FACTOR 1 COMMUNITY ENGAGEMENT PRESENTATIONS



Steward

Behavioral Health Expansion

Patient and Family Advisory Council December 14, 2022



Project Scope

- Current State
 - On average, Steward EDs in MA have 75 BH patients awaiting IP Psych Placement (vacillates between 50-110)
 - At GSMC, we average 15 BH boarders at any given time (43 total beds in ED)
 - GSMC's Avg BH Boarding time is 24 hours
 - In addition, we average 5 medical Inpatients in need of IP Psych beds post Discharge
 - While we offer skilled BH care, these settings are not optimal for treatment of mental health issues
- New Behavioral Health Hospital on the campus of GSMC- ~100K SqFt
 - Inpatient Services
 - 2 Units Adult Psych
 - 2 Units Geriatric Psych
 - Outpatient Services
 - Partial Hospitalization Day Programming
 - ECT
 - TMX
 - Activity Therapy
- Licensed under GSMC Hospital License
- 77 Beds
 - 61 Adult/Geriatric Psych beds to replace those lost at NOH during their 2020 flood
 - 16 Geriatric Psych beds relocated from GSMC Main Campus
 - Will be built with a shelled off 4th floor for potential expansion down the road to meet evolving community needs



Campus Plan



Steward

Composite First Floor Plan





Composite Second/Third Floor Plan





Patient Family Advisory Council

December 14th, 2022

3:00-4:00pm – 5th floor Conference Meeting

Attending: Luda Vicente, Jackie Gikis, Vanessa Markarian, John Markarian and Matthew Hesketh

| TOPIC | DISCUSSION/CONCLUSION | RECOMMENDATION/ACTION |
|-------------------|--|------------------------------|
| Review of Minutes | Reviewed and approved | None |
| Introduction | Meet and greet with Matt Hesketh | • none |

| TOPIC | DISCUSSION/CONCLUSION | RECOMMENDATION/ACTION | |
|--|---|--|--|
| Behavioral Health Expansion Project | Mr. Hesketh discussed at length the following: Current high need of BH patient placement in the ED and throughout the state/ holding process Average 15 BH boarders in the ED in any given day with 500+ BH boarders on average across the Commonwealth of MA Licensure/ new BH hospital on campus coming to GSMC in 2024 Two units adult psych/ Two units geriatric psych Partial hospitalization day programming/ ECT/ TMX/ Activity Therapy 77 beds/ 4 stories/ located behind 830 Oak Street. Medical Office Building Floor plans were distributed and shared with the committee members A thorough review of the outpatient BH services, new to GSMC and this community, was done including the additions of EMR, ECT, and Ketamine infusion therapies The PFAC members voiced support for this much needed project | • Informational | |
| Team Discussion | Open Forum | Vanessa showed her acceptance and appreciation for the projected upcoming BH expansion | |
| Hospital Updates | Jackie discussed the following: High ED/Inpatient volume in the past several weeks Professional empowerment projects initiated by PCDs focusing on high quality care Hand Hygiene | Informational | |

| TOPIC | DISCUSSION/CONCLUSION | RECOMMENDATION/ACTION |
|------------------------------------|---|-----------------------|
| PFAC Community Engagement Plans | PFAC member recruitment for 2023/ spread the word PFAC members to come volunteer in the Main and ED lobby/ live patient guides | Informational |
| Next Meeting Project | The next meeting is scheduled for Thursday, February 9 th , 2023 to be done in person in the 5 th floor conference room. | Informational. |

FACTOR 6 SUPPLEMENTAL DOCUMENTS

APPENDIX 5.3

COMMUNITY HEALTH NEEDS ASSESSMENT

https://content.steward.org/sites/default/files/inlineimages/2021%20GSMC%20CHNA%20FINAL%2001-20-23.pdf?_gl=1*xcj3dg*_ga*Nzc20DYyMDkzLjE2NzgyMDE5NjA.*_ga_VEL77B998P*MTY30TU40TkxO S42LjAuMTY30TU40TkxOS42MC4wLjA

NOTICE OF INTENT

https://www.enterprisenews.com/public-notices/notice/12/08/2022/public-announcementconcerning-a-2022-12-08-the-enterprise-massachusetts-336d5e

