

City of Taunton

***Five – Year
Capital Plan and Budget***

The Abrahams Group

December 2017

Funded by the Community Compact Cabinet Initiative

THE ABRAHAMS GROUP

FOR BETTER GOVERNMENTS

December 28, 2017

Mr. Gill Enos
Budget Director
City Hall
141 Oak Street
Taunton, MA 02780

Dear Mr. Enos:

I am pleased to submit this report summarizing our work to create a five-year, all-inclusive capital plan and capital budget for the City of Taunton.

INTRODUCTION

This project is funded by the Community Compact Cabinet initiative (www.mass.gov/CCC). Through this grant, The Abrahams Group developed a capital plan and capital budget for the City of Taunton. The goal of the program is to encourage the implementation of municipal best practices that promote good governance, in this case by developing a capital plan, thereby fostering efficiency, accountability, and transparency in local government and allowing the City the ability to plan for capital expenses over multiple years.

CAPITAL PLAN

The City of Taunton ("City") relied on departments' capital needs on a year-to-year basis as part of the budget cycle. Some departments had existing capital plans covering multiple years that they used as part of the planning cycle, but, in general, most City departments did not. Capital projects and items for other departments were compiled through discussion and planning with those City departments.

The five-year capital plan and capital budget were created based on the capital projects and items provided by City departments. The capital plan resulted in the following breakdown of capital project and items and costs, in FY 2018 dollars, by department, in total, for planned capital-purchase or project-start years of FY 2019 to FY 2023.

	FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
Department	#	\$	#	\$	#	\$	#	\$	#	\$
Building Dept.	5	\$ 1,360,000	9	\$ 3,640,000	7	\$ 1,880,000	5	\$ 25,530,000	3	\$ 155,000
City IT Department	1	\$ 100,000	0	\$ -	0	\$ -	0	\$ -	1	\$ 150,000
Council on Aging	0	\$ -	0	\$ -	2	\$ 5,025,000	0	\$ -	0	\$ -
DPW Highway	12	\$ 10,000,000	13	\$ 11,475,000	8	\$ 7,500,000	8	\$ 6,500,000	12	\$ 13,125,000
DPW Sewer	5	\$ 10,500,000	5	\$ 10,500,000	6	\$ 12,000,000	5	\$ 64,000,000	4	\$ 9,000,000
DPW Water	2	\$ 6,000,000	2	\$ 8,000,000	2	\$ 8,000,000	1	\$ 5,000,000	2	\$ 8,000,000
Fire Department	2	\$ 720,000	0	\$ -	2	\$ 712,500	0	\$ -	0	\$ -
Parks, Cemeteries, Public Gr.	2	\$ 125,000	6	\$ 730,000	4	\$ 325,000	8	\$ 920,000	6	\$ 2,515,000
Police and Fire IT Dept.	1	\$ 80,000	0	\$ -	0	\$ -	2	\$ 55,000	0	\$ -
Police Department	12	\$ 608,000	12	\$ 563,000	12	\$ 675,500	12	\$ 913,000	8	\$ 393,000
School Department	11	\$ 1,785,000	11	\$ 9,450,000	1	\$ 50,000	10	\$ 2,415,000	12	\$ 2,090,000
Municipal Light Plant	3	\$ 16,300,000	1	\$ 10,000,000	0	\$ -	0	\$ -	1	\$ 100,000,000
Total	56	\$ 47,578,000	59	\$ 54,358,000	44	\$ 36,168,000	51	\$ 105,333,000	49	\$ 135,428,000

Most of the costs for the capital projects presented in the plan are to be expended by funds that are not the City's General Fund. Capital projects for the Sewer Department are paid out of the Sewer Enterprise Fund, capital projects for the Water Department are paid out of the Water Enterprise Fund, and capital projects for the Municipal Light Plant are paid out of the Municipal Light Plant Enterprise Fund. Capital projects for the Sewer Department make up about 28% of the total capital costs over the five-year period, capital projects for the Water Department make up about 9% of the total capital costs over the five-year period, and capital projects for the Municipal Light Plant make up about 33% of the total capital costs over the five-year period. Combined, about 70% of the costs presented in the table above are for capital projects to be funded out of the Sewer Enterprise Fund, the Water Enterprise Fund, and the Municipal Light Plant Enterprise Fund. The City will work with the Sewer Department, the Water Department, and the Municipal Light Plant on securing funding via debt to fund the capital projects these departments plan to undertake.

The remaining approximately 30% of the costs presented in the table above are for departments funded out of the City's General Fund. The Highway Department's capital projects and items make up about 13% of the costs. Most of the Highway Department's capital projects in the plan are related to repairing and/or replacing roads, sidewalks, and bridges in the City. The Building Department, which oversees the maintenance and replacement of the City's buildings, has capital projects and items in the plan that make up about 9% of the costs. Most of those costs, almost 7%, are tied to the restoration of City Hall. There are also major repairs and renovations to the City's fire stations in the plan that fall under the jurisdiction of the Building Department. Other needs for the Fire Department are related to new vehicles. The Police Department's largest capital need is a new or upgraded police station. Costs related to a new or upgraded police station are not presented in the plan since the Police Department does not foresee any improvements to or replacement of its building happening in the next five years. Most capital items for the Police

Department presented in the plan are related to the replacement of vehicles. The School Department has many capital projects and items in the capital plan, with the costliest ones related to repair of school buildings. The Parks, Cemeteries, and Public Grounds Department has many capital needs related to the maintenance of parks, trees, cemeteries, and open spaces, as well as to satisfy ADA compliance at City playgrounds. The two IT Departments in the City have capital needs in the plan to continue to enhance the City's IT infrastructure. The Council on Aging has included in the plan a new senior center.

All capital projects and items included in the plan can be found as Appendix A, attached to this report. The ID numbers in the plan tie to ID numbers in the capital planning Excel file that was created for the City's use on a consistent basis for capital planning. Additional information in the form of commentary about each capital project or item can be found in that file. The file has functionality to produce reports, like the one found in Appendix A. Each capital project or item has a funding source that the City shall maintain over time. Initially, the funding sources used are Free Cash, Retained Earnings, and Borrowing, but can be changed as the City sees fit. The City shall maintain the file moving forward and use its reports for capital planning.

