



Corporate Office

Crown Colony Park
700 Congress Street
Quincy, MA 02169
Tel: 617-376-7400
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February 25, 2021

Ms. Lara Szent-Gyrogvi, Director
Determination of Need Program
Department of Public Health
250 Washington Street, 6th Floor
Boston, MA 02108
Email: lara.szent-gyrogvi@state.mass.gov

RE: Formation of a Ten Taxpayer Group and Party of Record to the Mass General Brigham (MGB) Determination of Need Application MGB-20121716-HE

Dear Director Szent-Gyrogvi:

I write to register the undersigned as a Ten Taxpayer Group (TTG) and Party of Record to the Mass General Brigham (MGB) Determination of Need Application MGB-20121716-HE with a filing date of February 12, 2021. These taxpayers are acting on behalf of Shields Health Care Group located at 700 Congress Street, Suite 204 Quincy, MA 02169.

The TTG respectfully requests that a public hearing be held on this Application. Additionally, we strongly encourage the Department of Public Health to require an independent cost analysis (ICA) pursuant to 105 CMR 100.405(D) and M.G.L. c. 111, § 25C(h) to provide additional information as to whether the Proposed Project is consistent with the Commonwealth's cost containment goals. In order for the ICA to be truly independent and unbiased, we recommend that the Health Policy Commission (HPC) conduct the analysis at the Applicant's expense, or at a minimum, the Department work closely with HPC staff to select an independent third party, establish the scope of the ICA, and review the ICA prior to the Department's acceptance thereof. As part of the review, we respectfully suggest that the ICA consider the implications of this individual Application as well as the other MBG DoN Applications (20121612-HE and 2102113-AS) collectively.

The Taxpayer designated to be the recipient of all communication concerning the Application is, Kerry Whelan. All materials can be sent to kerry@shields.com or Attn: Kerry Whelan Shields Health Care Group 700 Congress Street, Suite 204 Quincy, MA 02169.

Thank you in advance for your attention to this matter.

Sincerely,

Kerry Whelan
Vice President Government Affairs
Shields Health Care Group

[Signature page follows]

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Name & Address:**Signature:**

Thomas Shields [REDACTED]

Peter Ferrari [REDACTED]

Carmel Shields [REDACTED]

Stephen Sweriduk, MD [REDACTED]

Christine Mavilia [REDACTED]

Sanjay Pathak [REDACTED]

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