Many students facing struggles

Pandemic to blame? Schools seek solutions

Heather Hollingsworth

The COVID-19 pandemic sent Heidi Whitney's

daughter into a tailspin. Suddenly the San Diego middle schooler was sleeping all day and awake all night. When in-person class-es resumed, she was so anxious at times that she begged to come home early, telling the nurse her st

begged to come nome early, teiling the nurse her stom-ach hurt. Whitney tried to keep her daughter in class. But the teen's desperate bids to get out of school escalated. UI-timately, she was hospitalized in a psychiatric ward, failed "pretty much everything" at school, and was di-agnosed with depression and ADHD. As she started high school this fall, she was deemed clivible for scools advanted on a contrast because her dire

As She started night school this fail, she was declined eligible for special education services because her dis-orders interfered with her ability to learn, but school officials said it was a close call. It was hard to know how much her symptoms were chronic or the result of mental health issues brought on by the pandemic,

mental health issues brought on by the pandemic, they said. "They put my kid in a gray area," said Whitney, a paralegal. Schools contending with soaring student mental health needs and other challenges have been strug-gling to determine just how much the pandemic is to blame. Are the challenges the sign of a disability that will impair a student's learning long term, or some-thine more temporary thing more temporary?

thing more temporary? It all adds to the desperation of parents trying to fig-ure out how best to help their children. If a child doesn't qualify for special education, where should parents go for help? "If feel like because she went through the pandemic and she didn't experience the normal junior high, the normal middle school experience, she developed the anxiety, the deep depression and she didn't learn. She didn't learn how to become a social kid," Whitney said. "Everything got turned on its head."

Schools are required to spell out how they will meet the needs of students with disabilities in Individual-ized Education Programs, and the demand for screen-

ized Education Programs, and the demand for screen-ing is high. Some schools have struggled to catch up with assessments that were delayed in the early days of the pandemic. For many, the task is also complicat-ed by shortages of psychologists. To qualify for special education services, a child's school performance must be suffering because of a disability in one of 13 categories, according to federal law. They include autism, attention-defici/thyperac-tivity disorder, learning disabilities like dyslexia, de-velopmental delays and "emotional disturbances." If's important not to send children who might have had a tough time during the pandemic into the special

had a tough time during the pandemic into the special education system, said John Eisenberg, the executive director of the National Association of State Directors of Special Education. "That's not what it was designed for," he said. "It's

really designed for kids who need specially designed instruction. It's a lifelong learning problem, not a dumping ground for kids that might have not got the greatest instruction during the pandemic or have ma-

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A student visits a sensory i oom at Williams Elementary School in Topeka, Kan, CHARLIE RIEDEL /AP FIL

In the 2020-2021 school year, about 15% of all public school students received special education services under federal law, according to the National Center for Education Statistics

Education Statistics. Among kids ages 6 and older, special education en-rollment rose by 2.4% compared with the previous school year, according to federal data. The figures also showed a large drop in enrollment for younger, pre-school-age students, many of whom were slow to re-turn to formal schooling. The numbers varied widely from state to state. No data is available yet for last year. While some special education directors worry the system is taking on too many students advocates are

system is taking on too many students, advocates are

system is taking on too many students, advocates are hearing the opposite is happening, with schools mov-ing too quickly to dismiss parent concerns. Even now, some children are still having evalua-tions pushed off because of staffing shortages, said Marcie Lipsitt, a special education advocate in Michi-gan. In one district, evaluations came to a complete halt in May because there was no school psychologist to do them, she said. When Heather Wright approached her son's school last fall seeking help with the 9-year-old's outbursts and other behavioral issues, staff suggested private testing. The stay-at-home mom from Sand Creek, Michigan, called eight places. The soonest she could get an appointment was in December of this year - a get an appointment was in December of this year - a full 14 months later.

She also suspects her16-year-old has a learning dis-ability and is waiting for answers from the school

about both children. "I hear a lot of: 'Well, everyone's worse. It's not just yours,' " she said. "Yeah, but, like, this is my child and he needs help."

It can be challenging to tease out the differences be-It can be challenging to tease out the differences be-tween problems that stem directly from the pandemic and a true disability, said Brandi Tanner, an Atlanta-based psychologist who has been deluged with par-ents seeking evaluations for potential learning disabil-ities, ADHD and autism. "It making a lot more background questions about pre-COVID versus post-COVID, like, "Is this a change in functioning or was it something that was present before and has just lingered or gotten worse?" she said.

said.

