Phase	Administrative Task	Administrative Activity Description	Indirect (I) / Direct (D)	Grantee / Sub-Grantee
Post Declaration Activities	Applicant Briefing	Activities related to attending and participating in the applicant's briefing for the overall program.	I	Grantee & Sub-Grantee
	RPA Submission and Processing	Activities related to the subgrantee's submission of its Request for Public Assistance (RPA) for the overall program.	I	Grantee & Sub-Grantee
	Other Pre-Award Activity	Any other activities related to general pre-award activities, including identifying and producing eligibility and other critical documents.	I	Grantee & Sub-Grantee
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Project Listing Development	Sub-Applicant Site Identification	Activities carried out to identify and generate a list of damaged sites for one specific project.	D	Grantee & Sub-Grantee
	Kick-Off Meeting	Activities related to attending and participating in the applicant kick-off meeting for the overall program.	I	Grantee & Sub-Grante
	Immediate Needs	Activities to discuss the need for immediate funding and collect supporting documentation for <i>one specific</i> project.	D	Grantee & Sub-Grante
	Preliminary Cost Estimate	Activities to refine the initial total damage cost estimate before the individual project worksheets are developed.	I	Grantee & Sub-Grante
	Data Collection & Dissemination	Activities to collect damage data, invoices, estimates and support documentation related to <i>one specific</i> project.	D	Grantee & Sub-Grante
	Travel & Expenses	Travel expenses related to <i>one specific</i> project for any of the direct administrative activities listed in this phase.	D	Grantee & Sub-Grante
	Travel & Expenses	All travel expenses related to general support and not tied directly to one specific project.	I	Grantee & Sub-Grante
	Special Considerations	Activities carried out to evaluate the impact of hazard mitigation measures, insurance coverage, historic preservation, environmental impact, and flood risk for <i>one specific</i> site or project.	D	Grantee
	Financial Compliance Reviews (PA)	Activities to review or support the compliance of the project with Public Assistance financial requirements for <i>one specific</i> project.	D	Grantee & Sub-Grante
		Activities to document funding, scope of work, and other impacts resulting from mitigation, alternate, improved, or other funding requests for <i>one specific</i> project.	D	Grantee & Sub-Grante
	Site Visits	Activities related to visiting, surveying, and assessing sites for one specific project.	D	Grantee & Sub-Grante
	Project Description Development	Activities related to developing the detailed site-specific damage description component of <i>one specific</i> project worksheet.	D	Grantee & Sub-Grante
	Project Scope Development	Activities related to developing the scope of work component for one specific project worksheet.	D	Grantee & Sub-Grante
	Project Cost Estimation & Documentation	Activities related to estimating/quantifying project costs, collecting supporting documentation, and calculating allowable fringe rates for <i>one specific</i> project.	D	Sub-Grantee

Project Formulation	Alternate Site Project Request (if warranted)	Activities to assemble and support requests from FEMA and the grantee related to an alternate project request for <i>one specific</i> project.	D	Sub-Grantee
	Site Improvement Project Request (if warranted)	Activities to assemble and support requests from FEMA and the grantee related to an improved project request for <i>one specific</i> project.	D	Sub-Grantee
	PW Writing	Activities attributed to directly producing or writing the project worksheet for one specific project.	D	Grantee & Sub-Grantee
	PW Review & Final Approval	Activities related to supporting the review of <i>one specific</i> project, including the final review and approval of the project worksheet by FEMA and the grantee.	D	Grantee
	PW Exit Briefing	Activities related to participation in the exit briefing for the overall program.	I	Grantee & Sub-Grantee
	FEMA/Grantee Meetings & Responses	Activities related to attending, coordinating, and responding to correspondence and meeting requests from FEMA and grantee officials for the overall program and not specific to one project.	I	Grantee & Sub-Grantee
	Travel & Expenses	Travel expenses related to <i>one specific</i> project for any of the direct administrative activities listed in this phase.	D	Grantee & Sub-Grantee
	Travel & Expenses	All travel expenses related to general support and not tied directly to one specific project.	Ι	Grantee & Sub-Grantee
PW Processing	Program Funding Request Formulation	Activities related to organizing total loss for damaged sites into logical groups.	I	Grantee & Sub-Grantee
	PA Programmatic Compliance Reviews	Activities to review and/or support compliance with Public Assistance programmatic requirements.	I	Grantee
	Eligibility Review	Actions carried out to support FEMA and the grantee's determination of the sub-applicant, facility, work, and cost eligibility for <i>one specific</i> project.	D	Grantee
	Program Funding Request Documentation	Activities to reproduce documents and files for use in supporting the project worksheet's funding request for <i>one specific</i> project.	D	Grantee
	Program Funding Request Processing	Activities to assemble, transmit, and process program funding documents to request disbursement of funds for <i>one specific</i> project.	D	Grantee
	Additional FEMA/Grantee Documentation Requests	Activities related to collecting and processing document requests from FEMA and the grantee for <i>one specific</i> project.	D	Sub-Grantee
	Alternate Projects Development (if warranted)	Activities related to justifying and developing an alternate project plan and/or additional activities directly related to <i>one specific</i> alternate project request.	D	Grantee & Sub-Grantee
	Improved Projects Development (if warranted)	Activities related to justifying and developing an alternate project plan and/or additional activities directly related to <i>one specific</i> improved project request.	D	Grantee & Sub-Grantee

	Travel & Expenses	Travel expenses related to the processing of <i>one specific</i> project for any of the direct administrative activities listed in this phase.	D	Grantee & Sub-Grantee
	Travel & Expenses	All travel expenses related to general support and not tied directly to one specific project.	I	Grantee & Sub-Grantee
PW Management & Close-Out	Project Payment Requests	Activities related to developing, requesting, transmitting, and processing documents to request all or portion of the allocated project award amount for <i>one specific</i> project.	D	Grantee & Sub-Grantee
	Project Cost Reconciliations	Activities to assist the grantee with assembling, transmitting, and developing final actual costs for grant closure related to <i>one specific</i> project.	D	Grantee & Sub-Grantee
	Project Inspection Request	Activities to respond to grant review, inspection, or closure document requests from the grantee for one specific project.	D	Grantee & Sub-Grantee
	Evaluating/Estimating Cost Overruns	Activities to adjust or estimate cost over/under runs for the purpose of project closeout for <i>one specific</i> project.	D	Grantee & Sub-Grantee
	Preparing PW Versions for Cost Adjustments	Activities to support the development of a new version of the current project worksheet for the purpose of adjusting the project amount for <i>one specific</i> project.	D	Grantee & Sub-Grantee
	Other Program management/Close-out Activities	Activities related to the close-out process of a one specific project worksheet.	D	Grantee & Sub-Grantee
	Travel & Expenses	Travel expenses related to <i>one specific</i> project for any of the direct administrative activities listed in this phase.	D	Grantee & Sub-Grantee
	Travel & Expenses	All travel expenses related to general support and not tied directly to one specific project.	I	Grantee & Sub-Grantee

respective administrative activities.