# **10** Implementation

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# Implementation

The implementation of this action plan strives to prioritize projects, allocate funds appropriately, and ensure that improvements are made in a way that maximizes the park's potential. Guiding the implementation of an action plan involves a strategic and organized approach to ensure that recommendations are executed effectively and that the desired outcomes are achieved. Implementation planning should focus on setting priorities, project execution, developing a stewardship strategy, and tracking progress.

# **Setting Priorities**

This Action Plan recommends a range of important park improvements. Given the scale of these enhancements, not all can be implemented simultaneously. Therefore, projects should be prioritized based on addressing safety, accessibility, equity, and community benefits first, while also considering factors such as cost, sequencing, resilience, readiness, and ownership.

Criteria for prioritizing improvements in the park include:

- **Safety:** Ensuring that proposed changes enhance the safety of park users, including addressing potential hazards and improving overall security.
- **Code/Regulations:** Compliance with current building

codes and regulations, including ADA requirements and environmental standards.

- Accessibility: Enhancing accessibility for all users, including those with disabilities, to ensure that everyone can fully enjoy the park's amenities.
- **Technical Feasibility:** Evaluating the practical aspects of implementing improvements, including the complexity of the work and the availability of necessary technologies or techniques.
- **Equity:** Addressing historical inequities and ensuring that improvements are distributed fairly across different communities, especially those that have been underserved.
- **Use:** Prioritizing improvements based on the level of usage and demand for specific park features, ensuring that high-use areas receive necessary updates.
- Community Feedback: Incorporating input from community members to align improvements with their needs and preferences.
- **Cost:** Assessing the financial implications of proposed changes, including both initial investment and long-term maintenance expenses.
- **Sequence:** Determining the logical order of implementing improvements to maximize efficiency and effectiveness.
- **Resilience:** Enhancing the park's ability to withstand and adapt to climate change impacts, such as

extreme weather and environmental stressors.

- **Readiness:** Considering the readiness of the park for specific improvements, including existing conditions and any preparatory work required.
- **Ownership:** Identifying the entities responsible for various aspects of the park and ensuring that improvements align with their roles and responsibilities.

# **Project Execution**

The Department of Conservation and Recreation (DCR) has already been active in several early action park improvement initiatives, including upgrading the Mission Hill playground and splash pad, renovating the Stony Brook playground, path repairs, and piloting path etiquette and safety measures. DCR is also currently designing improvements for enhancing Kelly Rink and improving Stony Brook and Amory Park.

### **Next Steps in the Action Plan**

- 1. Projects Requiring Further Planning:
  - Development of the interpretive plan. DCR to hire an interpretive planner to identify interpretive themes and approach for the park. Recommendations will influence implementation of interpretive signage, public art and other

features.

### 2. Projects Requiring Design and Engineering:

- Path improvements, bundled with path adjacent tree planting, drainage, signage, and entrance enhancements.
- Lawndale playground renovation and skatepark expansion.
- Combined Train Park playground renovation and dog park project.
- Anson/Boynton playground.
- Jackson Square playground and courts
- Mission Hill deck court and fitness areas
- Signage package
- Tree work (pruning and removals) package

This phase will focus on creating detailed design documents, including landscape architectural and engineering plans, that outline how the improvements will be implemented. This stage will also involve iterative design reviews and adjustments based on feedback and evolving requirements.

## Coordination with MBTA and City of Boston Projects:

There are many recommended improvements that will greatly enhance the SWCP that require the MBTA or the City of Boston to implement because they own and

control the infrastructure. The MBTA is responsible for MBTA station plazas and station accessibility while the City of Boston is responsible for road crossings and the public sidewalk. DCR should continue to coordinate with these agencies as SWCP improvements are made.

These agencies have improvements already in design for McBride Street, Columbus Avenue bus lanes, Ruggles Station, and relocating Jackson Square's Bluebike stations.