Sherry Bell, a leader in the Department of Exceptional Children at Charleston County School District in South Carolina, said she is running into the issue as well

well. "In my 28 years in special education, you know, having to rule out all of those factors is much more of a consideration than ever before, just because of the pandemic and the fact that kids spent all of that time at home," Bell said. The key is to have good systems in place to distin-guish between a student with a lasting obstacle to learning and one who missed a lot of school because of the pandemic, said Kevin Rubenstein, president-elect of the Council of Administrators of Special Education. Whitney, for her part, said she is relieved her

Whitney, for her part, said she is relieved her daughter is getting help, including a case manager, as part of her IEP. She also will be able to leave class as eded if she feels anxious.

"I realize that a lot of kids were going through this," she said. "We just went through COVID. Give them a break."The Associated Press education team receives support from the Carnegic Corporation of New York. The AP is solely responsible for all content.

NEW ENGLAND BRIEFS

American Museum of Natural History names new president

NEW YORK - The American Museum of Natural NEW YORK – The American Museum of Natural History on Tuesday said it had chosen college presi-dent Sean Decatur to become its next president, mak-ing him the first Black leader of the institution. Decatur, currently the president of Kenyon College in Ohio, will succeed Ellen Futter in April of next year, the neurone reid.

the museum said. Futter, who was the first woman to be the museum's

president, will be stepping down in March after 30 years in the role. Decatur is an Ohio native with a biophysical chem-

istry doctorate from Stanford University. He has taught at institutions including Mount Holyoke Col-

taught at institutions including Mount Holyoke Col-lege and Oberlin College. The museum, known for iconic items such as the life-size model of a blue whale and a 63-foot-long (19-meter) cance, is scheduled to open its new Richard Gilder Center for Science, Education and Innovation order user two early next year

Gov. Mills announces \$474M winter heating relief proposal

AUGUSTA, Maine – A \$474 million winter heating relief proposal that would provide \$900 checks to most families will be considered by lawmakers as

most families will be considered by lawmakers as emergency legislation, Democratic Gov. Janet Mills announced Tuesday. The proposal, to be considered by the full Legisla-ture on Wednesday, calls for \$450 payments to an esti-mated 880,000 Mainers, adding up to \$900 total for an average family. Mills said it's important for lawmakers to make the

Mills said it's important for lawmakers to make the legislation their first priority after she swears them in on Wednesday. "Inflation and high energy prices are stretching the

wallets of Maine people, in some cases forcing them to face the impossible choice of heating their homes, put-ting food on the table, or paying for other necessities," she said

sne said. Lawmakers were consulted on the proposal, and their feedback was included. A two-thirds majority vote would be necessary for the bill to go into effect immediately, allowing checks to be mailed next month, the governor said. Income limits are \$100,000

for single adults, \$150,000 for those filing as head of niture and meal delivery services. usehold, or \$200,000 for couples filing jointly. In addition to relief checks, the bill would provide

In addition to relief checks, the bill would provide \$40 million to holster a federal heating assistance pro-gram, keeping state benefits at the previous year's lev-el, and another \$10 million for emergency heating oil purchases to prevent people from running out. A further \$21 million would be used to holster an ex-isting emergency housing relief fund to prevent people from experiencing homelessness this winter. More than half of the funding for the proposal would be courtesy of rosier-than-expected revenue projections to the tunne of \$20\$ million for the current

projections to the tune of \$283 million for the current fiscal year, the governor said.

Lawmakers made a similar move last year, usin about half of the state's \$1.2 billion surplus to send re fund checks to about 850,000 taxpayers for inflation relief

State sues company that failed to return N95 mask money

BOSTON – The Massachusetts attorney general's office has sued a company it alleges failed to reimburse the state nearly \$3.5 million for hundreds of thou-sands of N95 masks it failed to deliver as promised early in the COVID-19 pandemic.

According to the suit filed Monday in Suffolk Supe-rior Court, instead of repaying the state, the owners of Bedrock Group LLC spent some company money on themselves and their families for trips to casinos, fur-

BERWICK BOYS Share the Holiday Spirit FRESH TREES/WREATHS 335 West St., W.B. (508) 586-0059 Open 11/26 - 12/20 M-F 5-8pm, Sat 9am-8pm & Sun 9am-6pm www.berwick.org

"During the height of the pandemic, when the coun-try was facing a shortage of N95 masks, this company and its owners took millions of dollars from Massa-chusetts for much-needed PPE only to enrich them-selves," Attorney General Maura Healey said in a state-

Ment. A working number for Bedrock could not be located. No defense attorneys were listed in court records. A message seeking comment was left at a company email address.