CAPITAL BUDGET

By using debt projections for capital projects and items to be funded by borrowing, the following table that is similar to the table presented above shows what the City would expect to pay to fund its capital projects and items included in the capital plan. The costs presented include those items funded by Free Cash and Retained Earnings, in addition to those funded via borrowing.

	FY 2019		FY 2020		FY 2021		FY 2022		FY 2023	
Department	#	\$	#	\$	#	\$	#	\$	#	\$
Building Dept.	2	\$ 60,000	7	\$ 307,000	11	\$ 604,900	15	\$ 798,400	17	\$ 2,987,500
City IT Department	1	\$ 100,000	0	\$ -	0	\$ -	0	\$ -	0	\$ -
Council on Aging	0	\$ -	0	\$ -	1	\$ 25,000	1	\$ 450,000	1	\$ 440,000
DPW Highway	0	\$ -	12	\$ 900,000	25	\$ 1,912,750	33	\$ 2,544,800	41	\$ 3,071,850
DPW Sewer	0	\$ -	4	\$ 144,736	8	\$ 667,624	12	\$ 1,207,539	17	\$ 2,719,957
DPW Water	0	\$ -	2	\$ 102,167	4	\$ 505,319	6	\$ 997,448	7	\$ 1,438,494
Fire Department	0	\$ -	2	\$ 64,800	2	\$ 63,360	4	\$ 126,045	4	\$ 123,180
Parks, Cemeteries, Public Gr.	2	\$ 125,000	3	\$ 230,000	7	\$ 370,000	8	\$ 429,000	10	\$ 381,150
Police and Fire IT Dept.	1	\$ 80,000	0	\$ -	0	\$ -	2	\$ 55,000	0	\$ -
Police Department	11	\$ 488,000	13	\$ 573,800	12	\$ 573,560	13	\$ 533,445	11	\$ 448,980
School Department	9	\$ 435,000	4	\$ 226,500	12	\$ 1,009,850	17	\$ 1,253,460	21	\$ 1,391,070
Municipal Light Plant	0	\$ -	3	\$ 1,467,000	4	\$ 2,334,400	4	\$ 2,281,800	4	\$ 2,229,200
Total	26	\$ 1,288,000	50	\$ 4,016,003	86	\$ 8,066,763	115	\$ 10,676,937	133	\$ 15,231,380

The capital budget can be found as Appendix B, attached to this report.

Mr. Gill Enos
Budget Director
December 28, 2017
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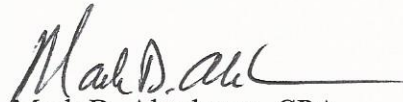
Any adjustments to the capital plan, including the exclusion of items to be funded and the changing of the interest rate on a borrowing, would have an impact on the table above.

As capital needs for departments change, the City should update the capital plan so it has the most up-to-date information in it that can be used for yearly capital planning.

* * * * *

We are pleased to provide assistance to the City of Taunton on this important and challenging project. I will be pleased to discuss this letter with you at your earliest convenience.

Sincerely yours,

A handwritten signature in dark ink, appearing to read "Mark D. Abrahams", followed by a horizontal line.

Mark D. Abrahams, CPA
President

APPENDIX A

City of Taunton
Capital Projects/Items Report

By Department
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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
Building Dept	1	Bay Street Fire Station - Code Review	Building	Borrowing	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	2	Weir Fire Station - Major Repairs	Building	Borrowing	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	3	Weir Fire Station - Code Review	Building	Borrowing	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	4	New Vehicle	Equipment (Rolling)	Free Cash	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
	5	New Vehicle	Equipment (Rolling)	Free Cash	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	6	Leonard School - Pre-Demolition assessment, appraisal	Building	Borrowing	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00
	7	Bay Street Fire Station - Major Repairs	Building	Borrowing	\$0.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00
	8	Central Fire Station - Completion of Fire Alarm System Upgrade	Building	Free Cash	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00
	9	East Taunton Fire Station - Code Review	Building	Borrowing	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00
	10	Weir Fire Station - Fire Suppression System	Building	Borrowing	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00
	11	Weir Fire Station - Paving	Building	Free Cash	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
	12	Cohannet (School) - Roof Replacement	Building	Borrowing	\$0.00	\$1,500,000.00	\$0.00	\$0.00	\$0.00
	13	Summer Street (School) - ADA Compliance	Building	Free Cash	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00
	14	Leonard School - Demolition	Building	Borrowing	\$0.00	\$0.00	\$250,000.00	\$0.00	\$0.00
	15	Bay Street Fire Station - Fire Suppression System	Building	Borrowing	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00
	16	Central Fire Station - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00
	17	East Taunton Fire Station - Major Repairs	Building	Borrowing	\$0.00	\$0.00	\$1,000,000.00	\$0.00	\$0.00
	18	Oakland Fire Station - HVAC System, New Roof	Building	Free Cash	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00
	19	Maxham - Electrical Work	Building	Free Cash	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00
	20	Central Fire Station - Exterior Trim	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00
	21	East Taunton Fire Station - Fire Suppression System	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00
	22	City Hall - Restoration	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$25,000,000.00	\$0.00
	23	Maxham - Roof Repair, Restrooms	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00
	24	Central Fire Station - Ramps for ADA Compliance	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00
	25	Central Fire Station - Repointing of Bricks	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
Building Dept Department Total (25 detail records)					\$1,360,000.00	\$3,640,000.00	\$1,880,000.00	\$25,530,000.00	\$155,000.00
Percent of Total					2.86%	6.70%	5.20%	24.24%	0.11%
City IT Department	26	Water/Sewer Records Database Implementation	Technology	Free Cash	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	27	Data Center Upgrade	Technology	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00
City IT Department Department Total (2 detail records)					\$100,000.00	\$0.00	\$0.00	\$0.00	\$150,000.00
Percent of Total					0.21%	0.00%	0.00%	0.00%	0.11%
Council on Aging	28	New Senior Center	Building	Borrowing	\$0.00	\$0.00	\$5,000,000.00	\$0.00	\$0.00
	29	New Carpeting in Offices	Building	Free Cash	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00
	Council on Aging Department Total (2 detail records)				\$0.00	\$0.00	\$5,025,000.00	\$0.00	\$0.00

