100, please accept this request to formally register with the Massachusetts

Department of Public Health ("Department") as a Ten Taxpayer Group ("TTG") and a Party of Record to the Application. Please note the following:

l. The name, residential address and signature of each TTG member is attached as Exhibit A hereto.

1. Each TTG member is a resident of the Commonwealth of Massachusetts and is subject to Massachusetts state income, excise and/or property tax during 2022, the year in which the Application was filed.
2. Each TTG member is acting as an agent for St. Vincent Hospital, 123 Summer Street, Worcester, MA 01608
3. The representative of the St. Vincent Hospital ITG designated to be the recipient of all written communications concerning the Application relative to this request is Carolyn Jackson. Chief Executive Officer of St. Vincent Hospital:

Email: Carolyn.Jackson@stvincenthospital.com Phone:866-494-3627

Mailing address: 123 Summer Street, Worcester, MA 01608

The Application includes: (1) the renovation of a 6-story building adjacent to UMMMC's University Campus, located at 378 Plantation St, Worcester, MA 01605, that will contain 72 additional medical/surgical beds, one additional computed tomography unit, and shell space for future build out to accommodate clinical services; (2) 19 additional medical/surgical beds on UMMMC's Memorial Campus; and (3) other renovation projects to improve the existing services and facilities at UMMMC's Memorial Campus (the "Proposed Project").

In light of existing capacity by other providers in UMMMC's primary service area, certain aspects of the Proposed Project are unnecessary. In addition, such other providers are able to provide services and facilities in a manner that would result in greater cost containment than if provided by UMMMC in connection with the Proposed Project.

Accordingly, pursuant to 105 CMR 100.445, the TTG hereby requests that the Department schedule one or more public hearings in connection with the Application.

In addition, the TTG hereby requests that the Department require the Applicant to undergo an Independent Cost-Analysis (ICA) in accordance with M.G.L. c. 111, §25C(h) and 105 CMR 100.405(D) to demonstrate that the Proposed Project is consistent with the health care cost-containment goals of the Commonwealth of Massachusetts. In order for the ICA to be truly independent and unbiased, we recommend that the Health Policy Commission (HPC) should conduct the analysis at the Applicant's expense, or at a minimum, the Department should work closely with HPC staff to select an independent third party, establish the scope of the ICA, and review the ICA prior to the Department's acceptance thereof.

The St. Vincent Hospital TTG anticipates separately submitting written comments to the Department regarding the Proposed Project.

Thank you in advance for your attention to this matter.

Sincerely,

[signature on file]

Carolyn Jackson

Chief Executive Officer of Saint Vincent Hospital

**EXHIBIT A**

**Members of Saint Vincent Hospital Ten Taxpayer Group**

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| Printed Name: Carolyn JacksonSignature: [signature on file]Residential Address: [address redacted] | Printed Name: Cynthia ClarkSignature: [signature on file]Residential Address: [address redacted] |
| Printed Name: Paul SmithSignature: [signature on file]Residential Address: [address redacted] | Printed Name: Anita HolbrookSignature: [signature on file]Residential Address: [address redacted] |
| Printed Name: Jay ProsserSignature: [signature on file]Residential Address: [address redacted] | Printed Name: Stephanie Jackman HaveySignature: [signature on file]Residential Address: [address redacted] |
| Printed Name: Andrew McDonaldSignature: [signature on file]Residential Address: [address redacted] | Printed Name: Daniel WrightSignature: [signature on file]Residential Address: [address redacted] |
| Printed Name: Melinda DarrigoSignature: [signature on file]Residential Address: [address redacted] | Printed Name: John GoulartSignature: [signature on file]Residential Address: [address redacted] |