The state in April 2020 paid Bedrock nearly \$3.6 million for 1 million N95 masks. Bedrock delivered only 100,000 masks and has repaid the state only \$100,000 for the undelivered masks, the suit said.

In January 2021. Bedrock sent a check for \$750,000

to the state, but the check bounced, the attorney gen-eral's office said. A Bedrock owner in June 2021 blamed problems on its China-based supplier.

Associated Press

Public Announcement Concerning a Proposed Health Care Project

teward Health Care System, LLC (the "Applicant"), with principal place of business at 1900 N. Pearl Street, Suite 2400 Dallas, Texas 75201, intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for substantial capital expenditure by Good Samaritan Medica enter ("GSMC") located at 235 North Pearl St., Brockton MA 02301. The project is for the expansion of psychiatri services at GSMC through the construction of a seventy-seven 77) bed facility that will accommodate sixteen (16) bed elocated from the existing GSMC campus and sixty-one (61) ew inpatient psychiatric beds (the "Project"). The total valu of the Project based on the maximum capital expenditure i 576,865,511.00. The Applicant does not anticipate any price or service impacts on the Applicant's existing Patient Panel as a result of the Project. Any Ten Taxpayers of Massachusetts nav register in connection with the intended Application b b later than January 22, 2023 or 30 days from the Filing D whichever is later, by contacting the Department of Public Health, Determination of Need Program, 250 Washington Street, 6th Floor, Boston, MA 02108.



ACO LETTER



The Commonwealth of Massachusetts

HEALTH POLICY COMMISSION 50 Milk Street, 8th Floor Boston, Massachusetts 02109 (617) 979-1400

> DAVID M. SELTZ EXECUTIVE DIRECTOR

Stuart H. Altman Chair

April 12, 2022

Joseph Weinstein Steward Health Care Network, Inc. 30 Perwal Street Westwood, MA 02090

RE: ACO LEAP Certification

Dear Dr. Weinstein:

Congratulations! The Health Policy Commission (HPC) is pleased to inform you that Steward Health Care Network, Inc. meets the requirements for ACO Certification under our Learning, Equity, and Patient-Centeredness (LEAP) standards. This certification is effective from January 1, 2022, through December 31, 2023.

The ACO Certification program, in alignment with other state agencies including MassHealth, is designed to accelerate care delivery transformation in Massachusetts and promote a high quality, efficient health system. ACOs participating in the program have met a set of objective criteria focused on core ACO capabilities demonstrating dedication to patient-centered care, use of evidence-based and data-driven strategies to improve care delivery, and commitment to addressing long-standing health inequities. Steward Health Care Network, Inc. meets those criteria.

The HPC will promote Steward Health Care Network, Inc. as a Certified ACO on our website and in our marketing and public materials. Enclosed you will find an ACO Certification logo for your organization to use in accordance with the attached Terms of Use. We hope you will use the logo on promotional materials when you highlight your ACO Certification to your patients, payers, and others.

The HPC looks forward to ongoing engagement with you over the next two years. We intend to follow up shortly to provide an overview and some reflections on what we saw in the Health Equity Responses, a new feature of the ACO Certification application this year, across the cohort of Certified ACOs. We hope your organization will find that information helpful as we all continue to explore ways to improve health equity in the Commonwealth.

Thank you for your dedication to providing accountable, coordinated health care to your patients, and to continued learning and improvement over time. If you have any questions about this letter or the ACO Certification program, please do not hesitate to contact Mike Stanek, Senior Manager, at <u>HPC-Certification@mass.gov</u> or (617) 757-1649.