City of Taunton
Capital Projects/Items Report

By Department
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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
Percent of Total					0.00%	0.00%	13.89%	0.00%	0.00%
DPW Highway									
	30	Snow Removal	Other	Borrowing	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
	31	Repair/Upgrade Salt Shed	Infrastructure	Borrowing	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	32	Vector Truck	Equipment (Rolling)	Borrowing	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	33	10-Wheel Truck (New)	Equipment (Rolling)	Borrowing	\$200,000.00	\$0.00	\$0.00	\$200,000.00	\$0.00
	34	Sidewalks (ADA Compliance)	Infrastructure	Borrowing	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00	\$1,000,000.00
	35	Roads	Infrastructure	Borrowing	\$3,500,000.00	\$3,500,000.00	\$3,500,000.00	\$3,500,000.00	\$3,500,000.00
	36	Traffic Studies	Infrastructure	Borrowing	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
	37	Traffic Intersection Improvement	Infrastructure	Borrowing	\$500,000.00	\$0.00	\$500,000.00	\$0.00	\$500,000.00
	38	Site Clean-up	Building	Borrowing	\$900,000.00	\$900,000.00	\$900,000.00	\$900,000.00	\$900,000.00
	39	Bridge inspections	Infrastructure	Borrowing	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
	40	Bridge Replacement	Infrastructure	Borrowing	\$1,500,000.00	\$2,500,000.00	\$0.00	\$0.00	\$3,000,000.00
	41	Culvert Repair	Infrastructure	Borrowing	\$400,000.00	\$300,000.00	\$0.00	\$0.00	\$0.00
	42	Street Sweeper	Equipment (Rolling)	Borrowing	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00
	43	Landfill Closure Costs	Other	Borrowing	\$0.00	\$1,500,000.00	\$0.00	\$0.00	\$0.00
	44	Mini Excavator	Equipment (Rolling)	Borrowing	\$0.00	\$175,000.00	\$0.00	\$0.00	\$0.00
	45	Medium Excavator	Equipment (Rolling)	Borrowing	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00
	46	Bridge Repairs	Infrastructure	Borrowing	\$0.00	\$500,000.00	\$1,000,000.00	\$0.00	\$1,000,000.00
	47	New Salt Shed	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500,000.00
	48	Asphalt Hot Box	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$125,000.00
	49	Bridge Demolition	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00
DPW Highway Department Total (20 detail records)					\$10,000,000.00	\$11,475,000.00	\$7,500,000.00	\$6,500,000.00	\$13,125,000.00
Percent of Total					21.02%	21.11%	20.74%	6.17%	9.69%
DPW Sewer									
	50	Pump Stations	Infrastructure	Borrowing	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00	\$1,000,000.00	\$1,000,000.00
	51	Storm Drains	Equipment (Non-Rolling)	Borrowing	\$4,000,000.00	\$4,000,000.00	\$4,000,000.00	\$4,000,000.00	\$4,000,000.00
	52	Pipes/Mains	Infrastructure	Borrowing	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
	53	Pipes/Mains	Infrastructure	Borrowing	\$500,000.00	\$500,000.00	\$500,000.00	\$0.00	\$0.00
	54	Sewer System Evaluation Survey	Infrastructure	Borrowing	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00	\$2,000,000.00
	55	Pipes/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$1,500,000.00	\$0.00	\$0.00
DPW Sewer Department Total (7 detail records)					\$10,500,000.00	\$10,500,000.00	\$12,000,000.00	\$55,000,000.00	\$9,000,000.00
Percent of Total					22.07%	19.32%	33.18%	60.76%	6.65%
DPW Water									
	57	Residuals Handling (Water Treatment Plant)	Infrastructure	Borrowing	\$1,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00

City of Taunton
Capital Projects/Items Report

By Department
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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
DPW Water Department	58	Piping/Mains	Infrastructure	Borrowing	\$5,000,000.00	\$5,000,000.00	\$5,000,000.00	\$5,000,000.00	\$5,000,000.00
	59	Prospect Hill Reservoir	Infrastructure	Borrowing	\$0.00	\$3,000,000.00	\$0.00	\$0.00	\$0.00
	60	Water Meter Replacement Program	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$3,000,000.00	\$0.00	\$0.00
	61	Assawompset Pond Pump Station	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000,000.00
DPW Water Department Total (5 detail records)					\$6,000,000.00	\$8,000,000.00	\$8,000,000.00	\$5,000,000.00	\$8,000,000.00
Percent of Total					12.61%	14.72%	22.12%	4.75%	5.91%
Fire Department	62	New Engine	Equipment (Rolling)	Borrowing	\$600,000.00	\$0.00	\$600,000.00	\$0.00	\$0.00
	63	Radio Equipment (throughtout City)	Infrastructure	Borrowing	\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	64	New Communications Tower	Infrastructure	Borrowing	\$0.00	\$0.00	\$112,500.00	\$0.00	\$0.00
	Fire Department Department Total (3 detail records)					\$720,000.00	\$0.00	\$712,500.00	\$0.00
Percent of Total					1.51%	0.00%	1.97%	0.00%	0.00%
Parks, Cemeteries, Public Grounds	65	Recreation - ADA-Compliance at Playground	Infrastructure	Free Cash	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
	66	Recreation - ADA-Compliance at Playground	Infrastructure	Free Cash	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	67	Tree Division - Certified Bucket Truck	Equipment (Rolling)	Borrowing	\$0.00	\$175,000.00	\$0.00	\$0.00	\$0.00
	68	Cemeteries - Mayflower Hill Cemetery	Infrastructure	Borrowing	\$0.00	\$125,000.00	\$0.00	\$0.00	\$0.00
	69	Recreation - Basketball Court Upgrades	Infrastructure	Free Cash	\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$0.00
	70	Dump Truck (Replacement)	Equipment (Rolling)	Borrowing	\$0.00	\$200,000.00	\$0.00	\$200,000.00	\$0.00
	71	Van Replacement	Equipment (Rolling)	Free Cash	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00
	72	Tree Division - Chipper	Equipment (Rolling)	Free Cash	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00
	73	Cemeteries - Mayflower Hill Cemetery	Infrastructure	Free Cash	\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$0.00
	74	Tree Division - Stumper	Equipment (Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$80,000.00	\$0.00
	75	Recreation - Hopewell Park Pool Upgrades	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00
	76	Flail Mowers	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$135,000.00	\$0.00
Parks, Cemeteries, Public Grounds Department Total (18 detail records)	77	Staff Vehicle	Equipment (Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00
	78	Cemeteries - Pine Hill Cemetery Expansion	Infrastructure	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00
	79	Cemeteries - Plain Cemetery	Infrastructure	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00
	80	Recreation - Basketball Court Upgrades	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$125,000.00
Percent of Total	81	Open Spaces - Memorial Park	Land	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$2,100,000.00
	82	Open Spaces - Taunton Green	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
Parks, Cemeteries, Public Grounds Department Total (18 detail records)					\$125,000.00	\$730,000.00	\$325,000.00	\$920,000.00	\$2,515,000.00
Percent of Total					0.26%	1.34%	0.90%	0.87%	1.86%
Police and Fire IT	83	New Hyperconverged System	Technology	Free Cash	\$80,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	84	Replacement of Core Network Switches	Technology	Free Cash	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00

