



REQUEST FOR INFORMATION: Shattuck Campus Redevelopment

May 17, 2019

- 1. Provide information on the type of services that could be added to the Campus. Respondents do not need to have expertise in all program or service areas.*

Victory Programs, Inc. is encouraged by the Commonwealth's ongoing commitment to the public health and behavioral health services currently provided at the Shattuck Hospital. The services housed at the Shattuck, beyond the hospital, care for some of the state's most marginalized, complicated and at-risk individuals. Should any of the current services operated by the "external providers" cease to exist or move outside of the Boston city limits, the resulting gaps in service continuum, already so critically necessary within our state, will be devastating to individuals and their families, organizations as well as the city and state themselves. The external services hosted at the Shattuck Hospital constitute for thousands annually a triage, entry point and initial level of care. These services must remain. In discussion with the other external providers, it is clear that we all intend to continue providing the same array of services: emergency shelter, ATS, CSS, TSS and Sheltered SOAPs; and desire to do so in the same location. Victory Programs desires to remain on the whatever new campus emerges following the relocation of the Shattuck Hospital. If we were not provided space in the new campus space, it would be incredibly difficult, if not impossible, to cite and relocate to a different location within the city limits based on pricing, zoning and potential neighborhood opposition.

To date, these services in this location has had little to no negative impact on the surrounding community. In partnership, the external providers will continue to ensure such a situation. Joint provision of security and or transportation if needed will allow for emergency services to co-exist with green space, permanent housing and or other public health based services.

- 2. Identify what steps an organization would need to take to partner with the Commonwealth and a rough timeline for these steps.*

The current external providers have long-standing, successful partnerships with one another individually and as a larger group. Currently, there is little if any overlap between the models each of us provide at the Shattuck. As opposed to each individual organization negotiating with the potential new partner/partners granted the opportunity to develop the former Shattuck hospital land

and space, the current group of external partners is prepared to develop their own collaborative and innovative array of services that can exist lateral to or as part of the larger public health vision.

Again, Victory Programs appreciates the transparency of the process to date, the apparent understanding of the crucial need of the services provided at the Shattuck and the ongoing commitment to the external partners currently providing such services in that location. Victory Programs is open to deeper participation at any part of the process where it would be helpful. Contact information related to this RFI and ongoing conversation is found below. Thank you.

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