

## SHATTUCK CAMPUS PLANNING BACKGROUND

Inpatient and outpatient services at the Shattuck Hospital are [moving to Boston's South End](#) in 2022. The substance use disorders, mental health, and shelter services provided by five (5) private provider organizations are not relocating with the hospital services. The Commonwealth is engaged in a year-long planning process to inform programmatic and design recommendations for the future use of the Campus, consistent with the following planning parameters:

- Ensure that the Campus will continue to be used for the **purposes of the State Department of Public Health and minimize disruption in the delivery of core services** currently being provided at the Campus by the private provider organizations.
- Plan for a minimum of **75 to 100 supportive housing units** on the site;
- Provide recommendations that are **economically feasible**;
- Engage a variety of **community stakeholders to inform recommendations**;
- Provide **necessary flexibility** to the Commonwealth in the next phase of implementation.

The planning process, principles and design goals, are informed by an assessment of current and future public health needs, three public meetings and regular feedback from a [Community Advisory Board](#). Additional information about potential programs and services was solicited through a [Request for Information](#). Key findings from the health needs and services assessment illustrate that:

- Rates of behavioral health (substance use and mental health) disorders are increasing in Massachusetts;
- Behavioral health, health care and housing systems are difficult to navigate and finding treatment can be challenging;
- Services at the Shattuck Campus that are not moving to the South End play a critical role in the regional public health service and treatment system; and,
- Access to safe, affordable and stable housing is a key determinant of one's health and there are too few units of permanent supportive housing in the region.

The planning process is shaping a collective vision for the site that will be articulated in the final Campus Plan. The vision will provide recommendations for a program and service model that addresses the findings of the health needs and services assessment and reflect agreed upon planning principles and design goals. **The Commonwealth will use the recommendations in the Campus Plan to inform the Request for Proposals it will issue in seeking (a) private partner(s) to advance the desired program of services for the future Campus.** More information about the planning process can be found on the Shattuck Campus Planning [website](#).

## VISION FOR THE NEW SHATTUCK CAMPUS

The vision for the new Shattuck Campus is for a person-centered Campus designed to promote health, reduce barriers to treatment and integrate care across the physical and behavioral health care and housing systems in a Campus setting that prioritizes connections with the natural environment and is compatible with neighboring Franklin Park.

The Commonwealth hopes to enter into a Public-Private Partnership to provide a continuum of health care and housing services at the new Shattuck Campus including:



- Behavioral health (substance use and mental health) and primary care;
  - Examples of the types of services included are Medication-Assisted Treatment (MAT), including counseling, medical and referral services, and urgent psychiatric care.
- Permanent supportive housing with wrap-around supportive services (i.e. employment support, recovery coaches, patient navigation)
- An emergency homeless shelter.

A future partner might also provide additional services. Examples of those complementary services include vocational training, education/employment center, social center, community kitchen, wellness center, gardening, social enterprise space, or a food pantry.

The following are **planning principles** for the Shattuck Campus Plan:

- Integrate Shattuck campus with Franklin Park
- Improve access to neighborhoods with public transit, bike and pedestrian options
- Increase green and open space
- Align with local and state sustainable development goals and strategies
- Seek partner(s) to implement a program/service model that reduces barriers to treatment, integrates care within and across the health care and housing systems, and increases the housing supply (a minimum of 75-100 units of permanent supportive housing).

## DESIGN GOALS

There is an opportunity to improve physical elements of the Campus to benefit people living at and/or receiving services on-site, and the surrounding communities, by:

- Adding green and open space and better integrating the Campus with Franklin Park; and,
- Improving pedestrian and bike connections near and through the Shattuck Campus to provide needed connections from Morton Street to Forest Hills and to Franklin Park

To that end, the following design goals and strategies, generated with community input, are recommendations for future development:

- **Edges:** The character of the edge conditions for the future Shattuck Campus should be permeable to inspire an inviting feel and to enhance the visual and physical connection to/from the Park. Priorities include soft edges, that feel like Park, no barriers and building a community connection by maintain visibility of the program on Morton Street.
- **Access:** To improve access to the Campus, future development will likely require modifying existing entrances and intersections. Future development should be universally accessible and encourage access to the site via single use or multi-modal bike and pedestrian routes, as well as via public transit. Recommendations include improving the link to Forest Hills with a multi-use path, providing main vehicular access to the Campus from Morton Street and improving the safety of nearby bus stops. Future operation of shuttle services and other transportation management strategies should be explored.

- **Parking:** Future development should utilize best practices in parking standards. To shield or screen parking, consider using trees, the natural topography of the site and/or the existing foundations on site. Future on-site employers should consider incentives to encourage employees to access the site via public transportation or carpooling. Other parking strategies may include incorporating on-street parking on the site, using tree cover to mitigate heat island effect, incorporating bioswales to mitigate run-off, using permeable pavement to reduce surface runoff or other strategies that incorporate natural features within the site.
- **Buildings:** Future development should make use of high-quality materials, a palette reflective of the natural environment, balance scale and character of uses and building types, buildings integrated with the site and open space and 6-stories maximum.
- **Landscape:** A landscape plan for the new site should better integrate the Campus with Franklin Park with park paths, providing a connection to Morton Rock, adding passive recreation, healing spaces, and gardening opportunities and using indigenous tree and planting material and incorporating original planting approaches – like those use by Frederick Law Olmsted.
- **Sustainability:** The goal is to approach net zero in the design and operation of new facilities. Strategies might include using renewables for energy generation and/or adding a micro-grid, incorporating energy-efficiency and natural lighting, adding green or solar roofs, Water Sense appliances and fixtures, rain water capture and reuse features and xeriscaping to reduce or eliminate the need for supplemental water from irrigation.
- **Campus Amenities:** Future development should consider: publicly accessible bathrooms (and water fountains); a centralized campus management structure to address maintenance issues, etc. and provide a point of contact for neighborhood relations; and, clear security protocols to address any incidents that arise.

Feedback on these recommendations will be gathered at the Shattuck Campus Planning Community Meeting 3 (Tuesday, June 25<sup>th</sup> at 6:30PM at the Franklin Park Devine Golf Course Clubhouse) and incorporated into the Campus Plan, expected to be submitted to the Commonwealth in September 2019. Following the conclusion of the planning phase of the process, there will be additional opportunities for public to provide input.

