



March 12, 2021

Ms. Lara Szent-Gyroggyi, Director  
Determination of Need Program  
Department of Public Health  
250 Washington Street, 6<sup>th</sup> Floor  
Boston, MA 02108

RE: Formation of a Ten Taxpayer Group and Party of Record to the Mass General Brigham (MGB) Determination of Need Application MGB 21012113-AS.

Dear Director Szent-Gyroggyi:

I write to register the undersigned as a Ten Taxpayer Group (TTG) and Party of Record to the Mass General Brigham (MGB) Determination of Need Application 21012113-AS filed on February 12, 2021. These taxpayers are acting on behalf of Wellforce, Inc. located at 800 District Avenue, Suite 520 Burlington MA 01803.

The TTG respectfully requests that public hearings be held on this application. Additionally, we urge the Department of Public Health to require an independent cost analysis (ICA) pursuant to 105 CMR 100.405(D) and M.G.L. c. 111, § 25C(h) for this application to provide additional information as to whether these Proposed Projects are consistent with the Commonwealth's cost containment goals. In order for the ICA to be truly independent and unbiased, we recommend that the Health Policy Commission (HPC) should conduct the analysis at the Applicant's expense, or at a minimum, the Department should work closely with HPC staff to select an independent third party, establish the scope of the ICA, and review the ICA prior to the Department's acceptance thereof.

The Taxpayer designated to be the TTG's recipient of all communication concerning the Application is Rebecca Deusser. All materials can be sent to [Rebecca.Deusser@wellforce.org](mailto:Rebecca.Deusser@wellforce.org) or Attn: Rebecca Deusser, Wellforce, 800 District Avenue, Suite 520, Burlington MA 01803.

Thank you in advance for your attention to this matter.

Sincerely,

A handwritten signature in black ink, appearing to read "Rebecca Deusser", written in a cursive style.


Rebecca Deusser  
Vice President of Administration and External Affairs  
Wellforce, Inc.

Rebecca Deusser  
Vice President of Administration and External Affairs  
Wellforce, Inc.

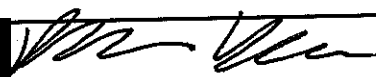
Name & Residential Address:

Signature:

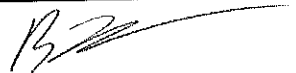
1) Michael Dandorph;



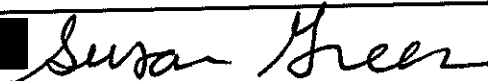
2) Rebecca Deusser;



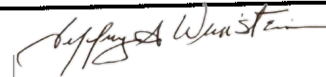
3) Michael Tarnoff;



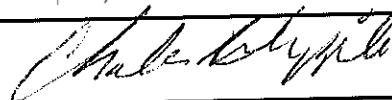
4) Susan Green;



5) Jeffrey Weinstein;



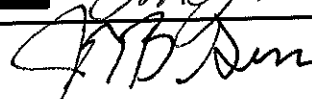
6) Charles Whipple;



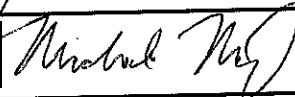
7) Sabrina Granville;



8) Jeff Gross;



9) Michael Nickey;



10) Joseph Frolkis;