City of Taunton
Capital Projects/Items Report

By Department
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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
Police and Fire IT Department Total (3 detail records) Percent of Total	85	Multi-Media, Training Room Presentation System	Technology	Free Cash	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00
					\$80,000.00	\$0.00	\$0.00	\$55,000.00	\$0.00
					0.17%	0.00%	0.00%	0.05%	0.00%
Police Department	86	Motorcycle	Equipment (Rolling)	Free Cash	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$0.00
	87	Motorcycle	Equipment (Rolling)	Free Cash	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$0.00
	88	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	89	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	90	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	91	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	92	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	93	Unmarked Police Vehicle	Equipment (Rolling)	Free Cash	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00
	94	Unmarked Police Vehicle	Equipment (Rolling)	Free Cash	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00
	95	Unmarked Police Vehicle	Equipment (Rolling)	Free Cash	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00
	96	Radio Equipment (throughout City)	Infrastructure	Borrowing	\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	97	System for Entry into Station	Technology	Free Cash	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	98	Prisoner Transport Wagon	Equipment (Rolling)	Free Cash	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00
	99	New Generator	Equipment (Non-Rolling)	Free Cash	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00
	100	Tasers (Phase 1 of 2)	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00
Police Department Department Total (18 detail records) Percent of Total	101	New Communications Tower	Infrastructure	Borrowing	\$0.00	\$0.00	\$112,500.00	\$0.00	\$0.00
	102	Radios (for Personnel)	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$400,000.00	\$0.00
	103	Tasers (Phase 2 of 2)	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00
					\$608,000.00	\$563,000.00	\$675,500.00	\$913,000.00	\$393,000.00
					1.28%	1.04%	1.87%	0.87%	0.29%
School Department	104	Taunton High School - Baseball Field Renovation	Infrastructure	Free Cash	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	105	Bennett Elementary School - Roof Repair	Building	Borrowing	\$550,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	106	Bennett Elementary School - Parking Lot Renovations	Building	Free Cash	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	107	Chamberlain Elementary School - Roof Repair	Building	Borrowing	\$800,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	108	Chamberlain Elementary School - Sewer Pump Station Repair	Infrastructure	Free Cash	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	109	Food Services - Galligan Elementary School - Purchase of Walk-In Freezer/ Refrigerator	Equipment (Non-Rolling)	Free Cash	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	110	Food Services - Hopewell Elementary School - Replacement of Serving Line	Equipment (Non-Rolling)	Free Cash	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	111	Taunton Public Schools Grounds - New Snow Cab Tractors	Equipment (Rolling)	Free Cash	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	112	Hopewell Elementary School - Playground Pavement	Building	Free Cash	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	113	Leddy Pre-School - Security System Improvements	Technology	Free Cash	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00

City of Taunton
Capital Projects/Items Report

By Department
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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
	114	School: Taunton High School - Replacement of Dust Collection Bin	Equipment (Non-Rolling)	Free Cash	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	115	Taunton High School - Football Stadium Driveway	Infrastructure	Free Cash	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
	116	Taunton Alternative High School - Replacement of Roof	Building	Borrowing	\$0.00	\$870,000.00	\$0.00	\$0.00	\$0.00
	117	East Taunton Elementary School - Replacement of Roof	Building	Borrowing	\$0.00	\$800,000.00	\$0.00	\$0.00	\$0.00
	118	Food Services - Hopewell Elementary School - Purchase of Walk-In Freezer/ Refrigerator and Other Renovations	Equipment (Non-Rolling)	Borrowing	\$0.00	\$175,000.00	\$0.00	\$0.00	\$0.00
	119	Hopewell Elementary School - Roof Replacement	Building	Borrowing	\$0.00	\$350,000.00	\$0.00	\$0.00	\$0.00
	120	Leddy Pre-School - Replacement of Windows	Building	Borrowing	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00
	121	Martin Middle School - Replacement of Roof	Building	Borrowing	\$0.00	\$1,500,000.00	\$0.00	\$0.00	\$0.00
	122	Mulcahey Middle School - Replacement of Roof	Building	Borrowing	\$0.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00
	123	Mulcahey Middle School - Replacement of Curtain Wall of Building	Building	Borrowing	\$0.00	\$1,500,000.00	\$0.00	\$0.00	\$0.00
	124	School: Taunton High School - Replacement of Stadium Bleachers	Building	Borrowing	\$0.00	\$3,000,000.00	\$0.00	\$0.00	\$0.00
	125	School: Taunton High School - Construction of Dining Area for Culinary Program	Building	Free Cash	\$0.00	\$80,000.00	\$0.00	\$0.00	\$0.00
	126	Taunton High School - Softball Field Renovation	Infrastructure	Free Cash	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00
	127	Bennett Elementary School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$220,000.00	\$0.00
	128	Chamberlain Elementary School - Playground Repairs and Upgrades	Infrastructure	Free Cash	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00
	129	East Taunton Elementary School - Parking Lot Renovations	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00
	130	Food Services - Mulcahey Elementary School - Replacement of Walk-In Freezer	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$45,000.00	\$0.00
	131	Food Services - Friedman Middle School - Replacement of Hobart Mixer	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00
	132	Friedman Middle School - Replacement of Classroom Tiles	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00
	133	Hopewell Elementary School - New Furnace	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00
	134	Hopewell Elementary School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$180,000.00	\$0.00
	135	Leddy Pre-School - Heating Improvements	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$65,000.00	\$0.00
	136	Martin Middle School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$1,100,000.00	\$0.00
	137	Taunton High School - Tennis Courts Redesign	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$105,000.00
	138	Food Services - Bennett Elementary School - Replacement of Walk-In Freezer/ Refrigerator	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00
	139	Friedman Middle School - Maintenance of Hallway Tiles	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00
	140	Galligan Elementary School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$180,000.00
	141	Hopewell Elementary School - New Interactive Whiteboards	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00
	142	Hopewell Elementary School - Heating Improvements	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$65,000.00
	143	Leddy Pre-School - Parking Lot Improvements	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00
	144	Martin Middle School - Maintenance on Theater Seats	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00
	145	Martin Middle School - Replacement of HVAC System	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$280,000.00
	146	Mulcahey Middle School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00
	147	Mulcahey Middle School - Improvements to Parking Lot	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00