# **Early Action Projects (1-3 years)**



Project	Planning and Design Needs	Implementation Timeframe		
Mobility and Access	Additional Planning/Design and Engineering	I Short Term Up To 5 I Years	Long Term 5 Years+	
Arborway to McBride		1 1 1		
McBride to Green				
New Minton to Atherton				
Atherton to Centre				
Centre to Cedar				
Cedar to Prentis		1 1 1		
Prentis to Ruggles				
Ruggles to Camden				
Camden to W. Newton				
W. Newton to Dartmouth				
Signage package				

Park and Recreation Facilities	Additional Planning/Design and Engineering	Short Term Up To 5 Years	Long Term 5 Years+
Playgrounds		1	
Renovate combined Anson St. & Boynton playground			
Renovate Train Park playground			
Renovate Lawndale playground			
Renovate Jackson Square playground			
Splash pad at Cosmopolitan playground			
Skateboard park expansion			
		1 1	
Everett Street Dog Park			
		1	
Hardcourts			
Lawndale			
Repaving of Stony Brook court			
Recoating of Jackson Square courts			
Repaving of Mission Deck courts			
Splash pad at Cosmopolitan playground			

Park and Recreation Facilities	/taaltionall lanning, besign	Short Term Up To 5 Years	Long Term 5 Years+
Community gardens		1 1 1	
Anson/Spaulding			
Hall/Boynton			
McBride/Boynton			
Oakdale			
Lawndale			
Lamartine/Hubbard			
Saranac/New Castle			
Blackwood/Claremont			
Greenwich/Cumberland			
Braddock			
Follen			
Harcourt/West Canton		1	
New garden at Mission Deck			

Natural Resources	Additional Planning/Design and Engineering	- I Short Term Up To 5 I Years	Long Term 5 Years+
Tree removal (outside of pathway scope)			
Tree pruning (outside of pathway scope)			
Tree planting (outside of pathway scope)			
Planting beds (shrubs, perennials)			
Turf to meadow conversion			
Drainage modifications			
Rain gardens			
Cultural Resources		1 1	
Interpretive Plan			
Interpretive Signage			
Stewardship		1	
Improve park maintenance		1 1 1	
Increase park operations funding		1	
Increase park support		l l	
Working group tracking progress		I I	

# **Estimated Construction Costs**

#### **Mobility and Access**

(includes path widening and repaving and associated tree work, tree planting, lawn repairs, furnishings and signage)

	Arborway to McBride		\$1,457,383	
	McBride to Green		\$1,106,118	
	Green to New Minton		\$1,442,453	
	New Minton to Atherton		\$1,258,768	
	Atherton to Centre		\$711,938	
	Centre to Cedar		\$1,002,362	
	Cedar to Prentis		\$1,240,158	
	Prentis to Ruggles		\$1,393,539	
	Ruggles to Camden		\$567,773	
	Camden to W. Newton		\$1,104,712	
	W. Newton to Dartmouth		\$880,931	
	subto	otal	\$12,166,136	
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Park and Re	creation Facilities		<i>↓</i> <b>1</b> ,100,100	
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Park and Re	<b>Playgrounds</b> Renovate combined Anson St. and Boynton playg Renovate Train Park playground		\$727,615 \$481,210	
Park and Re	<b>Playgrounds</b> Renovate combined Anson St. and Boynton playg Renovate Train Park playground Renovate Lawndale playground		\$727,615 \$481,210 \$480,780	
Park and Re	<b>Playgrounds</b> Renovate combined Anson St. and Boynton playg Renovate Train Park playground Renovate Lawndale playground Renovate Jackson Square playground		\$727,615 \$481,210 \$480,780 \$224,832	
Park and Re	<b>Playgrounds</b> Renovate combined Anson St. and Boynton playg Renovate Train Park playground Renovate Lawndale playground Renovate Jackson Square playground	ground	\$727,615 \$481,210 \$480,780 \$224,832	
Park and Re	Playgrounds Renovate combined Anson St. and Boynton playg Renovate Train Park playground Renovate Lawndale playground Renovate Jackson Square playground Splash pad at Cosmopolitan playground	ground	\$727,615 \$481,210 \$480,780 \$224,832 \$68,438	
Park and Re	Playgrounds Renovate combined Anson St. and Boynton playg Renovate Train Park playground Renovate Lawndale playground Renovate Jackson Square playground Splash pad at Cosmopolitan playground	ground	\$727,615 \$481,210 \$480,780 \$224,832 \$68,438	
Park and Re	Playgrounds Renovate combined Anson St. and Boynton playg Renovate Train Park playground Renovate Lawndale playground Renovate Jackson Square playground Splash pad at Cosmopolitan playground subto	ground	\$727,615 \$481,210 \$480,780 \$224,832 \$68,438 <b>\$1,982,874</b>	
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#### Hardcourts

