

From: [Andrea Caceres](#)
To: [DPH-DL - DoN Program](#)
Subject: Determination of Need Application UMMHC-25012116-TO Registration of Ten Taxpayer Group (TTG)
Date: Monday, April 7, 2025 7:31:57 PM
Attachments: [TTG UMass Memorial Marlborough Hospital.pdf](#)

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April 7, 2025

Dennis Renaud, Director, Determination of Need Program
Massachusetts Department of Public Health
67 Forest St., Marlborough, MA 01752
DPH.DON@massmail.state.ma.us

Re: Determination of Need Application UMMHC-25012116-TO Registration of Ten Taxpayer Group (TTG)

Dear Mr. Renaud,

Pursuant to the provisions of 105 CMR. §§ 100.100 and 100.435, please accept the following request for the registration of a TTG relative to Determination of Need Application **UMMHC-25012116-TO** for the transfer of ownership of Marlborough Hospital to UMass Memorial Medical Center, Inc. Please note the following:

1. The name and resident address of each TTG member is attached.
2. Each TTG member is a resident of the Commonwealth of Massachusetts and is subject to any Massachusetts state income, excise or property tax during 2025, the year in which the Application was filed.
3. The representative of the SHARE Union AFSCME TTG designated to be the recipient of all written communications concerning the Application relative to this request is Andrea Caceres. All materials can be sent to andrea.caceres@theshareunion.org; 141 Fisher Ave, Unit C, Boston, MA 02120.

We have discussed the DoN Application with the Applicant and are in support of placing Marlborough Hospital on the medical license of UMass Memorial Medical Center through a corporate merger. We are confident this change will result in better outcomes for patients, increase caregiver satisfaction, enhance the financial outlook of the hospital, and help strengthen health care in our region.

We, the undersigned taxpayers, are acting as agents on behalf of the SHARE Union located at 50 Lake Avenue, Worcester, MA 01604.

Thank you for your attention to this matter.

Sincerely,

Andrea Caceres

TTG Lead

Organizer

SHARE Union AFSCME

Andrea Cáceres

(she/her/hers)







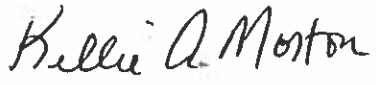

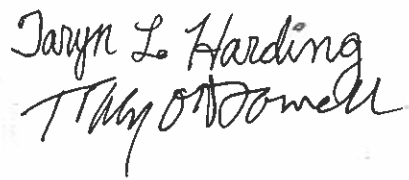
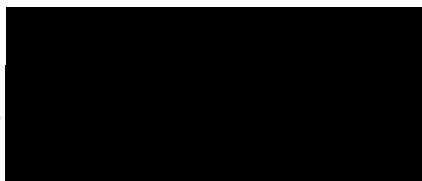
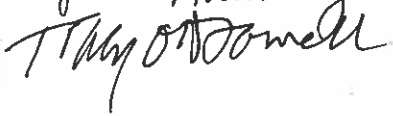
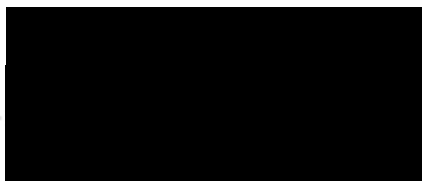
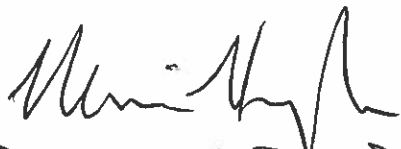


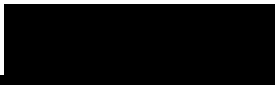

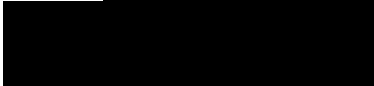
SHARE Organizer

617-455-7717

andrea.caceres@theshareunion.org

www.theshareunion.org

TTG Name: SHARE Union / AFSCME

Signatories	Name	Signature	Resident Address
1. Lead	Andrea Caceres		
2.	Angelo Iaconi		
3.	Janet Wilder		
4.	Kellie Morton		
5.	Taryn Harding		
6.	Tracy O'Donnell		
7.	Minne Henry Hughes		
8.	Marcia Resende		
9.	Kelly Fournier		
10.	Rita Caputo	