City of Taunton
Capital Projects/Items Report

By Department
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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
School Department	148	School: Taunton High School - Replacement of Theater Seats	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
		Percent of Total							
		School Department Department Total (45 detail records)							
		Percent of Total							
TMIP	149	1314 Somerset Ave. (Plant Location) - Community Solar Project (Phase 1)	Infrastructure	Borrowing	\$4,300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	150	1314 Somerset Ave. (Plant Location) - Battery Storage	Infrastructure	Borrowing	\$2,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	151	Bus Yard - Bus Yard Replacement	Infrastructure	Borrowing	\$10,000,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	152	Department-Wide - Enterprise Resource Planning (ERP) System Upgrade/ Replacement	Infrastructure	Borrowing	\$0.00	\$10,000,000.00	\$0.00	\$0.00	\$0.00
TMIP Department Total (5 detail records)	153	1314 Somerset Ave. (Plant Location) - Fast-Start Peaking Generation Project	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000,000.00
		Percent of Total							
		TMIP Department Total (5 detail records)							
		Percent of Total							
Grand Total					\$47,578,000.00	\$54,358,000.00	\$36,168,000.00	\$105,333,000.00	\$135,428,000.00

APPENDIX B

City of Taunton
Capital Projects/Items Report

By Department
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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
Building Dept	1	Bay Street Fire Station - Code Review	Building	Borrowing	\$0.00	\$13,500.00	\$13,200.00	\$12,900.00	\$12,600.00
	2	Weir Fire Station - Major Repairs	Building	Borrowing	\$0.00	\$90,000.00	\$88,000.00	\$86,000.00	\$84,000.00
	3	Weir Fire Station - Code Review	Building	Borrowing	\$0.00	\$13,500.00	\$13,200.00	\$12,900.00	\$12,600.00
	4	New Vehicle	Equipment (Rolling)	Free Cash	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
	5	New Vehicle	Equipment (Rolling)	Free Cash	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	6	Leonard School - Pre-Demolition assessment, appraisal	Building	Borrowing	\$0.00	\$0.00	\$45,000.00	\$44,000.00	\$43,000.00
	7	Bay Street Fire Station - Major Repairs	Building	Borrowing	\$0.00	\$0.00	\$90,000.00	\$88,000.00	\$86,000.00
	8	Central Fire Station - Completion of Fire Alarm System Upgrade	Building	Free Cash	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00
	9	East Taunton Fire Station - Code Review	Building	Borrowing	\$0.00	\$0.00	\$13,500.00	\$13,200.00	\$12,900.00
	10	Weir Fire Station - Fire Suppression System	Building	Borrowing	\$0.00	\$0.00	\$27,000.00	\$26,400.00	\$25,800.00
	11	Weir Fire Station - Paving	Building	Free Cash	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
	12	Cohannet (School) - Roof Replacement	Building	Borrowing	\$0.00	\$0.00	\$135,000.00	\$132,000.00	\$129,000.00
	13	Summer Street (School) - ADA Compliance	Building	Free Cash	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00
	14	Leonard School - Demolition	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$22,500.00	\$22,000.00
	15	Bay Street Fire Station - Fire Suppression System	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$27,000.00	\$26,400.00
	16	Central Fire Station - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$13,500.00	\$13,200.00
	17	East Taunton Fire Station - Major Repairs	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$90,000.00	\$88,000.00
	18	Oakland Fire Station - HVAC System, New Roof	Building	Free Cash	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00
	19	Maxham - Electrical Work	Building	Free Cash	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00
	20	Central Fire Station - Exterior Trim	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00
	21	East Taunton Fire Station - Fire Suppression System	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$27,000.00
	22	City Hall - Restoration	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$2,250,000.00
	23	Maxham - Roof Repair, Restrooms	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00
	24	Central Fire Station - Ramps for ADA Compliance	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00
	25	Central Fire Station - Repointing of Bricks	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
Building Dept Department Total (25 detail records)					\$60,000.00	\$307,000.00	\$604,900.00	\$798,400.00	\$2,987,500.00
Percent of Total					4.66%	7.64%	7.50%	7.48%	19.61%
City IT Department	26	Water/Sewer Records Database Implementation	Technology	Free Cash	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	27	Data Center Upgrade	Technology	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City IT Department Department Total (2 detail records)					\$0.00	\$0.00	\$0.00	\$0.00
Percent of Total					7.76%	0.00%	0.00%	0.00%	0.00%
Council on Aging	28	New Senior Center	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$450,000.00	\$440,000.00
	29	New Carpeting in Offices	Building	Free Cash	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00