Recoating Lawndale tennis courts		\$232,254
Repaving of Stony Brook court		\$360,845
Recoating of Jackson Square courts		\$496,869
Repaving of Mission Deck courts		\$767,058
	subtotal	\$1,624,772

#### Community gardens

		TOTAL	\$19,548,648	
		subtotal	\$1,056,967	
	Rain gardens		\$341,292	
	Drainage modifications		\$83,611	
	Turf to meadow conversion		\$134,127	
	Tree planting (outside of pathway scope)		\$197,416	
	Tree pruning (outside of pathway scope)		\$82,450	
	Tree removal (outside of pathway scope)		\$218,071	
al Reso	burces			
		subtotal	\$2,717,900	
	New garden at Mission Deck		\$250,000	
	Harcourt/West Canton		\$130,904	
	Follen		\$212,979	
	Braddock		\$200,129	
	Greenwich/Cumberland		\$251,473	
	Blackwood/Claremont		\$392,803 \$243,931	
	Lamartine/Hubbard Saranac/New Castle		\$159,759	
			\$173,086 \$159,739	
	Oakdale Lawndale		\$205,553	
	McBride/Boynton		\$132,597 \$205 552	
	Hall/Boynton		\$162,477	
	Anson/Spaulding		\$202,229	
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#### Note:

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Costs are only construction costs and do not include design and permitting. Add 10-15% to construction costs for estimated design and permitting.

# **Stewardship Strategy**

The Southwest Corridor Park is a vital green space for the communities it serves, yet its current stewardship staffing or budget does not reflect its significance or the high volume of use it receives. Unlike other prominent greenways in the Boston area—such as the Rose Kennedy Greenway, the Esplanade, and the Emerald Necklace—the SWCP lacks comparable financial support, well-established friends groups, and dedicated management. Given its importance, the SWCP should aspire to be a "world-class" park, characterized by exceptional maintenance, proactive management, and a strong, professional friends group.

In the current stewardship model, DCR funds operations and capital improvements. The Southwest Corridor Park Conservancy provides significant horticultural care by volunteers for the South End portion of the park, the Southwest Corridor Park Alliance helps with park stewardship, the Friends of the Carleton Court Dog Park manage the dog park, and the Friends of Kelly Rink support the ice rink operations.

This stewardship model should change to elevate the park conditions through diversifying funding sources, professionalizing the Friends Groups, and increasing DCR funding and oversight. The following recommendations are outlined to enhance the stewardship of the SWCP and elevate it to the standard it deserves.

### Improve park maintenance:

- Increase DCR operations staffing dedicated to the park in order to complete general park maintenance.
- Elevate the horticultural quality park wide by adding horticultural staff hired by the Friends Groups.

### Increase park operations funding:

- DCR to contribute more financially (capital improvements and operating).
- DCR to match funds raised by Friends Groups annually.
- Leverage revenue opportunities from abutting development projects. DCR to request that the City of Boston request mitigation payments from corridor adjacent development with annual park contributions for 50 years.
- MBTA to make a contribution to care for the park.

### Increase park support:

- Expand capacity of friends groups, empowering them to professionalize and potentially consolidate efforts.
- Friends Groups to hire a development consultant for grant writing and fundraising.

- Grow and make the Friends Groups more professional. Work toward being able to hire staff to support park horticultural care.
- Grow volunteer program to engage all of the surrounding communities, institutions, etc.
- Promote revenue-producing activities on the corridor.
- Assign a DCR staff person to the SWCP for a year to help manage the action plan implementation

# **Tracking Progress**

To effectively monitor progress and ensure successful implementation of the Action Plan goals, a working group should meet every three months for the first year following completion of the action plan. During these meetings, the team will review the status of the plan, address any challenges, and adjust strategies as needed.

This working group should consist of the following staff members:

- Trails and Greenways Planner
- Arborist
- Playground Planner
- Engineer
- Operations Supervisor
- Conservancy Representative
- This collaborative team will be responsible for tracking progress and coordinating efforts.