Best wishes,

David Seltz Executive Director

ARTICLES OF INCORPORATION

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Pat h=CORP_DRIVE1/2010/0507/000326352/0001/201003537630_1.pdf

AFFIDAVIT



Massachusetts Department of Public Health Determination of Need Affidavit of Truthfulness and Compliance with Law and Disclosure Form 100.405(B)

| nstructions: Complete Information below. When complete check the box "This document is ready to print:". This will date sta ock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the docum e-mail to: dph.don@state.ma.us Include all attachments as requested. | |
|--|-----------------------|
| Application Number: 22111516 Original Application Date: 12/30/202 | 22 |
| Applicant Name: Steward Health Care System LLC | |
| Application Type: Hospital/Clinic Substantial Capital Expenditure | |
| Applicant's Business Type: Corporation Limited Partnership Partnership Trust Other | |
| Is the Applicant the sole member or sole shareholder of the Health Facility(ies) that are the subject of this Application? • Yes | ΠNο |
| Describe the role /relationship: 50le Member | |
| The undersigned certifies under the pains and penalties of perjury: The Applicant is ; I have read 105 CMR 100.000, the Massachusetts Determination of Need Regulation; I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800; I have read this application for Determination of Need including all exhibits and attachments, and certify that all of the information contained herein is accurate and true; I have submitted the correct Filing Fee and understand it is nonrefundable pursuant to 105 CMR 100.405(B); I have submitted the required copies of this application to the Determination of Need Program, and, as applicable, to a Parties of Record and other parties as required pursuant to 105 CMR 100.405(B); I have caused, as required, notices of intent to be published and duplicate copies to be submitted to all Parties of Record and other parties as required by 105 CMR 100.405(C); et seq;: I have faust proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(C); et seq;: I have faust proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(C); et seq;: I have faust proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(G); Pursuant to 105 CMR 100.210(A)(3), icertify that both the Applicant and the Proposed Project are in material and substantial compliance and good standing with relevant federal, state, and local laws and regulations, as well as with a previously issued Notices of Determination on Niedd and the terms and Conditions attached therein; I have read and understand the limitations on solicitation of funding from the general public prior to receiving a Notice Determination of Need as established in 105 CMR 100.405(); I have read and understand the imitations on solicitation of the DoN, shall | rd, and II 2 of |
| Type name here Ralph de la Torre, M.D. | |
| Name: Signature: Date | |
| *been informed of the contents of **have been informed that | |

*** issued in compliance with 105 CMR 100.00, the Massachusetts Determination

Affidavit of Truthfulness of Need Regulation effective January 27, 2017 and amended December 28, 2018

| Type name here | | | | |
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| Name: | Signature: | | Date | |
| | | | | |
| | This document is ready to print: | Date/time Stamp: | | |

FILING FEE

Good Samaritan Medical Center



January 11, 2023

Dennis Renaud Determination of Need Program Department of Public Health 67 Forest Street Marlborough, MA 01752

Dear Mr. Renaud,

Enclosed is a filing fee check for Determination of Need application # 22111516. This filing was submitted by Steward Health Care System, LLC. on December 30, 2022 and pertains to a proposed behavioral health hospital expansion project. If you have any further questions, I can be reached at 508-427-2602. Thank you.

Sincerely,

Matthew J Hesketh, MBA President

VENDOR ID NO. V7779034

DATE 01/09/23

CHECK NO. 3060588

| DATE | DESCRIPTION | INVOICE NUMBER | GROSS AMOUNT | DISCOUNT | NET AMOUNT |
|----------|----------------------|-------------------|-----------------|----------|------------|
| 12/05/22 | DETERMINATION OF NEE | 12052022 | 153731.02 | 0.00 | 153731.02 |
| | | • | | | |
| | | TOTAL: | 153731.02 | 0.00 | 153731.02 |

FORM 13-877

U:S. Pat. no. 6,095,407

Reorder VersuSeal' Style Z811R2-O

| Steward HEALTH CARE SYSTEM LLC | Bank of Amorica 10 52-153 | Check No: 3060588 endor No: V7779034 |
|---|---------------------------|---|
| Controlled Disbursements A/P Steward Health Care 224 W Cambell RD Box 515 Richardson, TX 75080 | Date: 01/09/23 | VOID IF AFTER 120 DAYS CHECK AMOUNT **\$153731.02 |
| PAY ONE HUNDRED FIFTY-THREE T | HOUSAND SEVEN HUNDRED | THIRTY-ONE 02/100 |
| TO COMMONWEALTH OF MASS THE C/O GOOD SAMARITAN MEDICAL ORDER ATTN: MATTHEW COTTI OF 235 N PEARL STREET BROCKTON, MA 02301 | . CENT | AUTHORIZED SIGNATURE |

See Reverse Side For Easy Opening Instructions



COMMONWEALTH OF MASS C/O GOOD SAMARITAN MEDICAL CENT ATTN: MATTHEW COTTI 235 N PEARL STREET BROCKTON, MA 02301