City of Taunton
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By Department
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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
Council on Aging Department Total (2 detail records)									
Percent of Total					\$0.00 0.00%	\$0.00 0.00%	\$25,000.00 0.31%	\$450,000.00 4.21%	\$440,000.00 2.89%
DPW/ Highway									
	30	Snow Removal	Other	Borrowing	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00	\$16,800.00
	31	Repair/Upgrade Salt Shed	Infrastructure	Borrowing	\$0.00	\$90,000.00	\$88,000.00	\$86,000.00	\$84,000.00
	32	Vactor Truck	Equipment (Rolling)	Borrowing	\$0.00	\$36,000.00	\$35,200.00	\$34,400.00	\$33,600.00
	33	10-Wheel Truck (New)	Equipment (Rolling)	Borrowing	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00	\$16,800.00
	34	Sidewalks (ADA Compliance)	Infrastructure	Borrowing	\$0.00	\$90,000.00	\$88,000.00	\$86,000.00	\$84,000.00
	35	Roads	Infrastructure	Borrowing	\$0.00	\$315,000.00	\$308,000.00	\$301,000.00	\$294,000.00
	36	Traffic Studies	Infrastructure	Borrowing	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00	\$16,800.00
	37	Traffic Intersection Improvement	Infrastructure	Borrowing	\$0.00	\$45,000.00	\$44,000.00	\$43,000.00	\$42,000.00
	38	Site Clean-up	Building	Borrowing	\$0.00	\$81,000.00	\$79,200.00	\$77,400.00	\$75,600.00
	39	Bridge Inspections	Infrastructure	Borrowing	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00	\$16,800.00
	40	Bridge Replacement	Infrastructure	Borrowing	\$0.00	\$135,000.00	\$132,000.00	\$129,000.00	\$126,000.00
	41	Culvert Repair	Infrastructure	Borrowing	\$0.00	\$36,000.00	\$35,200.00	\$34,400.00	\$33,600.00
	42	Snow Removal	Other	Borrowing	\$0.00	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00
	43	Street Sweeper	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$27,000.00	\$26,400.00	\$25,800.00
	44	Sidewalks (ADA Compliance)	Infrastructure	Borrowing	\$0.00	\$0.00	\$90,000.00	\$88,000.00	\$86,000.00
	45	Roads	Infrastructure	Borrowing	\$0.00	\$0.00	\$315,000.00	\$308,000.00	\$301,000.00
	46	Traffic Studies	Infrastructure	Borrowing	\$0.00	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00
	47	Site Clean-up	Building	Borrowing	\$0.00	\$0.00	\$81,000.00	\$79,200.00	\$77,400.00
	48	Landfill Closure Costs	Other	Borrowing	\$0.00	\$0.00	\$135,000.00	\$132,000.00	\$129,000.00
	49	Mini Excavator	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$15,750.00	\$15,400.00	\$15,050.00
	50	Medium Excavator	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00
	51	Bridge Repairs	Infrastructure	Borrowing	\$0.00	\$0.00	\$45,000.00	\$44,000.00	\$43,000.00
	52	Bridge Inspections	Infrastructure	Borrowing	\$0.00	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00
	53	Bridge Replacement	Infrastructure	Borrowing	\$0.00	\$0.00	\$225,000.00	\$220,000.00	\$215,000.00
	54	Culvert Repair	Infrastructure	Borrowing	\$0.00	\$0.00	\$27,000.00	\$26,400.00	\$25,800.00
	55	Snow Removal	Other	Borrowing	\$0.00	\$0.00	\$0.00	\$18,000.00	\$17,600.00
	56	Sidewalks (ADA Compliance)	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$90,000.00	\$88,000.00
	57	Roads	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$315,000.00	\$308,000.00
	58	Traffic Studies	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$18,000.00	\$17,600.00
	59	Traffic Intersection Improvement	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$45,000.00	\$44,000.00
	60	Site Clean-up	Building	Borrowing	\$0.00	\$0.00	\$81,000.00	\$81,000.00	\$79,200.00
	61	Bridge Repairs	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$90,000.00	\$88,000.00
	62	Bridge Inspections	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$18,000.00	\$17,600.00
	63	Snow Removal	Other	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00

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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
	64	Street Sweeper	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$27,000.00
	65	10-Wheel Truck (New)	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00
	66	Sidewalks (ADA Compliance)	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$90,000.00
	67	Roads	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$315,000.00
	68	Traffic Studies	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00
	69	Site Clean-up	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$81,000.00
	70	Bridge Inspections	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00
	71	Snow Removal	Other	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	72	New Salt Shed	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	73	Sidewalks (ADA Compliance)	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	74	Roads	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	75	Traffic Studies	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	76	Traffic Intersection Improvement	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	77	Site Clean-up	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	78	Asphalt Hot Box	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	79	Bridge Repairs	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	80	Bridge Inspections	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	81	Bridge Replacement	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	82	Bridge Demolition	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	DPW Highway Department Total (53 detail records)				\$0.00	\$900,000.00	\$1,912,750.00	\$2,544,800.00	\$3,071,850.00
	Percent of Total				0.00%	22.41%	23.71%	23.83%	20.17%
DPW Sewer	83	Pump Stations	Infrastructure	Borrowing	\$0.00	\$34,055.56	\$123,032.30	\$123,032.01	\$123,032.50
	84	Storm Drains	Equipment (Non-Rolling)	Borrowing	\$0.00	\$68,111.11	\$246,064.61	\$246,065.01	\$246,064.99
	85	Pipes/Mains	Infrastructure	Borrowing	\$0.00	\$8,513.89	\$30,758.57	\$30,757.99	\$30,757.87
	86	Sewer System Evaluation Survey	Infrastructure	Borrowing	\$0.00	\$34,055.56	\$123,032.30	\$123,032.01	\$123,032.50
	87	Pump Stations	Infrastructure	Borrowing	\$0.00	\$0.00	\$34,055.56	\$123,032.30	\$123,032.01
	88	Storm Drains	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$68,111.11	\$246,064.61	\$246,065.01
	89	Pipes/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$8,513.89	\$30,758.57	\$30,757.99
	90	Sewer System Evaluation Survey	Infrastructure	Borrowing	\$0.00	\$0.00	\$34,055.56	\$123,032.30	\$123,032.01
	91	Pump Stations	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$34,055.56	\$123,032.30
	92	Storm Drains	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$68,111.11	\$246,064.61
	93	Pipes/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$25,541.67	\$92,274.72
	94	Sewer System Evaluation Survey	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$34,055.56	\$123,032.30
	95	Wastewater Treatment Plant Upgrades Phase 1	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$936,527.78
	96	Pump Stations	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$17,027.78
	97	Storm Drains	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$68,111.11

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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023	
DPW Sewer Department Total (21 detail records)	98	Pipes/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$34,055.56	
	99	Sewer System Evaluation Survey	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$34,055.56	
	100	Pump Stations	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	101	Storm Drains	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	102	Pipes/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	103	Sewer System Evaluation Survey	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
	DPW Sewer Department Total (21 detail records)				\$0.00	\$144,736.11	\$667,623.90	\$1,207,538.70	\$2,719,956.61	
	Percent of Total				0.00%	3.60%	8.28%	11.31%	17.86%	
	DPW Water	104	Residuals Handling (Water Treatment Plant)	Infrastructure	Borrowing	\$0.00	\$17,027.78	\$61,516.15	\$61,516.01	\$61,515.76
		105	Piping/Mains	Infrastructure	Borrowing	\$0.00	\$85,138.89	\$307,580.76	\$307,581.02	\$307,580.74
106		Prospect Hill Reservoir	Infrastructure	Borrowing	\$0.00	\$0.00	\$51,083.33	\$184,548.46	\$184,548.02	
107		Piping/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$85,138.89	\$307,580.76	\$307,581.02	
108		Water Meter Replacement Program	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$51,083.33	\$184,548.46	
109		Piping/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$85,138.89	\$307,580.76	
110		Piping/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$85,138.89	
111		Assawompset Pond Pump Station	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
112		Piping/Mains	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
DPW Water Department Total (9 detail records)				\$0.00	\$102,166.67	\$505,319.13	\$997,448.46	\$1,438,493.64		
Percent of Total				0.00%	2.54%	6.26%	9.34%	9.44%		
Fire Department	113	New Engine	Equipment (Rolling)	Borrowing	\$0.00	\$54,000.00	\$52,800.00	\$51,600.00	\$50,400.00	
	114	Radio Equipment (throughtout City)	Infrastructure	Borrowing	\$0.00	\$10,800.00	\$10,560.00	\$10,320.00	\$10,080.00	
	115	New Engine	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$54,000.00	\$52,800.00	
	116	New Communications Tower	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$10,125.00	\$9,900.00	
Fire Department Department Total (4 detail records)				\$0.00	\$64,800.00	\$63,360.00	\$126,045.00	\$123,180.00		
Percent of Total				0.00%	1.61%	0.79%	1.18%	0.81%		
Parks, Cemeteries, Public Grounds	117	Recreation - ADA-Compliance at Playground	Infrastructure	Free Cash	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	
	118	Recreation - ADA-Compliance at Playground	Infrastructure	Free Cash	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
	119	Tree Division - Certified Bucket Truck	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$15,750.00	\$15,400.00	\$15,050.00	
	120	Cemeteries - Mayflower Hill Cemetery	Infrastructure	Borrowing	\$0.00	\$0.00	\$11,250.00	\$11,000.00	\$10,750.00	
	121	Recreation - Basketball Court Upgrades	Infrastructure	Free Cash	\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$0.00	
	122	Dump Truck (Replacement)	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$18,000.00	\$17,600.00	\$17,200.00	
	123	Van Replacement	Equipment (Rolling)	Free Cash	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	

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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
	124	Tree Division - Chipper	Equipment (Rolling)	Free Cash	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00
	125	Cemeteries - Mayflower Hill Cemetery	Infrastructure	Free Cash	\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$0.00
	126	Tree Division - Stumper	Equipment (Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$80,000.00	\$0.00
	127	Recreation - Hopewell Park Pool Upgrades	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00
	128	Dump Truck (Replacement)	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00
	129	Flail Mowers	Equipment (Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$12,150.00
	130	Staff Vehicle	Equipment (Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00
	131	Cemeteries - Pine Hill Cemetery Expansion	Infrastructure	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00
	132	Cemeteries - Plain Cemetery	Infrastructure	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00
	133	Recreation - Basketball Court Upgrades	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	134	Open Spaces - Memorial Park	Land	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	135	Open Spaces - Taunton Green	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00
	Parks, Cemeteries, Public Grounds Department Total (19 detail records)					\$125,000.00	\$230,000.00	\$370,000.00	\$381,150.00
	Percent of Total					9.70%	5.73%	4.59%	4.02%
									2.50%
Police and Fire IT	136	New Hyperconverged System	Technology	Free Cash	\$80,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	137	Replacement of Core Network Switches	Technology	Free Cash	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00
	138	Multi-Media, Training Room Presentation System	Technology	Free Cash	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00
	Police and Fire IT Department Total (3 detail records)					\$80,000.00	\$0.00	\$55,000.00	\$0.00
Percent of Total					6.21%	0.00%	0.00%	0.52%	0.00%
Police Department	139	Motorcycle	Equipment (Rolling)	Free Cash	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$0.00
	140	Motorcycle	Equipment (Rolling)	Free Cash	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$0.00
	141	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	142	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	143	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	144	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	145	Marked Police Vehicle	Equipment (Rolling)	Free Cash	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
	146	Unmarked Police Vehicle	Equipment (Rolling)	Free Cash	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00
	147	Unmarked Police Vehicle	Equipment (Rolling)	Free Cash	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00
	148	Unmarked Police Vehicle	Equipment (Rolling)	Free Cash	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00	\$31,000.00
	149	Radio Equipment (throughtout City)	Infrastructure	Borrowing	\$0.00	\$10,800.00	\$10,560.00	\$10,320.00	\$10,080.00
	150	System for Entry into Station	Technology	Free Cash	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	151	Prisoner Transport Wagon	Equipment (Rolling)	Free Cash	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00
	152	New Generator	Equipment (Non-Rolling)	Free Cash	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00
	153	Tasers (Phase 1 of 2)	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00

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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
Police Department	154	New Communications Tower	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$10,125.00	\$9,900.00
	155	Radios (for Personnel)	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$36,000.00
	156	Tasers (Phase 2 of 2)	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00
	Police Department Department Total (18 detail records)			\$488,000.00	\$573,800.00	\$573,560.00	\$533,445.00	\$448,980.00	
Percent of Total				37.89%	14.29%	7.11%	5.00%	2.95%	
School Department									
	157	Taunton High School - Baseball Field Renovation	Infrastructure	Free Cash	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	158	Bennett Elementary School - Roof Repair	Building	Borrowing	\$0.00	\$49,500.00	\$48,400.00	\$47,300.00	\$46,200.00
	159	Bennett Elementary School - Parking Lot Renovations	Building	Free Cash	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	160	Chamberlain Elementary School - Roof Repair	Building	Borrowing	\$0.00	\$72,000.00	\$70,400.00	\$68,800.00	\$67,200.00
	161	Chamberlain Elementary School - Sewer Pump Station Repair	Infrastructure	Free Cash	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	162	Food Services - Galligan Elementary School - Purchase of Walk-In Freezer/ Refrigerator	Equipment (Non-Rolling)	Free Cash	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	163	Food Services - Hopewell Elementary School - Replacement of Serving Line	Equipment (Non-Rolling)	Free Cash	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	164	Taunton Public Schools Grounds - New Snow Cab Tractors	Equipment (Rolling)	Free Cash	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	165	Hopewell Elementary School - Playground Pavement	Building	Free Cash	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	166	Leddy Pre-School - Security System Improvements	Technology	Free Cash	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	167	School: Taunton High School - Replacement of Dust Collection Bin	Equipment (Non-Rolling)	Free Cash	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
	168	Taunton High School - Football Stadium Driveway	Infrastructure	Free Cash	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
	169	Taunton Alternative High School - Replacement of Roof	Building	Borrowing	\$0.00	\$0.00	\$78,300.00	\$76,560.00	\$74,820.00
	170	East Taunton Elementary School - Replacement of Roof	Building	Borrowing	\$0.00	\$0.00	\$72,000.00	\$70,400.00	\$68,800.00
	171	Food Services - Hopewell Elementary School - Purchase of Walk-In Freezer/ Refrigerator and Other Renovations	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$15,750.00	\$15,400.00	\$15,050.00
	172	Hopewell Elementary School - Roof Replacement	Building	Borrowing	\$0.00	\$0.00	\$31,500.00	\$30,800.00	\$30,100.00
	173	Leddy Pre-School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$13,500.00	\$13,200.00	\$12,900.00
	174	Martin Middle School - Replacement of Roof	Building	Borrowing	\$0.00	\$0.00	\$135,000.00	\$132,000.00	\$129,000.00
	175	Mulcahey Middle School - Replacement of Roof	Building	Borrowing	\$0.00	\$0.00	\$90,000.00	\$88,000.00	\$86,000.00
	176	Mulcahey Middle School - Replacement of Curtain Wall of Building	Building	Borrowing	\$0.00	\$0.00	\$135,000.00	\$132,000.00	\$129,000.00
	177	School: Taunton High School - Replacement of Stadium Bleachers	Building	Borrowing	\$0.00	\$0.00	\$270,000.00	\$264,000.00	\$258,000.00
	178	School: Taunton High School - Construction of Dining Area for Culinary Program	Building	Free Cash	\$0.00	\$80,000.00	\$0.00	\$0.00	\$0.00
	179	Taunton High School - Softball Field Renovation	Infrastructure	Free Cash	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00
	180	Bennett Elementary School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$19,800.00
	181	Chamberlain Elementary School - Playground Repairs and Upgrades	Infrastructure	Free Cash	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00
	182	East Taunton Elementary School - Parking Lot Renovations	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00

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Department	ID	Project Title	Project Category	Funding Source	FY2019	FY2020	FY2021	FY2022	FY2023
	183	Food Services - Mulcahey Elementary School - Replacement of Walk-In Freezer	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$45,000.00	\$0.00
	184	Food Services - Friedman Middle School - Replacement of Hobart Mixer	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00
	185	Friedman Middle School - Replacement of Classroom Tiles	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$54,000.00
	186	Hopewell Elementary School - New Furnace	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00
	187	Hopewell Elementary School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$16,200.00
	188	Leddy Pre-School - Heating Improvements	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$65,000.00	\$0.00
	189	Martin Middle School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$99,000.00
	190	Taunton High School - Tennis Courts Redesign	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	191	Food Services - Bennett Elementary School - Replacement of Walk-In Freezer/ Refrigerator	Equipment (Non-Rolling)	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00
	192	Friedman Middle School - Maintenance of Hallway Tiles	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	193	Galligan Elementary School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	194	Hopewell Elementary School - New Interactive Whiteboards	Equipment (Non-Rolling)	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	195	Hopewell Elementary School - Heating Improvements	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$65,000.00
	196	Leddy Pre-School - Parking Lot Improvements	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00
TMILP	197	Martin Middle School - Maintenance on Theater Seats	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00
	198	Martin Middle School - Replacement of HVAC System	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	199	Mulcahey Middle School - Replacement of Windows	Building	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	200	Mulcahey Middle School - Improvements to Parking Lot	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00
	201	School: Taunton High School - Replacement of Theater Seats	Building	Free Cash	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00
	School Department Department Total (45 detail records)				\$435,000.00	\$226,500.00	\$1,009,850.00	\$1,253,460.00	\$1,391,070.00
	Percent of Total				33.77%	5.64%	12.52%	11.74%	9.13%
	202	1314 Somerset Ave. (Plant Location) - Community Solar Project (Phase 1)	Infrastructure	Borrowing	\$0.00	\$387,000.00	\$378,400.00	\$369,800.00	\$361,200.00
	203	1314 Somerset Ave. (Plant Location) - Battery Storage	Infrastructure	Borrowing	\$0.00	\$180,000.00	\$176,000.00	\$172,000.00	\$168,000.00
	204	Bus Yard - Bus Yard Replacement	Infrastructure	Borrowing	\$0.00	\$900,000.00	\$880,000.00	\$860,000.00	\$840,000.00
	205	Department-Wide - Enterprise Resource Planning (ERP) System Upgrade/ Replacement	Infrastructure	Borrowing	\$0.00	\$0.00	\$900,000.00	\$880,000.00	\$860,000.00
	206	1314 Somerset Ave. (Plant Location) - Fast-Start Peaking Generation Project	Infrastructure	Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	TMILP Department Total (5 detail records)				\$0.00	\$1,467,000.00	\$2,334,400.00	\$2,281,800.00	\$2,229,200.00
	Percent of Total				0.00%	36.53%	28.94%	21.37%	14.64%
Grand Total					\$1,288,000.00	\$4,016,002.78	\$8,066,763.03	\$10,676,937.16	\$15,231,380.25